Town of Waterford

ANNUAL REPORTS

OF THE

OFFICERS

FOR THE

Year Ended December 31, 2011

www.waterfordme.org

2011 Town Report

John F. Roberts (1914-2011)

John F. Roberts, 96, of Waterford and York, passed away peacefully on May 8, 2011. He served as selectman for the town of Waterford from 1985-1989. He married Beatrice E. Dow of



Milbridge, who survives him after 70 years of marriage. Also surviving are son Thomas W. Roberts and wife Elaine of Kailua, Hawaii, daughter Judith R. Goodell and husband Trenor of York; grandson, Trenor and family of North Haven, granddaughter, Jennifer and family of York, granddaughter, Karen and family of York, and grandson, Daniel and family of York. John graduated from Boston School of Commerce, attended two years at Castine Normal School, graduated from Boston University in 1938 with a B.S. in Education and received a Master of

Science in Education from Gorham State Teacher's College in 1967. A US history teacher for 37 years, he taught in Milbridge and next in Eastport for the government Quoddy Project, to enhance Air Force pilots' knowledge of American history before military service. He then taught in Milo, before coming to Norway in 1943 where for some time, he coached high school football, basketball and baseball, along with his teaching duties. In 1975, he was selected a distinguished teacher by the Freedom's Foundation at Valley Forge. John served as president of the Oxford County Schoolmasters Club and president of the Oxford County Teachers Association. After retiring in June 1977, he maintained contact with many of his former students. He served as a trustee of the Norway Country Club. He is buried at Lakeview Cemetery in Norway.

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2011 WATERFORD TOWN OFFICIALS

MODERATOR
Richard Sykes
Bill Haynes, Deputy

TOWN CLERK, TREASURER, TAX COLLECTOR, EXCISE COLLECTOR & REGISTRAR

Brenda J. Bigonski

Betty Becker, Deputy

SELECTMEN, ASSESSORS AND OVERSEERS OF THE POOR
Randy S. Lessard (Chairman) – 2014
Richard T. Hunt – 2012
Wyatt Andrews – 2013
Betty Becker, Administrative Assistant

GENERAL ASSISTANCE ADMINISTRATOR

John Anderson, Town of Bridgton

HIGHWAY DEPARTMENT

Bradley R. Grover (Road Commissioner) – 2014

Miles L. Millett, Deputy

William Murch

MSAD 17 DIRECTORS

Barry Patrie - 2014

William Hanger - 2013

FIRE DEPARTMENT
Adrien Morin – Chief
Bill Haynes - Asst. Chief
Tom Murch - Asst. Chief
Brad Grover – Asst. Chief

FIRE WARDEN

Adrien Morin – Warden

Bill Haynes – Deputy

Tom Murch - Deputy

Brad Grover - Deputy

PLUMBING INSPECTOR
Prentiss Kimball

CODE ENFORCEMENT OFFICER, HEALTH OFFICER, EMA DIRECTOR, TREE WARDEN, WEBMASTER & CEMETERY SEXTON Bill Haynes

PLANNING BOARD
Anthony Butterall (Chairman) 2015
Colin Holme - 2015
Bruce Sanborn - 2012
John O'Brien – 2014
Raymond Merrill - 2014
Richard Rice (Alternate) - 2014

APPEALS BOARD

Merl Barker / John Bell

John Huffman / Larry Stretton

Janice Enman / Ellery Gammon
Priscilla Gammon / Norman Rust

ELM VALE CEMETERY COMMITTEE
Clara Hamlin / Bill Haynes

FORESTRY MANAGEMENT COMMITTEE

Dale Barker / Bill Haynes

Sheldon Rice / Tim Sawyer

SPORTS & RECREATION COMMITTEE
Rick Carter, Chairman
Peg Nation / Jeff Beebe
John Pruett / Phil Jendrick
Jasmine Merrill / Caitlyn Merrill
Cheryl Cheever / Bob Dow (honorary)

WATERFORD FIREMEN'S AUXILIARY
Jackie Morin / Andrea Grover
Sharon Merrill / Samantha Murch
Jessica McAllister / Lori Hill
Corinna Beebe / Linda Murch
Amy Hicks / Jennifer Cushman
Misty Allen / Tamara Heath

ANIMAL CONTROL OFFICER

Robert L. Larrabee

CONSTABLE Gary L. Hill

TRANSFER STATION COMMITTEE
Ray Holme (Chairman)
Alden Emerson / Chris Purdy
Dennison Raymond / Henry Plate
Donna McCarraher / Ken Bradbury

FINANCE COMMITTEE

Barry Patrie (Chairman)

Paul Legare / Henry Plate

Anthony Butterall / Dennison Raymond

Cindy Mitchell

DISTRICT 95 STATE REPRESENTATIVE

Tom J. Winsor

107 Thurston Rd, Norway ME 04268

527-2233 — twinsor@megalink.net

DISTRICT 14 STATE SENATOR

John L. Patrick
206 Strafford Ave., Rumford ME 04276
364-7666 — johnpat2000@hotmail.com



Assistant Fire Chief Tom Murch talks about his turnout gear with youngsters at Memorial School Nov. 7

Town report photos: Bill Haynes

IMPORTANT NOTICE TO TAXPAYERS

Title 36, M.R.S.A., Section 706 of the Revised Statutes of Maine:

"Before making an assessment, the assessors may give reasonable notice in writing to the person liable to taxation in the Municipality to furnish to the assessors a true and perfect list of all their estates not by law exempt from taxation of which they were possessed on the first day of April of the same year. The notice to owners may be mailed directed to the last known address of the taxpayer or any other method that provides reasonable notice to the taxpayer. If any resident owner after such notice, or any nonresident owner after being reasonably requested thereon by the Assessors, does not bring in such list, he is thereby barred of his right to make application to the Assessors or the County Commissioners for any abatement of his taxes unless he offers such list with his application and satisfies them that he was unable to offer it at the time appointed."

Municipal Valuation Report for Calendar Year 2011

The following information was used to calculate the Mill Rate for CY 2011. This information has been taken directly from "2011 Municipal Tax Rate Calculation Form" that the Town submits to the State of Maine.

Town Value As Determined By Town Assessors	
Land Valuation	\$103,339,231
Building Valuation	\$88,431,712
Personal Property Valuation	\$1,254,974
Homestead Exemptions / 2	\$1,794,653
Total Valuation:	\$194,820,570
Assessment	
County Tax	\$184,000
Municipal Appropriations	\$1,140,675
SAD 17	\$1,645,000
Overlay	\$90,298
Total Assessment:	\$3,059,973
Allowable Deductions	
State Revenue Sharing	\$50,000
Other Revenues	\$428,600
Homestead Reimbursement	\$23,779
Total Deductions:	\$502,379
Tax Commitment (Appropriations – Deductions)	
Mill Rate	13.25
Interest Rate	7%

The following information is taken directly from the "Report of Assessment Review" which is submitted to the Town of Waterford by the State of Maine.

2011 State Valuation	\$262,850,000
2011 State Certified Ratio	80%
2011 Assessment Rating	16
Acres In Tree Growth	12,861

From the Waterford Board of Selectmen

February 13, 2011

To the Citizens of Waterford:

Looking Back at CY 2011:

The Board of Selectmen would like to take this opportunity to offer thanks to all of the volunteers and town employees who make our community such a great place to live. From saving lives to simply making our lives a little easier, all of your contributions are important and greatly appreciated.

We are also pleased to report that the town's financial health continues to improve. The improvement over the past few years has been so dramatic that we fully expect that borrowing from savings will soon be a thing of the past. For a full accounting please refer to the "Financial Health and Status Report" that appears later in this document.

This year's Town Report contains a new feature titled "Financial Summary – CY 2011." This report shows how last year's articles were funded (taxes, savings, other), how any over expenditures were covered (taken from checking, savings) and how article surpluses were handled (into checking, savings). When you look at this spreadsheet, you will see that there are two summaries, one with the plow truck excluded and one with it included. Please note that the purpose of this report — all backward looking analysis — uses the summary without the truck included. We felt that this was appropriate as the money used to purchase the truck was borrowed from savings and therefore had no impact on the 2011 mill rate or taxes. All forward-looking analysis (January 1, 2012 or later) use the analysis with the truck included. This is because the repayment process for the truck starts this year, meaning that the 2012 mill rate will reflect the financial impact for the truck repayment.

The following summarizes the report titled "Financial Summary – CY 2011".

- The total budget for CY 2011 was \$1,179,775. Of this, \$1,127,976 was raised from taxes. The rest either came from savings or was funded from the 2010 budget surplus.
- Spending for the year was \$1,166,302.
- The Town ended the year with a budget surplus of \$13,473.

Looking Forward to CY 2012:

This year's report also contains another new feature titled "CY 2012 Funding." This report shows how the budget request for this year will be funded. Some key observations from this report include:

- The total budget request for this year is \$1,235,010. Of this, \$1,184,213 would be raised from taxes with the remainder either coming from savings or from CY 2011 article surpluses.
- If approved as requested, the CY 2012 budget would result in a municipal increase of 5.03%. When combined with the Oxford County increase of 5.53% and the SAD 17 increase of 2.99%, we expect that the mill rate will increase from 13.25 to 13.75, a 3.74% increase.

Each year the Selectmen, Finance Committee and department heads work hard to create a budget that is fiscally conservative. This year it was collectively agreed that the previously mentioned municipal budget increase of 5.03% was warranted. This represents a total dollar increase of slightly less than \$68,000. The key items driving the increase include:

- \$33,812 was added to the Highways & Bridges / Winter Roads accounts.
- \$23,658 was added for the repayment of the plow truck to the Forestry Account.
- \$8,250 was added to complete the computerization of the tax cards.
- \$8,150 was added to pay for repairs completed earlier this year on the westerly arch at Elm Vale Cemetery. Inspections by an outside contractor determined that the repairs had to be completed prior to Town Meeting. Otherwise, there was a high probability that the arch would have fallen during the winter season.

We are also pleased to report that we have identified several cost cutting or revenue generating measures which will help minimize the tax burden in 2012 and beyond. They include:

- \$15,000 Revenue from a billing error dating back to 2005.
- \$12,000 Money received from the sale of a tax acquired property.
- \$10,000 Savings resulting from a competitive bidding of our general insurance policy.
- \$10,000 Savings resulting from a change to our medical plan that will increase the
 employee deductible from \$500 to \$1,000. This level of coverage was voted on and
 unanimously approved by the town's employees. This level of coverage is the most
 common form provided by the Maine Municipal Association and is also the same policy
 used by a majority of the surrounding communities.
- \$17,100 Revenue for mutual aid services provided to the Town of Albany for 2011.
- \$20,000 Revenue for mutual aid services provided to the Town of Albany for 2012 and beyond.

Finally, if time allows, the Board of Selectmen hopes to develop a Financial Ordinance which it would like to present for voter approval at next year's Town Meeting. The purpose of the ordinance will be to define a set of minimum practices for managing the financial health of the town. It is hoped that these standards will help the on-boarding process for new selectmen, department heads, and Finance Committee members. As anyone who has been involved with the budgeting and spending management process can attest, it is not easy and it can take a long time to understand how all the pieces fit together. Based on the dramatic improvements we have seen over the past several years it seems clear to us that the current team is doing a good job. However, we recognize that part of our job is to prepare the way for the next group of people who will eventually take over for us. A Financial Ordinance would be a great way to start that process.

Respectfully.

Randy S. Lessard (Chairman) - 2014

Richard T. Hunt – 2012

Wyatt E. Andrews - 2013

2012 ANNUAL TOWN MEETING WARRANT

Friday, March 2, 2012 And Saturday, March 3, 2012

TO: Gary L. Hill, a constable for the Town of Waterford In the County of Oxford, State of Maine, Greetings:

In the name of the State of Maine, you are hereby required to notify and warn the inhabitants of said Town of Waterford, qualified to vote in Town affairs, to meet at the Waterford Municipal Building in said Town on Friday, March 2, 2012 A.D. at nine o'clock in the morning, (9 a.m.) until eight o'clock (8 p.m.) in the evening to act on articles 1 and 2.

ARTICLE 1: To choose a MODERATOR to preside at said meeting.

ARTICLE 2: To elect the following Town Officers:

A. SELECTMAN, ASSESSOR & OVERSEER OF THE POOR for a 3-year term.

And, to notify and warn said inhabitants to meet at the Waterford Municipal Building in said Town on Saturday, March 3, 2012 A.D. at nine (9 a.m.) o'clock in the morning, then and there to act on Articles 3 through 68 as set out below, to wit.

ARTICLE 3: To see if the Town will vote to charge the rate of SEVEN PERCENT (7%) INTEREST on taxes paid after December 1, 2012 or take action thereon.

ARTICLE 4: To see if the Town will vote to TRANSFER SURPLUS IN SOME BUDGET ACCOUNTS TO LIQUIDATE OVERDRAFTS IN OTHER BUDGET ACCOUNTS.

ARTICLE 5: To see if the Town will authorize the Selectmen on behalf of the Town to SELL AND DISPOSE OF ANY REAL ESTATE ACQUIRED BY THE TOWN FOR NON-PAYMENT OF TAXES THEREON, on such terms as they deem advisable and to execute quit-claim deeds for such property.

ARTICLE 6: To see if the Town will vote to buy the TAX COLLECTOR'S and TREASURER'S BOND.

ARTICLE 7: To see if the Town will vote to authorize the Selectmen to spend an amount not to exceed 3/12ths of the budgeted amount of the 2012 Annual Budget during the period from January 1, 2013 to the March, 2013 Annual Town Meeting.

ARTICLE 8: To see if the Town will vote to authorize the Selectmen to make final determination regarding the opening and closing of roads to winter maintenance pursuant to 23 MRSA section 2953.

ARTICLE 9: To see if the Town will vote to authorize the Selectmen to dispose of Town-owned assets with a value of \$10,000 or less under such terms and conditions as they deem advisable.

ARTICLE 10: To see if the Town will vote to allow the Town to ACCEPT UNCOMMITTED MONIES.

ARTICLE 11: To see what sum of money the Town will vote to raise and appropriate for the enforcement of STATE AND LOCAL ANIMAL CONTROL ORDINANCES. The amount recommended includes the fee paid to Harvest Hill Animal Shelter.

RECOMMEND:

\$5,762.

ARTICLE 12: To see what sum of money the Town will vote to raise and appropriate for the APPEALS BOARD.

RECOMMEND: \$1,000 Raised from Taxes: \$75 Carryover from CY 2011: \$925

ARTICLE 13: To see what sum of money the Town will vote to raise and appropriate for ABATEMENTS ON TAXES.

RECOMMEND

\$6,000.

ARTICLE 14: To see what sum of money the Town will vote to raise and appropriate for a 1% discount on taxes paid within thirty (30) days of commitment.

RECOMMEND:

\$15,000

ARTICLE 15: To see what sum of money the Town will vote to raise and appropriate for expenses related to a TAX ANTICIPATION NOTE.

RECOMMEND: \$4,500 Raised from Taxes: \$0 Carryover from CY 2011: \$4,500

ARTICLE 16: To see what sum of money the Town will vote to raise and appropriate for UPDATING THE TAX MAPS.

RECOMMEND:

\$4,000.

ARTICLE 17: To see what sum of money the Town will vote to raise and appropriate for a CERTIFIED ASSESSOR to maintain and update property evaluations.

RECOMMEND: \$11,850.
Raised from Taxes: \$5,925
Appropriation from Revaluation Fund: \$5,925

Account Balance 12/13/2011: \$23,269.38

ARTICLE 18: To see what sum of money the Town will vote to raise and appropriate for a PROFESSIONAL EVALUATION at a later date.

RECOMMEND: \$0

Account Balance 12/31/2011: \$23,269.38

ARTICLE 19: To see what sum of money the Town will vote to raise and appropriate for UPDATING THE TAX CARDS.

RECOMMEND: \$2,000

ARTICLE 20: To see what sum of money the Town will vote to raise and appropriate to CONTINUE TARRING, SURFACING AND / OR RESURFACING WATERFORD'S ROADS.

RECOMMEND: \$150,000.
Raised from Taxes (Estimate): \$82,000
U.R.I.P. (Estimate): \$68,000

ARTICLE 21: To see what sum of money the Town will vote to raise and appropriate for the CEMETERY SEXTON.

RECOMMEND: \$1,000.

ARTICLE 22: To see what sum of money the Town will vote to raise and appropriate for GENERAL MAINTENANCE and the REPAIR AND UPKEEP OF VETERANS, AND NON-VETERANS, GRAVESTONES in BISBEETOWN CEMETERY.

RECOMMEND: \$1,300
Raised from Taxes: \$0
Appropriation from Savings Account: \$1,300

Savings Account Balance 12/31/2011: \$5,847.92

ARTICLE 23: To see what sum of money the Town will vote to raise and appropriate for GENERAL MAINTENANCE and the REPAIR AND UPKEEP OF VETERANS, AND NON-VETERANS, GRAVESTONES in ELM VALE CEMETERY.

RECOMMEND: \$15,200.
Raised from Taxes: \$2,900.
Appropriation from Savings Account: \$12,300.

Savings Account Balance 12/31/2011: \$15,608.69

ARTICLE 24: To see what sum of money the Town will vote to raise and appropriate for GENERAL MAINTENANCE and the REPAIR AND UPKEEP OF VETERANS, AND NON-VETERANS, GRAVESTONES in PULPIT ROCK CEMETERY.

RECOMMEND: \$500.
Raised from Taxes: \$0
Appropriation from Savings Account: \$500.

Savings Account Balance 12/31/2011: \$25,625.63

ARTICLE 25: To see what sum of money the Town will vote to raise and appropriate for the ENFORCEMENT OF STATE AND MUNICIPAL ORDINANCES.

RECOMMEND: \$18,288.

ARTICLE 26: To see what sum of money the Town will vote to raise and appropriate for UPDATING THE COMPREHENSIVE PLAN.

RECOMMEND: \$0

ARTICLE 27: To see what sum of money the Town will vote to raise and appropriate for the EMERGENCY MANAGEMENT DIRECTOR

RECOMMEND: \$1,500.

ARTICLE 28: To see what sum of money the Town will vote to raise and appropriate for LOCAL FIRE PROTECTION.

RECOMMEND: \$45,000.

ARTICLE 29: To see what sum of money the Town will vote to raise and appropriate for compensation on an annual basis to the WATERFORD FIRE CHIEF AND ASSISTANT CHIEFS:

RECOMMEND: \$5,500.

ARTICLE 30: To see what sum of money the Town will vote to raise and appropriate for a 457B retirement account.

RECOMMEND:

\$3,120.

ARTICLE 31: To see what sum of money the Town will vote to raise and appropriate to provide HEALTH INSURANCE for the full-time employees of the Town.

RECOMMEND:

\$61,928.

ARTICLE 32: To see what sum of money the Town will vote to raise and appropriate for FICA and Medicare.

RECOMMEND:

\$23,683.

ARTICLE 33: To see what sum of money the Town will vote to raise and appropriate for UNEMPLOYMENT BENEFITS.

RECOMMEND:

\$500.

Account Balance 12/31/2011:

\$ 10,508.53

ARTICLE 34: To see what sum of money the Town will vote to raise and appropriate for GENERAL ASSISTANCE.

RECOMMEND:

\$6,500.

ARTICLE 35: To see what sum of money the Town will vote to raise and appropriate for the enforcement of STATE AND LOCAL HEALTH ORDINANCES.

RECOMMEND:

\$1,000.

ARTICLE 36: To see what sum of money the Town will vote to raise and appropriate for the STONEHAM RESCUE SERVICE.

RECOMMEND:

\$26,024.

ARTICLE 37: To see what sum of money the Town will vote to raise and appropriate for LAKE CONSERVATION.

RECOMMEND:

\$4,900.

ARTICLE 38: To see what sum of money the Town will vote to raise and appropriate for the WATERFORD HISTORICAL SOCIETY.

RECOMMEND:

\$2,000.

ARTICLE 39: To see what sum of money the Town will vote to raise and appropriate for the WATERFORD LIBRARY ASSOCIATION.

RECOMMEND:

\$16,000.

ARTICLE 40: To see what sum of money the Town will vote to raise and appropriate for CHARITABLE DONATIONS.

RECOMMEND:

\$9,042.

	Recommend
ANDROSCOGGIN HOME CARE	\$1,332
BRIDGTON SENIOR TRANSPORTATION	\$450
COMMUNITY CONCEPTS, INC.	\$3,120
PROGRESS CENTER	\$250
PROJECT GRADUATION	\$100
REACH (rape, education and crisis hotline)	\$470
SAFE VOICES	\$200
SENIORS PLUS	\$500
TRI-COUNTY MENTAL HEALTH SERVICES	\$1,370
WATERFORD SANTA	\$1,000
WESTERN MAINE TRANSPORTATION	\$250

ARTICLE 41: To see what sum of money the Town will vote to raise and appropriate for the yearlong care of WATERFORD ROADS and BRIDGES.

RECOMMEND: \$330,612.

Note: Please review Financial Worksheets as the accounting methods for this article have changed. The changes were made to simplify bookkeeping and reporting.

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ARTICLE 42: To see what sum of money the Town will vote to raise and appropriate for the SPECIAL EQUIPMENT ACCOUNT FOR THE FUTURE PURCHASES OF EQUIPMENT and vote to authorize the Selectmen to allocate money from the account should a piece of equipment become available during the year.

RECOMMEND:

\$10.000

Account Balance 12/31/2011:

\$ 31,133.78

ARTICLE 43: To see what sum of money the Town will vote to raise and appropriate for FUTURE IMPROVEMENTS TO THE MUNICIPAL GARAGE.

RECOMMEND: \$0

Account Balance 12/31/2011:

\$ 8,356.89

ARTICLE 44: To see what sum of money the Town will vote to raise and appropriate for INSURANCES.

RECOMMEND:

\$12,877.

ARTICLE 45: To see what sum of money the Town will vote to raise and appropriate for WORKER'S COMPENSATION INSURANCE.

RECOMMEND:

\$11,283.

ARTICLE 46: To see what sum of money the Town will vote to raise and appropriate for the TOWN'S INFORMATIONAL WEBSITE.

RECOMMEND:

\$2,650.

ARTICLE 47: To see what sum of money the Town will vote to raise and appropriate for FUEL, UTILITIES and MAINTENANCE for the TOWN GARAGE.

RECOMMEND:

\$8,540

ARTICLE 48: To see what sum of money the Town will vote to raise and appropriate for FUEL, UTILITIES and MAINTENANCE for the MUNICIPAL BUILDING.

RECOMMEND:

\$26.200

ARTICLE 49: To see what sum of money the Town will vote to raise and appropriate for OFFICE EXPENSES.

RECOMMEND:

\$35,535

ARTICLE 50: To see what sum of money the Town will vote to raise and appropriate for LEGAL EXPENSES incurred by the TOWN.

RECOMMEND: \$4,000.
Raised from Taxes: \$0
Carryover from CY 2011: \$4,000

ARTICLE 51: To see what sum of money the Town will vote to raise and appropriate for TOWN OFFICIALS' SALARIES and to authorize the Selectmen to fix the salaries within this amount.

RECOMMEND:

\$82,315.

ARTICLE 52: To see what sum of money the Town will vote to raise and appropriate for care and maintenance of Waterford Parks.

RECOMMEND:

\$3.450.

ARTICLE 53: To see what sum of money the Town will vote to raise and appropriate for the PLANNING BOARD.

RECOMMEND:

\$8,560.

ARTICLE 54: To see what sum of money the Town will vote to raise and appropriate for the REMOVAL OF HAZARDOUS TREES.

RECOMMEND:

\$4.000.

ARTICLE 55: To see what sum of money the Town will vote to raise and appropriate for RECREATION ACTIVITIES.

RECOMMEND:

\$17,625.

The actual cost of recreation activities will be offset by a portion of the revenues generated by these activities. See the "Projected Revenue for 2012" report for revenue projections.

ARTICLE 56: To see what sum of money the Town will vote to raise and appropriate for STREET LIGHTS.

RECOMMEND:

\$5,500.

ARTICLE 57: To see what sum of money the Town will vote to raise and appropriate for the USE AND MAINTENANCE OF THE TRANSFER STATION.

RECOMMEND:

\$174,125

Waterford's Approximate Share (65%): \$113,181 Balance: Albany and Stoneham (35%): \$60,944

ARTICLE 58: To see what sum of money the Town will vote to raise and appropriate for the WINTER ROADS EMERGENCY RESERVE ACCOUNT (AKA Equipment Rotation Account).

RECOMMEND: \$25,000
Raise from Taxes: \$4,253
Appropriation from Equipment Account: \$11,278
Appropriation from Reserve Account: \$9,469

Account Balance 12/31/2011: \$31,134

ARTICLE 59: To see what sum of money the Town will vote to TAKE FROM SURPLUS TO HELP REDUCE THE TAX COMMITMENT.

RECOMMEND: \$0.

ARTICLE 60: To see what sum of money the Town will vote to raise and appropriate to repay the FORESTRY account for the purchase of the new dump truck that was voted on at the 2011 Town Meeting.

RECOMMEND: \$23,658

ARTICLE 61: To see what sum of money the Town will vote to raise and appropriate a SALARY INCREASE BUDGET for Town Employees that the Selectmen will distribute as part of an annual performance and salary review.

RECOMMEND: \$5,983 (3%)

ARTICLE 62: To see if the Town will vote to accept monies received from Oxford County for mutual aid provided to the Town of Albany by the Waterford Fire Department and to deposit that money into a special equipment account for future department purchases.

