

Town of Waterford

ANNUAL REPORTS

OF THE

OFFICERS

FOR THE

Year Ended December 31, 2020

www.waterfordme.org

2020 Town Report Dedication

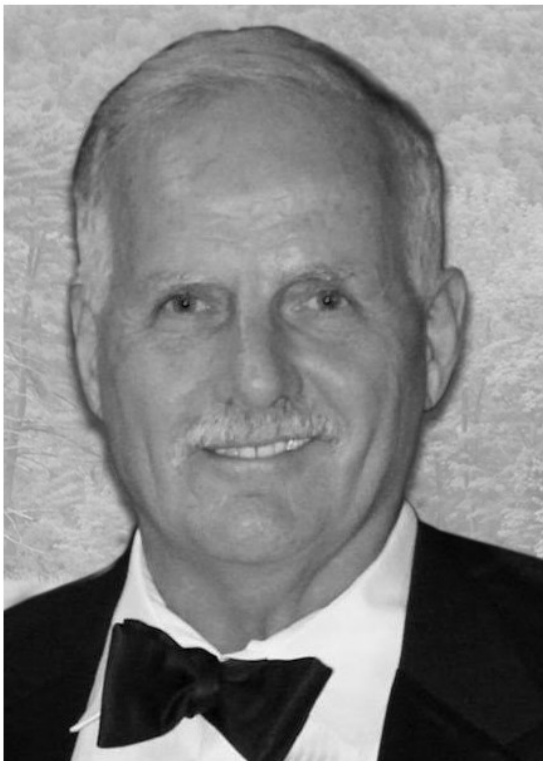
Bill Haynes – The “Mayor” of Waterford

At six foot, eight inches tall and with a nick-name of Dood, it would be hard to live in Waterford and not know Bill Haynes. Especially, when he seemed to turn up just about everywhere you could look.

Aside from a lengthy tenure of raising Welch Cobb horses on his farm in South Waterford, Bill was an active and long-standing member on the volunteer fire department and served for many terms as the assistant chief. He wore “a few” other hats for the town including: Code Officer, Health Officer, Cemetery Sexton, Tree Warden, Fire Warden, Deputy Moderator, Webmaster, Tree Warden, EMA Director, Addressing Officer, and Assistant to the Selectmen. His many hats and ubiquitous presence in town earned him another nickname: “the Mayor of Waterford”. But his interests and career extended beyond municipal duties.

Although he eventually retired from raising horses, Bill never stopped growing, cutting, and bailing hay on hundreds of acres each year. He had a very strong connection to the land but was a communicator by trade and took many a phone call while out on his tractor.

Bill began his career as a journalist and was astute at passing on the news, whether it be through the Portland Press Herald, the Advertiser Democrat, his own Mutiny Brook Times, or around the table at Melby’s. His ability to quickly and accurately transcribe key information, made him a coveted member of local groups, area non-profits, and town committees.



Bill always had a camera around his neck and was the default photographer for all events in town. Standing a good foot over most everyone else, he had a natural advantage for getting the perfect shot.

And while the daily pulse of Waterford pumped through his veins, he also saw how the past and the future connect in the green hills and valleys of the town. He worked with the Waterford Historical Society to help document the town’s history and was a steward of the land he owned, which extended beyond the hay fields into hundreds of acres of woodlands that he proudly managed sustainably. For many years, Bill was also a chapter head of Woodland Owners of Maine and he hosted numerous workshops at his portable sawmill, which was built by fellow townsman Dale Sanborn.

When Bill unexpectedly left us in the spring of 2020, it seemed that a gaping hole was left behind in his absence. As his son Preston astutely noted “He ran an operation that you would need a small squadron of people to maintain.” But testament to this community,

many folks have started filling in the missing pieces and realizing, perhaps for the first time, just how much he did and meant to the community.

In addition to his son Preston, Bill is survived by his daughter Victoria, and her husband Jonathan Hendin, and their three grandchildren: Sadie, Sawyer, and Francesca.

Respectfully,

Colin Holme

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2020 WATERFORD TOWN OFFICIALS

MODERATOR

Scott Cole
Bill Haynes - Deputy

SELECTMEN, ASSESSORS AND OVERSEERS OF THE POOR

Randy Lessard (Chairman) - 2023
John Bell – 2021
Todd Sawyer - 2022
Betty Becker – Administrative Assistant

TOWN CLERK, TREASURER, TAX COLLECTOR, EXCISE COLLECTOR & REGISTRAR OF VOTERS

Brenda J. Bigonski
Betty Becker – Deputy

PUBLIC WORKS DEPARTMENT

Todd Sawyer, Interim Public Works Director
Jim Kidder – Interim Public Works Director
Miles Millett – Road Commissioner
Ben Calileo • Bruce Bedard • Shane McKee

SAD 17 DIRECTORS

Judy Green – 2022
Barry Patrie – 2023

FIRE DEPARTMENT

Adrien Morin – Chief
Assistant Chiefs
Tom Murch / Dustin McAllister / Michael Fox

FIRE WARDEN

Adrien Morin – Warden
Deputies Tom Murch, Brad Grover, Dustin McAllister, Bill Haynes

APPEALS BOARD

John Huffman (chair) / Tony Butterall / Larry Stretton

PLANNING BOARD

Colin Holme (Chairman) - 2024
Charles Tarbell - 2024 (Secretary)
Raymond Merrill – 2024 • Bruce Sanborn – 2023
Nick Archer – 2026 • Ted Gerber - 2024
Cindy Kimball (Recording Secretary)

CODE ENFORCEMENT OFFICER

Bill Haynes • John Bell - Interim

ASSISTANT TO SELECTMEN

Bill Haynes

CEMETERY SEXTANT

Bill Haynes • Gale Bell

PLUMBING INSPECTOR

Prentiss T. Kimball

ANIMAL CONTROL OFFICER

Robert L. Larrabee

CONSTABLE

Gary L. Hill

ELM VALE CEMETERY COMMITTEE

Bill Haynes / Gale Bell

FORESTRY MANAGEMENT COMMITTEE

Dale Barker, Bill Haynes, Sheldon Rice, Tim Sawyer

GENERAL ASSISTANCE ADMINISTRATOR

Rebecca Andrews

RECREATION DEPARTMENT

Jasmine Merrill, Coordinator

PARKS COMMITTEE

Cindy Kimball, Chairman

Roger Green / Peg Nation / Jeff Harrington

The annual audit report FROM RHR Smith & Company of Buxton will be available on the town website when completed.

UNITED STATES SENATORS

Susan M. Collins Angus S. King Jr.
413 Dirksen Senate Office Building 133 Hart Building Washington DC 20510
Washington DC 20510
(202) 224-2523 (202) 224-5344
Lewiston office: (207) 784-6969 Scarborough office: (207) 883-1588
www.collins.senate.gov <http://www.king.senate.gov/>

US HOUSE OF REPRESENTATIVES

Jared Golden
426 Cannon House Office Building
Washington, DC 20515
Phone: (207) 241-6767 Lewiston office

GOVERNOR, STATE OF MAINE

Office of the Governor
Janet T. Mills
#1 State House Station
Augusta ME 04333-0001
Phone: (207) 287-3531

DISTRICT 14 STATE SENATOR

Lisa Keim
105 Main St., Dixfield ME 04224
(207) 562-6023
lisa.keim@legislature.maine.gov

DISTRICT 71 STATE REPRESENTATIVE

H. Sawin Millett
37 Golden Guernsey Dr. Waterford ME 04088
; (207) 563-4842 – 592-5398 (c) sawin.millett@legislature.maine.gov

SAD 17 SUPERINTENDENT

Rick Colpitts
1570 Main Street, Suite 11
Oxford ME 04270
r.colpitts@msad17.org
(207) 743-8972

IMPORTANT NOTICE TO TAXPAYERS

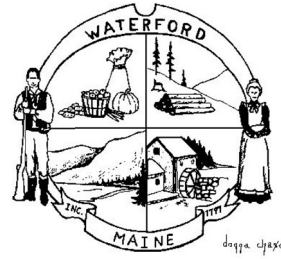
Title 36, M.R.S.A., Section 706 of the Revised Statutes of Maine:

“Before making an assessment, the assessors may give reasonable notice in writing to the person liable to taxation in the Municipality to furnish to the assessors a true and perfect list of all their estates not by law exempt from taxation of which they were possessed on the first day of April of the same year. The notice to owners may be mailed directed to the last known address of the taxpayer or any other method that provides reasonable notice to the taxpayer. If any resident owner after such notice, or any nonresident owner after being reasonably requested thereon by the Assessors, does not bring in such list, he is thereby barred of his right to make application to the Assessors or the County Commissioners for any abatement of his taxes unless he offers such list with his application and satisfies them that he was unable to offer it at the time appointed.”