Recommend (CY 2011): \$17,100 Recommend (CY 2012): \$20,000

ARTICLE 63: Shall an Ordinance entitled, "An Ordinance Amending Sections I, III and VIII of the Solid Waste Ordinance Town of Waterford" be enacted? SEE EXPLANATION ON LAST PAGE OF WARRANT

ARTICLE 64: Shall an Ordinance entitled, "An Ordinance Amending the Town of Waterford, Maine Shoreland Zoning Ordinance to include **Trail Standards**," be enacted?

ARTICLE 65: Shall an Ordinance entitled, "**An Ordinance Amending Section 15.C** of the Town of Waterford, Maine Shoreland Zoning Ordinance," be enacted?

ARTICLE 66: Shall an Ordinance entitled, "**An Ordinance Amending Section 15.T.2** of the Town of Waterford, Maine Shoreland Zoning Ordinance," be enacted?

ARTICLE 67: Shall an Ordinance entitled, "**An Ordinance Amending the Land Use Planning Ordinance** For The Rural Town of Waterford, Maine," be enacted?

ARTICLE 68: Shall an Ordinance entitled, "**An Ordinance Amending Section 8.P.2** of the Land Use Planning Ordinance For The Rural Town of Waterford, Maine," be enacted?

The Selectmen hereby give notice that they will have the Waterford Fire Station & Municipal Building open Friday, the second of March A. D., 2012 and Saturday, the third of March A.D., 2012, at eight-thirty (8:30 a.m.) in the morning for the purpose of the registrar correcting the voting list and registering new voters.

Given under our hands this February 13, 2012.

Randy S. Lessard (Chairman) - 2014 Richard T. Hunt - 2012 Wyatt Andrews - 2013



First Selectman Randy Lessard presented John Martin with a certificate for his years of service on the Finance Committee. John had been chairman since the committee was formed in 2006

SOLID WASTE ORDINANCE TOWN of WATERFORD

(Proposed amendments)

I E. STICKERS:

2. New stickers shall be required each year every 3 years and will be made available by April 1 of the year of the change. It is recommended that stickers be affixed to the lower left corner of vehicle windshield.

III C. RECYCLING: Recyclable materials should be separated from all solid waste brought to the W.A.S.T.E. Transfer Station. Recyclables should be separated and placed into the designated single sort recycling container available at the W.A.S.T.E. Transfer Station. For more information please refer to the W.A.S.T.E. recycling brochure.

VII <u>F. TRANSFER STATION COMMITTEE</u>: A separate ordinance covers the founding and rules for this committee.

VIII B. Fee Schedule

Minimum fee \$ 10

VIII C. PAYMENTS

A.The fee amount will be prepaid before disposal. Vouchers may be obtained from the Waterford Town Office or at participating stores located within the W.A.S.T.E. member towns. Vouchers will be available in <u>both \$10 and</u> \$25 increments.







Article Comparison

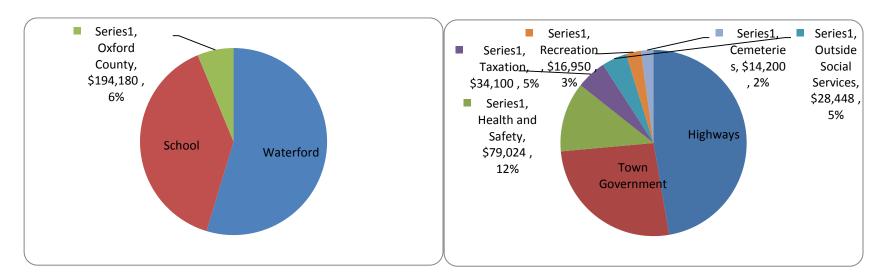
			ARTICLE CO	OMPARISON					
Α	В	С	D	Е	F	G	Н	I	J
Article #	Description	2012 Budget - 2011 Budget	2012 Budget - 2011 Expenses	CY 2012 Request	CY 2011 Budget	CY 2010 Budget	CY 2011 Spending	CY 2010 Spending	CY 2009 Spending
11	Animal Control	\$85	\$245	\$5,762	\$5,677	\$5,605	\$5,517	\$5,355	\$5,448
12	Appeals Board	\$0	\$925	\$1,000	\$1,000	\$1,000	\$75	\$0	\$0
13	Tax Abatements	\$0	\$3,215	\$6,000	\$6,000	\$6,000	\$2,785	\$6,415	\$5,882
14	Tax Discount (1%)	\$0	\$526	\$15,000	\$15,000	\$26,000	\$14,474	\$28,995	\$25,792
15	TAN	(\$500)	\$4,500	\$4,500	\$5,000	\$0	\$0	\$0	\$0
16	Updating Tax Maps	\$1,500	\$340	\$4,000	\$2,500	\$4,500	\$3,660	\$2,319	\$4,331
17	Certified Assessor	\$8,250	(\$2,513)	\$11,850	\$3,600	\$3,500	\$14,363	\$3,545	\$3,500
18	Revaluation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
19	Update Tax Cards	\$0	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$471	\$0
20	Road Improvements	\$0	\$16	\$150,000	\$150,000	\$150,000	\$149,984	\$157,335	\$111,517
21	Sexton	\$0	\$38	\$1,000	\$1,000	\$1,000	\$963	\$1,000	\$1,000
22	Bisbeetown	\$750	\$100	\$1,300	\$550	\$1,000	\$1,200	\$1,034	\$3,218
23	Elm Vale	\$8,150	\$4,114	\$15,200	\$7,050	\$7,000	\$11,086	\$3,552	\$6,904
24	Pulpit Rock	(\$5,100)	(\$71)	\$500	\$5,600	\$500	\$571	\$497	\$814
25	Code Enforcement	(\$645)	(\$545)	\$18,288	\$18,933	\$7,870	\$18,833	\$9,853	\$7,810
26	Comprehensive Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$168	\$0
27	Emergency Management	\$0	\$48	\$1,500	\$1,500	\$1,500	\$1,453	\$1,500	\$1,500
28	Fire Department	\$0	\$288	\$45,000	\$45,000	\$45,000	\$44,712	\$33,311	\$44,431
29	Fire Chiefs	\$0	\$0	\$5,500	\$5,500	\$5,500	\$5,500	\$5,500	\$6,500
30	Retirement Plan	\$0	\$320	\$3,120	\$3,120	\$2,600	\$2,800	\$ 2,600	\$ 2,600
31	Health Insurance	(\$5,738)	(\$6,474)	\$61,928	\$67,666	\$61,800	\$68,402	\$59,589	\$ 57,220
32	FICA & Medicare	\$1,580	\$743	\$23,683	\$22,103	\$19,310	\$22,940	\$19,432	\$18,242
33	Unemployment	(\$2,500)	(\$697)	\$500	\$3,000	\$3,000	\$1,197	\$12	\$493
34	General Assistance	\$3,500	\$3,299	\$6,500	\$3,000	\$3,000	\$3,201	\$3,966	\$1,620
35	Health Officer	\$0	\$38	\$1,000	\$1,000	\$1,000	\$963	\$1,000	\$0
36	Stoneham Rescue	\$0	\$0	\$26,024	\$26,024	\$24,324	\$26,024	\$24,324	\$24,324
37	Lakes Conservation	\$0	\$0	\$4,900	\$4,900	\$5,100	\$4,900	\$5,100	\$5,136
38	Historical Society	\$120	\$120	\$2,000	\$1,880	\$2,000	\$1,880	\$2,000	\$2,000
39	Library	\$1,000	\$1,000	\$16,000	\$15,000	\$16,000	\$15,000	\$16,000	\$13,500
40	Charitable Donations	\$1,874	\$1,874	\$9,042	\$7,168	\$9,597	\$7,168	\$9,597	\$8,989

Article Comparison – Continued

			ARTICLE C	OMPARISON					
Α	В	С	D	E	F	G	Н	I	J
Article #	Description	2012 Budget 2011 Budget	2012 Budget - 2011 Expenses	CY 2012 Request	CY 2011 Budget	CY 2010 Budget	CY 2011 Spending	CY 2010 Spending	CY 2009 Spending
41	Roads & Bridges	\$21,212	\$7,103	\$330,612	\$309,400	\$281,565	\$323,509	\$281,565	
42	Equipment Account	\$0	\$10,204	\$10,000	\$10,000	\$10,000	(\$204)	\$0	\$0
43	Garage Improvement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
44	Insurances	(\$7,474)	(\$7,108)	\$12,877	\$20,351	\$19,850	\$19,985	\$19,916	\$19,639
45	Workers Comp	(\$70)	\$335	\$11,283	\$11,353	\$13,132	\$10,948	\$10,092	\$11,533
46	Internet Expenses	\$0	\$97	\$2,650	\$2,650	\$2,500	\$2,553	\$2,640	\$1,990
47	Municipal Building - Garage	(\$500)	(\$165)	\$8,540	\$9,040	\$12,375	\$8,705	\$7,068	\$17,376
48	Municipal Building - Office	\$3,900	(\$1,059)	\$26,200	\$22,300	\$23,050	\$27,259	\$20,000	\$22,765
49	Office Expenses	\$950	\$2,549	\$35,535	\$34,585	\$37,800	\$32,986	\$31,773	\$36,972
50	Office Expenses - Legal	\$0	\$4,000	\$4,000	\$4,000	\$6,000	\$0	\$2,206	\$280
51	Office Salaries	\$1,400	(\$140)	\$82,315	\$80,915	\$72,894	\$82,455	\$73,070	\$71,371
52	Parks	(\$300)	\$674	\$3,450	\$3,750	\$4,000	\$2,776	\$6,345	\$1,970
53	Planning Board	\$100	\$1,567	\$8,560	\$8,460	\$5,700	\$6,993	\$5,334	\$5,361
54	Hazardous Trees	(\$500)	\$1,565	\$4,000	\$4,500	\$4,500	\$2,435	\$0	\$0
55	Sports & Rec	\$4,425	\$1,680	\$17,625	\$13,200	\$16,530	\$15,945	\$10,221	\$12,548
56	Street Lights	\$500	\$43	\$5,500	\$5,000	\$5,600	\$5,457	\$4,999	\$5,003
57	Transfer Station	\$2,625	\$7,779	\$174,125	\$171,500	\$176,225	\$166,346	\$164,717	\$163,484
58	Winter Savings Account	\$0	\$9,469	\$25,000	\$25,000	\$0	\$15,531	\$0	\$0
59	Surplus To Offset Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
60	Forestry Account	\$23,658	\$23,658	\$23,658	\$0	\$5,500	\$0	\$5,500	\$11,500
61	Salary Increase	\$5,983	\$5,983	\$5,983	\$0	\$0	\$0	\$0	\$0
	2011 Plow Truck	(\$147,000)	(\$165,612)	\$0	\$147,000	\$0	\$165,612	\$0	\$0
	Repair 1995 Plow Truck	(\$13,000)	(\$10,975)	\$0	\$13,000	\$0	\$10,975	\$0	\$0
	Sum - With Plow Truck:	(\$91,765)	(\$96,903)	\$1,235,010	\$1,326,775		\$1,331,913	\$1,049,917	\$744,563
	Sum - Without Plow Truck:	\$25,594	\$39,067	\$1,235,010	\$1,179,775		\$1,166,302	\$1,049,917	\$744,563

Article Summary

	Article Summary												
A	В	С	D	Е	F	G	Н	I	J				
Description	2012 Budget - 2011 Budget	2011 Spend - 2011 Budget	CY 2012 Budget	CY 2011 Budget	CY 2010 Budget	CY 2009 Budget	CY 2011 Spending	CY 2010 Spending	CY 2009 Spending				
Highway Department	(\$35,226)	(\$22,884)	\$532,337	\$488,340	\$523,566	\$524,191	\$500,682	\$404,343	\$515,269				
Town Government	\$24,002	\$21,074	\$310,484	\$309,113	\$285,111	\$287,299	\$306,185	\$263,343	\$270,445				
Transfer Station	(\$4,725)	(\$9,879)	\$174,125	\$171,500	\$176,225	\$172,764	\$166,346	\$163,484	\$244,968				
Health and Safety	\$1,700	\$883	\$79,024	\$79,024	\$77,324	\$78,324	\$78,207	\$76,755	\$77,774				
Taxation	(\$7,900)	(\$4,718)	\$43,350	\$34,100	\$42,000	\$39,700	\$37,282	\$39,506	\$41,161				
Outside Social Services	(\$4,249)	(\$3,749)	\$31,942	\$28,448	\$32,697	\$29,589	\$28,948	\$29,625	\$32,375				
Recreation	(\$3,580)	(\$1,809)	\$21,075	\$16,950	\$20,530	\$4,505	\$18,721	\$14,518	\$13,983				
Cemeteries	\$4,700	\$4,320	\$18,000	\$14,200	\$9,500	\$6,626	\$13,820	\$11,936	\$8,224				
MSAD #17	\$49,175	(\$61,345)	\$1,694,175	\$1,645,000	\$1,583,665	\$1,548,153	\$1,636,245	\$1,583,655	\$1,548,152				
Total Municipal Appropriations	\$68,662	\$8,516	\$1,210,337	\$1,141,675	\$1,166,953	\$1,142,998	\$1,150,191	\$1,003,510	\$1,204,199				
Oxford County	\$13,180	(\$6,990)	\$194,180	\$181,000	\$174,010	\$170,450	\$185,924	\$174,010	\$170,450				
Total	\$131,017	(\$59,819)	\$3,098,692	\$2,967,675	\$2,924,628	\$2,861,601	\$2,972,360	\$2,761,175	\$2,922,801				



Budget Worksheets

	WAF	RRANT ARTICLE #11				
ANIMAL CONTROL	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
050-060 Advertising	(\$125)	\$0	\$0	\$0	\$125	\$0
050-165 Grants (Harvest Hills)	\$145	\$145	\$1,455	\$1,455	\$1,455	\$1,600
050-275 Medical Expenses	(\$80)	(\$45)	\$0	\$45	\$80	\$0
050-385 Salary - Animal Control Officer	\$0	\$0	\$3,900	\$4,017	\$4,017	\$4,017
050-505 Training	\$50	\$50	\$0	\$0	\$0	\$50
050-515 Travel - Mileage	\$70	\$70	\$0	\$0	\$0	\$70
050-520 Travel - Parking and Tools	\$25	\$25	\$0	\$0	\$0	\$25
Totals:	\$85	\$245	\$5,355	\$5,517	\$5,677	\$5,762
			Year End	Balance (2011 Budg	et - 2011 Expenses):	\$160

WARRANT ARTICLE #12									
APPEALS BOARD		2012 Budget Increase	2012 Budget - 2011 Spend		2010 Expense	2011 Expense		2011 Budget	2012 Request
055-060 Advertising		\$0	\$325		\$0	\$75	_	\$400	\$400
055-255 Legal Fees		\$0	\$285		\$0	\$0		\$285	\$285
055-470 Subcontractors & Hired Labor		\$0	\$315		\$0	\$0		\$315	\$315
Totals:		\$0	\$925		\$0	\$75	•	\$1,000	\$1,000
					Year End	Balance (2011 Bud	dget	: - 2011 Expenses):	\$925

	WAR	RANT ARTICLE #13				
ASSESSING - TAX ABATEMENTS	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
060-050 Abatements	\$0	\$3,215	\$6,415	\$2,785	\$6,000	\$6,000
Totals:	\$0	\$3,215	\$6,415	\$2,785	\$6,000	\$6,000
			Year End I	Balance (2011 Budg	et - 2011 Expenses):	\$3,215

WARRANT ARTICLE #14								
ASSESSING - 1% DISCOUNT	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request		
060-113 Discounts	\$0	\$526	\$28,995	\$14,474	\$15,000	\$15,000		
Totals:	\$0	\$526	\$28,995	\$14,474	\$15,000	\$15,000		
			Year End I	Balance (2011 Budg	jet - 2011 Expenses):	\$526		

	WAF	RANT ARTICLE #15				
ASSESSING - TAX ANTICIPATION NOTE	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
060-225 Interest On Borrowing	(\$1,000)	\$3,000	\$0	\$0	\$4,000	\$3,000
060-255 Legal Expense	\$500	\$1,500	\$0	\$0	\$1,000	\$1,500
Totals:	(\$500)	\$4,500	\$0	\$0	\$5,000	\$4,500
			Year End I	Balance (2011 Budge	et - 2011 Expenses):	\$5,000

	WAR	RANT ARTICLE #16				
ASSESSING - UPDATE TAX MAPS	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
060-265 Mapping	\$1,500	\$340	\$2,319	\$3,660	\$2,500	\$4,000
Totals:	\$1,500	\$340	\$2,319	\$3,660	\$2,500	\$4,000
			Year End I	Balance (2011 Bud	get - 2011 Expenses):	(\$1,160)

	WAF	RRANT ARTICLE #17						
ASSESSING - PROFESSIONAL SERVICES	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request		
060-290 Office Supplies	\$0	\$50	\$15	\$0	\$50	\$50		
060-453 Software Support	\$1,400	(\$4,300)	\$0	\$5,700	\$0	\$1,400		
060-470 Subcontract & Hired Labor	\$6,900	\$1,738	\$3,500	\$8,663	\$3,500	\$10,400		
060-515 Travel - Mileage	(\$50)	\$0	\$30	\$0	\$50	\$0		
Totals:	\$8,250	(\$2,513)	\$3,545	\$14,363	\$3,600	\$11,850		
	Year End Balance (2011 Budget - 2011 Expenses):							

	WAF	RRANT ARTICLE #18	3				
ASSESSING - REVALUATION	2012 Budget Increase	2012 Budget - 2011 Spend		2010 Expense	2011 Expense	2011 Budget	2012 Request
Savings for Future Evaluation	\$0	\$0		\$0	\$0	\$0	\$0
Totals:	 \$0	\$0		\$0	\$0	\$0	\$0
				Year End	Balance (2011 Bud	get - 2011 Expenses):	\$0
Savings Account Information:					Fadina Palance	(December 24, 2010).	\$27.040
					· ·	(December 31, 2010):	\$27,648
					Ending Balance	(December 31, 2011):	\$23,269

	WAF	RRANT ARTICLE #19	9				
ASSESSING - UPDATE TAX CARDS	2 Budget crease	2012 Budget - 2011 Spend		2010 Expense	2011 Expense	2011 Budget	2012 Request
130-390 CEO Salary - Update Tax Cards	 \$0	\$0	_	\$471	\$2,000	\$2,000	\$2,000
Totals:	 \$0	\$0		\$471	\$2,000	\$2,000	\$2,000
				Year End	Balance (2011 Budg	et - 2011 Expenses):	\$0

WARRANT ARTICLE #20										
CAPITAL ROAD IMPROVEMENTS	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request				
105-065 Asphalt & Hot Top	\$0	\$16	\$157,335	\$149,984	\$150,000	\$150,000				
Totals:	\$0	\$16	\$157,335	\$149,984	\$150,000	\$150,000				
			Year End	Balance (2011 Bud	get - 2011 Expenses):	\$16				

WARRANT ARTICLE #21										
CEMETERIES - SEXTANT	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request				
112-412 Salaries - Other	\$0	\$38	\$1,000	\$963	\$1,000	\$1,000				
Totals:	\$0	\$38	\$1,000	\$963	\$1,000	\$1,000				
			Year End	Balance (2011 Budg	get - 2011 Expenses):	\$38				

	WAF	RANT ARTICLE #22	2				
CEMETERIES - BISBEETOWN	2012 Budget Increase	2012 Budget - 2011 Spend		2010 Expense	2011 Expense	2011 Budget	2012 Request
110-060 Advertising	\$0	\$50	<u></u>	\$34	\$0	\$50	\$50
110-250 Janitorial and Maintenance	\$1,250	\$1,050		\$0	\$200	\$0	\$1,250
110-285 Mowing	(\$500)	(\$1,000)		\$1,000	\$1,000	\$500	\$0
110-470 Subcontract & Hired Labor	\$0	\$0		\$0	\$0	\$0	\$0
Totals:	\$750	\$100		\$1,034	\$1,200	\$550	\$1,300
				Year End	Balance (2011 Budg	et - 2011 Expenses):	(\$650)
Savings Account Information:							
					Ending Balance	(December 31, 2010):	\$6,679
					Ending Balance	(December 31, 2011):	\$5,848

	WAR	RANT ARTICLE #23				
CEMETERIES - ELM VALE	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
112-060 Advertising	\$50	(\$140)	\$98	\$240	\$50	\$100
112-285 Mowing	(\$200)	\$0	\$2,824	\$2,800	\$3,000	\$2,800
112-325 Printing and Copying	\$0	(\$26)	\$0	\$26	\$0	\$0
112-380 Repairs - Other Equipment	(\$1,000)	\$0	\$0	\$0	\$1,000	\$0
112-470 Subcontract & Hired Labor	\$9,300	\$4,280	\$630	\$8,020	\$3,000	\$12,300
Totals:	\$8,150	\$4,114	\$3,552	\$11,086	\$7,050	\$15,200
			Year End	Balance (2011 Budg	et - 2011 Expenses):	(\$4,036)
Savings Account Information:						
				Ending Balance	(December 31, 2010):	\$25,632
				Ending Balance	(December 31, 2011):	\$15,609

	WAF	RANT ARTICLE #24						
CEMETERIES - PULPIT ROCK	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request		
114-060 Advertising	\$0	(\$126)	\$34	\$176	\$50	\$50		
114-285 Mowing	(\$100)	\$5	\$450	\$395	\$500	\$400		
114-345 Recording Fees	\$0	\$50	\$13	\$0	\$50	\$50		
114-470 Subcontract & Hired Labor	(\$5,000)	\$0	\$0	\$0	\$5,000	\$0		
Totals:	(\$5,100)	(\$71)	\$497	\$571	\$5,600	\$500		
			Year End	Balance (2011 Budg	get - 2011 Expenses):	\$5,029		
Savings Account Information:								
				Ending Balance	(December 31, 2010):	\$24,239		
		Ending Balance (December 31, 2011):						

	WAF	RRANT ARTICLE #25				
CODE ENFORCEMENT	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
130-060 Advertising	\$200	\$300	\$67	\$0	\$100	\$300
130-120 Dues & Subscriptions	(\$200)	\$0	\$0	\$0	\$200	\$0
130-132 Equipment Purchases	(\$650)	(\$550)	\$0	\$550	\$650	\$0
130-260 Licenses	(\$75)	\$0	\$0	\$0	\$75	\$0
130-290 Office Supplies	\$0	\$31	\$153	\$169	\$200	\$200
130-315 Photography & Processing	(\$200)	\$0	\$0	\$0	\$200	\$0
130-325 Printing	(\$80)	\$0	\$0	\$0	\$80	\$0
130-390 Salary - Code Enforcement Officer	\$0	\$3	\$8,471	\$15,975	\$15,978	\$15,978
130-470 Subcontract and Hired Labor	\$0	(\$125)	\$0	\$125	\$0	\$0
130-475 Supplies (Non Office)	(\$50)	(\$48)	\$0	\$48	\$50	\$0
130-490 Telephone	\$360	\$100	\$1,063	\$860	\$600	\$960
130-505 Training	(\$200)	\$19	\$0	\$81	\$300	\$100
130-525 Travel - Transportation (Mileage)	\$250	(\$275)	\$99	\$1,025	\$500	\$750
Totals:	(\$645)	(\$545)	\$9,853	\$18,833	\$18,933	\$18,288
			Year End E	Balance (2011 Budg	et - 2011 Expenses):	\$100

WARRANT ARTICLE #26										
COMPREHENSIVE PLAN		2012 Budget Increase	2012 Budget - 2011 Spend		2010 Expense	2011 Expense	2011 Budget	2012 Request		
135-060 Advertising		\$0	\$0		\$168	\$0	\$0	\$0		
Totals:		\$0	\$0	٠	\$168	\$0	\$0	\$0		
					Year End	Balance (2011 Bud	get - 2011 Expenses):	\$0		

WARRANT ARTICLE #27										
EMERGENCY MANAGEMENT DIRECTOR	2012 Budget Increase	2012 Budget - 2011 Spend		2010 Expense	2011 Expense	2011 Budget	2012 Request			
220-470 Subcontract & Hired Labor	\$0	\$58		\$1,500	\$1,443	\$1,500	\$1,500			
220-475 Supplies (Non Office)	\$0	(\$10)		\$0	\$10	\$0	\$0			
Totals:	\$0	\$48	-	\$1,500	\$1,453	\$1,500	\$1,500			
Year End Balance (2011 Budget - 2011 Expenses):										



Flooding March 7 created a water hazard in front of the Bear Mt Inn on Rt. 35/37 at the intersection of Cross Street