Source: Maine Revenue Services - 2020 Municipal Tax Rate Standard Form				
Item	Description	2017 Actual	Explanation	
	Land	114,617,678.00		
	Buildings	\$ 87,780,718		
1	Total Valuation of Real Estate	\$ 202,398,396	Land + Buildings + Personal Property	
2	Taxable Valuation of Personal Property	935,587		
3	Total Taxable Value of Real Estate and Personal Property	\$ 203,333,983	(Line 1 plus Line 2)	
4a	Total Exempt Value for All Homestead Exemptions Granted	\$ 11,573,413		
4b	Homestead Exemption Reimbursement Value	\$ 8,101,389	Line 4a multiplied by 0.700	
5a	Total Exempt Value of all BETE Qualified Property	\$ 161,769		
5b	BETE Reimbursement Value	\$ 80,885	Line 5a multiplied by 0.5	
6	Total Valuation Base	\$ 211,516,257	Line 3 plus 4b plus 5b	
ASSESSMENTS				
7	County Tax	252,951.00		
8	Municipal Appropriation	\$ 2,031,455		
9	TIF Financing Plan Amount	\$ -		
10a	MSAD Appropriation (January thru June)	\$ 1,054,275		
10b	MSAD Appropriation (July thru December)	1,115,271		
11	Total Assessments = (7 + 8 + 9 + 10a + 10b + d + e)	\$ 4,453,952		
ALLOWABLE DEDUCTIONS				
12	State Municipal Revenue Sharing	\$ 72,539	2019 Actual, Required by Law	
13a	Animal Control	\$ 1,060	2019 Actual, Required by Law	
13a	Roads - Prior Year's Actual	\$ 61,016	URIP, Registration	
13b	Roads - Prior Year's Vehicle Registrations	\$ 95,544		
	Transfer Station - Oxford County for Albany Township	\$ 51,716	Estimated at Time Of Tax Commitment	
	Transfer Station - Town of Stoneham	\$ 26,982	Estimated at Time Of Tax Commitment	
13c	Current Year's Revenue (Generic)	\$ 336,866	(See "Revenue To Offset Taxes")	
13d	Total Offset from Revenue (12+13a+13b + 13c)	\$ 645,723		
13e	Rolled from Prior Year's Surplus (Article Specific)	\$ 541,015	See CY16 Funding - Actual	
13f	Taken from Checking	\$ -	Proposed	
13g	Taken from Savings	\$ -	Proposed	
13h	Rolled from Prior Year's Surplus (SAD #17)	\$ -	Required by State law	
13i	Taken from Surplus (Offset Taxes)	\$ -		
13j	Total Roll from Prior Year's Surplus (13e + 13f + 13g + 13h + 13i)	\$ 541,015		
14	Total Deductions To Offset Taxes (13c + 13h))	\$ 1,186,738		
15	Net Amount To Be Raised From Local Property Taxes (11 - 14)	\$3,267,214		
PERMISSIBLE TAX RATE per STATE LAW				
16	Maximum Allowable Tax	\$ 3,267,214 x 1.05 =	\$ 3,430,575	
17	Minimum Tax Rate	\$ 3,267,214 / \$ 211,516,257 =	\$ 0.01545	
18	Maximum Tax Rate	\$ 3,430,575 / \$ 211,516,257 =	\$ 0.01622	
19	Tax For Commitment	\$ 203,333,983 x \$ 15.70 =	\$ 3,192,344	
20	Maximum Allowable Overlay	\$3,267,214 x 0.05 =	\$ 163,361	
ACTUAL TAX RATE AS SET BY BOARD OF SELECTMEN				
21	Homestead Reimbursement	\$ 8,101,389 x \$ 0.01570 =	\$ 127,192	
22	BETE Reimbursement	\$ 80,885 x \$ 0.01570 =	\$ 1,270	
23	Overlay	\$ 3,320,805 - \$ 3,267,214 =	\$ 53,591	
MILL RATE BREAKDOWN				
A	Amount To Be Raised for Municipal Spending	\$ 2,031,455	Line 8	
B	Overlay	\$ 53,591	Line 23	
C	Amount of Offset Municipal Spending	\$ 1,186,738	Line 14	
D	Municipal Appropriation - Deductions	\$ 898,308	Line A + B - C	
E	Municipal Mill Rate	\$ 4.25	(Line D / Line 6) * 1000	
F	MSAD #17 Mill Rate, Predicted	\$ 10.26	((Line 10a + Line 10b) / Line 6) *1000	
G	County Mill Rate, Predicted	\$ 1.20	((Line 7 / Line 6) * 1000)	
H	Total Mill Rate (Town, County, MSAD #17)	\$ 15.70	Line E + Line F + Line G	

Town of Waterford Board of Selectmen

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www.waterfordme.org



February 16, 2021

To the Citizens of Waterford:

As I step down from my role of selectman this year, it is my privilege to be writing this, my final letter on behalf of the Board of Selectmen.

It is impossible to write a letter for the 2020 Town Report without acknowledging what kind of year 2020 was. For future historians looking back to find out what 2020 was like here, let it be known that it was a trying year in Waterford, as it was for the state, the country, and the world. Primarily because of the Covid-19 pandemic which upended our lives and kept us separated from friends and family, but there was also a presidential election with all of the accompanying discourse at a time of deep political divide.

The year started with word that the Covid-19 virus was spreading around the world and it was only a matter of time before it reached our shores. By February, it was in the U.S. but we were able to get in our town election on March 6 and our town meeting on March 7. But it was downhill from there.

On March 8 the day after town meeting, William H. “Dood” Haynes, to whom this report is dedicated, died suddenly and unexpectedly. As you will read in the dedication, Dood was involved in everything Waterford and wore several key hats for the town government. His loss left a hole in the town as well as in many hearts. The loss of the unofficial “mayor of Waterford” was enough for any one year but even before his funeral could be organized and held, the pandemic forced it to be postponed. It proceeded to shut down the town office and garage as we waited to learn what could be done safely. For the remainder of the year, all the usual town activities and events as well as countless private gatherings were cancelled as well.

The silver lining is that as a result of these cancellations, people found alternative means of spending time with their families. Many people bought boats, RVs, ATVs, or hiking boots, and discovered new ways to enjoy the area while socially distanced from others. We have also been fortunate in that there have been relatively few cases of Covid-19 in Waterford.

The selectmen would like to thank our residents and employees for their patience and cooperation as we navigated the uncharted territory of the Covid-19 pandemic. From closing down of the town office when there was little known about the virus and how it spread, to the partial re-opening first through the windows and then using the vestibule. We look forward to the day when we can safely open the office to the public again.

I would like to personally thank the people of Waterford for making my experience as selectmen overwhelmingly positive. As I finish my third term, I am reminded of the people who warned me about the “thankless” job of being a selectman, and how it would only serve to create enemies. My experience has been anything but thankless and I have made many new friends and acquaintances that I would not have otherwise made. Perhaps they were thinking of some other town...

Respectfully,

John Bell

2020 ANNUAL TOWN MEETING WARRANT

Friday, March 5, 2021
And
Saturday, March 6, 2021

TO: Gary L. Hill, a constable for the Town of Waterford
In the County of Oxford, State of Maine, Greetings:

In the name of the State of Maine, you are hereby required to notify and warn the inhabitants of said Town of Waterford, qualified to vote in Town affairs, to meet at the Waterford Municipal Building in said Town on Friday, March 5, 2021 A.D. at one o'clock (1 p.m.) until six o'clock (6 p.m.) in the evening to act on articles 1 and 2.

And, to notify and warn said inhabitants to meet at the Waterford Municipal Building in said Town on Saturday, March 6, 2021 A.D. at nine (9 a.m.) o'clock in the morning, then and there to act on Articles 3 through 70 as set out below, to wit.

ARTICLE 1: To choose a MODERATOR to preside at said meeting.

ARTICLE 2: To elect the following Town Officers:

A. SELECTMAN, ASSESSOR & OVERSEER OF THE POOR for a 3-year term.

ARTICLE 3: To see if the Town will vote to charge the rate of SEVEN PERCENT (7%) INTEREST on taxes paid after December 1, 2020 or take action thereon.

Reference for Money Articles:

30-A M.R.S.A § 5802 states that:

- *"The municipal officers are trustees of the municipal reserve fund(s)."*
- *"... any municipal official who uses the assets of any account of the reserve fund in any manner or for any purpose other than that provided by" the municipalities legislative branch "is guilty of a Class C crime and shall be punished by a fine of not more than \$2,000 or by imprisonment for not more than 2 years."*
- *"Any interest earned, or capital gains realized, shall accrue to and become part of the fund. Unless otherwise ordered by the municipal legislative body, interest and capital gains shall be prorated among the various accounts. "*
- *"... an expenditure from any account of the fund may be used only for the specific purpose for which the account was established".*

- *From Maine Townsman, March 2015, “The legislative body can permit the use of reserve funds for other purposes, either by authorizing a short-term “loan” and providing for future repayment or by permanently reallocating the funds.”*
- *From Maine Townsman, December 2016, “The Selectmen DO NOT have the inherent authority under State Law to overdraft an account or to spend from surplus or some other source to address emergencies or pay for unanticipated expenses.” “Any authority to exceed budgeted appropriations in case of emergency or unanticipated expense must come from the town meeting (the budget authority). Unless the voters have already (1) established a contingency fund for emergencies, or (2) authorized the Selectmen to spend from surplus or unexpended appropriations, or (3) funded a reserve account, a special town meeting will be required to authorize an overdraft.*
- *Exception – “For road maintenance (including snow plowing) and repairs, 23 M.R.S.A § 2705 authorizes the Road Commissioner, with the written consent of the Selectmen, to spend up to 15% more than was budgeted...”*
- *Exception – “For general assistance, municipalities have a statutory obligation to provide aid to eligible persons whether or not sufficient funds have been appropriated, the authority to overdraft the GA budget is implied.”*

ARTICLE 4: To see if the Town will vote to authorize the Selectmen to cover 2020 surpluses and overdrafts as defined in the table titled “CY20 Disposition of Surpluses and Overdrafts”.

ARTICLE 5: To see if the Town will vote to authorize the Selectmen to temporarily borrow from the town’s surplus accounts (checking and savings) to ensure that the Town has enough funds available to cover municipal obligations. All borrowed money will be returned to surplus within 60-days of the tax commitment.

ARTICLE 6: To see if the Town will vote to authorize the Selectmen to temporarily borrow from the following reserve accounts to cover temporary cash flow issues that might arise prior to the receipt of the current calendar year tax monies. All borrowed money will be returned to the appropriate accounts within 60-days of the tax commitment.