	WAF	RRANT ARTICLE #28	8			
FIRE DEPARTMENT - OPERATING BUDGET	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
330-060 Advertising	\$0	\$0	\$0	\$0	\$0	\$0
330-072 Awards & Trophies	\$0	\$100	\$69	\$0	\$100	\$100
330-120 Dues & Subscriptions	\$0	\$378	\$760	\$422	\$800	\$800
330-132 Equipment Purchases	\$0	(\$2,245)	\$7,204	\$11,345	\$9,100	\$9,100
330-145 Firemen's Stipends	\$0	\$372	\$6,052	\$11,628	\$12,000	\$12,000
330-155 Fuel, Gas & Oil	\$0	\$273	\$216	\$227	\$500	\$500
330-175 Heat, Light & Water (Utilities)	\$0	\$2	\$132	\$128	\$130	\$130
330-250 Janitorial and Maintenance	(\$1,000)	(\$496)	\$0	\$496	\$1,000	\$0
330-260 Licenses	\$500	\$1,000	\$0	\$0	\$500	\$1,000
330-270 Meals & Entertainment	\$500	(\$224)	\$730	\$724	\$0	\$500
330-275 Medical (Injuries)	\$0	\$100	\$0	\$0	\$100	\$100
330-290 Office Supplies	\$0	\$30	\$0	\$0	\$30	\$30
330-310 Parts & Tires	\$0	(\$286)	\$1,340	\$3,886	\$3,600	\$3,600
330-320 Postage	\$0	\$56	\$33	\$44	\$100	\$100
330-325 Printing & Copying	\$0	\$0	\$0	\$0	\$0	\$0
330-360 Rent - Other Equipment	\$0	\$0	\$196	\$0	\$0	\$0
330-375 Repairs - Office Equipment	\$0	\$0	\$0	\$0	\$0	\$0
330-380 Repairs - Other Equipment	\$0	\$1,395	\$3,175	\$1,605	\$3,000	\$3,000
330-470 Subcontract & Hired Labor	\$0	(\$195)	\$1,521	\$1,395	\$1,200	\$1,200
330-475 Supplies	\$0	(\$710)	\$169	\$950	\$240	\$240
330-490 Telephone	\$0	\$13	\$587	\$587	\$600	\$600
330-505 Training	\$0	(\$805)	\$8,826	\$10,805	\$10,000	\$10,000
330-515 Travel - Mileage	\$0	(\$50)	\$0	\$50	\$0	\$0
330-530 Uniforms	\$0	\$1,580	\$2,301	\$420	\$2,000	\$2,000
Totals:	\$0	\$288	\$33,311	\$44,712	\$45,000	\$45,000
			Year End	Balance (2011 Bud	get - 2011 Expenses):	\$288
Savings Account Information:				Fording Del	(Danasahar 04, 0010)	****
				-	(December 31, 2010):	\$29,850
				Ending Balance	(December 31, 2011):	\$30,000

	WAF	RRANT ARTICLE #29				
FIRE DEPARTMENT STIPENDS	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
330-140 Fire Chief's Stipends	\$0	\$0	\$5,500	\$5,500	\$5,500	\$5,500
Totals:	\$0	\$0	\$5,500	\$5,500	\$5,500	\$5,500
			Year End I	Balance (2011 Bud	get - 2011 Expenses):	\$0

WARRANT ARTICLE # 30												
FRINGE BENEFITS - RETIREMENT ACCOUNT (457 PLAN)	_	Budget ease	2012 Bi 2011 S				010 ense)11 ense		2011 udget	2012 Request
340-130 Employee Benefits (Office = 2X)		\$0		\$0	_		\$1,040		\$1,040		\$1,040	\$1,040
340-130 Employee Benefits (Road Crew = 3X)		\$0		\$0			\$1,560		\$1,560		\$1,560	\$1,560
340-130 Employee Benefits (CEO = 1X)		\$0		\$320			\$0		\$200		\$520	\$520
Totals:	\$	-	\$	320	_	\$	2,600	\$	2,800	\$	3,120	\$3,120
						,	Year End E	Balance	(2011 Budg	et - 2011 l	Expenses):	\$320

		WAR	RANT A	RTICLE # 31							
FRINGE BENEFITS - HEALTH AND MEDICAL	_	Budget rease		Budget - Spend		2010 pense		011 pense	 dget	_	012 quest
340-200 Insurance - Health & Medical (Office = 1X)		(\$820)		(\$925)		\$8,513		\$9,772	\$9,667		\$8,847
340-200 Insurance - Health & Medical (Transfer Station = 2X)		(\$1,639)		(\$1,850)		\$17,025		\$19,543	\$19,333		\$17,694
340-200 Insurance - Health & Medical (Road Crew = 3X)		(\$2,459)		(\$2,775)		\$25,538		\$29,315	\$29,000		\$26,541
340-200 Insurance - Health & Medical (CEO = 1X)		(\$820)		(\$925)		\$8,513		\$9,772	\$9,667		\$8,847
Totals:	\$	(5,739)	\$	(6,474)	\$	59,589	\$	68,402	\$ 67,667	\$	61,928
	Year End Balance (2011 Budget - 2011 Expenses):								(\$735)		

WARRANT ARTICLE # 32										
FRINGE BENEFITS - FICA AND MEDICARE	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request				
340-480 Taxes - FICA & Medicare	\$1,580	\$743	\$19,432	\$22,940	\$22,103	\$23,683				
Totals:	\$1,580	\$743	\$19,432	\$22,940	\$22,103	\$23,683				
			Year End	Balance (2011 Bud	get - 2011 Expenses):	(\$837)				

WARRANT ARTICLE # 33									
FRINGE BENEFITS - UNEMPLOYMENT COMPENSATION	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request			
340-485 Taxes - Unemployment Comp.	(\$2,500)	(\$697)	\$12	\$1,197	\$3,000	\$500			
Totals:	(\$2,500)	(\$697)	\$12	\$1,197	\$3,000	\$500			
			Year End I	Balance (2011 Budge	et - 2011 Expenses):	\$1,803			
Savings Account Information:									
				Ending Balance (December 31, 2010):	\$8,662			
				Ending Balance (December 31, 2011):	\$10,509			

WARRANT ARTICLE #34									
GENERAL ASSISTANCE	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request			
410-175 Heat, Light & Water (Utility)	\$500	(\$532)	\$0	\$1,532	\$500	\$1,000			
410-275 Medical	\$500	\$181	\$0	\$569	\$250	\$750			
410-330 Propane	\$750	\$600	\$0	\$400	\$250	\$1,000			
410-350 Rent - Buildings/Facilities	\$1,350	\$2,250	\$3,266	\$0	\$900	\$2,250			
410-370 Repairs - Buildings	\$400	\$500	\$0	\$0	\$100	\$500			
410-470 Subcontract & Hired Labor (Administrator)	\$0	\$300	\$700	\$700	\$1,000	\$1,000			
Totals:	\$3,500	\$3,299	\$3,966	\$3,201	\$3,000	\$6,500			
			Year End	Balance (2011 Bud	get - 2011 Expenses):	(\$201)			

WARRANT ARTICLE #35										
HEALTH OFFICER	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request				
410-412 Salaries - Other	\$0	\$38	\$1,000	\$963	\$1,000	\$1,000				
Totals:	\$0	\$38	\$1,000	\$963	\$1,000	\$1,000				
			Year End	Balance (2011 Budg	et - 2011 Expenses):	\$38				

WARRANT ARTICLE #36									
GRANTS - STONEHAM RESCUE	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request			
430-165 Stoneham Rescue	\$0	\$0	\$24,324	\$26,024	\$26,024	\$26,024			
Totals:	\$0	\$0	\$24,324	\$26,024	\$26,024	\$26,024			
			Year End	d Balance (2011 Bud	get - 2011 Expenses):	\$0			

WARRANT ARTICLE #37									
GRANTS - LAKES CONSERVATION	2012 Budget Increase	2012 Budget - 2011 Spend		2010 opense	2011 Expense	2011 Budget	2012 Request		
430-165 Keoka Lake Association	\$0	\$0		\$3,600	\$3,400	\$3,400	\$3,400		
430-165 Lakes Environmental Association	\$0	\$0		\$1,500	\$1,500	\$1,500	\$1,500		
Totals:	\$0	\$0		\$5,100	\$4,900	\$4,900	\$4,900		
				Year End E	Balance (2011 Bud	lget - 2011 Expenses):	\$0		

WARRANT ARTICLE #38										
GRANTS - WATERFORD HISTORICAL SOCIETY	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request				
430-165 Waterford Historical Society	\$120	\$120	\$2,000	\$1,880	\$1,880	\$2,000				
Totals:	\$120	\$120	\$2,000	\$1,880	\$1,880	\$2,000				
			Year End	Balance (2011 Bud	get - 2011 Expenses):	\$0				

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WARRANT ARTICLE #39										
GRANTS - WATERFORD LIBRARY	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request				
430-165 Waterford Library	\$1,000	\$1,000	\$16,000	\$15,000	\$15,000	\$16,000				
Totals:	\$1,000	\$1,000	\$16,000	\$15,000	\$15,000	\$16,000				
			Year End I	Balance (2011 Bud	get - 2011 Expenses):	\$0				

WARRANT ARTICLE #40									
GRANTS - CHARITABLE DONATIONS	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request			
430-165 American Red Cross	\$0	\$0	\$500	\$0	\$0	\$0			
430-165 Androscoggin Home Care	\$0	\$0	\$1,332	\$1,332	\$1,332	\$1,332			
430-165 Big Brother & Big Sister	(\$250)	(\$250)	\$250	\$250	\$250	\$0			
430-165 Bridgton Senior Transportation	(\$25)	(\$25)	\$450	\$475	\$475	\$450			
430-165 Child Health Care	\$0	\$0	\$1,400	\$0	\$0	\$0			
430-165 Community Concepts	\$250	\$250	\$2,910	\$2,870	\$2,870	\$3,120			
430-165 Progress Center	\$250	\$250	\$0	\$0	\$0	\$250			
430-165 Project Graduation	\$100	\$100	\$0	\$0	\$0	\$100			
430-165 R.E.A.C.H.	\$0	\$0	\$500	\$470	\$470	\$470			
430-165 Safe Voices	\$200	\$200	\$0	\$0	\$0	\$200			
430-165 Seniors Plus	\$349	\$349	\$550	\$151	\$151	\$500			
430-165 Tri-county Mental Health	\$0	\$0	\$1,455	\$1,370	\$1,370	\$1,370			
430-165 Waterford Sanata	\$1,000	\$1,000	\$0	\$0	\$0	\$1,000			
430-165 Western Maine Transportation	\$0	\$0	\$250	\$250	\$250	\$250			
Totals:	\$1,874	\$1,874	\$9,597	\$7,168	\$7,168	\$9,042			
Year End Balance (2011 Budget - 2011 Expenses):									

WARRANT ARTICLE #41 (HIGHWAYS & BRIDGES)										
HIGHWAYS AND BRIDGES	2012 Budget	2012 Budget - 2011 Spend	2010	2011	2011	2012				
	Increase		Expense	Expense	Budget	Request				
450-060 Advertising	\$0	(\$151)	\$0	\$151	\$0	\$0				
450-065 Asphalt & Hot Top	\$0	\$608	\$3,682	\$3,392	\$4,000	\$4,000				
450-110 Culverts	(\$1,000)	\$1,258	\$3,885	\$3,742	\$6,000	\$5,000				
450-135 FEMA (Expense Reimbursement)	\$0	\$0	\$0	\$0	\$0	\$0				
450-155 Fuel, Gas & Oil	\$5,000	\$1,262	\$4,469	\$10,738	\$7,000	\$12,000				
450-170 Gravel and/or Sand	\$2,000	(\$3,039)	\$7,983	\$15,039	\$10,000	\$12,000				
450-175 Heat, Light & Water	\$0	\$984	\$670	\$607	\$1,591	\$1,591				
450-180 Hired Equipment	\$0	\$0	\$0	\$0	\$0	\$0				
450-250 Janitorial and Maintenance	\$0	(\$191)	\$0	\$191	\$0	\$0				
450-275 Medical	\$0	(\$120)	\$108	\$320	\$200	\$200				
450-285 Mowing	\$0	\$206	\$0	\$4,794	\$5,000	\$5,000				
450-290 Office Supplies	\$0	\$200	\$65	\$0	\$200	\$200				
450-305 Painting & Stripping	\$0	(\$90)	\$0	\$90	\$0	\$0				
450-310 Parts & Tires	\$0	(\$13,901)	\$44,463	\$46,901	\$33,000	\$33,000				
450-360 Repair - Equipment and Trucks	\$0	(\$10,975)	\$1,546	\$10,975	\$0	\$0				
450-380 Repair - Other Equipment	(\$3,000)	\$14,742	\$73	\$258	\$18,000	\$15,000				
450-383 Repair - Vehicles	(\$10,000)	\$2,758	\$0	\$2,242	\$15,000	\$5,000				
450-400 Salary - Equipment Operators	\$26,969	\$19,592	\$28,044	\$41,858	\$34,481	\$61,450				
450-405 Salary - Foreman	\$3,100	\$1,067	41,279	43,233	\$41,200	\$44,300				
450-410 Salary - General Laborers	\$0	\$0	\$0	\$0	\$0	\$0				
450-415 Salary - Road Crew	(\$24,241)	(\$29,019)	37,931	\$29,019	\$24,241	\$0				
450-450 Signs (E911)	(\$1,000)	\$158	\$1,018	\$842	\$2,000	\$1,000				
450-460 Street Signs	\$0	(\$1,350)	\$0	\$1,350	\$0	\$0				
450-470 Subcontract & Hired Labor	\$0	\$7,778	\$22,297	\$723	\$8,500	\$8,500				
450-475 Supplies (Non Office)	(\$1,087)	\$1,574	\$3,335	\$926	\$3,587	\$2,500				
450-490 Telephone	\$221	\$13	\$121	\$508	\$300	\$521				
450-505 Training	\$0	\$100	\$0	\$0	\$100	\$100				
Highways and Bridges / Sub-Total:	(\$3,038)	(\$6,535)	\$200,970	\$217,897	\$214,400	\$211,362				

WARRANT ARTICLE #41 (WINTER SUPPLEMENTAL)									
WINTER SUPPLEMENTAL	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request			
960-060 Advertising	\$0	\$0	\$0	\$0	\$0	\$0			
960-155 Fuel, Gas & Oil	\$7,000	\$1,283	\$12,514	\$18,717	\$13,000	\$20,000			
960-170 Gravel	\$2,000	\$583	\$184	\$1,417	\$0	\$2,000			
960-175 Heat, Light & Water (Utilities)	\$0	\$0	\$0	\$0	\$0	\$0			
960-310 Parts & Tires	\$0	\$0	\$0	\$0	\$0	\$0			
960-310 Parts & Tires (1-Ton Truck Engine)	\$0	\$0	\$0	\$0	\$0	\$0			
960-383 Repairs - Vehicles	\$0	\$0	\$0	\$0	\$0	\$0			
960-400 Salaries - Fourth Man Plowing	\$0	\$2,124	\$13,156	\$12,877	\$15,000	\$15,000			
960-400 Salaries - Overtime	\$1,800	\$1,165	\$12,163	\$12,835	\$12,200	\$14,000			
960-405 Salaries - Foreman	\$0	\$0	\$0	\$0	\$0	\$0			
960-410 Salaries - General Laborers	\$0	\$0	\$0	\$0	\$0	\$0			
960-415 Salaries - Road Crew	\$0	\$0	\$0	\$0	\$0	\$0			
960-435 Winter Salt	(\$6,800)	\$2,267	\$25,259	\$37,733	\$46,800	\$40,000			
960-436 Winter Sand	\$20,250	\$552	\$17,266	\$19,698	\$0	\$20,250			
960-460 Street Signs	\$0	\$0	\$0	\$0	\$0	\$0			
960-470 Subcontract & Hired Labor	\$0	\$5,665	\$51	\$2,335	\$8,000	\$8,000			
960-475 Supplies	\$0	\$0	\$0	\$0	\$0	\$0			
Winter Supplemental / Sub-Total:	\$24,250	\$13,638	\$80,595	\$105,612	\$95,000	\$119,250			

	WARRANT ART	ICLE #41 (SU	MMARY)			
SUMMARY	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
Highways and Bridges	(\$3,038)	(\$6,535)	\$200,970	\$217,897	\$214,400	\$211,362
Winter Supplemental	\$24,250	\$13,638	\$80,595	\$105,612	\$95,000	\$119,250
Totals:	\$21,212	\$7,103	\$281,565	\$323,509	\$309,400	\$330,612
		Υe	ear End Balance (2	2011 Budget -	· 2011 Expenses):	(\$14,109)

Notes: A major factor contributing to the overspend was the need to rebuild the engine in the one-ton truck (\$11,278).

WARRANT ARTICLE #42									
SPECIAL EQUIPMENT ACCOUNT	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request			
450-132 Transfer To Savings	\$0	\$10,000	\$10,000	\$0	\$10,000	\$10,000			
Totals:	\$0	\$10,000	\$10,000	\$0	\$10,000	\$10,000			
	Year End Balance (2011 Budget - 2011 Expenses):								
Savings Account Information:									
				Ending Balance	(December 31, 2010):	\$21,028			
				Ending Balance	(December 31, 2011):	\$31,134			

	WAF	RRANT ARTICLE #43				
GARAGE IMPROVEMENT ACCOUNT	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
Future Improvements	\$0	\$0	\$0	\$0	\$0	\$0
Totals:	\$0	\$0	\$0	\$0	\$0	\$0
			Year End	Balance (2011 Budge	et - 2011 Expenses):	\$0
Savings Account Information:						
				Ending Balance (I	December 31, 2010):	\$8,315
				Ending Balance (I	December 31, 2011):	\$8,357

	WAF	RRANT ARTICLE #44				
INSURANCES - GENERAL	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
510-185 Bonds	\$0	\$0	\$750	\$750	\$750	\$750
510-190 Fire Liability	(\$4,663)	\$819	\$6,872	\$884	\$6,366	\$1,703
510-195 General Liability	(\$3,051)	(\$3,202)	\$5,589	\$6,056	\$5,905	\$2,854
510-205 Public Liability	(\$2,191)	(\$1,730)	\$3,191	\$2,730	\$3,191	\$1,000
510-215 Vehicle Liability	\$2,431	(\$2,996)	\$3,514	\$9,566	\$4,139	\$6,570
Totals:	(\$7,474)	(\$7,108)	\$19,916	\$19,985	\$20,351	\$12,877
			Year End	Balance (2011 Budg	et - 2011 Expenses):	\$366

WARRANT ARTICLE #45									
INSURANCES - WORKERS COMPENSATION	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request			
510-220 Workers Compensation	(\$70)	\$335	\$10,092	\$10,948	\$11,353	\$11,283			
Totals:	(\$70)	\$335	\$10,092	\$10,948	\$11,353	\$11,283			
			Year End I	Balance (2011 Bud	get - 2011 Expenses):	\$405			

		WAF	RRANT ARTICLE #46	5				
INTERNET EXPENSES		2012 Budget Increase	2012 Budget - 2011 Spend		2010 Expense	2011 Expense	2011 Budget	2012 Request
520-235 Internet Web Licensing Fees	<u> </u>	\$0	\$0	_	\$150	\$150	\$150	\$150
520-240 Internet Web Maintenance		\$0	\$97		\$2,490	\$2,403	\$2,500	\$2,500
Totals:		\$0	\$97	-	\$2,640	\$2,553	\$2,650	\$2,650
					Year End	Balance (2011 Bud	get - 2011 Expenses):	\$97

	WAF	RRANT ARTICLE #47				
MUNICIPAL BUILDING TOWN GARAGE	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
610-135 Equipment Purchases	(\$1,000)	\$0	\$0	\$0	\$1,000	\$0
610-175 Heal, Light & Water (Utilities)	\$0	(\$380)	\$4,608	\$5,380	\$5,000	\$5,000
610-230 Internet Fees	\$0	\$1	\$479	\$539	\$540	\$540
610-250 Janitorial & Maintenance	(\$500)	(\$257)	\$484	\$257	\$500	\$0
610-370 Repairs Buildings	\$1,000	\$42	\$559	\$1,958	\$1,000	\$2,000
610-475 Supplies	\$0	\$390	\$466	\$110	\$500	\$500
610-490 Telephone	\$0	\$40	\$472	\$460	\$500	\$500
Totals:	(\$500)	(\$165)	\$7,068	\$8,705	\$9,040	\$8,540
			Year End	Balance (2011 Budge	et - 2011 Expenses):	\$335

	WAF	RANT ARTICLE #48				
MUNICIPAL BUILDING TOWN OFFICE	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
620-175 Heat, Light & Water (Utility)	\$2,100	(\$2,021)	\$10,924	\$15,121	\$11,000	\$13,100
620-250 Janitorial & Maintenance	(\$2,000)	(\$270)	\$7,163	\$7,270	\$9,000	\$7,000
620-285 Mowing	\$200	\$340	\$708	\$660	\$800	\$1,000
620-370 Repairs - Buildings	\$3,500	\$797	\$698	\$3,703	\$1,000	\$4,500
620-475 Supplies	\$100	\$94	\$508	\$506	\$500	\$600
620-500 Town Commons	\$0	\$0	\$0	\$0	\$0	\$0
Totals:	\$3,900	(\$1,059)	\$20,000	\$27,259	\$22,300	\$26,200
			Year End	Balance (2011 Budç	get - 2011 Expenses):	(\$4,959)



Jim Gill of Camp Fernwood Cove on Island Pond explains his proposal to Appeals Board members (I-r) Larry Stretton, Merl Barker and Chairman John Huffman June 20. The board voted 3-1 to approve an exception to the 35-foot building height rule

	WAF	RRANT ARTICLE #49)			
OFFICE EXPENSES	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
700-055 Accounting & Auditing	(\$500)	\$550	\$6,450	\$6,450	\$7,500	\$7,000
700-060 Advertising	\$100	\$51	\$356	\$549	\$500	\$600
700-072 Awards & Trophies	\$0	\$100	\$90	\$0	\$100	\$100
700-075 Bank Charges	\$0	\$1	\$51	\$54	\$55	\$55
700-120 Dues & Subscriptions	\$0	\$16	\$2,400	\$2,484	\$2,500	\$2,500
700-125 Election Expenses	\$0	\$568	\$1,589	\$632	\$1,200	\$1,200
700-132 Equipment Purchases	(\$1,000)	(\$1,632)	\$4,020	\$3,132	\$2,500	\$1,500
700-150 Freight & Deliveries	\$0	\$0	\$0	\$0	\$0	\$0
700-160 General & Miscellaneous	\$0	(\$25)	\$25	\$25	\$0	\$0
700-230 Internet Fees	\$0	\$31	\$669	\$669	\$700	\$700
700-250 Janitorial & Maintenance	\$0	\$0	\$0	\$0	\$0	\$0
700-270 Meals (and Entertainment)	\$0	\$22	\$52	\$78	\$100	\$100
700-280 Moderator Fees	\$0	\$100	\$250	\$150	\$250	\$250
700-290 Office Supplies	\$0	\$849	\$1,207	\$681	\$1,530	\$1,530
700-295 Other Professional Fees	\$0	\$85	\$1,410	\$1,416	\$1,500	\$1,500
700-315 Photography and Processing	\$0	(\$12)	\$0	\$12	\$0	\$0
700-320 Postage	\$0	\$298	\$1,565	\$1,502	\$1,800	\$1,800
700-325 Printing & Copying	\$1,000	\$107	\$2,299	\$3,393	\$2,500	\$3,500
700-340 Real Estate Lien Costs	\$0	\$503	\$871	\$997	\$1,500	\$1,500
700-345 Recording Fees	\$0	\$6	\$572	\$494	\$500	\$500
700-375 Repairs - Office Equipment	(\$200)	\$96	\$788	\$504	\$800	\$600
700-445 Security & Monitoring System	\$0	\$20	\$180	\$180	\$200	\$200
700-453 Software Support	(\$350)	(\$198)	\$4,432	\$4,848	\$5,000	\$4,650
700-470 Subcontract & Hired Labor	\$0	\$250	\$363	\$250	\$500	\$500
700-475 Supplies (Non Office)	\$100	\$24	\$371	\$576	\$500	\$600
700-490 Telephone	\$1,500	\$502	\$1,171	\$2,498	\$1,500	\$3,000
700-504 Town Recognitions	(\$200)	\$15	\$0	\$85	\$300	\$100
700-505 Training	(\$250)	\$175	\$320	\$325	\$750	\$500
700-515 Travel - Lodge	\$100	\$26	\$0	\$74	\$0	\$100
700-515 Travel - Mileage	\$650	\$21	\$272	\$929	\$300	\$950
Totals:	\$950	\$2,549	\$31,773	\$32,986	\$34,585	\$35,535
			Year End I	Balance (2011 Bud	get - 2011 Expenses):	\$1,599

	WAR	RANT ARTICLE #50				
OFFICE EXPENSES LEGAL	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
700-255 Legal Fees	\$0	\$4,000	\$2,206	\$0	\$4,000	\$4,000
Totals:	\$0	\$4,000	\$2,206	\$0	\$4,000	\$4,000
			Year End I	Balance (2011 Budg	get - 2011 Expenses):	\$4,000

			Year End E	Balance (2011 Budg	et - 2011 Expenses):	\$4,000
	WAR	RANT ARTICLE # 51				
OFFICIALS SALARIES	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
700-395 Salary - Deputy Clerk	\$0	(\$89)	\$28,269	\$29,824	\$29,735	\$29,73
700-420 Salary - Secretarial	\$0	\$220	\$0	\$1,210	\$1,430	\$1,43
700-425 Salary - Selectmen	\$0	(\$0)	\$10,661	\$15,000	\$15,000	\$15,00
700-430 Salary - Town Clerk	\$1,400	(\$271)	\$34,139	\$36,421	\$34,750	\$36,15
Totals:	\$1,400	(\$140)	\$73,070	\$82,455	\$80,915	\$82,31
			Year End E	Balance (2011 Budg	et - 2011 Expenses):	(\$1,540
	WAF	RRANT ARTICLE #52				
PARKS	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
745-175 Heat, Light & Water (Utilities)	\$25	\$11	\$328	\$364	\$350	\$37
745-250 Janitorial and Maintenance	\$75	\$60	\$0	\$15	\$0	\$7
745-285 Mowing	\$0	\$425	\$2,107	\$1,675	\$2,100	\$2,10
745-365 Rent - Sanitation Units	\$0	\$159	\$392	\$241	\$400	\$40
745-412 Salaries - Other	\$500	\$20	\$0	\$480	\$0	\$50
745-470 Subcontract & Hired Labor	(\$650)	\$0	\$3,322	\$0	\$650	\$
745-500 Town Commons	(\$250)	\$0	\$196	\$0	\$250	\$
Totals:	(\$300)	\$674	\$6,345	\$2,776	\$3,750	\$3,45
			Year End E	Balance (2011 Budg	et - 2011 Expenses):	\$97
Savings Account Information (Werner Park):				Ending Balance	(December 31, 2010):	\$11,43
				-	(December 31, 2011):	\$10,42

	WAF	RRANT ARTICLE #53					
PLANNING BOARD	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request	
750-060 Advertising	\$0	\$675	\$662	\$25	\$700	\$700	
750-120 Dues & Subscriptions	\$100	\$123	\$3,178	\$3,277	\$3,300	\$3,400	
750-132 Equipment Purchases	\$0	\$0	\$135	\$0	\$0	\$0	
750-320 Postage	\$0	\$89	\$0	\$11	\$100	\$100	
750-325 Printing & Copying	\$0	\$20	\$108	\$180	\$200	\$200	
750-420 Salary - Secretarial	\$0	(\$660)	\$0	\$660	\$0	\$0	
750-465 Stipends & Honorariums	\$0	\$650	\$590	\$2,850	\$3,500	\$3,500	
750-470 Subcontract & Hired Labor	\$0	\$670	\$660	(\$10)	\$660	\$660	
Totals:	\$100	\$1,567	\$5,334	\$6,993	\$8,460	\$8,560	
Year End Balance (2011 Budget - 2011 Expenses):							

WARRANT ARTICLE #54										
HAZARDOUS TREES	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request				
770-470 Subcontract & Hired Labor	(\$500)	\$1,565	\$0	\$2,435	\$4,500	\$4,000				
Totals:	(\$500)	\$1,565	\$0	\$2,435	\$4,500	\$4,000				
Year End Balance (2011 Budget - 2011 Expenses):										

2011 Annual Report





Department of Transportation workers installed a new highway sign at the intersection of Rt. 35/37 and Sweden Road on Oct. 13

	WAF	RRANT ARTICLE #55	j			
SPORTS AND RECREATION	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
850-060 Advertise	\$0	\$75	\$0	\$0	\$75	\$75
850-070 Athletic Equipment	\$550	\$143	\$38	\$1,607	\$1,200	\$1,750
850-072 Awards & Trophies	\$0	(\$149)	\$124	\$649	\$500	\$500
850-132 Equipment Purchases	\$0	(\$128)	\$608	\$128	\$0	\$0
850-160 Miscellaneous Sports	\$0	\$28	\$0	(\$28)	\$0	\$0
850-175 Heat, Light & Water (Utility)	\$0	\$151	\$720	\$749	\$900	\$900
850-205 Insurance - Public Liability	\$0	\$0	\$0	\$0	\$0	\$0
850-210 Insurance - Sports & Recreation	\$200	\$152	\$746	\$848	\$800	\$1,000
850-250 Janitorial & Maintenance	(\$425)	(\$100)	\$0	\$100	\$425	\$0
850-253 League Fees	\$650	\$421	\$878	\$1,179	\$950	\$1,600
850-275 Medical & First Aid	\$600	\$800	\$0	\$0	\$200	\$800
850-290 Office Supplies	\$0	\$0	\$7	\$0	\$0	\$0 \$0
850-330 Propane	\$0	(\$93)	\$119	\$93	\$0	
850-365 Rent - Sanitation Units	\$1,000	\$474	\$715	\$1,126	\$600	\$1,600
850-380 Repairs & Maintenance	\$100	(\$1,163)	\$882	\$1,363	\$100	\$200
850-410 Salary - General Labor	\$1,000	\$2,130	(\$400)	\$1,870	\$3,000	\$4,000
850-451 Snack Shack Groceries & Drinks	\$0	(\$2,109)	\$1,885	\$2,809	\$700	\$700
850-465 Stipends & Honorariums	(\$600)	\$400	\$0	\$0	\$1,000	\$400
850-470 Subcontract & Hired Labor	\$300	\$211	\$717	\$689	\$600	\$900
850-475 Supplies	\$400	\$332	\$2,358	\$218	\$150	\$550
850-525 Travel - Transportation	\$200	\$343	\$0	\$857	\$1,000	\$1,200
850-530 Uniforms	\$450	(\$237)	\$824	\$1,687	\$1,000	\$1,450
Totals:	\$4,425	\$1,680	\$10,221	\$15,945	\$13,200	\$17,625
			Year End	Balance (2011 Budo	get - 2011 Expenses):	(\$2,745)
Savings Account Information (Sports and Recreation):						
				•	(December 31, 2010):	\$1,112
Cavings Assount Information (Cardleth				Ending Balance	(December 31, 2011):	\$1,131
Savings Account Information (Sandlot):				Ending Balance	(December 31, 2010):	\$11,641
				•	(December 31, 2011):	\$11,655
				Ending Balance	(December 31, 2011):	\$11,65

WARRANT ARTICLE #56										
STREET LIGHTS		2012 Budget Increase	2012 Budget - 2011 Spend		2010 Expense	2011 Expense	2011 Budget	2012 Request		
860-175 Heat, Light & Water (Utility)	<u>-</u>	\$500	\$43	-	\$4,999	\$5,457	\$5,000	\$5,500		
Totals:		\$500	\$43	-	\$4,999	\$5,457	\$5,000	\$5,500		
					Year End	Balance (2011 Bud	iget - 2011 Expenses):	(\$457)		



A crew from F.R. Carroll paved Blackguard Road Sept. 9 covering 8,500 feet using 1,400 tons with 21 trucks hauling from Limerick

	WAF	RRANT ARTICLE #57				
TRANSFER STATION	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request
930-060 Advertising	\$0	\$150	\$144	\$0	\$150	\$150
930-115 Disposal Fees (Hazardous Waste)	(\$1,500)	\$3,267	\$8,602	\$3,733	\$8,500	\$7,000
930-132 Equipment Purchase	\$0	(\$2,432)	\$6,700	\$3,432	\$1,000	\$1,000
930-155 Fuel, Gas & Oil	\$750	\$145	\$1,113	\$1,605	\$1,000	\$1,750
930-175 Heat, Lights & Water (Utility)	(\$150)	(\$110)	\$464	\$860	\$900	\$750
930-180 Hired Equipment	(\$100)	\$400	\$0	\$3,600	\$4,100	\$4,000
930-250 Janitorial and Maintenance	\$25	\$3	\$0	\$23	\$0	\$25
930-255 Legal Fees	\$0	\$0	\$0	\$0	\$0	\$0
930-260 Licenses	\$250	\$0	\$0	\$250	\$0	\$250
930-270 Meals & Entertainment	(\$250)	\$48	\$166	\$152	\$450	\$200
930-290 Office Supplies	\$25	\$25	\$24	\$0	\$0	\$25
930-295 Other Professional Fees (Dana Lee)	\$0	(\$1,080)	\$0	\$1,080	\$0	\$0
930-310 Parts & Tires	\$250	\$99	\$0	\$401	\$250	\$500
930-325 Printing & Copying	(\$50)	\$231	\$372	\$169	\$450	\$400
930-365 Rent - Sanitation	\$0	(\$10)	\$1,353	\$1,410	\$1,400	\$1,400
930-380 Repairs - Other Equipment	\$0	\$92	\$62	\$158	\$250	\$250
930-400 Salary - Equipment Operators	\$500	(\$31)	\$175	\$1,031	\$500	\$1,000
930-405 Salary Foreman	\$1,000	\$308	\$329	\$1,192	\$500	\$1,500
930-410 Salary - General Laborers	\$3,000	\$1,883	\$25,815	\$28,117	\$27,000	\$30,000
930-450 Signs	\$0	\$0	\$0	\$0	\$0	\$0
930-455 State Annual Report	(\$25)	\$246	\$374	\$129	\$400	\$375
930-470 Subcontract & Hired Labor	(\$50)	\$40	\$160	\$160	\$250	\$200
930-475 Supplies (Non Office)	(\$100)	\$188	\$205	\$12	\$300	\$200
930-478 Taxes-Other	\$0	\$74	\$985	\$1,026	\$1,100	\$1,100
930-490 Telephone	(\$50)	\$23	\$616	\$627	\$700	\$650
930-495 Tipping Fees (OCRSW)	(\$2,000)	\$2,925	\$117,059	\$117,075	\$122,000	\$120,000
930-505 Training	\$1,000	\$1,200	\$0	\$50	\$250	\$1,250
930-515 Travel - Mileage	\$100	\$95	\$0	\$55	\$50	\$150
Totals:	\$2,625	\$7,779	\$164,717	\$166,346	\$171,500	\$174,125
			Year End E	salance (2011 Budge	et - 2011 Expenses):	\$5,154
Savings Account Information: Ending Balance (December 31, 2010):						\$15,439

Ending Balance (December 31, 2011): \$15,517

WARRANT ARTICLE #58									
WINTER SUPPLEMENTAL SAFETY ACCOUNT	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request			
Designated Account:	\$0	\$9,469	\$0	\$15,531	\$25,000	\$25,000			
Savings Account Information:	vings Account Information: Ending Balance (December 31, 2010): Highways &								
					Bridges / Winter Supplemental Over-Spend:	(\$15,531)			
				Ending Balance	(December 31, 2011):	\$9,469			

WARRANT ARTICLE #59									
2011 Plow Truck	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request			
XXX-XXX Purchase of Plow Truck	(\$147,000)	(\$173,612)	\$0	\$173,612	\$147,000	\$0			
XXX-XXX Trade-In of Old Plow Truck	\$0	\$8,000	\$0	(\$8,000)	\$0	\$0			
Totals:	(\$147,000)	(\$165,612)	\$0	\$165,612	\$147,000	\$0			
			Year End	Balance (2011 Budg	et - 2011 Expenses):	(\$18,612)			

WARRANT ARTICLE #60										
Repair 1995 Plow Truck	2012 Budget Increase	2012 Budget - 2011 Spend	2010 Expense	2011 Expense	2011 Budget	2012 Request				
450-360 Repair - Equipment & Trucks	(\$13,000)	(\$10,975)	\$0	\$10,975	\$13,000	\$0				
Totals:	(\$13,000)	(\$10,975)	\$0	\$10,975	\$13,000	\$0				
			Year End I	Balance (2011 Budg	et - 2011 Expenses):	\$2,025				

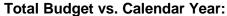
WARRANT ARTICLE # 61										
Repayment To Forestry Account	2012 Budget Increase	2012 Budget - 2011 Spend		2010 Expense	2011 Expense	2011 Budget	2012 Request			
XXX-XXX Repayment for Plow Truck	\$23,658	\$23,658	_	\$0	\$0	\$0	\$23,658			
Totals:	\$23,658	\$23,658		\$0	\$0	\$0	\$23,658			
				Year End	Balance (2011 Bud	get - 2011 Expenses):	\$0			

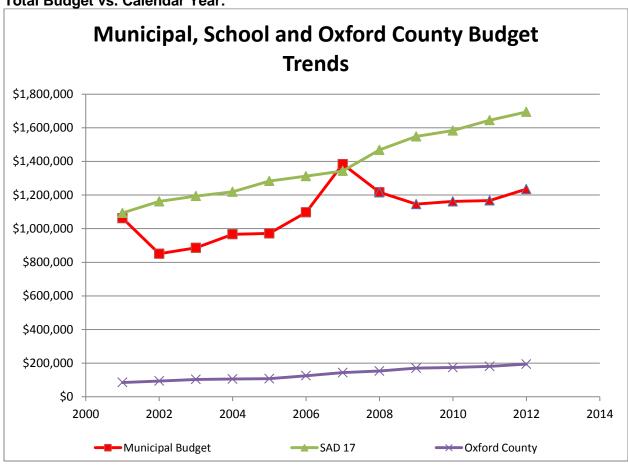


The tire pile at the Transfer Station was overflowing in this Aug. 1 photo, but they were removed a short time later

Financial Health and Status Report

The purpose of the "Financial Health and Status Report" is to help voters and budget planners better understand how spending initiatives are impacting the financial health of the town.



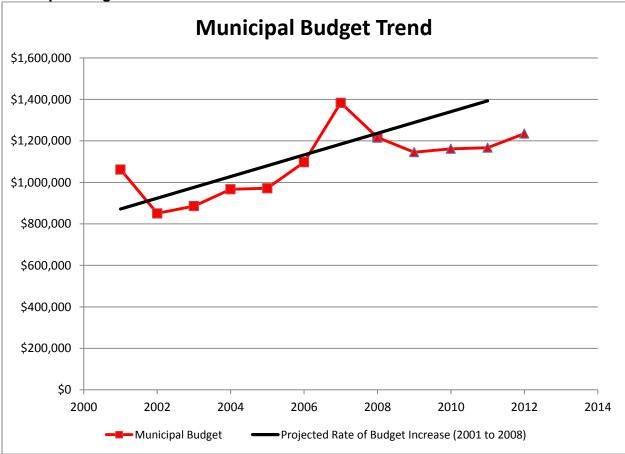


	2008	2009	2010	2011	2012
Municipal	\$1,216,109	\$1,145,846	\$1,161,973	\$1,167,176	\$1,235,010
SAD #17	\$1,468,260	\$1,548,153	\$1,583,665	\$1,645,000	\$1,694,175
Oxford County	\$153,195	\$170,450	\$174,010	\$181,000	\$194,180
Total	\$2,837,564	\$2,864,449	\$2,919,648	\$2,993,176	\$3,123,365
Mill Rate	\$12.25	\$12.75	\$12.75	\$13.25	\$13.75

Why This Chart:

This chart clearly demonstrates that the primary factors driving the yearly increases in the mill rate are both the school and Oxford County budgets. Since 2008 the Town has maintained a fairly flat municipal budget while our allocation of the school budget has increased by 15.4%. Similarly, during the same time period our portion of the Oxford County budget has increased by 26.7%. Increases like this, coupled by the Town's own needs to cover yearly cost increases, makes it difficult to foresee a situation where we will be achieve a flat mill rate.

Municipal Budget vs. Calendar Year:



Why This Chart:

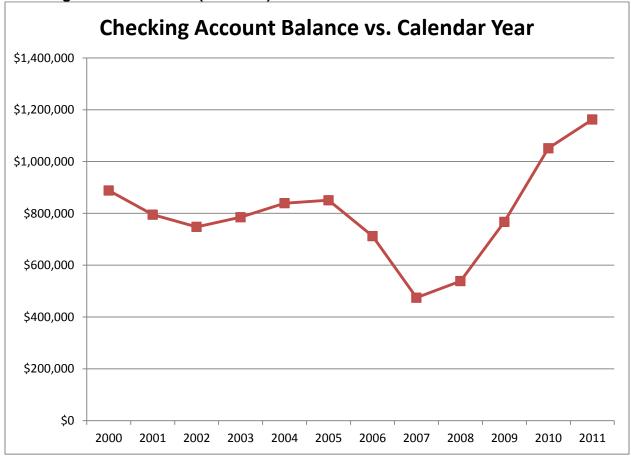
While the previous chart helps us understand the primary drivers for the overall budget increases (school, county, municipal), this chart helps us understand trends as they relate to the portion of the budget that we can control (municipal).

Charts like this one provide fiscal planners with a tool for gauging short and long term budget trends. Dramatic increases from year to year may be necessary in order to fund short-term municipal requirements, but long-term trends may indicate a change in spending habits.

There are several factors that have contributed to the relatively flat budget. These factors include:

- Conservative spending by the Town's department heads (spending less).
- Conservative fiscal planning by the Town's Selectmen, Finance Committee and department heads (asking for less).
- Efforts by key individuals to identify cost savings (doing more with less). Examples include:
 - Brad Grover working with Road Commissioners in neighboring towns in order to reduce paving costs.
 - Betty and Brenda working with our insurance carrier to bid our general insurance policy.
 - All the Town's employees voting to increase their medical insurance deductible in order to reduce insurance premiums.

Checking Account Balance (Year End) vs Calendar Year:



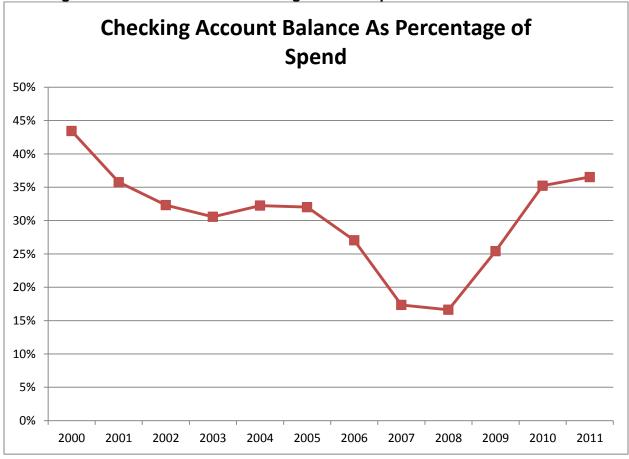
Why This Chart:

This chart is extremely important as a declining balance is a leading indicator for potential cash flow problems.

What This Chart Indicates:

- The year end balance for the checking account has been steadily increasing since 2008.
- The amount in the checking account decreased from \$888,387 in 2000 to a low of \$474,572 in 2007.
- It has been climbing steadily since 2008, closing at \$1,162,124 in 2011.

Checking Account Balance as a Percentage of Total Spend:



Why This Chart:

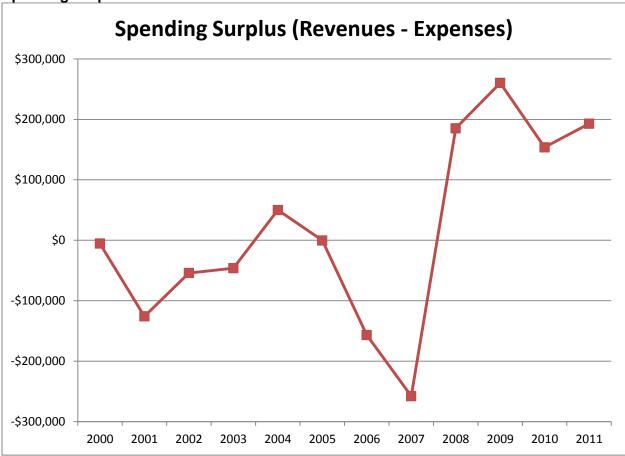
As everyone is aware, the Town operates on a budget cycle that is based on the calendar year (January 1 through December 31). This is why we ask permission each year to spend 3/12^{ths} of the previous year's budget between January 1 and the Town Meeting (see Article 7). If we didn't do this we would be forced to shut-down Town operations until the new budget was approved.

Another issue that we must deal with is that we start spending on a budget cycle in January that isn't funded until September when tax money begin to flow in. Therefore, we must begin each year with sufficient funds to carry us until the tax monies arrive. This issue is further complicated by the fact that the funds sitting in our accounts were raised during the previous year and are based on the previous year's budget requirements. The total budget (municipal, SAD 17 & Oxford County) has increased every year but once since 2000. This means that the starting balance must also increase each year

What This Chart Tells Us:

In 2011, the checking account balance, as a percentage of spending, increased at the slowest pace since 2008. Although there was a very modest increase, it was insufficient to cover all expenses. This tells us that although things have improved dramatically, care must still be taken to control spending as the checking account balance (as a percentage of the total budget) has yet to reach a level that guarantees that borrowing will not be required. Another way to look at this is that our cash flow, and therefore our ability to pay our bills on-time, is still highly dependent upon revenues that exceed spending. Tight budgets will still be required for several more years.

Spending Surplus vs. Calendar Year:



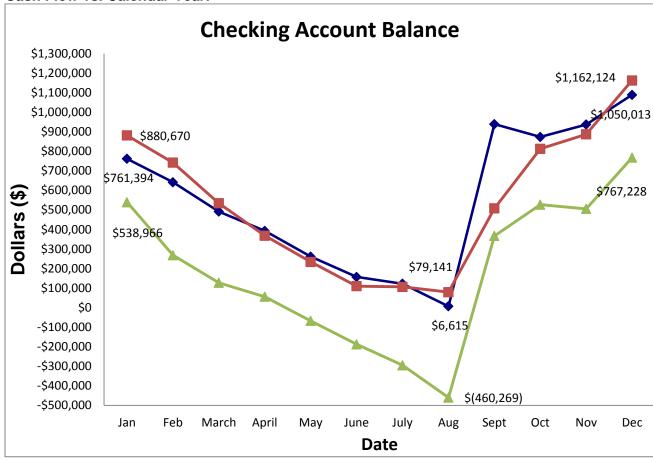
Why This Chart:

This chart indicates if the town is operating in a mode that is adding monies to the town's checking and savings accounts (numbers greater than 0), or if it is operating in a mode that is taking funds away (numbers less than 0). The data shown includes all forms of Town revenue and all forms of Town spending.

What This Chart Tells Us:

Beginning in 2008 the town returned to an operating mode which added monies to our accounts. This is the primary reason that we have been able to build our checking account balance and is also responsible for improving our cash flow situation.

Cash Flow vs. Calendar Year:



Why This Chart:

This chart is important as it can be used as a predictive tool for making sure that there are adequate funds in the checking account to cover expenses.

This diagram shows how the checking account balance would appear each month if we didn't borrow money from our savings accounts, and if we paid all bills on-time.

The line with the triangles is for 2009. The one with the diamonds is for 2010. The one with the squares is for 2011.

What This Chart Tells Us:

- 2010 was dramatically better than 2009.
- In 2009 it was necessary to delay the payment of several school bills due to cash flow issues. It
 was also necessary to borrow heavily from several savings accounts in order to pay other bills
 on-time. These delays in payment, and the borrowing from savings, was prudent.
- In 2010, only a portion of one month's payment to the school district was delayed. Borrowing from the savings accounts was also not as significant as in 2009.
- In 2011, less borrowing was required than in 2010. We expect that CY 2012 may be the first year that we will be able to pay all bills on-time without borrowing.

Projected Revenue (Limited To Revenue Sources That Are Used To Offset Taxes)

	PROJECTED REVI	ENUE - USE	TO OFFSET	TAXES	
Account	Description	2009 TR	2010 TR	2011 - Closed	2012 Projections
100	Animal Control	\$0	\$644	\$768	\$706
120	Auto Excise	\$228,496	\$218,819	\$222,575	\$215,000
150	Boat Excise	\$2,429	\$2,587	\$2,335	\$2,450
270	Fire Fees	\$2,902	\$1,060	\$0	\$1,060
275	Fire Department Reimbursement	\$1,975	\$585	\$1,724	\$500
300	General Assistance	\$0	\$1,314	\$610	\$500
400	Interest - Personal Property	\$976	\$304	\$55	\$0
403	Interest Other	\$4,667	\$2,757	\$2,854	\$2,800
405	Interest - Real Estate	\$6,911	\$5,602	\$5,149	\$5,000
409	Interest - Tax Liens	\$2,074	\$1,979	\$2,390	\$2,200
495	Fees - Births	\$485	\$335	\$472	\$400
500	Fees - Deaths	\$243	\$486	\$244	\$200
505	Fees - Marriage	\$1,180	\$1,539	\$1,312	\$1,200
510	Fees - Office Reimbursement	\$3,886	\$3,979	\$2,481	\$2,500
515	Fees - Other	\$0	\$2,710	\$40	\$0
520	Fees - Town Agent Fees	\$7,459	\$7,349	\$7,311	\$7,300
550	Fees - Planning Board	\$328	\$1,014	\$1,170	\$1,100
560	Fees - Building Permits	\$2,656	\$2,599	\$2,153	\$2,500
565	Permit Fees - Burial	\$75	\$26	\$28	\$25
595	State Grants - Roads (URIP)	\$68,998	\$68,004	\$68,004	\$68,000
615	Fees - Snack Shack	\$4,605	\$2,459	\$0	\$0
650	Fees - Sports and Recreation	\$6,641	\$1,697	\$2,651	\$2,174
660	State Grants - Homestead	\$30,583	\$17,287	\$17,287	\$17,287
665	State Grant - Tree growth	\$19,311	\$19,132	\$34,506	\$19,000
668	State Grant - Veterans	\$1,267	\$873	\$843	\$800
670	State Grant - Revenue Sharing	\$70,897	\$56,228	\$60,985	\$55,000
695	Transfer station - Albany	\$40,532	\$41,820	\$44,565	\$40,049
705	Transfer station - Stoneham	\$21,147	\$21,842	\$23,131	\$20,895
707	Transfer station - Vouchers	\$4,058	\$3,971	\$4,191	\$5,000
709	Transfer station - Waste	\$0	\$5,777	\$6,033	\$7,500
		\$534,779	\$494,779	\$515,868	\$481,146

Projected Mill Rate Calculation for 2011

	CALCULATION WORKSHEET	FOF	R MILL RATE /	201	2 ESTIMATE		
Item	Description						
	MUNICIPAL VALUATION						
1	Total Taxable Evaluation	9	\$194,489,577				
	<u>APPROPRIATIONS</u>						
2	Municipal Appropriation '12	\$	1,235,010				
3	Taken from Savings '12	\$	31,903				
4	Rolled from CY 2011	\$	18,894				
5	Raised from Taxes '12 (2 - 3 - 4))	\$	1,184,213				
6	County Appropriations '12		\$194,180				
7	MSAD Appropriations '12		\$1,694,175				
8	Budget Overlay '12	\$	82,000				
9	Total Appropriations '12 = (2+6+7+8)		\$3,154,568				
	ALLOWABLE DEDUCTIONS						
10	Total Offsetting Revenue '12		\$481,146				
	RAISED FROM TAXES						
11	Appropriations (9) - Revenue (10)	\$	2,673,422				
12	Mill Rate per Assessed \$ (11/1)		\$2,673,422	/	\$194,489,577	=	\$0.01375
13	Mill Rate per Assessed \$1,000 (12 x 1000)						\$13.75
14	Mill Rate for 2011						\$13.25
15	Percent Increase In Tax Bill						3.74%

Please Note:

The mill rate shown above is just an approximation. It is being provided for discussion purposes only. The actual mill rate will be a function of:

- 1. The assessed value of the town as determined by the assessors (Item #1).
- 2. The Oxford County taxes (Item #6).
- 3. The municipal appropriations as determined by the voters at Town Meeting (Item #2).
- 4. The SAD 17 appropriations (Item #7).
- 5. The budget overlay (recommended by the town's auditor and voted on by the selectmen (Item #8).
- 6. Offsetting revenue as projected by the selectmen at the time the mill rate is set (Item #10).