Forestry Account, Equipment Rotation Account

ARTICLE 7: To see if the Town will vote to authorize the Selectmen to permanently transfer surplus from some budgeted accounts to cover overdrafts in other budgeted accounts.

ARTICLE 8: To see if the Town will vote to grant the Selectmen the same authority granted to them in ARTICLES 5 and 6 for the period of January 1, 2022 through the Annual Town Meeting in March of 2022.

ARTICLE 9: To see if the Town will vote to authorize the Selectmen to spend an amount not to exceed 3/12^{ths} of the budgeted amount of the 2021 Annual Budget during the period from January 1, 2022 to the March, 2022 Annual Town Meeting.

ARTICLE 10: To see if the voters will establish the following accounts as reserve accounts and to authorize the Selectmen to draw from these accounts to use those funds for the purposes that those accounts were established.

*Bisbeetown, Elm Vale, Pulpit Rock and Woodlawn Reserve Accounts
Garage Improvement, Winter Roads Emergency, and Equipment Rotation Accounts
Sports and Recreation, Sand Lot Accounts, Dump Improvement Accounts
Fire Department, Snowmobile, Legal and Surplus Savings Accounts*

ARTICLE 11: To see if the Town will authorize the Selectmen on behalf of the Town to SELL AND DISPOSE OF ANY REAL ESTATE ACQUIRED BY THE TOWN FOR NON-PAYMENT OF TAXES THEREON on such terms as they deem advisable and to execute deeds for such property.

ARTICLE 12: To see if the Town will vote to authorize the Selectmen to make final determination regarding the opening and closing of roads to winter maintenance pursuant to 23 MRSA section 2953.

ARTICLE 13: To see if the Town will vote to authorize the Selectmen to dispose of town-owned assets with a value of \$30,000 or less under such terms and conditions as they deem advisable.

ARTICLE 14: To see if the Town will vote to allow the Town to ACCEPT UNCOMMITTED FUNDS.

ARTICLE 15: To see what sum of money the Town will vote to raise and appropriate for the enforcement of state and local ANIMAL CONTROL ordinances. The amount recommended includes the fee paid to Harvest Hills Animal Shelter.

RECOMMEND:	\$5,570
Raised from Taxes:	\$4,517
Prior Year's Revenue:	\$1,053

Note: 7 M.R.S.A § 3945 requires that all fees and court fines retained by the municipality for animal control must be kept in a separate account and must be used for the costs of animal control. Any money not expended for these purposes in a municipality's fiscal year does not lapse, but must be carried over to the next fiscal year.

ARTICLE 16: To see what sum of money the Town will vote to raise and appropriate for the APPEALS BOARD.

RECOMMEND:	\$1,000
Raised from Taxes:	\$ 0
Carryover from Prior Year:	\$1,000

ARTICLE 17: To see what sum of money the Town will vote to raise and appropriate for ABATEMENTS ON TAXES.

RECOMMEND:	\$5,000
Raised from Taxes:	\$5,000
Carryover from Prior Year:	\$ 0

ARTICLE 18: To see what sum of money the Town will vote to raise and appropriate for a 1% DISCOUNT on TAXES paid within thirty (30) days of commitment.

RECOMMEND:	\$20,000
Raised from Taxes:	\$19,082
Carryover from Prior Year:	\$ 918

ARTICLE 19: To see what sum of money the Town will vote to raise and appropriate for expenses related to a TAX ANTICIPATION NOTE.

RECOMMEND:	\$4,500
Raised from Taxes:	\$ 0
Carryover from Prior Year:	\$4,500

ARTICLE 20: To see what sum of money the Town will vote to raise and appropriate for UPDATING THE TAX MAPS.

RECOMMEND:	\$4,000
Raised from Taxes:	\$3,675
Carryover from Prior Year:	\$ 325

ARTICLE 21: To see what sum of money the Town will vote to raise and appropriate for a CERTIFIED ASSESSOR.

RECOMMEND:	\$23,570
Raised from Taxes:	\$14,957
Carryover from Prior Year:	\$ 8,613

Savings Account Balance (Revaluation Fund)	2020	2019	2018	2017	2016
	\$53.41	\$53.18	\$52.39	\$51.72	\$51.48

ARTICLE 22: To see what sum of money the Town will vote to raise and appropriate for general maintenance and the repair and upkeep of veterans and non-veterans gravestones in BISBEETOWN CEMETERY.

RECOMMEND: \$2,150
 Raised from Taxes: \$2,051
 Carryover from Prior Year: \$ 99

Savings Account Balance (Bisbeetown)	2020	2019	2018	2017	2016
	\$4,839.53	\$4,818.4	\$5,239.61	\$5,367.32	\$5,340.75

ARTICLE 23: To see what sum of money the Town will vote to raise and appropriate for general maintenance and the repair and upkeep of veterans and non-veterans gravestones in ELM VALE CEMETERY.

RECOMMEND: \$5,500
 Raised from Taxes: \$4,747
 Carryover from Prior Year: \$ 753

Savings Account Balance (Elm Vale)	2020	2019	2018	2017	2016
	\$5,461.07	\$2,496.72	\$19,584.88	\$19,692.46	\$19,514.91

ARTICLE 24: To see what sum of money the Town will vote to raise and appropriate for general maintenance and the repair and upkeep of veterans and non-veterans gravestones in PULPIT ROCK CEMETERY.

RECOMMEND: \$ 2,300
 Raised from Taxes: \$ 2,300
 Carryover from Prior Year: \$ 0

Savings Account Balance (Pulpit Rock)	2020	2019	2018	2017	2016
	\$37,234.44	\$32,189.30	\$32,204.19	\$31,804.14	\$31,646.65

ARTICLE 25: To see what sum of money the Town will vote to raise and appropriate for general maintenance and the repair and upkeep of veterans and non-veterans gravestones in WOODLAWN CEMETERY.

RECOMMEND: \$2,625
 Raised from Taxes: \$2,625
 Carryover from Prior Year: \$ 0

Savings Account Balance (Woodlawn)	2020	2019	2018	2017	2016
	\$6,956.95	\$6,926.56	\$7,316.47	\$7,225.58	\$7,189.79

ARTICLE 26: To see what sum of money the Town will vote to raise and appropriate for the ENFORCEMENT OF STATE AND MUNICIPAL ORDINANCES.

RECOMMEND: \$2,360
 Raised from Taxes: \$2,360
 Carryover from Prior Year: \$ 0

ARTICLE 27: To see what sum of money the Town will vote to raise and appropriate for LOCAL FIRE PROTECTION.

RECOMMEND: \$45,000
 Raised from Taxes: \$45,000
 Carryover from Prior Year: \$ 0

Savings Account Balance (Fire Department)	2020	2019	2018	2017	2016
	\$270,982.68	\$235,329.99	\$178,065.68	\$151,894.54	\$110,490.76

ARTICLE 28: To see what sum of money the Town will vote to raise and appropriate for compensation on an annual basis to the WATERFORD FIRE CHIEF AND ASSISTANT CHIEFS.

RECOMMEND: \$10,600
 Raised from Taxes: \$10,600
 Carryover from Prior Year: \$ 0

ARTICLE 29: To see what sum of money the Town will vote to raise and appropriate for the EMPLOYEE RETIREMENT accounts.

RECOMMEND: \$16,805
 Raise from Taxes: \$15,659
 Carryover from Prior Year: \$ 1,146

ARTICLE 30: To see what sum of money the Town will vote to raise and appropriate to provide HEALTH INSURANCE for the full-time employees of the Town.

RECOMMEND: \$93,961
 Raised from Taxes: \$78,384
 Carryover from Prior Year: \$15,577

ARTICLE 31: To see what sum of money the Town will vote to raise and appropriate for FICA and MEDICARE.

RECOMMEND: \$35,000
 Raised from Taxes: \$35,000
 Carryover from Prior Year: \$ 0

ARTICLE 32: To see what sum of money the Town will vote to raise and appropriate for UNEMPLOYMENT BENEFITS.

RECOMMEND: \$500
 Raised from Taxes: \$ 0
 Carryover from Prior Year: \$500

Savings Account Balance (Unemployment)	2020	2019	2018	2017	2016
	\$11,025.81	\$10,977.68	\$10,796.99	\$10,662.87	\$10,610.07

ARTICLE 33: To see what sum of money the Town will vote to raise and appropriate for GENERAL ASSISTANCE.

RECOMMEND:	\$4,200
Raised from Taxes:	\$1,400
Carryover from Prior Year:	\$2,800

ARTICLE 34: To see what sum of money the Town will vote to raise and appropriate for the STONEHAM RESCUE SERVICE.

RECOMMEND:	\$34,945
Raised from Taxes:	\$34,945

ARTICLE 35: To see what sum of money the Town will vote to raise and appropriate for LAKE CONSERVATION (Keoka Lake Association and LEA).

RECOMMEND:	\$4,900
Raised from Taxes:	\$4,900

ARTICLE 36: To see what sum of money the Town will vote to raise and appropriate for the Waterford HISTORICAL SOCIETY.

RECOMMEND:	\$2,000
Raised from Taxes:	\$2,000

ARTICLE 37: To see what sum of money the Town will vote to raise and appropriate for the Waterford LIBRARY association.

RECOMMEND:	\$16,000
Raised from Taxes:	\$16,000

ARTICLE 38: To see what sum of money the Town will vote to raise and appropriate for CHARITABLE DONATIONS.