BALANCE SHEET / Dec.	. 31, 2011 / SUM	MARY	
ASSETS			
	2011	2010	2009
Cash in Bank & On Hand:			
Petty Cash	225.00	225.00	225.00
Checking - Norway Savings Bank	1,163,124.53	1,051,473.42	1,067,686.75
Savings - Norway Savings Bank	323,898.46	437,496.22	429,160.88
Total Cash in Banks & On Hand	1,487,247.99	1,489,194.64	1,497,072.63
Accounts Receivable:		1,100,10 1101	1,101,012100
Accounts Receivable	19,752.35	32,109.30	14,700.00
Personal Property Tax	79.27	207.52	2,757.95
Real Estate Taxes	228,805.45	207,180.27	219,060.13
Tax Liens	67,312.28	59,760.60	43,758.78
Total Accounts Receivable	315,949.35	299,257.69	280,276.86
Investments:			
MorganStanley Smith Barney Investment			
Portfolio (At Fair Market Value)	254,253.08	240,914.55	207,861.00
, ,			
Tax Acquired Properties	11,215.36	0.00	0.00
	· · · · · · · · · · · · · · · · · · ·		
Other Assets:			
Capital Assets (Town Infrastructure)	5,645,369.00	5,789,475.00	5,889,559.98
Land	10,000.00	10,000.00	10,000.00
Vehicles	165,611.56	0.00	0.00
Total Other Assets	5,820,980.56	5,799,475.00	5,899,559.98
TOTAL ASSETS	7,889,646.34	7,828,841.88	7,884,770.47
LIABILITIES & NET ASSETS			
Liabilities:		-	
Accounts Payable	32,979.76	25,448.44	71,484.14
Accrued Insurance Payable	0.00	0.00	305.34
Deferred Income	0.00	0.00	685.85
Prepaid Real Estate Taxes (2011)	1,482.95	2,495.92	3,436.48
Sales Tax Payable	0.00	39.00	50.00
Total Liabilities	34,462.71	27,983.36	75,961.81
Total Liabilities	34,402.71	21,303.30	73,301.01
Net Assets (Fund Balances):			
Capital Assets & Infrastructure	5,820,980.56	5,799,475.00	5,899,559.98
Designated Funds	469,956.10	469,956.10	469,045.71
Undesignated Funds	1,374,667.09	1,362,200.14	1,169,379.18
Net Revenues Over Expenses	189,579.88	169,227.28	270,823.79
Total Net Assets	7,855,183.63	7,800,858.52	7,808,808.66
Total Net Assets	1,000,100.00	1,000,000.02	1,000,000.00
TOTAL LIABILITIES & NET ASSETS	7,889,646.34	7,828,841.88	7,884,770.47

BALANCE SHEET / Dec. 31, 2017	I / SUBSIDIARY	SCHEDULES	
ASSETS			_
			_
	2011	2010	2009
Petty Cash:			
Office	125.00	125.00	125.00
Sports & Recreation	100.00	100.00	100.00
Total	225.00	225.00	225.00
Checking:			
Office - Norway Savings Bank	1,162,123.89	1,050,013.48	1,067,872.41
Sports & Recreation - Norway Savings Bank	1,000.64	1,459.94	(185.66)
Total	1,163,124.53	1,051,473.42	1,067,686.75
Savings:			
Bisbeetown Cemetery	5,847.92	6,679.11	7,966.54
Dump Improvement	15,516.69	15,439.11	15,285.55
Elm Vale Cemetery	15,608.69	25,631.90	29,221.88
Equipment Rotation	31,133.78	21,027.71	10,916.95
Fire Department	30,000.43	29,850.44	42,480.98
Forestry Fund	66,864.74	184,081.77	169,550.05
Gage Fund	38,683.89	38,490.47	38,107.64
Garage Improvement	8,356.89	8,315.12	8,232.42
Payson Fund	3,163.10	3,147.28	3,115.98
Pulpit Rock Cemetery	25,625.63	24,239.06	24,820.38
Revaluation Fund	23,269.38	27,647.91	27,372.91
Sandlot	11,655.05	11,641.46	11,324.98
School Fund	15,096.06	15,020.59	14,871.19
Snowmobile Fund	3,686.60	5,079.22	5,865.76
Sports & Recreation	1,130.92	1,111.84	1,160.09
Surplus Account	7,326.97	0.00	0.00
Werner Park	10,423.19	11,430.90	13,249.59
Unemployment Fund	10,508.53	8,662.33	5,617.99
Total	323,898.46	437,496.22	429,160.88
			,
Accounts Receivable:			
Morin, J	13,690.00	14,350.00	14,700.00
Oxford County	3,904.97	5,032.36	0.00
Stoneham	2,157.38	2,625.58	0.00
Inter-departmental	0.00	10,101.36	0.00
Total	19,752.35	32,109.30	14,700.00

2011 0.00 0.00 79.27 79.27 (1,034.33) 561.19 774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	2010 0.00 0.00 207.52 207.52 (1,034.33) 2,852.96 3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	250.74 1,036.24 1,470.97 2,757.95 (621.77) 3,757.10 215,303.03 (2,814.71) 0.00 0.00 215,623.65
0.00 0.00 79.27 79.27 (1,034.33) 561.19 774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	0.00 0.00 207.52 207.52 (1,034.33) 2,852.96 3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	250.74 1,036.24 1,470.97 2,757.95 (621.77) 3,757.10 215,303.03 (2,814.71) 0.00 0.00 215,623.65
0.00 79.27 79.27 (1,034.33) 561.19 774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	0.00 207.52 207.52 (1,034.33) 2,852.96 3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	1,036.24 1,470.97 2,757.95 (621.77) 3,757.10 215,303.03 (2,814.71) 0.00 0.00 215,623.65
0.00 79.27 79.27 (1,034.33) 561.19 774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	0.00 207.52 207.52 (1,034.33) 2,852.96 3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	1,036.24 1,470.97 2,757.95 (621.77) 3,757.10 215,303.03 (2,814.71) 0.00 0.00 215,623.65
79.27 79.27 (1,034.33) 561.19 774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	207.52 207.52 (1,034.33) 2,852.96 3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	1,470.97 2,757.95 (621.77) 3,757.10 215,303.03 (2,814.71) 0.00 0.00 215,623.65
79.27 (1,034.33) 561.19 774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	(1,034.33) 2,852.96 3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	2,757.95 (621.77) 3,757.10 215,303.03 (2,814.71) 0.00 0.00 215,623.65
(1,034.33) 561.19 774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	(1,034.33) 2,852.96 3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	(621.77) 3,757.10 215,303.03 (2,814.71) 0.00 0.00 215,623.65
561.19 774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	2,852.96 3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	3,757.10 215,303.03 (2,814.71) 0.00 0.00 215,623.65
561.19 774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	2,852.96 3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	3,757.10 215,303.03 (2,814.71) 0.00 0.00 215,623.65
561.19 774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	2,852.96 3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	3,757.10 215,303.03 (2,814.71) 0.00 0.00 215,623.65
774.44 1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	3,450.15 200,877.16 (1,461.59) 0.00 204,684.35	215,303.03 (2,814.71) 0.00 0.00 215,623.65
1,080.61 226,389.21 (448.62) 227,322.50 454.36 3,105.48	200,877.16 (1,461.59) 0.00 204,684.35	(2,814.71) 0.00 0.00 215,623.65
226,389.21 (448.62) 227,322.50 454.36 3,105.48	(1,461.59) 0.00 204,684.35 464.49	0.00 0.00 215,623.65 464.49
(448.62) 227,322.50 454.36 3,105.48	0.00 204,684.35 464.49	0.00 215,623.65 464.49
454.36 3,105.48	204,684.35 464.49	215,623.65 464.49
454.36 3,105.48	464.49	464.49
3,105.48		
3,105.48		
	6,542.37	7.005.00
		7,665.68
4,314.82	7,015.06	12,226.82
770.48	10,286.37	23,401.79
17,887.51	35,452.31	0.00
40,779.63	0.00	0.00
67,312.28	59,760.60	43,758.78
(340.87)	0.00	0.00
		0.00
		0.00
		0.00
		0.00
		0.00
875.03	0.00	0.00
11,215.36	0.00	0.00
59 951 30	17 <i>1</i> 82 Q1	17,653.00
		145,497.00
		23,557.00
		21,154.00
	<u> </u>	207,861.00
		2,916.36 0.00 1,557.72 0.00 2,514.09 0.00 2,618.97 0.00 1,074.06 0.00 875.03 0.00 11,215.36 0.00 59,951.30 17,482.91 163,908.65 181,703.29 10,637.43 21,414.60

BALANCE SHEET /	SUBSIDIARY SCHE	DULES	
<u>LIABILITIES</u>			
	2011	2010	2009
Accounts Payable:			
State Income Tax Withholding	0.00	0.00	0.00
Deferred Income	2,816.00	3,000.20	685.85
Dental Insurance Withheld	34.28	0.00	305.34
Inland Fish, Wildlife, Hunting & Fishing	0.00	0.00	0.00
Inland Fish, Wildlife & Snowmobiles	0.00	0.00	0.00
Trade Payables	30,129.48	22,448.24	70,492.95
Total	32,979.76	25,448.44	71,484.14
Sales Tax Payable:			
Maine State Revenue Services - Autos	0.00	50.00	50.00
Maine State Revenue Services - Other	0.00	(11.00)	0.00
Total	0.00	39.00	50.00



Selectmen Wyatt Andrews, Richard Hunt and Randy Lessard are shown going over account balances with Administrative Assistant Betty Becker at the board's June 27 meeting

Expense Report – All Sources

	EXPENSES FO	OR C	<mark>/ 2011 / ALL S</mark>	OURC	ES		
Account	Description		2009 - TR	2	010 - TR	20	11 - Closed
050	Animal Control	\$	5,487.60	\$	5,355.00	\$	5,516.88
055	Appeals Board	\$	1,304.45	\$	-	\$	75.20
060	Assessing	\$	38,201.93	\$	41,745.46	\$	35,281.32
105	Capital Road Improvements	\$	-	\$	157,480.58	\$	149,983.56
110	Cemetery - Bisbeetown	\$	3,231.80	\$	1,368.26	\$	1,520.75
112	Cemetery - Elm Vale	\$	6,904.21	\$	3,885.19	\$	11,406.64
114	Cemetery - Pulpit Rock	\$	891.46	\$	830.27	\$	891.72
116	Cemetery - Woodlawn	\$	11.68	\$	-	\$	-
130	Code Enforcement	\$	7,810.00	\$	9,853.25	\$	20,832.80
135	Comprehensive Plan Update	\$	-	\$	168.10	\$	-
140	Conservation Commission	\$	1,923.99	\$	-	\$	-
220	Emergency Management Agency	\$	2,251.76	\$	1,500.00	\$	1,452.50
330	Fire Department	\$	52,897.28	\$	44,344.61	\$	50,211.99
340	Fringe Benefits	\$	78,555.42	\$	82,447.70	\$	95,339.74
410	General Assistance	\$	1,620.00	\$	4,966.00	\$	4,163.85
420	General Government	\$	494.83	\$	-	\$	-
430	Grants	\$	48,813.00	\$	53,421.00	\$	54,972.00
450	Highway and Bridges	\$	212,999.80	\$	121,009.95	\$	217,693.00
510	Insurances	\$	31,172.25	\$	30,860.95	\$	30,933.00
520	Internet Expenses	\$	1,989.94	\$	2,640.00	\$	2,552.75
540	Lake Conservation	\$	5,136.00	\$	5,100.00	\$	-
610	Municipal Building - Garage	\$	5,867.57	\$	7,067.87	\$	8,704.72
620	Municipal Building - Town Office	\$	23,545.70	\$	20,362.75	\$	27,259.17
700	Office Expenses	\$	108,906.92	\$	107,179.53	\$	115,441.67
745	Parks	\$	-	\$	8,445.86	\$	2,775.54
750	Planning Board	\$	5,360.62	\$	5,333.99	\$	6,993.10
770	Protection	\$	-	\$	-	\$	2,435.00
790	Road Race	\$	5,312.77	\$	8,664.50	\$	9,047.00
800	Sand Lot	\$	6,983.45	\$	4,524.57	\$	1,470.68
805	Snowmobile	\$	-	\$	-	\$	-
850	Sports and Recreation	\$	12,674.51	\$	11,546.24	\$	15,944.82
860	Street Lights	\$	5,506.53	\$	4,999.42	\$	5,456.53
900	Taxes	\$ ^	1,718,602.48	\$ 1	,757,664.52	\$ 1	1,822,169.00
930	Transfer Station	\$	165,347.07	\$	164,717.29	\$	166,345.91
950	Werner Park	\$	1,970.00	\$	19.98	\$	
960	Winter Roads	\$	185,489.87	\$	163,177.06	\$	105,612.00
	Total:	\$ 2	2,747,264.89	\$ 2	2,830,679.90	\$ 2	2,972,482.84

Revenue Report – All Sources

	EXPENSES FO	OR C	Y 2011 / ALL S	SOURC	ES		
Account	Description		2009 - TR	2	2010 - TR	20	11 - Closed
050	Animal Control	\$	5,487.60	\$	5,355.00	\$	5,516.88
055	Appeals Board	\$	1,304.45		\$ -	\$	75.20
060	Assessing	\$	38,201.93	\$	41,745.46	\$	35,281.32
105	Capital Road Improvements		\$ -	\$	157,480.58	\$	149,983.56
110	Cemetery - Bisbeetown	\$	3,231.80	\$	1,368.26	\$	1,520.75
112	Cemetery - Elm Vale	\$	6,904.21	\$	3,885.19	\$	11,406.64
114	Cemetery - Pulpit Rock	\$	891.46	\$	830.27	\$	891.72
116	Cemetery - Woodlawn	\$	11.68		\$ -		\$ -
130	Code Enforcement	\$	7,810.00	\$	9,853.25	\$	20,832.80
135	Comprehensive Plan Update		\$ -	\$	168.10	\$	168.10
140	Conservation Commission	\$	1,923.99		\$ -		\$ -
220	Emergency Management Agency	\$	2,251.76	\$	1,500.00	\$	1,452.50
330	Fire Department	\$	52,897.28	\$	44,344.61	\$	50,211.99
340	Fringe Benefits	\$	78,555.42	\$	82,447.70	\$	95,339.74
410	General Assistance	\$	1,620.00	\$	4,966.00	\$	4,163.85
420	General Government	\$	494.83		\$ -		\$ -
430	Grants	\$	48,813.00	\$	53,421.00	\$	54,972.00
450	Highway and Bridges	\$	212,999.80	\$	121,009.95	\$	121,094.42
510	Insurances	\$	31,172.25	\$	30,860.95	\$	30,913.20
520	Internet Expenses	\$	1,989.94	\$	2,640.00	\$	2,552.75
540	Lake Conservation	\$	5,136.00	\$	5,100.00		
610	Municipal Building - Garage	\$	5,867.57	\$	7,067.87	\$	8,704.72
620	Municipal Building - Town Office	\$	23,545.70	\$	20,362.75	\$	27,259.17
700	Office Expenses	\$	108,906.92	\$	107,179.53	\$	115,441.67
745	Parks		\$ -	\$	8,445.86	\$	2,775.54
750	Planning Board	\$	5,360.62	\$	5,333.99	\$	6,993.10
770	Protection		\$ -		\$ -	\$	2,435.00
790	Road Race	\$	5,312.77	\$	8,664.50	\$	9,047.00
800	Sand Lot	\$	6,983.45	\$	4,524.57	\$	1,470.68
805	Snowmobile		\$ -		\$ -	\$	15,294.00
850	Sports and Recreation	\$	12,674.51	\$	11,546.24	\$	15,944.82
860	Street Lights	\$	5,506.53	\$	4,999.42	\$	5,456.53
900	Taxes	\$	1,718,602.48	\$ '	1,757,664.52	\$	1,822,169.00
930	Transfer Station	\$	165,347.07	\$	164,717.29	\$	166,345.91
950	Werner Park	\$	1,970.00	\$	19.98	\$	153.60
960	Winter Roads	\$	185,489.87	\$	163,177.06	\$	202,210.82
	Total:	\$	2,747,264.89	\$ 2	2,830,679.90	\$	2,988,078.98

Financial Summary for CY 2011

	Financial Summary - CY 2011														
А	В		С	D	Е	F		G	Н	1		J	K	L	M
								CY 2011 Budget Source			Surplus Di	sposition	Coverage of Overages		
Article #	Description	_	2011 dget	CY 2011 Spending	Account Surplus	Account Deficit		CY 2011 Taxes	Roll From CY 2010	Taken From Savings		Into Checking	Into Savings	Out of Checking	Out of Savings
11	Animal Control	\$	5,677	\$5,517	\$160	\$0		\$5,677	\$0	\$0		\$160	\$0	\$0	\$0
12	Appeals Board	\$	1,000	\$75	\$925	\$0		\$0	\$1,000	\$0		\$925	\$0	\$0	\$0
13	Tax Abatements	\$6	5,000	\$2,785	\$3,215	\$0		\$6,000	\$0	\$0		\$3,215	\$0	\$0	\$0
14	Tax Discount (1%)	\$1	5,000	\$14,474	\$526	\$0		\$15,000	\$0	\$0		\$526	\$0	\$0	\$0
15	TAN	\$	5,000	\$0	\$5,000	\$0		\$5,000	\$0	\$0		\$5,000	\$0	\$0	\$0
16	Updating Tax Maps	\$2	2,500	\$3,660	\$0	(\$1,160)		\$2,500	\$0	\$0		\$0	\$0	\$1,160	\$0
17	Certified Assessor	\$3	3,600	\$14,363	\$0	(\$10,763)		\$3,600	\$0	\$0		\$0	\$0	\$0	\$10,763
18	Revaluation		\$0	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	\$0
19	Update Tax Cards	\$2	2,000	\$2,000	\$0	\$0		\$2,000	\$0	\$0		\$0	\$0	\$0	\$0
20	Road Improvements	\$150	0,000	\$149,984	\$16	\$0		\$150,000	\$0	\$0		\$16	\$0	\$0	\$0
21	Sexton	\$	1,000	\$963	\$38	\$0		\$1,000	\$0	\$0		\$38	\$0	\$0	\$0
22	Bisbeetown		\$550	\$1,200	\$0	(\$650)		\$0	\$0	\$550		\$0	\$0	\$0	\$650
23	Elm Vale	\$	7,050	\$11,086	\$0	(\$4,036)		\$0	\$0	\$7,050		\$0	\$0	\$0	\$4,036
24	Pulpit Rock	\$	5,600	\$571	\$5,029	\$0		\$0	\$0	\$5,600		\$0	\$5,029	\$0	\$0
25	Code Enforcement	\$18	3,933	\$18,833	\$100	\$0		\$18,933	\$0	\$0		\$100	\$0	\$0	\$0
26	Comprehensive Plan		\$0	\$0	\$0	\$0		\$0	\$0	\$0		\$0	\$0	\$0	\$0
27	Emergency Management	\$	1,500	\$1,453	\$48	\$0		\$1,500	\$0	\$0		\$48	\$0	\$0	\$0
28	Fire Department	\$4	5,000	\$44,712	\$288	\$0		\$45,000	\$0	\$0		\$0	\$288	\$0	\$0
29	Fire Chiefs	\$	5,500	\$5,500	\$0	\$0		\$5,500	\$0	\$0		\$0	\$0	\$0	\$0
30	Retirement Plan	\$3	3,120	\$2,800	\$320	\$0		\$3,120	\$0	\$0		\$320	\$0	\$0	\$0
31	Health Insurance	\$67	7,666	\$68,402	\$0	(\$736)		\$67,667	\$0	\$0		\$0	\$0	\$736	\$0

	Financial Summary - CY 2011											
Α	В	С	D	Е	F	G	Н	I	J	K	L	M
						CY 201	1 Budget	Source	Surplus D	isposition	Coverage of	of Overages
Article #	Description	CY 2011 Budget	CY 2011 Spending	Account Surplus	Account Deficit	CY 2011 Taxes	Roll From CY 2010	Taken From Savings	Into Checking	Into Savings	Out of Checking	Out of Savings
32	FICA & Medicare	\$22,103	\$22,940	\$0	(\$837)	\$22,103	\$0	\$0	\$0	\$0	\$837	\$0
33	Unemployment	\$3,000	\$1,197	\$1,803	\$0	\$3,000	\$0	\$0	\$1,803	\$0	\$0	\$0
34	General Assistance	\$3,000	\$3,201	\$0	(\$201)	\$3,000	\$0	\$0	\$0	\$0	\$201	\$0
35	Health Officer	\$1,000	\$963	\$38	\$0	\$1,000	\$0	\$0	\$38	\$0	\$0	\$0
36	Stoneham Rescue	\$26,024	\$26,024	\$0	\$0	\$26,024	\$0	\$0	\$0	\$0	\$0	\$0
37	Lakes Conservation	\$4,900	\$4,900	\$0	\$0	\$4,900	\$0	\$0	\$0	\$0	\$0	\$0
38	Historical Society	\$1,880	\$1,880	\$0	\$0	\$1,880	\$0	\$0	\$0	\$0	\$0	\$0
39	Library	\$15,000	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
40	Charitable Donations	\$7,168	\$7,168	\$0	\$0	\$7,168	\$0	\$0	\$0	\$0	\$0	\$0
41	Roads & Bridges	\$309,400	\$323,509	\$0	(\$14,109)	\$296,800	\$0	\$0	\$0	\$0	\$0	\$14,109
42	Equipment Account	\$10,000	(\$204)	\$10,204	\$0	\$10,000	\$0	\$0	\$0	\$10,204	\$0	\$0
43	Garage Improvement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
44	Insurances	\$20,351	\$19,985	\$366	\$0	\$20,351	\$0	\$0	\$366	\$0	\$0	\$0
45	Workers Comp	\$11,353	\$10,948	\$405	\$0	\$11,353	\$0	\$0	\$405	\$0	\$0	\$0
46	Internet Expenses	\$2,650	\$2,553	\$97	\$0	\$2,650	\$0	\$0	\$97	\$0	\$0	\$0
47	Garage	\$9,040	\$8,705	\$335	\$0	\$9,040	\$0	\$0	\$335	\$0	\$0	\$0
48	Office	\$22,300	\$27,259	\$0	(\$4,959)	\$22,300	\$0	\$0	\$0	\$0	\$4,959	\$0
49	Office Expenses	\$34,585	\$32,986	\$1,599	\$0	\$34,585	\$0	\$0	\$1,599	\$0	\$0	\$0
50	Legal	\$4,000	\$0	\$4,000	\$0	\$4,000	\$0	\$0	\$4,000	\$0	\$0	\$0
51	Office Salaries	\$80,915	\$82,455	\$0	(\$1,540)	\$80,915	\$0	\$0	\$0	\$0	\$1,540	\$0
52	Parks	\$3,750	\$2,776	\$974	\$0	\$3,750	\$0	\$0	\$974	\$0	\$0	\$0
53	Planning Board	\$8,460	\$6,993	\$1,467	\$0	\$8,460	\$0	\$0	\$1,467	\$0	\$0	\$0
54	Hazardous Trees	\$4,500	\$2,435	\$2,065	\$0	\$4,500	\$0	\$0	\$2,065	\$0	\$0	\$0
55	Sports & Rec	\$13,200	\$15,945	\$0 \$0	(\$2,745)	\$13,200	\$0 \$0	\$0	\$0	\$0	\$2,745	\$0 \$0
56	Street Lights	\$5,000	\$5,457	\$0 \$5,154	(\$457)	\$5,000	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$457	\$0 \$0
57 58	Transfer Station Winter Savings	\$171,500 \$25,000	\$166,346 \$15,531	\$5,154 \$9,469	\$0 \$0	\$171,500 \$0	\$0 \$0	\$25,000	\$5,154 \$0	\$0 \$9,469	\$0 \$0	\$0 \$0
59	<u> </u>	\$25,000	\$15,531	\$9,469	\$0 \$0	\$0	\$0 \$0	\$25,000	\$0	\$9,469	\$0 \$0	\$0 \$0
	Surplus								<u> </u>			
	2011 Plow Truck	\$147,000	\$165,612	\$0	(\$18,612)	\$0	\$0	\$147,000	\$0	\$0	\$0	\$18,612
	1995 Plow Truck	\$13,000	\$10,975	\$2,025	\$0	\$13,000	\$0	\$0	\$2,025	\$0	\$0	\$0
	Sum (w/o Plow Truck):	\$1,179,775	\$1,166,30 2	\$55,666	(\$42,193)	\$1,127,976	\$1,000	\$38,200	\$30,676	\$24,990	\$12,635	\$29,557
	Sum(With Plow Truck):	\$1,326,775	\$1,331,91 3	\$55,666	(\$60,804)	\$1,127,976	\$1,000	\$185,200	\$30,676	\$24,990	\$12,635	\$48,169

Funding for CY 2012

2012 Article Funding - Where Does The Money Come From											
А	В		С		D		Е		F		G
Article #	Description		CY 2012 Requested		Y 2011 Roll		From avings		o Other urces	Та	axes
11	Animal Control	\$	5,762	\$	-	\$	-	\$	-	\$	5,762
12	Appeals Board	\$	1,000	\$	925	\$	-	\$	-	\$	75
13	Tax Abatements	\$	6,000	\$		\$	-	\$	-	\$	6,000
14	Tax Discount (1%)	\$	15,000	\$	-	\$	-	\$	-	\$	15,000
15	TAN	\$	4,500	\$	4,500	\$	-	\$		\$	1
16	Updating Tax Maps	\$	4,000	\$		\$	-	\$	-	\$	4,000
17	Certified Assessor	\$	11,850	\$	1	\$	5,925	\$	-	\$	5,925
18	Revaluation	\$	-	\$	1	\$	-	\$	-	\$	
19	Update Tax Cards	\$	2,000	\$	-	\$	-	\$	-	\$	2,000
20	Road Improvements	\$	150,000	\$	-	\$	-	\$		\$15	50,000
21	Sexton	\$	1,000	\$	-	\$	-	\$	-	\$	1,000
22	Bisbeetown	\$	1,300	\$	-	\$	1,300	\$	-	\$	-
23	Elm Vale	\$	15,200	\$	-	\$	12,300	\$	-	\$	2,900
24	Pulpit Rock	\$	500	\$	-	\$	500	\$	-	\$	-
25	Code Enforcement	\$	18,288	\$	-	\$	-	\$	-	\$	18,288
26	Comprehensive Plan	\$	-	\$	-	\$	-	\$	-	\$	-
27	Emergency Management	\$	1,500	\$	-	\$	-	\$	-	\$	1,500
28	Fire Department	\$	45,000	\$	-	\$	-	\$	-	\$ 4	45,000
29	Fire Chiefs	\$	5,500	\$	-	\$	-	\$	-	\$	5,500
30	Retirement Plan	\$	3,120	\$	-	\$	-	\$	-	\$	3,120
31	Health Insurance	\$	61,928	\$	-	\$	-	\$	-	\$ 6	61,928
32	FICA & Medicare	\$	23,683	\$	-	\$	-	\$	-	\$ 2	23,683
33	Unemployment	\$	500	\$	-	\$	500	\$	-	\$	-
34	General Assistance	\$	6,500	\$	-	\$	-	\$	-	\$	6,500
35	Health Officer	\$	1,000	\$	-	\$	-	\$	-	\$	1,000
36	Stoneham Rescue	\$	26,024	\$	-	\$	-	\$	-	\$ 2	26,024
37	Lakes Conservation	\$	4,900	\$	-	\$	-	\$	-	\$	4,900
38	Historical Society	\$	2,000	\$	-	\$	-	\$	-	\$	2,000
39	Library	\$	16,000	\$	-	\$	-	\$	-	\$	16,000
40	Charitable Donations	\$	9,042	\$	-	\$	100	\$	-	\$	8,942

	2012 Article F	unding	- Where Do	oes T	he Mon	ey C	ome Fro	m	
Α	В		С		D		Е	F	G
Articl e #	Description		Y 2012 quested		Y 2011 Roll		From avings	From Other Sources	Taxes
11	Animal Control	\$	5,762	\$	-	\$	-	\$ -	\$ 5,762
12	Appeals Board	\$	1,000	\$	925	\$	-	\$ -	\$ 75
13	Tax Abatements	\$	6,000	\$	-	\$	-	\$ -	\$ 6,000
14	Tax Discount (1%)	\$	15,000	\$	-	\$	-	\$ -	\$ 15,000
15	TAN	\$	4,500	\$	4,500	\$	-	\$ -	\$ 5 -
16	Updating Tax Maps	\$	4,000	\$	-	\$	-	\$ -	\$ 4,000
17	Certified Assessor	\$	11,850	\$	-	\$	5,925	\$ -	\$ 5,925
18	Revaluation	\$	-	\$	-	\$	-	\$ -	\$ -
41	Roads & Bridges	\$	330,612	\$	-	\$	-	\$ -	\$ 330,612
42	Equipment Account	\$	10,000	\$	-	\$	-	\$ -	\$ 10,000
43	Garage Improvement	\$	-	\$	-	\$	-	\$ -	\$; -
44	Insurances	\$	12,877	\$	-	\$	-	\$ -	\$ 12,877
45	Workers Comp	\$	11,283	\$	-	\$	-	\$ -	\$ 11,283
46	Internet Expenses	\$	2,650	\$	-	\$	-	\$ -	\$ 2,650
47	Municipal Building - Garage	\$	8,540	\$	-	\$	-	\$ -	\$ 8,540
48	Municipal Building - Office	\$	26,200	\$	-	\$	-	\$ -	\$ 26,200
49	Office Expenses	\$	35,535	\$	-	\$	-	\$ -	\$ 35,535
50	Office Expenses - Legal	\$	4,000	\$	4,000	\$	-	\$ -	\$ -
51	Office Salaries	\$	82,315	\$	-	\$	-	\$ -	\$ 82,315
52	Parks	\$	3,450	\$	-	\$	-	\$ -	\$ 3,450
53	Planning Board	\$	8,560	\$	-	\$	-	\$ -	\$ 8,560
54	Hazardous Trees	\$	4,000	\$	-	\$	-	\$ -	\$ 4,000
55	Sports & Rec	\$	17,625	\$	-	\$	-	\$ -	\$ 17,625
56	Street Lights	\$	5,500	\$	-	\$	-	\$ -	\$ 5,500
57	Transfer Station	\$	174,125	\$	-	\$	-	\$ -	\$ 174,125
58	Winter Savings Account	\$	25,000	\$	9,469	\$	11,278	\$ -	\$ 4,253
59	Surplus To Offset Taxes	\$	-	\$	-	\$	-	\$ -	\$; -
60	Forestry Account	\$	23,658	\$	-	\$	-	\$ -	\$ 23,658
61	Salary Increase	\$	5,983	\$	-	\$		\$ -	\$ 5,983
	2011 Plow Truck	\$	-	\$	-	\$	-	\$ -	\$ -
	Repair 1995 Plow Truck	\$	-	\$	-	\$		\$ -	\$ -
	Summation:	\$	1,235,010	\$	18,894	\$	31,903	\$ -	\$ 1,184,213

VITAL RECORDS - 2010

Births

Because of a change in Maine law last year, towns may no longer list birth details in town reports, only numbers (see below). There were 15 births from the town of Waterford that took place in Bridgton, Norway or Lewiston.

Maine Revised Statutes
Title 22: HEALTH AND WELFARE
Subtitle 2: HEALTH
Part 6: BIRTHS, MARRIAGES AND DEATHS
Chapter 701: GENERAL PROVISIONS
§2706. Disclosure of vital records

4. **Unlawful disclosure of data.** It is unlawful for any employee of the State or of any municipality in the State to disclose data contained in such records, except as authorized in this section and except that a clerk of a municipality may cause to be printed in the annual town report the births reported within the year covered by the report, by number of births and location by city or town where birth occurred, deaths reported within the year covered by the report, by date of death, name, age and location by city or town where death occurred, and marriages reported within the year covered by the report by names of parties and date of marriage. All other details of birth, marriage, divorce or death may not be available to the general public, except as specified in department rules.

Deaths

McAllister, Lawrence	02-05-11	Norway
Gatchell, Ralph	03-11-11	Waterford
Button, Ella	04-08-11	Waterford
Conner, John	06-01-11	Waterford
Vanderzanden, Rosalie	08-26-11	Waterford
Noyes, Haynes	09-06-11	South Paris
Williams, George	09-13-11	Waterford
Tucker, Phyllis	11-29-11	Norway
Tracy, George D	12-02-11	Bridgton
Haynes, William W.	12-28-11	Sarasota, FL

Marriages

Davenport, Nathaniel & Shannon Currier	01-01-11	Waterford
Warner, Doug & Helen Erlebach	02-11-11	Waterford
Spackman, Kurt & Wendy Merrill	03-01-11	Waterford
Merrill, James & Gemma Boutilier	03-19-11	Waterford
Hales, Trevor & Ashley Thurmond	04-27-11	Waterford
Goodell, Steven & Marsha Ruby	05-27-11	Bridgton
Muse, Robert & Lori Lovelace	06-09-11	Waterford
Ellis, Mark & Jill Gentry	06-18-11	Waterford

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Langdon, Jeremy & Dina Minser	07-19-11	Waterford
Swan, Howard & Lori Staunches	07-02-11	Waterford
Yancey, Charles & Jessie Waldeier	08-06-11	Waterford
Bridges, Richard & Lori Smith	08-08-11	Bridgton
Girzone, Edmund & Erin McMyne	08-13-11	Waterford
Driskell, Ben & Jennifer See	08-15-11	Waterford
Marshall, Stephen & Meaghan Connick	08-27-11	South Paris
Dillon, Scott & Ami Plourde	09-03-11	Waterford
Fletcher, Craig & Dianne Wilcox	09-03-11	Waterford
Simoneau, Matthew & Melissa Carr	09-10-11	Raymond
Irish, Scott & Alisa Smith	09-10-11	Paris
Zutter, David & Natalie Soares	10-01-11	Searsport
Girard, Jeffrey & Lindsey Main	10-03-11	Waterford
Cook, Steven & Kourtney Boyce	10-15-11	Waterford
Bailey, Craig & Theresa Palmer	11-11-11	Waterford
Bull, Christopher & Sara Archambault	11-12-11	Waterford
Fortier, Fred & Joanne Moulton	12-10-11	Norway



Coach Rick Carter diagrams a play for members of the 3rd-4th grade basketball team Feb. 11

2011 UNPAID TAXES (* = PARTIAL PAYMENT)

AMES, ANDREW & DONNA	\$598.29	*
ANDREWS, MATTHEW W	1,215.56	
ANDREWS, STACY & RICHARD	3,069.96	
ARSENAULT, ALFRED & LEONA	412.70	*
BAKER, LYNDSAY J	146.01	
BARKER, RICHARD E	315.71	
BEAN, RODNEY & SONJA	507.41	
BEAUDET, MANLEY	205.38	
BEAULIEU, MACHAEL & DONNA	107.33	
BERNER, STEPHEN	79.47	
BERNHARD, SUZANNE J	135.15	
BERNIER, ELLEN	1,438.42	
BERNIER, ELLEN & LOU	223.26	
BLAIS, LORRAINE	302.10	
BOND, TINA & STEVIE	920.68	
BOUDAH, GEORGE	987.79	
BRAINERD, PAUL & BETH	226.50	
BRENSKI, LINDA	4.85	*
BROWN, DAVID C III	2,311.46	
BRUNS, BENJAMIN J	902.66	
BUTTS, SCOTT & TANDA	195.52	
BYRNE, EDWARD & MICHELLE	206.37	
BYRNE, EDWARD & MICHELLE	560.54	
CAIRNS, REGINALD & CAROLYN	1,321.40	*
CAMP WIGWAM INC	14,456.15	
CAMP WIGWAM INC	499.53	
CAMP WIGWAM INC	1,762.25	
CARBONE, VICTOR & CYNTHIA	2,286.35	
CARBONE, VICTOR & CYNTHIA	149.26	
CARTER, RICHARD & JENNIFER	1,252.85	
CARTER, RICHARD & JENNIFER	745.58	
CLEVELAND, JEROME & REBECCA	615.40	
CLEVELAND, JEROME & REBECCA	2,196.32	
COELHO, CHARLES j & MARY P	832.90	
COFFIN, FRED SR	583.00	
COFFIN, FRED SR	699.00	
CONNORS, CLAIRE	1,366.08	
COOK, CHRISTINA C	257.75	*
COTTON, LEONARD & JACQUELINE	1,019.19	
COUPE, ALBERT & LORNA CURLEY	2,175.78	
CRAWFORD, JASON & ERICA	38.59	*

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CROWLEY, PAUL	1,863.81
CURRIER THORNTON JR	132.50
CURTIS, ROBERT & DIANA j	1,863.75
CUSHING, JESSICA M	659.82
DRW INC	397.50
DRW INC	424.00
DARRIGO, JO-ANN	1,616.63 *
DREW, BARRY(DEUTSCHE BANK)	1,133.47
DILKS, HAROLD & MARY	69.50
DILKS, ROBERT	86.67
DIOMEDE, CAROL	34.78
DRW INC	424.00
DRAPER, JOAN	177.02
DUCY, GILBERT SR & MARILYN	874.38 *
DURGIN, SHEILA J	1,124.33
DYER, DARREN & JEFFREY	199.41
EDMUNDS, PAUL & BELINDA	815.87
EDWARDS, DEBORAH	202.25 *
EICHHORN, JEAN A	1,225.26 *
EMERSON, GEORGE E	1,437.63
FARRINGTON, ROBERT & ANNETTE	1,399.20
FERRO, MICHAEL	1,255.37
FITZGERALD, PETE & JANICE	99.80
FLANDERS, TODD	644.94
FOSS, LENNIE & SUZANNE	250.60
FRECHETTE, RUTH	581.01
FULCHER, RODNEY E	132.50
GAGNE, ROLAND	1,049.86
GAMMON, CHRISTINE J	630.70
GAMMON, STACY	506.81
GARDNER, LINDA W	296.80
GARDNER, THOMAS I	924.78
GILL, DAVID	1,346.73
GILL, DAVID	1,197.47
GOODWIN, VERONICA & COLIN	1,113.66
GOSSELIN, DONALD & CARRY	62.74
GREENLEAF, DOUGLAS	739.08
GROVER, DANA	1,325.99
GROVER, DANIEL	1,740.72
GROVER, DOUG & MADELINE	868.89 *
HALE, ROBERT W	396.97
HALL, ADAM	589.63

Town of Waterford	2011 Annual Report
HAMLIN, JULIE-ANN	660.58
HARMON, STANLEY & GAIL A	1,126.86 *
HATCH, CHESTER	345.23
HAWK MT LLC	362.12
HAWK MT LLC	77.30
HEATH, JAMIE A & TAMARA BILLINGS	1,247.95
HENDERSON, BARRY H	703.58
HILL, RONALD H	558.82
HODGDON, LYN	478.26
HOLMBERG, RUSSELL & HELEN	77.58
HOWARD, HENRY	2,286.75
HOWE, RODNEY A	844.75
IACONO, BETTY JEAN	670.19
INGERSOLL, MICHAEL & BRENDA	917.10
JAMES, SUSAN A	875.96 *
JENNINGS, WILLIAM D JR	556.50
JUDKINS, RICHARD7 KATHLEEN	816.20
KANE, PETER L	495.55
KIMBALL, DOUGLAS & BECKI	178.54
KIMBALL, KYLE	1,088.02
KIMBALL, PARROTT KELLY WINFIELD	3,562.06
KIMBALL, WINFILED	1,633.73
KIMBALL, WINFIELD & NANCY GRAVIER	1,201.31
KIMBALL, WINFIELD & NANCY GRAVIER	1,717.20
KINEE, JENNY	115.74
KNIGHT, THERESA M	10.28 *
KNOWLES, CHARLES & JANICE	98.71
LARSON, JOHN E	515.35 *
LAYMAN, CHRIS	341.24
LECLAIR, CHERYL	273.99
LEGER, RICK & TINA	71.68
LEINO, PAUL A	1,000.18
LENARDSON, ERIC & JODIE	1,580.79
LIBBY, MARY J	642.16
LILLY JOSHUA & JEN LECONTE	1,424.38
LOCKWOOD, GARY & KIMBERLY	202.44 *
MANCINI, JOSEPH & KAREN	3,035.58
MARCHANT, DAVID & ANNETTE	20.54
MARCHANT, SCOTT & JENNIFER	33.52
MARCHANT, VINCENT & NANCY	102.22
MARSTON, BRADLEY & SUZANNE	1.88
MAYBERRY, DOROTHY	149.73

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MAYBERRY, DOROTHY	445.33
MAYBERRY, DOROTHY	2,244.55
MCALLISTER, MARGARET	932.47
MCCABE, EVERETT A	437.91
MCDANIEL, JOAN M	215.87
MCDANIELS, WILLIAM HEIRS OF	1,273.39
MCKEON, NEIL & STEPHEN & JOHN	2,188.83
MCKEON, NEIL & STEPHEN & JOHN	159.00
MCLAUGHIN, KENNY	341.25
MEADER, PATRICIA M	1,535.52
MERCER, LINDA M	584.81 *
MERIANOS, PETER & KAREN	378.95
MILLETT, CATHLEEN	132.50
MILLETT, JEFFREY	1,068.15
MILLETT, JEFFREY	166.95
MODEM WAVS INC	1,169.97
MOORE, ROBERT & PAM	101.50 *
MORSE, JAMES S & GRACIE	899.01
NADEAU, ROBBY & CHRISTINE	153.54 *
NASON, SUSAN A	520.80 *
NORTHVISION LLC	220.81
NOVELLO, BEVERLY	40.08
O'HARE NONY M	650.38
PAPPAS, LEE & JAYNE	751.34
PARADIS, BARRY S	529.87 *
PARIS HOLDINGS LLC	79.28
PELLETIER, RICHARD	271.63 *
PENDEXTER, LINDA	344.89
PIKE, KELLY & MICHAEL BRYER	1,264.71
PINKHAM, TIM & PRISCILLA	152.27
PRATT, COREY	282.82
PREBLE, LAWRENCE E HEIRS OF	860.72
REAGAN, MARLA	621.69
REED, LORI A	1,086.43
RICHARD, ROGER E	854.69 *
RICHARDSON, REX W	176.32
RIDLON, HAZEL	473.36
ROLFE, EDWIN R III & AMY MAINS	2,087.54
ROLFE, EDWIN III	273.61
ROLFE, EDWIN JR	195.44
ROLFE, EDWIN JR	225.25
ROLFE, JOSEPH H	273.61

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ROLFE, RENATA	1,608.55 *
ROUNDS, LAURENCE R ETC	116.95 *
ROUNDS, LAURENCE & EILEEN	2,517.50
ROUNDS, LAURENCE	2,870.58 *
RUGG, CARLEEN	444.80
RYAN, CHRISTINE & JOHN CLEARY	312.70
RYAN, MICHAEL	205.91
SAN CARTIER, THOMAS	156.81
SANBORN, BARRY	203.06
SANBORN, PAUL M	818.32
SANBORN, PAUL M	357.75
SANBORN, PAUL M	787.05
SANDOVAL, JOAN	490.25
SARGENT, LYNN & JOB	647.98 *
SAWYER, JOHN & RHONDA	1,017.71 *
SCHEERER, DONNA	456.26
SCHROEDER, KAREN	810.11
SCHWALM, MARTIN & STEPHANIE	727.81
SCOULER, ROBERT & KELLIANNE	259.38
SEAMS, DALE	1,778.61
SEARLES, CHRIS	100.10
SEARLES, KRISTEN	114.02
SHERBURNE, DAN	22.53
SHERBURNE, DAVE & SUE	119.79
SMITH, DAVID & MAVIS	74.53
SMITH, LORI	1,360.58
SPENCE, ANGELA	274.87
STANTON, TONIA	571.01
STEARNS, MARK A	195.44
STEARNS, MARK A	231.61
STERRY, GAIL	490.91
STEVENS, MARGARET	479.92
SUMMERSUN LLC	429.30
SUMMERSUN LLC	15,726.56
SUMMERSUN LLC	432.48
SUMMERSUN LLC	2,069.92
TALBOT, DONALD HEIRS OF	762.21
TEDFORD, LAWRENCE W	463.22
TEDFORD, LAWRENCE W	411.81
THOMPSON, DANIEL SR & ETC	195.01 *
THORMAN, CHRISTOPHER G	320.65
THORMAN, CHRISTOPHER G	1,776.83

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THURSTON, RAY & CINDYLEE		1,533.95
TROY, WILLIAM H III		1,061.99
TRYDER, ROBERT & MARLENE		94.87
VERRETTE, JOHN		56.02
VERRILL, DONNA C		274.94
VERRILL, DONNA C		311.38
VERRILL, MICHAEL & LYNN		139.85
WARNER, DOUG L		1,258.35
WARNER, DOUG L		621.49
WARREN FARM		4,050.15
WHEELER, SHANNON		85.73
WHITE, KATHERINE & JOEL HAYCOCK		1,322.88
WHITT, SCOTT H		393.13
WILTJER, RUSSELL L		1,796.36
WRIGHT, STANLEY & DIANNA		<u>1,825.72</u>
DAID AFTER CLOSE OF BOOKS		218,302.22
PAID AFTER CLOSE OF BOOKS 1/20/2012		<u>-22,587.26</u> 195,714.96
2010 Tax Lien	s	193,714.90
Bean, Rodney & Sonja	\$	559.87
•	Ų	1,501.44
Bernier, Ellen		•
Bernier, Ellen & Lou		270.39
Bond, Tina & Stevie		972.24
Cameron, Jennifer		124.86
Carter, Rick & Jennifer		798.63
Cleveland, Jerome & Rebecca		666.97
Cleveland, Jerome & Rebecca		3,018.78
Coffin, Fred Sr.		634.21
Coffin, Fred Sr.		666.18*
Cotton, Leonard & Jacqueline		1,080.94
Emerson, Geo & Joan Marr		1,508.28
Goodwin, Veronica & Colin		1,176.49
Henderson, Barry H		756.16
•		615.34
Hill, Ronald H		013.54

1,621.59

607.41

82.11

866.57

Howard, Henry

Johnson, Janet

Jennings, William D

Judkins, Richard & Kathleen

Town of Waterford

Kimball, Parrott, Kelly & Etc	3,647.10
Kimball, Winfield	1,841.99
Kimball, Winfield	1,265.13
Libby, Mary J	46.56
Mayberry, Dorothy	96.01
Mayberry, Dorothy	494.98
Mayberry, Dorothy	2,311.14
McCabe, Everett A	586.87
Millett, Jeffrey	222.58
Modem Wavs Inc	1,233.43
Morse, James & Gracie	955.91
Murray, Michael & Jill	109.93
Phipps, Kristalyn & Patrick Bryer	433.50
Reed, Lori A	1,145.46
Richard, Roger	911.09
Ridlon, Hazel	419.54
Rolfe, Edwin R III	1,341.08
Rolfe, Edwin R III	321.31
Rolfe, Edwin R. Jr	242.24
Sanborn, Paul M	872.20
Sanborn, Paul M	406.40
Sanborn, Paul M	840.58
Scheerer, Donna	506.04
Scouler, Robert & Kellianne	286.82
Sterry, Gail	537.59
Stevens, Margaret	534.11
Thorman, Christopher G	1,571.81
Thorman, Christopher G	368.88
Tryder, Robert & Marlene	36.31
Verrette, John	46.23*
Verrill, Donna C	322.65
Verrill, Donna C	359.51
Warner, Doug L	968.56
Warner, Doug L	673.14
Wheeler, Shannon	113.87
Wiltjer, Russell L	<u>1,857.85</u>
	\$ 45,856.86

2009 Tax Liens

\$ 947.45*
808.88
111.49*
1,785.41*
368.07*
581.59*
1,498.52
461.55*
77.02
123.10
3,696.18
140.81*
501.09
1,249.50
409.08
1,130.75
325.05
244.91
883.45
411.30
851.40
512.30
511.17
519.43
466.72
326.41
502.79
\$19,445.42

Unpaid Taxes

Keiser, Edward K Jr.	2010	232.05
Hatch, Chester	2010	238.60*
Tedford, Lawrence W	2010	454.33
Tedford, Lawrence W	2010	404.86
Murray, Michael & Jill	2007 (Liened)	108.46*
	77	

Waterford Planning Board

In 2011, the Planning Board reviewed and approved eight shoreland zoning applications under the Shoreland Zoning Ordinance. The applications included expanding four existing homes, constructing a new garage, an after-the fact permit for a new driveway in the shoreland zone and replacement of tennis courts at an existing summer camp. In May, the board denied a permit for reconstructing a meeting house at Camp Fernwood Cove because it was above the height limitation set forth in the ordinance. The owners applied for and received a variance for the building's height from the Appeals Board and then the Planning Board approved the new application at the July meeting.

In October, the board heard concerns from residents regarding whether recent activities at the Waterford Fish and Game Association facility on route 118 triggered site plan review from the Planning Board. Information was submitted to the board for assessment and members of the Fish and Game Association were present during the discussions.