RECOMMEND: \$8,550
 Raised from Taxes: \$8,550

Organization	Town Benefit		CY19 Grant	CY20 Grant	CY21 Request
	# of People	\$			
Androscoggin Home Care			\$1,250	\$1,250	\$1,250
Cancer Resource Center of W. Maine			\$0	\$0	\$200
Community Concepts, Inc			\$1,750	\$1,750	\$1,750
Greater Bridgton Chamber of Commerce			\$0	\$0	\$250
Harrison Food Bank			\$500	\$500	\$500
Keoka Lake Boat Ramp			\$3,600	\$0	\$0
Lake Region Senior Transportation			\$0	\$550	\$425
Life Flight of Maine			\$500	\$500	\$500
Lovell Area Food Pantry			\$0	\$0	\$500
Maine Public TV / Radio / Online			\$0	\$100	\$100
Safe Voices			\$300	\$300	\$300
Senior Plus			\$500	\$500	\$500
Sexual Assault Prevention			\$450	\$450	\$500
Sweden Food Pantry			\$550	\$550	\$600
Tri-County Mental Health			\$1,000	\$1,000	\$1,000
Waterford 4-H			\$0	\$650	\$0
Waterford Memorial Summer Reading			\$0	\$250	\$0
Western Maine Veterans	Not Provided		\$175	\$175	\$175
Total:			\$10,575	\$8,525	\$8,550

Note: The amount of funding requested by each organization is shown at the amount requested. The intent is to let the voters decide which organizations to support and at what dollar amount. Many of these organizations provide important social services to residents of Waterford and Oxford County at amounts well above the amount requested. Without these services we would expect significant increases in general assistance requests and spending.

ARTICLE 39: To see what sum of money the Town will vote to raise and appropriate for the care of Waterford's HIGHWAYS and BRIDGES.

RECOMMEND: \$306,763
 Raised from Taxes: \$306,763
 Carryover from Prior Year: \$ 0

ARTICLE 40: To see what sum of money the Town will vote to raise and appropriate as a WINTER SUPPLEMENTAL to provide for the care of the roads during the winter months.

RECOMMEND: \$133,000
 Raised from Taxes: \$133,000
 Carryover from Prior Year: \$ 0

ARTICLE 41: To see what sum of money the Town will vote to raise and appropriate for WINTER SAND for RESIDENTS to take from the Town Garage.

RECOMMEND:	\$4,000
Raised from Taxes:	\$ 0
Carryover from Prior Year:	\$4,000

ARTICLE 42: To see what sum of money the Town will vote to raise and appropriate to replace funds drawn from the checking account to cover overages in the prior year's WINTER SUPPLEMENTAL account and to authorize the Selectmen to draw from this account should the need arise.

RECOMMEND:	\$0
Raised from Taxes:	\$0

Savings Account Balance (Emergency Reserve)	2020	2019	2018	2017	2016
	\$26,161.13	\$26,046.91	\$25,660.26	\$25,341.49	\$25,215.99

ARTICLE 43: To see what sum of money the Town will vote to raise and appropriate to support ROAD IMPROVEMENTS (building, rebuilding, tarring, surfacing, and/or resurfacing) to Waterford's Roads.

RECOMMEND:	\$441,412
Raised from Taxes:	\$ 0
Rolled from Prior Year:	\$291,412
2020 Excise Tax (Actual)	\$ 92,988
2020 URIP (Actual)	\$ 57,012

Note: 23 M.R.S.A § 3945 "To be eligible to receive funds from the Local Roads Assistance Program (URIP), each municipality ... shall, prior to August 1st of each year, certify in a manner acceptable to the department that funds are used in a manner consistent with this chapter.

ARTICLE 44: To see what sum of money the Town will vote to raise and appropriate for the SPECIAL EQUIPMENT ACCOUNT for the future purchases of equipment and to vote to authorize the Selectmen to allocate money from the account should the need arise for a piece of equipment.

RECOMMEND:	\$90,000
Raised from Taxes:	\$90,000

Savings Account Balance (Equipment Rotation)	2020	2019	2018	2017	2016
	\$125,878.63	40,698.99	\$76,490.30	\$26,139.25	\$131.41

ARTICLE 45: To see what sum of money the Town will vote to raise and appropriate for INSURANCES.

RECOMMEND:	\$24,570
Raised from Taxes:	\$24,570
Carryover from Prior Year:	\$ 0

ARTICLE 46: To see what sum of money the Town will vote to raise and appropriate for WORKER'S COMPENSATION INSURANCE.

RECOMMEND:	\$12,500
Raised from Taxes:	\$ 5,816
Carryover from Prior Year:	\$ 6,684

ARTICLE 47: To see what sum of money the Town will vote to raise and appropriate for FUEL, UTILITIES and MAINTENANCE for the TOWN GARAGE.

RECOMMEND:	\$8,665
Raised from Taxes:	\$7,308
Carryover from Prior Year:	\$1,357

ARTICLE 48: To see what sum of money the Town will vote to raise and appropriate for FUEL, UTILITIES and MAINTENANCE for the MUNICIPAL BUILDING.

RECOMMEND:	\$27,250
Raised from Taxes:	\$20,277
Carryover from Prior Year:	\$ 6,973

ARTICLE 49: To see what sum of money the Town will vote to raise and appropriate for OFFICE EXPENSES.

RECOMMEND:	\$47,535
Raised from Taxes:	\$47,535
Carryover from Prior Year:	\$ 0

ARTICLE 50: To see what sum of money the Town will vote to raise and appropriate to replace funds drawn from the legal savings account to cover expenses during the prior year and to authorize the Selectmen to draw from the LEGAL savings account as the need arises.

RECOMMEND:	\$1,582
Raised from Taxes:	\$1,582

Note: This article replenishes legal expenses incurred during CY2020. The funds are in a designated savings account. Our current practice is to deposit fines and court ordered judgements into this account. The Town is currently owed ~ \$20,000 as part of a sub-division violation. As those funds arrive, they will be deposited into the designated savings account.

Savings Account Balance (Legal - Designated)	2020	2019
	\$59,131.19	54,086.05

ARTICLE 51: To see what sum of money the Town will vote to raise and appropriate for TOWN OFFICIALS' SALARIES and to authorize the Selectmen to fix the salaries within this amount.

RECOMMEND:	\$140,436
Raised from Taxes:	\$140,436
Carryover from Prior Year:	\$ 0

ARTICLE 52: To see what sum of money the Town will vote to raise and appropriate for care and maintenance of Waterford's PARKS.

RECOMMEND:	\$4,000
Raised from Taxes:	\$1,680
Carryover from Prior Year:	\$2,320

ARTICLE 53: To see what sum of money the Town will vote to raise and appropriate for the PLANNING BOARD.

RECOMMEND:	\$8,646
Raised from Taxes:	\$7,402
Carryover from Prior Year:	\$1,244

ARTICLE 54: To see what sum of money the Town will vote to raise and appropriate for the REMOVAL OF HAZARDOUS TREES.

RECOMMEND:	\$4,000
Raised from Taxes:	\$1,580
Carryover from Prior Year:	\$2,420

ARTICLE 55: To see what sum of money the Town will vote to raise and appropriate for SPORTS and RECREATION ACTIVITIES.

RECOMMEND:	\$49,991
Raised from Taxes:	\$ 9,066
Carryover from Prior Year:	\$40,925

Note: In a normal year we would expect to receive \$13,000 to \$18,000 in revenues. Revenues will be used to offset spending. Any remaining revenue will be deposited into the savings account, becoming available to offset future budgets.

Savings Account Balance (Sports and Recreation)	2020	2019	2018	2017	2016
	\$5,002.49	\$2,522.81	\$7,022.65	\$2,245.17	\$2,233.97

ARTICLE 56: To see what sum of money the Town will vote to raise and appropriate for maintenance and repair of the SAND LOT ballfield and park.

RECOMMEND:	\$10,425
Raised from Taxes:	\$ 7,055
Carryover from Prior Year:	\$ 3,370

SAND LOT	2020	2019	2018	2017	2016
	\$7,080.94	\$3,694.9	\$6,353.57	\$4,684.09	\$4,660.89

ARTICLE 57: To see what sum of money the Town will vote to raise and appropriate for the support of the annual FALL FOLIAGE ROAD RACE and awarding of the Tony Waldeier scholarship.

RECOMMEND:	\$10,000
Raised from Taxes:	\$ 0
From 2021 Revenue:	\$10,000

Note: This program is a “net zero” program meaning that there is no cost to the taxpayers. The program raises money throughout the year. Any funds that remain after expenses are given out through the scholarship program. As a result, expenses always = income.

Since the funds pass through the town’s checking account, our auditor recommends an annual vote on a budget for legal purposes.

ARTICLE 58: To see what sum of money the Town will vote to raise and appropriate for STREET LIGHTS.

RECOMMEND:	\$7,000
Raised from Taxes:	\$5,370
Carryover from Prior Year:	\$1,630

ARTICLE 59: To see what sum of money the Town will vote to raise and appropriate for the use and maintenance of the TRANSFER STATION.

RECOMMEND:	\$264,245
Raised from Taxes:	\$264,245

Waterford’s Approximate Share (65%): \$171,759
Balance: Albany and Stoneham (35%): \$ 92,486

Savings Account Balance (Dump Improvement)	2020	2019	2018	2017	2016
	\$92711.39	\$77,210.29	\$69,808.58	\$52,915.36	\$35,821.63

ARTICLE 60: To see if the Town will vote to raise and appropriate for SPEED ENFORCEMENT in Town.

RECOMMEND:	\$7,500
Raised from Taxes:	\$ 0
Carryover from Prior Year:	\$7,500

ARTICLE 61: Shall the Town vote to ACCEPT the following as provided by the Maine State Legislature (CY2020):

Tree Growth Reimbursement	\$30,552
Veterans Reimbursement	\$ 1,681
Highway Block Grant (URIP)	\$57,012
State Revenue Sharing	\$106,922
Snowmobile Reg. Reimbursement	\$ 0

Total = \$196,197

ARTICLE 62: To see what sum of money the Town will vote to allocate from the 2020 school tax surplus to lower the school portion of the mill rate.

RECOMMEND: \$0

Note: Per 20-A M.R.S.A §15004, any unexpended monies raised for the schools must be carried forward for the same purpose in the next fiscal year.

ARTICLE 63: To see what sum of money the Town will vote to HELP REDUCE THE TAX COMMITMENT.

RECOMMEND:	\$436,320
State Revenue Sharing, 2020:	\$106,922
Revenue:	\$329,398

Note: When combined with earlier article votes, the total amount of deductions taken to offset the 2021 taxes are:

State Municipal Revenue Sharing	\$106,922
Animal Control, Revenue	\$ 1,053
State Grant (URIP), Roads	\$ 57,012
Vehicle Registrations - Roads	\$ 92,988
Transfer Station, Albany – Estimate	\$ 60,776
Transfer Station, Stoneham - Estimate	\$ 31,709
Revenue to Offset Spending	\$329,398
Carryover from Prior Year	\$425,383
Taken from Checking Surplus	\$ 0
Taken from Savings	\$ 0
Prior Year SAD#17 Surplus	\$ 0
Total	\$1,105,242

The 2021 mill rate is predicted to be \$15.90 per \$1,000 of assessed value. This prediction assumes that all spending articles are approved as submitted, and property values remain at the same levels as CY2020.

ARTICLE 64: To see if the Town will vote to accept funds received from Oxford County for mutual aid provided to the Town of Albany by the Waterford Fire Department and to deposit that money into a special equipment account for future department purchases and vote to authorize the Selectmen to allocate money from the account should a piece of equipment become available during the year.

RECOMMEND:

\$20,900

ARTICLE 65: To see if the voters will authorize the Selectmen to ACCEPT DONATIONS AND GRANTS offered to the Town when they deem them to be in the Town's best interest and to authorize the Selectmen to agree to those terms and conditions that may be set as conditions of the grants or donations and to appropriate any accepted grants or donations for the purposes stipulated.

The Selectmen hereby give notice that they will have the Waterford Fire Station & Municipal Building open Friday, the fifth of March A. D., 2020 at 8 a.m. and Saturday, the sixth of March A.D., 2020, at 8:30 a.m. for the purpose of the registrar correcting the voting list and registering new voters.

Given under our hands this February 8, 2020.

ARTICLE COMPARISON

ARTICLE COMPARISON					Spending Trends			Budget Trends		
A	B	C	D	E	F	G	H	I	J	K
Article #	Description	2021 Request - 2020 Budget	2021 Request - 2020 Spend	2020 Budget - 2020 Spend	CY 2018 Spending	CY 2019 Spending	CY 2020 Spending	CY2019 Budget	CY2020 Budget	CY2021 Request
15	Animal Control	\$0	\$ -	\$ -	\$ 5,570	\$ 5,610	\$ 5,570	\$ 5,570	\$ 5,570	\$ 5,570
16	Appeals Board	\$0	\$1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000
17	Abatement on Taxes	\$0	\$ (4,334)	\$ (4,334)	\$ 705	\$ 5,999	\$ 9,334	\$ 5,000	\$ 5,000	\$ 5,000
18	Discount on Taxes	\$0	\$918	\$ 918	\$ 17,161	\$ 19,089	\$ 19,082	\$ 17,500	\$ 20,000	\$ 20,000
19	Tax Anticipation Note	\$0	\$4,500	\$ 4,500	\$ -	\$ -	\$ -	\$ 4,500	\$ 4,500	\$ 4,500
20	Updating Tax Maps	\$0	\$325	\$ 325	\$ 3,107	\$ 2,389	\$ 3,675	\$ 4,000	\$ 4,000	\$ 4,000
21	Certified Assessor	(\$1,600)	\$7,013	\$ 8,613	\$ 12,373	\$ 10,953	\$ 16,557	\$ 25,170	\$ 25,170	\$ 23,570
22	Bisbeetown Cemetery	\$443	\$542	\$ 99	\$ 845	\$ 1,743	\$ 1,608	\$ 1,400	\$ 1,707	\$ 2,150
23	Elm Vale Cemetery	(\$1,075)	\$ (322)	\$ 753	\$ 6,990	\$ 27,674	\$ 5,822	\$ 6,500	\$ 6,575	\$ 5,500
24	Pulpit Rock Cemetery	\$500	\$192	\$ (308)	\$ 1,012	\$ 1,695	\$ 2,108	\$ 1,800	\$ 1,800	\$ 2,300
25	Woodlawn Cemetery	\$1,050	\$37	\$ (1,013)	\$ 934	\$ 3,404	\$ 2,588	\$ 1,575	\$ 1,575	\$ 2,625
26	Enforcement of Ordinances	\$0	\$ (80)	\$ (80)	\$ 1,819	\$ 1,736	\$ 2,440	\$ 2,360	\$ 2,360	\$ 2,360
27	Local Fire Protection	\$0	\$12,140	\$ 12,140	\$ 30,966	\$ 31,095	\$ 32,860	\$ 45,000	\$ 45,000	\$ 45,000
28	Fire Chiefs	\$0	\$ -	\$ -	\$ 10,600	\$ 10,600	\$ 10,600	\$ 10,600	\$ 10,600	\$ 10,600
29	Employee Retirement Plan	\$3,802	\$4,948	\$ 1,146	\$ 7,777	\$ 6,650	\$ 11,857	\$ 8,224	\$ 13,003	\$ 16,805
30	Health Insurance	(\$13,421)	\$2,156	\$ 15,577	\$ 75,182	\$ 80,308	\$ 91,805	\$ 91,674	\$ 107,382	\$ 93,961
31	FICA & Medicare	\$2,115	\$1,253	\$ (861)	\$ 31,829	\$ 31,928	\$ 33,747	\$ 32,784	\$ 32,885	\$ 35,000
32	Unemployment Benefits	\$0	\$ 500	\$ 500	\$ 18	\$ -	\$ -	\$ 500	\$ 500	\$ 500
33	General Assistance	\$200	\$3,000	\$ 2,800	\$ 2,715	\$ 2,205	\$ 1,200	\$ 4,000	\$ 4,000	\$ 4,200
34	Stoneham Rescue	\$7,880	\$7,880	\$ -	\$ 26,024	\$ 26,024	\$ 27,065	\$ 26,024	\$ 27,065	\$ 34,945
35	Lakes Conservation	\$0	\$ -	\$ -	\$ 4,900	\$ 4,900	\$ 4,900	\$ 4,900	\$ 4,900	\$ 4,900
36	Historical Society	\$0	\$ -	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
37	Library	\$0	\$ -	\$ -	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
38	Charitable Donations	\$25	\$925	\$ 900	\$ 7,350	\$ 10,575	\$ 7,625	\$ 10,575	\$ 8,525	\$ 8,550

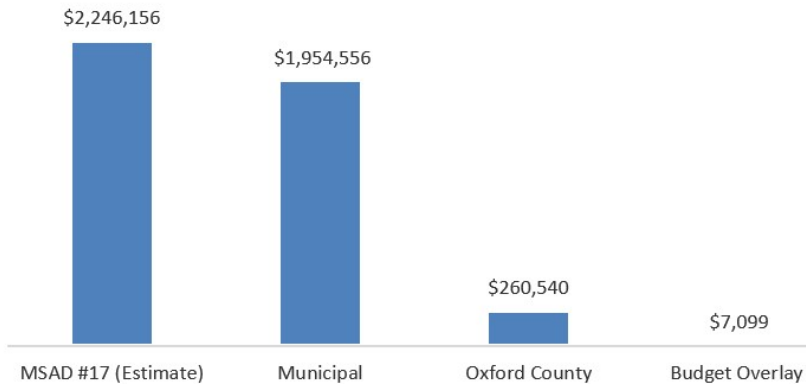
ARTICLE COMPARISON (CONTINUED)