The Board is also proposing several amendments to the Shoreland Zoning Ordinance and the Land Use Ordinance which will be voted on during the March 2012 annual meeting. The most substantial change proposed is adding some standards for walking trails within Shoreland Zone. Currently, new walking and hiking trails that run parallel to the water are not allowed to be constructed within the protected buffer around Waterford's lakes, ponds and streams. The board wanted to allow for very low impact walking and hiking trails in this area so standards were developed to allow for this type of use. The board is also proposing to add wording to further clarify that new docks require permitting from the town. This requirement has been in place for several years but many docks are still installed without the proper permitting. Listing this requirement in the part of the ordinance that outlines dock standards should help clarify this issue. In the Shoreland Zoning and Land Use Ordinance the board is proposing updating the wording referencing the State's phosphorus control guidelines to reflect the most current manual available. Lastly, the board wants to clarify when a building permit is required from the town. This issue has been brought up several times in the past by the Planning Board and Selectmen but a size threshold was never formally set. The board is proposing that all new structures require a permit but only structures greater than 200 square feet will have an application fee. This should help reduce the incidences of placing new small structures within road, sideline, or resource setbacks.

Respectfully submitted,
Colin Holme
Planning Board Secretary

SAD 17 Annual Report

"The great weight of the ship may indeed prevent her from acquiring her greatest velocity; but when she has attained it, she will advance by her own intrinsic motion, without gaining any new degree of velocity, or lessening what she has acquired." William Falconer

I remain optimistic about the future of the School District and proud of its accomplishments. Its velocity, carried by the professionalism and commitment of its staff, continues to move slowly forward. Having suffered four years of declining State subsidy and the loss of 46 employees, the District is still on course and continues to meet the needs of its students and communities, albeit, with greater difficulty. Your School Board deserves much credit. They have made many difficult decisions and have been largely successful in seeking greater efficiencies in transportation and operations, reducing impact on classroom instruction. Our momentum forward will undoubtedly slow as the economic crisis across the country shows little sign of abatement. With little changing at the State and Federal level any forward motion will likely require increased commitments from our communities.

The Waterford Memorial School has seen some changes this year. Some of these were changes instituted for increased efficiencies, while others were for program enhancements.

- Waterford's PreK program this year included four year old students from Harrison. This
 program continues to be a huge success. The focus of the children's days are around
 literacy, math, and social skills.
- We continue to have multiage classrooms in our school. These classrooms were
 necessitated by a particularly small group of first and third grade classes. Along with a
 PreK classroom of 20 students and a Kindergarten class of 17 students, we have a Grade
 1/2 classroom with 19 students and a Grade 3/4 classroom with 19 students. Our Grade 3/4
 classroom is piloting a combined Investigations Program. By combining the students, we
 will be more successful in remediating and accelerating students in their math program.
- Waterford Memorial has begun a Word of the Week when all students explore and learn about a new word each week. By expanding our students' vocabulary knowledge, we will improve our students reading development. Vocabulary instruction also leads to gains in comprehension.
- During the District's Aspire Higher Month, we held several activities. We held an assembly where our students read to the community as to what they wanted to be when they grew up. On October 26, our students and all students in the District marched in the Aspire Higher March for Aspirations. On October 31, we had community members visit our school to talk to the students about their careers and the importance of having aspirations. Our community visitors were: Mrs. Jasmine Merrill-Banker, Dr. Thomas Hewson, Douglas E. Mayfield-Sherriff's Department and Ms. Cheryl Cheever-EMS.
- On October 7 during Fire Prevention Week, the Waterford Fire Department came to our school to speak to our students about the importance of Fire Safety. The Fire Department donated fire alarms to any family that needed one for their home. The firemen that visited our school were: Mr. Yvon Morin, Mr. Tom Murch, Mr. Dustin McAllister and Mr. Adrien Morin.
- The PTO sponsors two Scholastic Book Fairs throughout the year with the proceeds helping students be able to attend field trips in and out of the District. The PTO sponsored their annual Secret Santa so students were able to purchase items for their families.

Oxford Hills Middle School has continued to make strong community connections to support our students. These connections have allowed our students to build on their classroom experiences in the real world setting. We are particularly thankful to our business partners who have donated countless hours and financial resources in support of our students.

The Middle School is piloting an alternative education program through a partnership with the University of Maine 4 H camp at Bryant Pond. Early feedback from participating students, their parents and staff, and attendance data suggests that this program may be very successful.

The Oxford Hills Comprehensive High School has started a "Word of the Week" vocabulary initiative. Students are exposed to one of the challenging vocabulary words each Monday morning and then asked to use it within a sentence. A student's sentence is drawn on Wednesday and that student receives a pizza and appetizer from our corporate sponsor, Pizza Hut. The working definition for the word is posted on Thursday for the students to see. Classes, custodians and cafeteria workers are using the word throughout the week.

OHCHS has made a move to a new math curriculum that aligns with the SAT and the new "Common Core" standards that will be used in 2014. The District budget has allowed OHCHS to purchase new math textbooks to help all students receive a rigorous and enriching math experience that is directly aligned with the assessments they will have to take. This transition is a four-year process and this year's budget will support the third year of the transition to the new text. Math instructors have also received professional development training in the implementation of the new curriculum.

Oxford Hills Technical School (Maine Vocational Region 11) is having a great year. The program currently has 818 students from Oxford Hills Comprehensive High School and Buckfield High School enrolled in one or more of our 19 programs.

Students in our programs are learning industry-standard skills in state of the art facilities. Students use the latest versions of Adobe software in Graphic Design, Graphic Printing and Advanced Communications. In fact, students from these programs were the 2011 Maine SkillsUSA Champions and competed in the National Championships in June 2011.

The vocational program enjoys ongoing partnerships with many local businesses and organizations. The Building Construction Technology program continues to build structures for the Cooperative Extension Conservation Camp in Bryant Pond. Allied Health students are in internships with such medical facilities as Stephens Memorial Hospital, the Veterans' Home, and Market Square Health Care Center. The Pre-Engineering program works with engineers from both c-Link Systems and Maine Machine Products. The Forestry program continues to work with the Roberts Farm, clearing land and milling lumber for use in future structures. And this fall the Early Childhood Education program became an approved part of the SAD 17 network of four-year-old programs, producing revenue for SAD 17 and making available professional development opportunities for the vocational students.

Finally, the vocational program continues to give students a jumpstart on their college careers. The program has almost 40 articulation or dual enrollment agreements with colleges and universities that allow students to earn credits at those institutions. In 2010-11, 50 students earned 189 college credits at little or no cost to them.

Our students are fortunate to live in communities that support their education in and out of the classroom. It is our communities who make our District distinct from others. Your support for our programs and staff give me optimism about the school district's future ability to provide meaningful programs. Our ship is lighter these days but it continues to move forward. I believe its velocity will increase if the combined efforts of staff and community continue to pull together.

Sincerely,

Richard Colpitts
Superintendent of Schools

Highway Department — 2011

Last year saw the arrival of the new highway/plow truck in August, a 2011 International wheeler that replaces the 1997 Navigator that traded in to Morrison & Sylvester. We also decided to repair the frame of the 1995 International. The truck that cost \$160,000 will be paid for over seven years at the rate of \$21,000 a year, all borrowed from the town's Forestry Account.

Joining with Harrison and Bridgton, we put our collective paving work out to bid, which was won by F.R. Carroll, Inc. of Limerick. Three roads in town were paved covering 13,500 feet of highway at a cost of \$150,000. We were able to pave 3,000 feet on Hunt's Corner Road, 2,500 feet on Fiske Road and 8,500 feet on Blackguard Road. The Blackguard work was done in one day on Sept. 29 with 21 trucks hauling 1,400 tons from Limerick.

At the current paving cost of \$70 per ton with a budget of \$150,000, we can pave 3.3 miles per year, a 12-year cycle for our 40 miles of road with a one-inch overlay.

Brad Grover, Road Commissioner



Miles Millett took advantage of warm weather Feb. 9 to wash the new 2011 International

Stoneham Rescue

Greetings from Stoneham Rescue. I would like to thank the residents of the Town of Waterford once again for all their support in 2011. As we enter 2012, our goal is to continue to provide top quality medical services to the citizens we serve. I wish you a happy and safe 2012.

Fred Coffin, Stoneham Rescue Chief

Ambulance calls		
Cardiac Arrest - Asystole	1	0.53%
Dehydration	3	1.58%
Diabetic Emergency	3	1.58%
Flu Like Illness	5	2.63%
Hemorrhage - Non-Traumatic	3	1.58%
Hemorrhage - Traumatic	2	1.05%
Hypothermia	1	0.53%
Hypothermia	1	0.53%
Nausea / Vomiting (Unknown Etiology)	9	4.74%
No Apparent Illness / Injury	17	8.95%
Obvious Death	1	0.53%
Other Illness / Injury	17	8.95%
Overdose - Drug I Medication	3	1.58%
Overdose - ETOH	2	1.05%
Pain - Abdominal (Non-Traumatic)	9	4.74%
Pain - Back (Non-Traumatic)	4	2.11%
Pain - Chest (Non-Cardiac)	1	0.53%
Pain - Extremity (Non-Traumatic)	2	1.05%
Pain - Head (Non-Traumatic)	1	0.53%
Respiratory Distress - Bronchospasm	3	1.58%
Respiratory Distress - w/o Bronchospasm	6	3.16%
Seizure I Convulsions	6	3.16%
Sepsis	1	0.53%
Stroke / CVA / TIA	4	2.11%
Syncope / Fainting	3	1.58%
Traumatic Injury - Extremity	9	4.74%
Traumatic Injury - Head	4	2.11%
Traumatic Injury - Spinal	3	1.58%
Traumatic Injury - Torso	5	2.63%
Weakness I General Malaise	11	5.79%
Unknown	27	14.21%
Total	190	100%
Response Disposition	#	%
Cancelled	14	7.37%

Deceased on Scene	1	0.53%
No Patient Presented (Stand By)	11	5.79%
No Treatment Required	10	5.26%
Patient Refused Treatment	3	1.58%
Treated, Patient Refused Transport	18	9.47%
Treated, Transferred Care to other EMS Service	9	4.74%
Treated, Transported by EMS (ALS)	92	48.42%
Treated, Transported by EMS (BLS)	30	15.79%
Unknown	2	1.05%
Total	190	100%
Response Request	#	%
Emergency Response	185	97 37%
Standby	5	2.63%
Unknown	0	0.00%
Total	190	100%
Dispatch Reason	#	%
•	4	2.11%
Abdominal Pain	8	4.21%
Anaphylactic Reaction	3	1.58%
Assault	1	0.53%
Back Pain (Non-Traumatic)	2	1.05%
Breathing Problem	19	10.00%
Cardiac Arrest	2	1.05%
Chest Pain	15	7.89%
Diabetic Problem	4	2.11%
Drowning	2	1.05%
Fall Victim	21	11.05%
Headache	1	0.53%
Heat / Cold Exposure	1	0.53%
Hemorrhage / Laceration	4	2.11%
Medical Alarm	4	2.11%
Other	22	11.58%
Overdose	3	1.58%
Pain	4	2.11%
Psychiatric Problems	1	0.53%
Seizure / Convulsions	7	3.68%
Sick Person	20	10.53%
Stand By (Fire, Law, etc)	12	6.32%
Stroke I CVA	5	2.63%
Traffic / Transportation Accident	13	6.84%
Traumatic Injury	4	2.11%
Unconscious / Fainting	4	2.11%
Unknown Problem	2	1.05%
Unknown	2	1.05%

Fire Department

For fire departments throughout Oxford County, 2011 was the year of the radio. Changes at the county, state and federal level forced us to upgrade our radios to Narrowband, which required upgrading handheld and mobile radios as well reprogramming all digital units and pagers. The repeater atop the cell tower on Rice Hill continues to provide excellent communications throughout town. We are looking to add a tanker to the fleet. We have negotiated a long-term contract with Oxford County for coverage of the southern half of Albany. That will add \$20,000 per year which will be set aside in an equipment account. We are always looking for new members

Chief Adrien Morin

2011 Incident Report

(National Fire Incident Reporting System)

Description	Count
Building Fire	6
Chimney or flue fire, confined to chimney or flue.	9
Passenger Vehicle Fire	1
Motor vehicle accident with injuries	3
Motor vehicle accident with no injuries.	7
Power line down.	1
Smoke or odor removal.	1
Cover assignment, standby, move up.	18
Alarm system sounded due to malfunction.	1
Smoke detector activation, no fire - unintentional.	1
Total	46

Members in 2011

Scott Allen, Richard Barker, Jeff Beebe, Russell Brown, Thomas Cushman Mike Fox, Brad Grover, Mike Grover, Bill Haynes, Albert Heath, Jamie Heath, Josh Hicks, Gary Hill, Levi Hill, Pat Lawler, John Martin, Dustin McAllister, John McCabe, Jason Merrill, Ray Merrill, Adrien Morin, Yvon Morin, Mike Morse, Richard Morse, Spencer Morse, Tom Murch, Rick Rice, Pat Rivard, Mark Starbird, Bruce Swett and Adam Tanguay.

Animal Control Report - 2010

Robert Larrabee, Animal Control Officer

142 complaints26 cat complaints4 animal trespass7 animal bites



Swimming lessons at Town House Beach concluded with the traditional swim across Keoka Lake July 23



Code Enforcement Officer

During 2011, 53 building permits were issued including nine at Keoka Beach Campground for decks and porches. Permit fees totaled \$2,945 for the year and generated an estimated building cost of \$1.876 million. Our fee structure is \$25 for the first \$2,000 in value and \$1 for each additional \$1,000. Projects under 200 square feet are exempt from the fee under most conditions.

I encourage anyone planning to build to call me. Our ordinances are easily available at the town office or on the town website as is my contact information. Bill Haynes

Elm Vale Cemetery

A planned restoration of the base of the westerly most gate was moved up when it was discovered that three of the four bases had rotted through and the fourth was almost gone. The project had been put out to bid in 2011 with no responders. James Long agreed to tackle the project and surmised that the leaning archway might not make it through the winter, especially in the event of heavy snow that plows would push against the base..

The base restoration project was nearly complete in mid-February with the finish work awaiting warmer weather. The second phase of the project will be restoration and painting of upper part. KBS Building Systems has offered to donate materials toward that effort. In late winter, a fundraising effort will kick off to help pay for the work as well as bank funds for eventual work on the easterly gate that guards the entrance to the old part of the cemetery.

The gates were inspired by the rural architecture of northern Italy, with decorative brackets, wooden trim which resembled stone and elaborate cornices or top edges. This style became extremely popular in America just before the Civil War and remained popular into the 1890s. Seen in our gates are also three rounded arches, a Romanesque style popular at the same time period. These gates and the matching ones at Norway Pine Grove Cemetery which are now gone were built by an unknown builder in the latest styles at the end of the 19th century. We continue to search for historical documentation and records about the gates.

The fence restoration was completed this year along with the straightening and repair of more than 100 stones and monuments in the old part. That work continues this summer.

Bill Haynes



James Long and sons poured concrete Feb. 10 for one of two outside supports under the westerly gate. The first pour on the two inside supports was done Jan. 26, seen on the next page.







2011 BUILDING PERMITS

Мар	Lot	Month	Day	ATF	Name	Location or address	Туре	Size
KBC		5	27		Prince, Darrew	103 Mica Pt Rd	Deck	8'x16'
KBC	29	5	22		Plourde, Gary	715 Scribner Hill Rd	Porch	10'x24
KBC	47	5	22		Leger, Rick	19 Katie Lane	Add/screen porch	10'x12'
KBC	67	8	22		Torrey, Caroline	107 Greenleaf Parsons Rd	Deck	12'x25'/7'x11'
KBC	17	7	8		Robichaud, Joseph	11 Dixwell Ave	Deck	14'x24'
KBC	62	6	10		Kingsbury, Thomas	6 Pleasant St	Deck	8'x32'
KBC	5	8	18	*	Searles, Chris	86 Keoka Beach Trl	deck-left 0-8	10'x32'
KBC	5	8	818	*	Searles, Chris	86 Keoka Beach Trl	deck-right 0-8	10'x32'
KBC	R12	10	24	*	McLaughlin, Wm	1 Oakgrove Ave - Unit 19	Scrn house/deck	23'x26'/4'x12'
7	8	4	6		Hilton, Anthony	Temple Hill Rd	House/S/Deck	24'x28'/12'x16'/10'
11	14-2	5	17		Joseph, David	Wabnaki Pass	Timb Frm House	26'x54'
35	7-18	5	13		Seams, Dale	154 Passaconaway Rd	Farm Porch	10'x40'
37	1D	5	5		Little, Jeffrey	1195 Norway Rd	Deck/addition	16'x22' add/12'x16'deck
37	30	5	11		Moody, Gert	39 Just Rite Acres	MH Roof	14'x70'
38	9	5	23		Rugg, Robin	1112 Norway Rd	shed	12'x16
49	12	5	27		Brown, David	Proctor Hgts/13 Forest Hills	Barn/garage	24'x48'
49	8	5	16		Brown, Russell	67 Proctor Hgts	Shed	6'x8'
74	5A	5	11		World's Fair	36 Green Road	Barn	24'x84'
74	30A	5	17		Smart, Wayne	1048 Valley Road	Deck	8'x16'
22	38	5	9		Laidler/Jeff Hadley	29 Bear Pond Rd	Porch	12'x14'
8	1A	6	29		Howard, Jean	129 Temple Hill Road	Garage/deck	16'x22'
28	6	6	15		Wigwam/Strauss,R	57 Wigwam Pass	Shed	14'x16
39	13-6	6	10		Laperle, Drew	Saunders Drive	House/garage	28'x38'/22'x24'
69	30	6	6		Paradis, Barry	207 Bisbeetown Rd	Deck	12'x20'
72	13	6	15		Button, Patrick	115 Moose Ridge Dr	Addition/replace	5'x21' etc
75	22	6	17		Grover, Dana	1023 Valley Road	Deck	10'x20'
2	6C	7	29		McMeekin, Kevin	40 Northview Drive	Garage	24'x28'
4	3B	7	20		Shearwater (Fernwood)	350 Island Pond Rd	Lodge	77'x106
17	12B	7	29		Troy, William	58 Deer Hill Road	Mobile Home	14'x70
35	15A	7	8		Beebe, Jeffrey	141 Passaconaway Rd	Shed/deck	10'x8'

Town of Waterford

2011 Annual Report

37	38	7	8	Bryant, Bruce	39 Maple Acres	Addition	14'x16
39	13-3	7	15	Boothby, David	3 Saunders Drive	Shed	10'x14'
64	49	7	20	DeSantis, Steven	670 Norway Rd	Open porch	6-6'x45
35	15A	7	8	Beebe, Jeff	141 Passaconaway Rd	shed	12'x14'
3	4	8	31	Barden, Allan	188 Weeks Road	Lean-to	10'x12'
9	6A	8	19	Rolfe, Edwin	Deer Hill Road	Driveway	350' rd/250'drives
41	13	8	30	Waterman, Kirk	110 Proctor Heights	Garage	24'x24'
69	31C	8	16	Stedman, Nol	167 Bisbeetown Rd	Mudroom	4'x8'
75	23	8	31	Young, Mark/Scott, Melissa	1001 Valley Road	New roof	12'x60'
2	11	9	20	* Rolfe, Edwin (DRW)	Canterberry Lane	House	24'x40'/8'jutout
14	9	9	23	Loubier, William	54 Lewis Pike Road	MH Roof	14'x75'
25	4	9	12	Smith, Daniel	56 Mill Hill	Shed	10'x10'
33	16D	9	6	Sawyer, David/Bryer	139 Pride Ave	Garage	
34	47A	9	16	Rounds, Gary	11 Winding Trl	Garage	18'x24'
34	61A	9	26	Conway, Robert	47 Danjo Trail	Carport	24'x24'
41	5	9	2	Carrell, Joseph	9 Orchard View Dr	Shed/garage	12'x20'
4	1	10	3	Davis, Stuart	168 Temple Hill Rd	Shed	16'x24 LT
4	3B	10	31	Fernwood Cove	350 Island Pond Rd	`11 modular ranch	28'x60'
35	3A	11	4	KBS Building Systems	947 Waterford Rd	sheds	12'x20' (2)
28	13	11	28	Hadley, Jeff	29 Bear Pond Rd	porch	8'x16'
35	15A	11	4	Beebe, Jeff	141 Passaconaway Rd	3-sided shed	16'x36'
63	3-1	11	1	Todd, Larry	49 Hobbs Pond Lane (Nourse)	Trailer	`93 8'x30'
56	1	12	27	Merrill, Ben	454 Plummer Hill Rd	shed roof/garage	10'x30'/24'x28'

Forest Management Committee

A timber sale of an estimated quarter million board feet of sawlogs and 400 cords of pulpwood on the Waterford town forest was awarded to Andrew Ames of Waterford in August. The harvest projection made by consulting forester Bill Newcomb of Norway totaled 160,000 board feet of white pine, 65,000 of hemlock and 15,000 of spruce. For pulp, he expects 350 cords of pine, 40 cords of hemlock and 10 cords of hardwood.

A showing was held Sept. 2 for interested contractors. The bids were due Sept. 16 and the winner was selected by the Waterford Forest Management Committee. The project must be completed by March 15, 2011.

The harvest area encompasses about 20 acres on the north side of the Town Farm Road. The last harvest was conducted by Andrew Ames of Waterford and netted \$7,250. Two major harvests in 2004 earned the town \$71,000.

The town forest was set aside when the town was chartered. Records are sketchy on earlier harvests but the 1976 town history reports that a cutting on the town farm was authorized in 1951. Blowdown timber was harvested following the 1938 hurricane.

The total money from harvests conducted since the committee was formed in 1991 to rejuvenate management are listed below.

Waterford Forest Management Committee
Dale Barker, Sheldon Rice, Bill Haynes and Tim Sawyer

Waterford Forest Management Committee	31-Dec-10		2010	
Income Summary 2010	Gross]
Description	Income	Expenses	Net Income	
1 Andrew Ames-Map 48 Lot 9 North Side, Pine, Hem, S/F, Hdwd	\$8,814.53	\$1,060.80	\$7,753.73	
2				Cumulative
		\$1,060.80	\$7.753.73	WFMC Income
Year-To-Date TOTALS	\$8,814.53	\$1,000.00	\$7,733.73	\$123,432.39
	31-Dec-11	\$1,000.80	2011	
Waterford Forest Management Committee		\$1,000.80		
		\$1,000.00		
Waterford Forest Management Committee	31-Dec-11	Expenses		
Waterford Forest Management Committee Income Summary 2011	31-Dec-11		2011	
Waterford Forest Management Committee Income Summary 2011 Description	31-Dec-11 Gross Income	Expenses	2011	

F:\USERS\TIMS\Wat Forest Mgt income summary.wk1					
	31-Dec-95		1995		
Waterford Forest Management Committee Income Summary 1995	Gross				
Description	Income	Expenses	Net Income		
1 Day Bros. Logging - Map 48 Lot 9 N.E. Corner - mark & thin	\$12,376.17	\$1,634.56	\$10,741.61		
2 Tim Sawyer salvage - Map 48 Lot 2A, Fire Station - 2 pine trees	\$252.03		\$252.03	0	
3 PHC & Co. clear roadway to gravel pit - Map 41 Lot 7 - pine only	\$166.80		\$166.80	Cumulative WFMC	
Year Ending TOTALS	\$12,795.00	\$1,634.56	\$11,160.44	Income	
				\$11,160.44	
West of and Fernand Management Committee	31-Dec-96		1996		
Waterford Forest Management Committee Income Summary 1996	Gross	Т			
Description	Income	Expenses	Net Income		
1 PHC & Co clear cemetery lot Map 50 Lot 4 - logs & pulp only	\$3,456.42	\$138.70	\$3,317.72		
2 Wadsworth Woodlands, Kheil - Map 48 Lot 9 - regen cut	\$3,365.88	\$571.80	\$2,794.08	Cumulative	
Year Ending TOTALS	\$6,822.30	\$710.50	\$6,111.80	WFMC Income	
	0,022.00	Ψ7 10.00 [\$0,111.00	\$17,272.24	
Waterford Forest Management Committee	31-Dec-97		1997		
Income Summary 1997	Gross				
Description	Income	Expenses	Net Income		
1 Steve Gowell - Map 48 Lot 9 & Map 41 Lot 7 - pine logs & pulp	\$14,427.49	\$1,442.96	\$12,984.53	Cumulative WFMC	
Year-To-Date TOTALS	\$14,427.49	\$1,442.96	\$12,984.53	Income	
				\$30,256.77	
	31-Dec-02		2002		
Waterford Forest Management Committee					
Income Summary 2002 Description	Gross Income	Expenses	Net Income		
1 Day Bros. Logging - Map 41 Lot 7 S.W. Corner, mature hemlock		\$2,430.48	\$16,391.23	Cumulative	
				WFMC	
Year-To-Date TOTALS	\$18,821.71	\$2,430.48	\$16,391.23	Income \$46,648.00	
Web of all French Management Committee	31-Dec-04		2004		
Waterford Forest Management Committee Income Summary 2004	Gross				
Description	Income	Expenses	Net Income		
1 Day Bros. Logging - Map 41 Lot 7 North Side, Hem, Hdwd, Pine	\$18,420.05	\$2,263.52	\$16,156.53		
2 Thomas Richards & Son - Map 41 Lot 7 East Side, Pine, Hemloo	\$52,650.51	\$6,196.31	\$46,454.20	Cumulative WFMC	
Year-To-Date TOTALS	\$71,070.56	\$8,459.83	\$62,610.73	Income	
				\$109,258.73	
	24 0-4 00		2008		
Motorford Forest Management Committee	31-Oct-08		2000		
Waterford Forest Management Committee	Cross				
Income Summary 2008 Description	Gross	Expenses	Net Income		
1 Andrew Ames-Map 41 Lot 7 South Side, Pine, Hem, S/F, Hdwd	\$7,250.37	\$830.44	\$6,419.93	Cumulative	
				WFMC	
Year-To-Date TOTALS	\$7,250.37	\$830.44	\$6,419.93	Income \$115,678.66	
Waterford Forest Management Committee	31-Dec-10		2010		
Income Summary 2010	Gross				
Description	Income	Expenses	Net Income		
1 Andrew Ames-Map 48 Lot 9 North Side, Pine, Hem, S/F, Hdwd	\$8,814.53	\$1,060.80	\$7,753.73		
2	-			Cumulative WFMC	
Year-To-Date TOTALS	\$8,814.53	\$1,060.80	\$7,753.73	Income	
				\$123,432.39	
Waterford Forest Management Committee	31-Dec-11		2011		
Income Summary 2011	Gross				
Description	Income	Expenses	Net Income		
1 Andrew Ames-Map 48 Lot 9 North Side, Pine, Hem, S/F, Hdwd 2	\$52,894.64	\$6,445.70	\$46,448.94	Cumulative	
Year-To-Date TOTALS	\$52,894.64	\$6,445.70	\$46,448.94	WFMC Income \$169,881.33	
	01-Jan-12		2012		
Waterford Forest Management Committee				1	
Income Summary 2011	Gross	_			
Description	Income	Expenses	Net Income	1	
1 Andrew Ames-Map 48 Lot 9 North Side, Pine, Hem, S/F, Hdwd	\$0.00	\$0.00	17	Cumulative	
	1			WFMC	
Year-To-Date TOTALS	3	1		Income	
				\$169,881.33	

Transfer Station Committee

Dear Fellow Taxpayers of Waterford,

The budget for your Transfer Station has been kept reasonably level over the last few years. One addition to the budget this year is some part-time hours for mainly weekend summer time help when the Transfer Station is busier.

One of the more important items remains RECYCLING. It cannot be stressed enough that our single sort recycling percentage is low and has been below 15% for some time. Every ton of recycled material put in single sort, is one less ton the town is paying for in our regular trash. Obviously the extremes are those who recycle everything possible and those who do not bother at all. It appears the ONLY way we would realistically increase our recycling tonnage would be through some program like pay-per-bag or mandatory recycling. Both would be unpopular, but really necessary if any change is to happen.

The covering over the single cycle compactor bin was completed last year. One important benefit is to prevent water from getting into the bin in the winter. Ice blocked optimum use of the compactor bin and it filled up sooner. This required more pick-ups than necessary. Water and ice also add more weight being hauled. The covering also makes regular motor maintenance easier and provides some storage for the attendants.

Kudos go to our regular Transfer Station attendants Chris Purdy and Bobby Kimball for keeping us on the straight and narrow, and to Brad Grover for his steadfast management. Thanks also to all who keep the free table less cluttered and orderly.

The Transfer Station Committee is always looking for additional members. If you want to serve and/or feel strongly about some issue regarding the Transfer Station, we welcome you to join us. Please speak to the town office or the selectmen if you are interested.

Sincerely, Denny Raymond, secretary Transfer Station Committee





Attendant Chris Purdy, left, works under the new cover built over the single stream recycling compactor while at right, Ted Colburn is shown recycling cardboard

Waterford Library Association Report

The Waterford Library Association Board of Trustees thanks the citizens of Waterford for their loyal support. The trustees also thank all the volunteers who keep the library open and lend their expertise to the library in many areas to make it a rich community resource.

As the library enters its second century, major renovations were completed to preserve the historic building thanks to grants from the Stephen and Tabitha King Foundation,



The Davis Family Foundation and Wal-Mart. The main beam supporting the second floor was reinforced to improve the structural safety of the building. The second floor was then painted and the floors redone. A kitchenette was built for groups to use to provide refreshments for their members. Additionally, the second floor was insulated, had a heat source and AC installed to provide a year-round meeting and reading space. At the end of the year insulating shades were purchased for the second floor to complete our energy saving efforts.

James Long

The first floor was repainted and the floors refinished, including the stairs. The ceiling presented a challenge which James Long and

Sons solved, leaving up with a ceiling free of patches. At the end of the year new cushions were purchased for the bench seats between the book shelves and fans have been purchased and installed, looking like they have always been there.

Other changes included the introduction of an on-line catalog and circulation system made available through a grant from the Stephen and Tabitha King Foundation to the Maine State Library to automate several small libraries in the state.

A total of 2,565 patrons visited the library in 2010 to borrow 2,372 books, videos or audio books, use the library computers, take advantage of the wireless high-speed internet access, or to attend one of the programs sponsored by the library.

The library collection has approximately 5000 items available. New books are added regularly throughout the year. A small, but growing collection of DVDs acquired through donations is popular with borrowers. Interlibrary loan is available to supplement library resources as is homebound delivery for patrons unable to come to the library. Membership in the Maine Download Library, a statewide collection of audio and e-books for Kindle and other devices, is being explored and will probably be available in 2012.

Programs offered at the library in 2011 for children were an Easter Egg hunt with book prizes for participants, a Halloween open house, a theatrical performance of Strega Nona, a story hour in July and August as well as a Christmas open house for children and adults. Programs for adults included the 13th annual Sheena Fraser Memorial Lecture presented by Ruth Copeman, Executive Director of the McLauglin Garden, focusing on "The Photographic Strength of Flowers." An open house in July on Music

Sunday attracted guests from both the town and other communities. At that event the Library celebrated its 100th anniversary. At the conclusion of the renovations James Long gave a presentation on how the work proceeded and historical artifacts found under the floor and in the walls. Past trustees were invited as were the wonderful cadre of volunteers that help keep our library open.

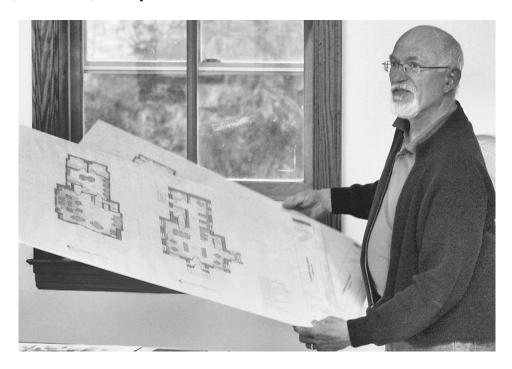
Ongoing monthly programs at the library include a book discussion group, a bridge group, a Socrates Café gathering as well as a knitting group that meets twice a month. The two major fundraisers this year were the summer book sale and a raffle of a painting by Waterford artist Nancy Engdahl.

As a community center, the library offers a variety of resources to town residents, including annual financial support for a deserving Waterford student through the Flora Abbott Scholarship, as well as a meeting place for community groups.

Board members are Al Struck (President), Ginny Raymond (Secretary), Jane Traill (Treasurer), Nancy Forest, Trish Logan, Nancy Marcotte (Vice-President), Karen O'Brien and John Thompson. Librarian Dorthe Hillquist works 10 hours a week, overseeing the administration and management of the library in close cooperation with the Library Operations Committee and the Board of Trustees.

Additional information about the library may be found at its website: www.waterford.lib.me.us. Or go to and LIKE our Facebook page at https://www.facebook.com/pages/Waterford-Library/118225771592061

Respectfully submitted, Al Struck, President, Library Board of Trustees



THE WATERFORD MEMORIAL TREE FUND

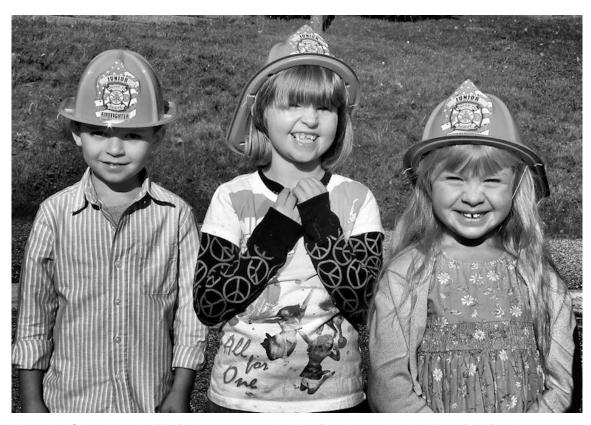
We have now planted 15 elm trees in the "Flat" and one dwarf Amur maple tree. There are 4 different varieties of disease resistant elms to reduce the possibility of spreading any disease that may arrive in the future.

The current fund balance is over \$2,919. A significant maintenance fund is in place after all expenses were paid due to the generosity of many donors.

The Fund is administered by an ad-hoc committee of the Waterford Historical Society. Current Members of the committee are Jeff Beebe, Charles Fillebrown, Bill Haynes, Peter Morse, Sheldon Rice, Gary Rounds, Todd Sawyer, Bill Stockwell, Quentin Stockwell, Rick Stockwell, Kelly Wels, Meg Wheeler and Whizzer Wheeler. Quentin Stockwell is the new treasurer, taking over for his father, William F. Stockwell. His task will be to oversee the annual maintenance and care of the trees we have planted.

Many thanks to all who have supported this effort now for over 39 years. Volunteers and gifts in memory of others are always welcome.

Respectfully submitted by: Quentin F. Stockwell, Treasurer



Memorial School Junior Firefighters seen at the live fire alarm with the Waterford fire department

Waterford Historical Society

To fulfill our mission of preserving Waterford's unique history, the Waterford Historical Society Board of Trustees held monthly meetings from January through November to address the following: Upgrade and maintain our three historical buildings and their collections; plan programs of historical interest to the community; and plan for fundraising needs.

Our 2011 Program Calendar:

June 9, Annual Meeting and Program about the Waterford World's Fair at the Old Town House

July 4, Fourth of July Parade, Open Houses at the Old Town House and Rice Museum

July 14, Artists of Waterford Program at the Old Town House

July 31, Open House, New Research Room and Photography display at the Old Town House

August 4, Maine Humor, Starring Tim Sample at the North Waterford Church

September 8, Centennial of Waterford Library at Waterford Library

October 8, Cemetery Walk at Elm Vale Cemetery

November 10, Potluck Supper and Program about Country Store at the North Waterford Church

The Waterford Historical Society was founded in 1965 for the purpose of preserving and making available to interested persons historical material relating to the Town of Waterford. The Waterford Historical Society newsletter, "Waterford Echoes," is published twice a year and mailed to annual and life members. Any person who is interested in historical preservation and who wishes to encourage and support the Waterford Historical Society can become a member with annual dues or a one-time payment for life membership. We have a current total of 218 members.

Board members are Bonnie Parsons(President), Carol Waldeier (Vice-President), Nancy Marcotte (Secretary), Ralph MacKinnon (Treasurer), Joanne MacKinnon (Membership), Henry Plate, Joy Plate, Lilo Willoughby, Tony Butterall, Donna Butterall, Margery Nihan, and Marjorie Kimball (honorary). "Waterford Echoes" Newsletter Editor is Bill Haynes.

You can contact the Waterford Historical Society at PO Box 201, Waterford, ME 04088 to request membership information and our published books "History of Waterford 1775-1875," "History of Waterford 1875-1976" and "This Is Waterford 1803-2003."

We thank Town Clerks Brenda Bigonski and Betty Becker, Waterford Librarian Dorthe Hillquist and Waterford Library volunteers who answer questions and follow through with requests on our behalf; all those who have donated Waterford photographs, family and other artifacts and helped present programs; and the Town of Waterford for your continued support.

Respectfully submitted, Bonnie Parsons, President, WHS Board of Trustees

Waterford Sports & Recreation Committee

Our thanks go out to all of you who supported our youth and adult recreation programs in 2011. Town funding for Waterford Sports and Recreation programs allows many kids to participate because we spread the costs among a lot of people. Even though your children or grandchildren may have grown beyond these programs your support is vital to their existence. With over 40% of our elementary students at state aid levels any significant increase in playing fees would mean most would probably not be playing at all.

This year we added a Senior Softball League team for the older girls. Our Major League boys combined with Harrison again. We hosted half the games at the Sandlot while Harrison hosted the other half. Our summer swim program was well attended as were soccer and basketball.

Through an effort spearheaded by Stoneham Rescue we are planning on an AED (Automated External Defibrillator) at the Sandlot Snack Shack. This device will allow anyone in attendance at an event the ability to provide life saving heart resuscitation.

As of this writing we anticipate that John Pruitt will be taking on the role of the town's representative to the Sebago Long Lake Baseball League. This position has been dutifully held by Jack Moore for many years and we are grateful for the excellent work he has done on behalf of our ball players, coaches and the town.

This year also saw the resignation of Jeff Beebe from the committee after serving for a number of years. We welcomed some new members this year: Jasmine Merrill, Katelynn Merrill, Phil Jendrick. We continue seeking volunteers to be on the Sports and Recreation Committee. Anyone interested in helping make these programs happen is welcome on the board. If you're a parent of a Kindergarten through third grader then you have a few more years to provide valuable insight and support. Please consider joining our committee to keep these programs moving forward! If you've got grandchildren and enjoy seeing them stay active then you're already part of the program. Your input on the committee would be invaluable.

At your service,

Rick Carter, Chairperson
Peg Nation, Secretary
Jeff Beebe (Retired December 31, 2011)
Jasmine Merrill, Katelynn Merrill, Philip Jendrick, John Pruett, Cheryl Cheever

Oxford County Sheriff's Office

Mayne J. Gallant Sheriff

Sheriff
Wayne J. Gallant
Chief Deputy
Darrell D. Tripp



P.O. Box 179 South Paris, Maine 04281 (207) 743-9554 or 1-800-733-1421 Fax (207) 743-1510

January 25th, 2012

Dear Town Officials:

Please find enclosed my report that is submitted to each municipality in Oxford County, indicating the number of calls for service that the Oxford County Sheriff's Office responded to the respective towns for the year 2011. The call for service represents the "nature" of the call that was reported to our agency. We have also included this year an analysis of the times reported for calls to your town. Please note the totals on the offenses may be higher than the total on the analysis report forms, there may have been more than one offense associated with the call.

I feel it is extremely important that the Towns in Oxford County that receive law enforcement services from the Oxford County Sheriff's Office have a clear indication of what types of calls are handled in their respective jurisdictions.

I might suggest that if you want additional numbers of calls for your respective town to contact Maine State Police, Gray, Maine at 657-3030 and speak with Troop Commander Lt. Walter Grzyb.

If you have any questions or comments please feel free to contact me anytime.

Sincerely

Wayne J. Gallant
Sheriff Wayne J. Gallant

WJG/lah

Total reported incidents - 196

Description	Total	Description	Total
Recovered Stolen Property	2	Theft, Property, From Mtr Veh	1
Request Officer	10	Theft, Property, Other	9
Subpoena Service	3	Trespassing	4
Suicidal Person/Welfare Check	2	Violation of Bail Conditions	1
Suspicion	10	Viol.Protection abuse order	1
Traffic Accident, Prop Damage	7	Vehicle off Road	3
Traffic Accident, Pers Injury	1	Warrant Arrest	1
Telephone Harassment	1	Welfare Check	6
Threatening	3	Warrant Failure to Appear	1
Traffic Offense	13	Total Reported	196



Oxford County Sheriff Law Incident Analysis, Time Reported

•								
Location: WATF								
Hour:	Monday:	Tuesday:	Wednesday: T	hursday:	Friday:	Saturday:	Sunday:	Total:
00:00-00:59	1	1	1	2	1	1	1	8
01:00-01:59	0	0	1	0	0	0	0	1
02:00-02:59	0	0	0	0	0	0	1	1
03:00-03:59	0	0	0	0	1	0	0	1
04:00-04:59	0	0	1	0	0	0	2	3
05:00-05:59	0	0	0	1	0	0	0	1
06:00-06:59	0	1	1	0	0	1	0	3
07:00-07:59	0	2	1	0	1	0	0	4
08:00-08:59	0	1	0	2	1	0	1	5
09:00-09:59	1	3	1	3	2	1	2	13
10:00-10:59	1	2	3	2	3	2	3	16
11:00-11:59	4	1	2	1	1	1	2	12
12:00-12:59	1	1	1	3	0	1	1	8
13:00-13:59	2	1	0	0	2	2	1	8
14:00-14:59	1	0	1	0	2	4	3	11
15:00-15:59	2	4	2	1	2	0	4	15
16:00-16:59	1	1	3	3	0	0	0	8
17:00-17:59	2	2	3	3	0	2	2	14
18:00-18:59	2	0	0	0	0	1	2	5
19:00-19:59	0	5	0	0	4	2	0	11
20:00-20:59	3	0	4	2	5	1	2	17
21:00-21:59	0	1	1	1	1	0	2	6
22:00-22:59	0	0	2	0	0	1	0	3
23:00-23:59	0	0	2	1	0	1	2	6
loc tots by day:	21	26	30	25	26	21	31	180
Grand tots by day:	21	26	30	25	26	21	31	180

MICHAEL H. MICHAUD 250 District, Naive

WASHINGTON OFFICE 1724 Losewana Hobel Clerce Rational Washington, DC 2051 S Peros: (202) 225-6306 Feb. (202) 225-2943

www.michaud.house.gov

Congress of the United States House of Representatives Washington, IO 20515

February 2, 2012

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Dear Waterford residents and friends,

Maine continues to face many challenges. As I travel across our state, I am inspired by stories of innovation and entrepreneurship, yet there is much more we need to do to improve our economy and create jobs.

That is why I am working so hard to improve our nation's trade policies and ensure that Mainers are competing on a level playing field. I was especially pleased that the International Trade Commission found in favor of U.S. paper manufacturers and their workers who filed a petition against Chinese and Indonesian companies that illegally dumped subsidized paper into our market. I worked hard to support this petition, and the tariffs that now apply to these imports will help keep Maine companies competitive and allow them to create and retain good paying jobs.

Our state is also making important strides in developing the types of jobs and economic opportunities that can only be done here in Maine. For example, when Eastport partnered with a U.S.-based company to act as an embarkation port for 500 dairy heifers heading to Turkey, congressional efforts were able to help cut through red tape and bureaucratic challenges. Moreover, the entire bipartisan congressional delegation has successfully urged the federal permitting agency to begin the process for a long-term certification of the Port of Eastport as a livestock exportation facility.

To that end, I cosponsored and helped pass into law last year the "America COMPETES Act," which will create jobs through innovative technology loan guarantees for small and mid-sized manufacturers. I was pleased that two amendments I offered also made it into the final bill ensuring that when implementing the bill federal agencies work together to prioritize the needs of small businesses and that those communities most hurt by our trade agreements will be given special consideration. There are too many small businesses that are struggling to survive, and we must listen to these independent owners when they tell us what they need to grow and create jobs.

However, my biggest commitment is to quality constituent services. Please do not hesitate to contact me at my Bangor office at 207-942-6935 or by emailing me through my website at www.house.gov/michaud. While on my website, I also encourage you to sign up for occasional e-mail updates on issues important to Mainers and to join me on Facebook or Twitter.

Thank you again for the opportunity to represent you in Congress.

With warmest regards,
Michael H. Michael

Michael H. Michaud Member of Congress

BARGOR; 6-State Street, Suite 101 Bassor, WE 04401 Press, (207) 342-4825 Fro: (207) 342-5507 LEWISTON: 179 Liseov Street, Greene Floor, Lawrence, ME 04250 Piece (201) 782-3704 Five (201) 782-4300

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PRESCUE ISLE: 445 Main Street Prescue No. ME 04765 Proced (207) 764-1086 Proc (207) 764-1086 WATERVILLE. 16 Colesce Street Water-Lib. ME 04901 Profile 12071873-6715 Prof. (207) 873-5717 SUSAN M. COLLINS

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COMMITTEDS:
HOMELAND SECURITY AND
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APPROVIATIONS
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DECEMBER OF THE

Town of Waterford 366 Valley Road Waterford, ME 04088

Dear Friends,

As we begin a new year, I welcome this opportunity to share some of my recent work for the people of our great state.

The economy and jobs remain my highest priorities. More efficient transportation is essential to our economic growth. After a years-long, hard-fought battle, I successfully pushed through Congress a bill I wrote to allow the heaviest trucks to travel on Maine's federal interstates, instead of forcing them to use our secondary roads and downtown streets. This will make our streets safer, reduce fuel consumption, and allow our businesses to be more competitive. I was pleased to have the support of many Maine groups, from the Maine State Police and the Parent-Teacher Association to the Maine Motor Transport Association and many others that helped me advocate for this sensible change.

I was also successful in my efforts to prevent the federal government from limiting certain vegetables, including Maine's potatoes, in school meal programs. Nationwide this ill-conceived proposal would have cost our schools, the states, and families an estimated \$6.8 billion over five years. I built support from both sides of the aisle and from across the country to ensure that schools maintain the flexibility they need to serve students healthy and affordable meals. This proposed rule was a prime example of excessive Washington regulation.

In my effort to protect jobs, I also introduced bipartisan legislation to ensure that the proposed EPA regulations known as the "Boiler MACT" rules protect the environment and public health without jeopardizing jobs in our state, particularly in the forest products industry. I also continued to help advance the development of deep water, off-shore wind energy at the University of Maine, which has the potential to provide clean energy and to create thousands of new jobs.

On the Armed Services Committee, I worked to secure funding for shipbuilding at Bath Iron Works, submarine overhauls at Portsmouth Naval Shipyard, and the manufacturing of aircraft engines at Pratt and Whitney, as well as to strengthen the 101st Air Refueling Wing in Bangor and the Maine Military Authority in Limestone. The new defense funding bill also includes my amendment to expedite the claims of veterans with severe disabilities like the soldier I met who is suffering from ALS, also known as Lou Gehrig's disease.

Last year, the President signed legislation I coauthored creating a national plan for combating Alzheimer's disease, which affects more than five million Americans and their



HOUSE OF REPRESENTATIVES 2 STATE HOUSE STATION AUGUSTA, MAINE 04333-0002

(207) 287-1440 TTY: (207) 287-4469

Tom J. Winsor 107 Thurston Road Norway, ME 04268

Residence: (207) 527-2233 E-mail: twinsor@megalink.net

February 2012

Dear Friends and Neighbors:

It is an honor to serve as your representative in the Maine Legislature. After spending the last several years observing our State Government from the comfort of my home, I am enjoying my time back in Augusta and participating in implementing policy changes that will guide our State in a more prosperous direction.

As lawmakers, we set goals to lower taxes, bring health insurance costs under control, and improve our state's business climate. As a result, Public Law 2011, Chapter 90 was enacted which will ultimately offer more options for coverage, reduce premiums, improve the quality of care, and guarantee everyone access, including those with chronic conditions. Regulatory reform was also a focus of policymakers, as we eliminated unnecessary "red tape" to promote job creation and retention. Supplemental initiatives, including additional restructuring within the Department of Health and Humans Services, will continue to be deliberated over the coming weeks within my committee, The Joint Standing Committee on Appropriations and Financial Affairs, and you can be certain that all lawmakers will be sure a strong safety net remains in place for our most vulnerable citizens.

I encourage you to visit the Legislature's website at http://maine.gov/legis, where you can find links to live video and audio broadcasts of the session and public hearings as well as information about proposed pieces of legislation. This service provides an excellent option for those who are unable to travel to the State House.

Again, thank you for the opportunity to represent you in Augusta. It is a pleasure to assist in improving state government and revitalizing our state's economy.

Sincerely,

Tom J. Winsor State Representative

District 95



Senator John Patrick

3 State House Station Augusta, ME 04333-0003 (207) 287-1515 206 Strafford Ave. Rumford, ME 04276 (207) 364-7666 Home

January 2012

Dear Friends,

Thank you for this opportunity to serve as your State Senator. I appreciate the faith you have placed in me and I promise to work hard to represent you in Augusta.

This legislative session is what we call the "short session." We started in early January and we will meet until mid-April. I serve on two committees: the Inland Fisheries and Wildlife Committee and the Veterans and Legal Affairs Committee. I am happy to serve on both committees and look forward to continuing this work on your behalf.

While the economy is improving our state still faces many tough choices; Maine families are constantly being asked to do more with less these days and state government will need to do the same. At the same time we have to remember that budget cuts will have real impacts and during these tough times even more people will need help making ends meet. I know it won't be easy but I look forward to helping create a stronger economy for the working families of Maine.

Over the past few years I've had the opportunity to work with many of you. It has been an honor to meet the many business owners, community leaders, families, and individuals in Senate District 14. I want to make sure that you continue to stay in contact with me, so feel free to call or email me anytime. There are going to be times when we don't agree, but I want you to know that I always welcome fair and civil discussion.

I can be reached at home at (207) 364-7666 or at the State House (207) 287-1515. Please feel free to email me anytime at SenJohn.Patrick@legislature.maine.gov or my personal email at johnpat2000@hotmail.com. I also encourage you to receive my legislative updates. Go to www.mainesenate.org/patrick to join my mailing list.

I look forward to working with you for the rest of 2012!

Senator John Patrick – District 14

John L. Patrick



HOSE TESTING – Waterford Fire conducted hose testing using two different methods in 2011. Above, on June 6 on Blackguard, Chief Adrien Morin talks with firemen, who were laying more than a mile of 3-inch hose. Below, on Sept. 6, personnel used the new hose tester at the station.