ARTICLE COMPARISON					Spending Trends			Budget Trends		
A	B	C	D	E	F	G	H	I	J	K
Article #	Description	2021 Request - 2020 Budget	2021 Request - 2020 Spend	2020 Budget - 2020 Spend	CY 2018 Spending	CY 2019 Spending	CY 2020 Spending	CY2019 Budget	CY2020 Budget	CY2021 Request
39	Highway and Bridges	\$33,757	\$8,260	\$ (25,497)	\$ 254,319	\$ 298,318	\$ 298,503	\$ 239,446	\$ 273,006	\$ 306,763
40	Winter Supplemental	\$33,866	\$28,000	\$ (5,866)	\$ 122,279	\$ 107,074	\$ 105,000	\$ 117,857	\$ 99,134	\$ 133,000
41	Winter Sand for Residents	\$0	\$4,000	\$ 4,000	\$ -	\$ -	\$ -	\$ 4,000	\$ 4,000	\$ 4,000
42	Winter Savings Account	\$0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
43	Road Improvements	(\$198,588)	\$92,824	\$ 291,412	\$ 396,572	\$ -	\$ 348,588	\$ 483,440	\$ 640,000	\$ 441,412
44	Special Equipment Account	\$5,000	\$90,000	\$ 85,000	\$ -	\$ 75,000	\$ -	\$ 75,000	\$ 85,000	\$ 90,000
45	Insurances	\$4,359	\$201	\$ (4,158)	\$ 20,461	\$ 23,358	\$ 24,369	\$ 20,211	\$ 20,211	\$ 24,570
46	Workers Comp Insurance	(\$4,500)	\$2,184	\$ 6,684	\$ 11,212	\$ 15,293	\$ 10,316	\$ 11,000	\$ 17,000	\$ 12,500
47	Utilities and Maintenance - Garage	\$0	\$1,357	\$ 1,357	\$ 8,063	\$ 14,588	\$ 7,308	\$ 8,665	\$ 8,665	\$ 8,665
48	Utilities and Maintenance - Municipal Building	\$950	\$7,923	\$ 6,973	\$ 20,270	\$ 28,504	\$ 19,327	\$ 26,300	\$ 26,300	\$ 27,250
49	Office Expenses	\$9,046	(\$140)	\$ (9,186)	\$ 35,220	\$ 46,239	\$ 47,675	\$ 33,539	\$ 38,489	\$ 47,535
50	Legal	(\$6,668)	\$ 0	\$ 6,668	\$ 4,875	\$ 8,250	\$ 1,582	\$ 27,500	\$ 8,250	\$ 1,582
51	Office Salaries	\$6,565	\$2,556	\$ (4,009)	\$ 126,649	\$ 130,904	\$ 137,880	\$ 129,585	\$ 133,871	\$ 140,436
52	Parks	\$0	\$2,320	\$ 2,320	\$ 1,703	\$ 3,085	\$ 1,680	\$ 4,000	\$ 4,000	\$ 4,000
53	Planning Board	\$0	\$1,244	\$ 1,244	\$ 7,238	\$ 4,642	\$ 7,402	\$ 8,646	\$ 8,646	\$ 8,646
54	Hazardous Trees	\$0	\$2,420	\$ 2,420	\$ 4,243	\$ 1,980	\$ 1,580	\$ 4,000	\$ 4,000	\$ 4,000
55	Sports & Recreation	\$0	\$40,925	\$ 40,925	\$ 58,112	\$ 53,145	\$ 9,066	\$ 49,486	\$ 49,991	\$ 49,991
56	Sand Lot	\$0	\$3,370	\$ 3,370	\$ 3,962	\$ 12,713	\$ 7,055	\$ 7,000	\$ 10,425	\$ 10,425
57	Road Race	\$0	\$6,275	\$ 6,275	\$ 9,731	\$ 11,054	\$ 3,725	\$ 10,000	\$ 10,000	\$ 10,000
58	Street Lights	\$0	\$1,630	\$ 1,630	\$ 6,873	\$ 5,906	\$ 5,370	\$ 7,000	\$ 7,000	\$ 7,000
59	Transfer Station	\$39,395	\$14,252	\$ (25,143)	\$ 211,292	\$ 253,620	\$ 249,993	\$ 221,350	\$ 224,850	\$ 264,245
60	Speed Enforcement	\$0	\$ 7,500	\$ 7,500	\$ 3,526	\$ 6,785	\$ -	\$ 7,500	\$ 7,500	\$ 7,500
	Municipal Sum:	(\$76,899)	\$359,699	\$436,598	\$1,572,478	\$1,403,034	\$1,594,857	\$1,824,182	\$2,031,455	\$1,954,556

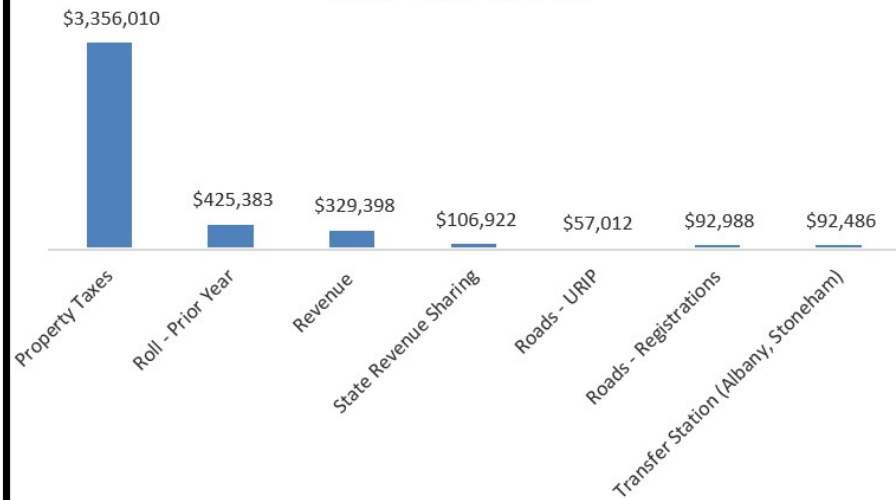
ARTICLE COMPARISON (CONTINUED)

ARTICLE COMPARISON					Spending Trends			Budget Trends		
A	B	C	D	E	F	G	H	I	J	K
Article #	Description	2021 Request - 2020 Budget	2021 Request - 2020 Spend	2020 Budget - 2020 Spend	CY 2018 Spending	CY 2019 Spending	CY 2020 Spending	CY2019 Budget	CY2020 Budget	CY2021 Request
	Total Municipal	(\$76,899)	\$ 628,421	\$ 421,147	\$ 1,572,478	\$ 1,403,034	\$ 1,594,857	\$ 1,824,182	\$ 2,031,455	\$ 1,954,556
	Oxford County	(\$1,803)	\$ 7,641	\$ (16,658)	\$ 231,110	\$ 254,701	\$ 252,951	\$238,043	\$262,342	\$260,540
	MSAD #17 (Jan thru June)	\$60,996	\$ 64,887	\$ -	\$ 980,482	\$ 989,388	\$ 1,054,275	\$989,388	\$1,054,275	\$1,115,271
	MSAD #17 (July thru Dec)	\$44,982	\$ 31,628	\$ (35,206)	\$ 989,388	\$ 1,054,275	\$ 1,115,271	\$1,019,069	\$1,085,903	\$1,130,885
	Sum:	\$27,276	\$732,578	\$369,284	\$3,773,457	\$3,701,398	\$4,017,355	\$4,070,682	\$4,433,976	\$4,461,252

Taxes - Allocation



Taxes - How Paid For



ARTICLE WORKSHEETS

WARRANT ARTICLE #15								
ANIMAL CONTROL	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
050-165 Grants (Harvest Hills)	\$0	\$0	\$1,553	\$1,553	\$1,553	\$1,553	\$1,553	\$1,553
050-275 Medical Expenses	\$0	\$0	\$0	\$40	\$0	\$0	\$0	\$0
050-385 Salary - Animal Control Officer	\$0	\$0	\$4,017	\$4,017	\$4,017	\$4,017	\$4,017	\$4,017
Totals:	\$0	\$0	\$5,570	\$5,610	\$5,570	\$5,570	\$5,570	\$5,570
Year End Balance (2020 Budget - 2020 Expenses):								\$0

WARRANT ARTICLE #16								
APPEALS BOARD	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
055-060 Advertising	\$0	\$400	\$0	\$0	\$0	\$400	\$400	\$400
055-255 Legal Fees	\$0	\$285	\$0	\$0	\$0	\$285	\$285	\$285
055-470 Subcontractors & Hired Labor	\$0	\$315	\$0	\$0	\$0	\$315	\$315	\$315
Totals:	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
Year End Balance (2020 Budget - 2020 Expenses):								\$1,000

WARRANT ARTICLE #17								
ABATEMENT ON TAXES	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
060-050 Abatements	\$0	(\$4,334)	\$705	\$5,999	\$9,334	\$5,000	\$5,000	\$5,000
Totals:	\$0	(\$4,334)	\$705	\$5,999	\$9,334	\$5,000	\$5,000	\$5,000
Year End Balance (2020 Budget - 2020 Expenses):								(\$4,334)

WARRANT ARTICLE #18								
DISCOUNT ON TAXES	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
060-113 Discounts	\$0	\$918	\$17,161	\$19,089	\$19,082	\$17,500	\$20,000	\$20,000
Totals:	\$0	\$918	\$17,161	\$19,089	\$19,082	\$17,500	\$20,000	\$20,000
Year End Balance (2020 Budget - 2020 Expenses):								\$918

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #19								
TAX ANTICIPATION NOTE	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
060-225 Interest On Borrowing	\$0	\$3,000	\$0	\$0	\$0	\$3,000	\$3,000	\$3,000
060-255 Legal Expense	\$0	\$1,500	\$0	\$0	\$0	\$1,500	\$1,500	\$1,500
Totals:	\$0	\$4,500	\$0	\$0	\$0	\$4,500	\$4,500	\$4,500
Year End Balance (2020 Budget - 2020 Expenses):								\$4,500

WARRANT ARTICLE #20								
UPDATING TAX MAPS	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
060-265 Mapping	\$0	\$325	\$3,107	\$2,389	\$3,675	\$4,000	\$4,000	\$4,000
Totals:	\$0	\$325	\$3,107	\$2,389	\$3,675	\$4,000	\$4,000	\$4,000
Year End Balance (2020 Budget - 2020 Expenses):								\$325

WARRANT ARTICLE #21								
CERTIFIED ASSESSOR	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
060-060 Advertising	\$0	\$0	\$0	\$290	\$0	\$0	\$0	\$0
060-120 Dues and Subscriptions	\$0	\$120	\$0	\$0	\$0	\$120	\$120	\$120
060-290 Office Supplies	\$0	\$50	\$100	\$0	\$0	\$50	\$50	\$50
060-470 Assessing Agent	(\$1,600)	\$8,800	\$12,273	\$10,663	\$16,200	\$25,000	\$25,000	\$23,400
060-505 Training	\$0	(\$75)	\$0	\$0	\$75	\$0	\$0	\$0
060-515 Travel - Mileage	\$0	(\$282)	\$0	\$0	\$282	\$0	\$0	\$0
Totals:	(\$1,600)	\$8,613	\$12,373	\$10,953	\$16,557	\$25,170	\$25,170	\$23,570
Year End Balance (2020 Budget - 2020 Expenses):								\$8,613

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #22								
BISBETOWN CEMETERY	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
110-060 Advertising	(\$75)	\$75	\$33	\$113	\$0	\$50	\$75	\$0
110-250 Janitorial and Maintenance	(\$50)	\$50	\$0	\$48	\$0	\$500	\$50	\$0
110-285 Mow ing	\$68	(\$26)	\$813	\$1,582	\$1,608	\$850	\$1,582	\$1,650
110-470 Subcontract & Hired Labor	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$500
Totals:	\$443	\$99	\$845	\$1,743	\$1,608	\$1,400	\$1,707	\$2,150
Year End Balance (2020 Budget - 2020 Expenses):								\$99

WARRANT ARTICLE #23								
ELM VALE CEMETERY	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
112-060 Advertising	(\$75)	\$75	\$33	\$113	\$0	\$0	\$75	\$0
112-250 Janitorial and Maintenance	(\$500)	\$500	\$0	\$320	\$0	\$500	\$500	\$0
112-285 Mow ing	\$0	\$178	\$6,857	\$4,745	\$4,822	\$5,000	\$5,000	\$5,000
112-470 Subcontract & Hired Labor	(\$500)	\$0	\$100	\$22,496	\$1,000	\$1,000	\$1,000	\$500
Totals:	(\$1,075)	\$753	\$6,990	\$27,674	\$5,822	\$6,500	\$6,575	\$5,500
Year End Balance (2020 Budget - 2020 Expenses):								\$753

WARRANT ARTICLE #24								
PULPIT ROCK CEMETERY	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
114-060 Advertising	\$0	\$75	\$33	\$113	\$0	\$75	\$75	\$75
114-250 Janitorial and Maintenance	(\$500)	\$500	\$0	\$0	\$0	\$500	\$500	\$0
114-285 Mow ing	\$650	(\$608)	\$979	\$1,582	\$1,608	\$1,000	\$1,000	\$1,650
114-345 Recording Fees	\$0	\$75	\$0	\$0	\$0	\$75	\$75	\$75
114-470 Subcontract & Hired Labor	\$350	(\$350)	\$0	\$0	\$500	\$150	\$150	\$500
Totals:	\$500	(\$308)	\$1,012	\$1,695	\$2,108	\$1,800	\$1,800	\$2,300
Year End Balance (2020 Budget - 2020 Expenses):								(\$308)

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #25								
WOODLAWN CEMETERY	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
116-060 Advertising	\$0	\$75	\$33	\$113	\$0	\$0	\$75	\$75
116-250 Janitorial & Maintenance	(\$500)	\$500	\$6	\$847	\$0	\$500	\$500	\$0
116-285 Mow ing	\$1,050	(\$1,088)	\$896	\$1,582	\$2,088	\$1,000	\$1,000	\$2,050
116-470 Subcontract Labor	\$500	(\$500)	\$0	\$863	\$500	\$0	\$0	\$500
Totals:	\$1,050	(\$1,013)	\$934	\$3,404	\$2,588	\$1,500	\$1,575	\$2,625
Year End Balance (2020 Budget - 2020 Expenses):								(\$1,013)

WARRANT ARTICLE #26								
ENFORCEMENT OF ORDINANCES	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
130-060 Advertising	\$0	\$100	\$0	\$0	\$0	\$100	\$100	\$100
130-132 Equipment Purchases	\$0	(\$1,384)	\$45	\$0	\$1,384	\$0	\$0	\$0
130-290 Office Supplies	\$0	\$100	\$0	\$0	\$0	\$100	\$100	\$100
130-315 Photography & Processing	\$0	(\$34)	\$0	\$0	\$34	\$0	\$0	\$0
130-475 Supplies (Non Office)	\$0	(\$25)	\$12	\$0	\$75	\$50	\$50	\$50
130-490 Telephone	\$0	\$321	\$973	\$800	\$639	\$960	\$960	\$960
130-505 Training	\$0	\$175	\$0	\$0	\$75	\$250	\$250	\$250
130-515 Travel - Transportation (Mileage)	\$0	\$666	\$789	\$936	\$234	\$900	\$900	\$900
Totals:	\$0	(\$80)	\$1,819	\$1,736	\$2,440	\$2,360	\$2,360	\$2,360
Year End Balance (2020 Budget - 2020 Expenses):								(\$80)

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #27								
LOCAL FIRE PROTECTION	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
330-060 Advertising	\$0	\$0	\$0	\$25	\$0	\$0	\$0	\$0
330-105 Charitable Contributions	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0
330-120 Dues & Subscriptions	\$0	\$430	\$705	\$1,900	\$370	\$800	\$800	\$800
330-132 Equipment Purchases	\$0	\$6,505	\$4,201	\$4,019	\$3,495	\$10,000	\$10,000	\$10,000
330-145 Firemen's Stipends	\$0	\$1,366	\$12,162	\$11,547	\$10,634	\$12,000	\$12,000	\$12,000
330-155 Fuel, Gas & Oil	\$0	\$500	\$0	\$0	\$0	\$500	\$500	\$500
330-175 Heat, Light & Water (Utilities)	\$0	(\$59)	\$200	\$201	\$189	\$130	\$130	\$130
330-250 Janitorial and Maintenance	\$0	(\$990)	\$848	\$385	\$990	\$0	\$0	\$0
330-270 Meals & Entertainment	\$0	\$131	\$678	\$925	\$370	\$500	\$500	\$500
330-275 Medical (Injuries)	\$0	(\$264)	\$273	\$364	\$364	\$100	\$100	\$100
330-290 Office Supplies	\$0	\$30	\$0	\$83	\$0	\$30	\$30	\$30
330-310 Parts & Tires	\$0	\$3,074	\$417	\$482	\$526	\$3,600	\$3,600	\$3,600
330-320 Postage	\$0	\$100	\$0	\$0	\$0	\$100	\$100	\$100
330-380 Repairs - Other Equipment	\$0	(\$3,588)	\$0	\$1,133	\$6,588	\$3,000	\$3,000	\$3,000
330-470 Subcontract & Hired Labor	\$0	\$1,120	\$0	\$0	\$80	\$1,200	\$1,200	\$1,200
330-475 Supplies	\$0	\$206	\$945	\$485	\$34	\$240	\$240	\$240
330-490 Telephone	\$0	\$0	\$666	\$680	\$600	\$600	\$600	\$600
330-505 Training	\$0	\$1,380	\$6,695	\$7,592	\$8,620	\$10,000	\$10,000	\$10,000
330-515 Travel - Mileage	\$0	\$200	\$72	\$89	\$0	\$200	\$200	\$200
330-530 Uniforms	\$0	\$2,000	\$3,104	\$185	\$0	\$2,000	\$2,000	\$2,000
Totals:	\$0	\$12,140	\$30,966	\$31,095	\$32,860	\$45,000	\$45,000	\$45,000
Year End Balance (2020 Budget - 2020 Expenses):								\$12,140
Note: Year end balances are transferred into the Fire Department Savings account.								

WARRANT ARTICLE #28								
FIRE CHIEFS	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
330-140 Fire Chief's Stipends	\$0	\$0	\$10,600	\$10,600	\$10,600	\$10,600	\$10,600	\$10,600
Totals:	\$0	\$0	\$10,600	\$10,600	\$10,600	\$10,600	\$10,600	\$10,600
Year End Balance (2020 Budget - 2020 Expenses):								\$0

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE # 29								
EMPLOYEE RETIREMENT PLAN	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
340-130 Employee Benefits (Office = 2X)	\$1,079	(\$43)	\$2,607	\$2,813	\$3,610	\$2,519	\$3,567	\$4,646
340-130 Employee Benefits (Road Crew = 4X)	\$2,042	(\$485)	\$4,086	\$2,549	\$7,522	\$4,827	\$7,037	\$9,079
340-130 Employee Benefits (CEO = 1X)	\$1,488	\$974	\$1,083	\$1,116	\$268	\$878	\$1,242	\$2,730
340-130 Employee Benefits (Sports and Rec = 1X)	(\$807)	\$807	\$0	\$0	\$0	\$0	\$807	\$0
340-130 Employee Benefits (Transfer Station = 1X)	\$0	(\$107)	\$0	\$172	\$457	\$0	\$350	\$350
Totals:	\$3,802	\$1,146	\$7,777	\$6,650	\$11,857	\$8,224	\$13,003	\$16,805
Year End Balance (2020 Budget - 2020 Expenses):								\$1,146

WARRANT ARTICLE # 30								
HEALTH INSURANCE	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
340-128 Employee Disability Benefit	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
340-200 Insurance - Health & Medical (Office = 2X)	\$0	\$1	\$12,530	\$13,032	\$26,845	\$13,032	\$26,846	\$26,846
340-200 Insurance - Health & Medical (Transfer Station = 1X)	\$0	\$0	\$12,530	\$13,032	\$13,423	\$13,032	\$13,423	\$13,423
340-200 Insurance - Health & Medical (Road Crew = 4X)	\$2	\$15,659	\$37,591	\$41,213	\$38,031	\$52,579	\$53,690	\$53,692
340-200 Insurance - Health & Medical (CEO = 0X)	(\$13,423)	\$13,423	\$12,530	\$13,032	\$0	\$13,032	\$13,423	\$0
Totals:	(\$13,421)	\$29,083	\$75,182	\$80,308	\$91,805	\$91,674	\$107,382	\$93,961
Year End Balance (2020 Budget - 2020 Expenses):								\$15,577

WARRANT ARTICLE # 31								
FICA AND MEDICARE	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
340-480 Taxes - FICA & Medicare	\$2,115	(\$861)	\$31,829	\$31,928	\$33,747	\$32,784	\$32,885	\$35,000
Totals:	\$2,115	(\$861)	\$31,829	\$31,928	\$33,747	\$32,784	\$32,885	\$35,000
Year End Balance (2020 Budget - 2020 Expenses):								(\$861)

WARRANT ARTICLE # 32								
UNEMPLOYMENT BENEFITS	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
340-485 Taxes - Unemployment Comp.	\$0	\$500	\$18	\$0	\$0	\$500	\$500	\$500
Totals:	\$0	\$500	\$18	\$0	\$0	\$500	\$500	\$500
Year End Balance (2020 Budget - 2020 Expenses):								\$500

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #33								
GENERAL ASSISTANCE	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
400-001 Cemetery Expense	\$0	\$0	\$0	\$346	\$0	\$0	\$0	\$0
410-160 Teneral and Miscellaneous	\$0	\$0	\$0	\$848	\$0	\$0	\$0	\$0
410-175 Heat, Light & Water (Utility)	\$0	\$1,800	\$345	\$211	\$0	\$1,800	\$1,800	\$1,800
410-270 Meals	\$0	\$200	\$0	\$0	\$0	\$200	\$200	\$200
410-275 Medical	\$0	\$0	\$1,570	\$0	\$0	\$0	\$0	\$0
410-330 Propane	\$0	\$500	\$0	\$0	\$0	\$500	\$500	\$500
410-350 Rent - Buildings/Facilities	\$0	\$500	\$0	\$0	\$0	\$500	\$500	\$500
410-470 Subcontract & Hired Labor (Administrator)	\$200	(\$200)	\$800	\$800	\$1,200	\$1,000	\$1,000	\$1,200
Totals:	\$200	\$2,800	\$2,715	\$2,205	\$1,200	\$4,000	\$4,000	\$4,200
Year End Balance (2020 Budget - 2020 Expenses):								\$2,800

WARRANT ARTICLE #34								
STONEHAM RESCUE	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
430-165 Stoneham Rescue	\$7,880	\$0	\$26,024	\$26,024	\$27,065	\$26,024	\$27,065	\$34,945
Totals:	\$7,880	\$0	\$26,024	\$26,024	\$27,065	\$26,024	\$27,065	\$34,945
Year End Balance (2020 Budget - 2020 Expenses):								\$0

WARRANT ARTICLE #35								
LAKE CONSERVATION	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
430-165 Keoka Lake Association	\$0	\$0	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400
430-165 Lakes Environmental Association	\$0	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Totals:	\$0	\$0	\$4,900	\$4,900	\$4,900	\$4,900	\$4,900	\$4,900
Year End Balance (2020 Budget - 2020 Expenses):								\$0

WARRANT ARTICLE #36								
HISTORICAL SOCIETY	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
430-165 Waterford Historical Society	\$0	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Totals:	\$0	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Year End Balance (2020 Budget - 2020 Expenses):								\$0

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #37								
WATERFORD LIBRARY	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
430-165 Waterford Library	\$0	\$0	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000
Totals:	\$0	\$0	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000
Year End Balance (2020 Budget - 2020 Expenses):								\$0

WARRANT ARTICLE #38								
CHARITABLE DONATIONS	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
430-165 Androscoggin Home Care	\$0	\$0	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250
430-165 Cancer Resource Center of Western Maine	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$200
430-165 Community Concepts	\$0	\$0	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750
430-165 Greater Bridgton Lakes Region Chamber of Commerce	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$250
430-165 Harrison Food Bank	\$0	\$0	\$500	\$500	\$500	\$500	\$500	\$500
430-165 Lake Region Senior Transportation (Formerly Bridgton Sr. Trar	(\$125)	\$0	\$425	\$0	\$550	\$0	\$550	\$425
430-165 Life Flight of Maine	\$0	\$0	\$500	\$500	\$500	\$500	\$500	\$500
430-165 Lovell Area Food Pantry	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$500
430-165 Maine Public / Radio / Television / Online	\$0	\$0	\$0	\$0	\$100	\$0	\$100	\$100
430-165 Safe Voices	\$0	\$0	\$300	\$300	\$300	\$300	\$300	\$300
430-165 Seniors Plus	\$0	\$0	\$500	\$500	\$500	\$500	\$500	\$500
430-165 Sexual Assault Protection	\$50	\$0	\$450	\$450	\$450	\$450	\$450	\$500
430-165 Sweden Food Pantry	\$50	\$0	\$500	\$550	\$550	\$550	\$550	\$600
430-165 Tri-county Mental Health	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
430-165 Western Maine Veterans	\$0	\$0	\$175	\$175	\$175	\$175	\$175	\$175
Totals:	\$25	\$900	\$7,350	\$10,575	\$7,625	\$10,575	\$8,525	\$8,550
Year End Balance (2020 Budget - 2020 Expenses):								\$900

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #39								
PUBLIC WORKS - HIGHWAYS AND BRIDGES	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
450-060 Advertising	\$0	\$750	\$51	\$1,553	\$0	\$0	\$750	\$750
450-065 Asphalt & Hot Top	\$0	\$2,000	\$623	\$8,995	\$0	\$2,000	\$2,000	\$2,000
450-110 Culverts	\$0	\$2,000	\$5,540	\$0	\$0	\$2,000	\$2,000	\$2,000
450-132 Equipment Purchases	\$1,750	(\$616)	\$5,305	\$675	\$1,366	\$0	\$750	\$2,500
450-155 Fuel, Gas & Oil	(\$2,000)	\$3,786	\$13,479	\$10,126	\$8,214	\$8,000	\$12,000	\$10,000
450-170 Gravel	(\$3,000)	\$3,334	\$14,724	\$17,473	\$11,666	\$12,000	\$15,000	\$12,000
450-175 Heat, Light & Water	\$0	(\$962)	\$1,757	\$779	\$962	\$0	\$0	\$0
450-250 Janitorial and Maintenance	\$0	(\$3,565)	\$0	\$1,028	\$3,565	\$0	\$0	\$0
450-270 Meals and Entertainment	\$0	\$0	\$0	\$22	\$0	\$0	\$0	\$0
450-275 Medical	\$0	\$140	\$190	\$390	\$60	\$200	\$200	\$200
450-285 Mow ing	\$0	\$7,500	\$3,700	\$7,999	\$0	\$7,500	\$7,500	\$7,500
450-290 Office Supplies	\$0	\$0	\$0	\$1,149	\$0	\$0	\$0	\$0
450-310 Parts & Tires	\$25,000	(\$32,654)	\$68,004	\$95,494	\$82,654	\$40,000	\$50,000	\$75,000
450-360 Rent - Equipment and Trucks	\$0	(\$1,576)	\$0	\$0	\$1,576	\$0	\$0	\$0
450-370 - Building Repairs	\$0	(\$146)	\$0	\$900	\$146	\$0	\$0	\$0
450-383 Repair - Vehicles	\$7,500	(\$10,432)	\$150	\$0	\$10,432	\$0	\$0	\$7,500
450-400 Salary - Equipment Operators	\$0	(\$34,048)	\$150	\$0	\$34,048	\$0	\$0	\$0
450-401 Salary - Equipment Operator #1	(\$26,000)	(\$16,585)	\$41,829	\$43,103	\$42,585	\$43,888	\$26,000	\$0
450-402 Salary - Equipment Operator #2	\$0	(\$48,229)	\$39,049	\$17,726	\$48,229	\$39,312	\$0	\$0
450-403 Salary - Equipment Operator #3	\$0	(\$42,430)	\$0	\$11,902	\$42,430	\$43,035	\$0	\$0
450-404 Salary Overtime	\$0	\$0	\$1,118	\$0	\$0	\$0	\$0	\$0
450-405 Salary - Foreman	\$0	(\$3,150)	50,310	37,512	3,150	\$34,661	\$0	\$0
450-406 Salary - Equipment Operator #4	(\$183)	\$47,316	0	14,531	0	\$0	\$47,316	\$47,133
450-407 Salary - Equipment Operator #5	\$1,310	\$43,680	0	12,750	0	\$0	\$43,680	\$44,990
450-407 Salary - Equipment Operator #6	(\$1,864)	\$39,304	0	11,048	0	\$0	\$39,304	\$37,440
450-409 Salary - Equipment Operator #7	\$32,344	\$19,656	0	0	0	\$0	\$19,656	\$52,000
450-435 Sand & Salt	\$0	\$0	\$4,224	\$0	\$0	\$0	\$0	\$0
450-450 Signs (E911)	\$0	\$0	\$30	\$259	\$0	\$0	\$0	\$0
450-460 Street Signs	(\$2,500)	\$2,715	\$831	\$432	\$285	\$3,000	\$3,000	\$500
450-470 Subcontract & Hired Labor	\$0	(\$1,020)	\$400	\$124	\$2,520	\$1,500	\$1,500	\$1,500
450-475 Supplies (Non Office)	\$500	(\$1,489)	\$2,286	\$1,788	\$3,489	\$2,000	\$2,000	\$2,500
450-490 Telephone	\$350	(\$310)	\$172	\$291	\$560	\$250	\$250	\$600
450-505 Training	\$100	(\$45)	\$90	\$270	\$45	\$0	\$0	\$100
450-515 Travel and Mileage	\$450	(\$421)	\$308	\$0	\$521	\$100	\$100	\$550
Totals:	\$33,757	(\$25,497)	\$254,319	\$298,318	\$298,503	\$239,446	\$273,006	\$306,763
Year End Balance (2020 Budget - 2020 Expenses):								(\$25,497)

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #40								
PUBLIC WORKS - WINTER SUPPLEMENTAL	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
960-060 Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-065 Asphalt and Hot Top	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-120 Dues & Subscriptions	\$0	\$0	\$0	\$25	\$0	\$0	\$0	\$0
960-155 Fuel, Gas & Oil	(\$10,000)	\$11,190	\$16,699	\$15,368	\$8,810	\$20,000	\$20,000	\$10,000
960-170 Gravel	(\$2,000)	\$2,000	\$0	\$0	\$0	\$2,000	\$2,000	\$0
960-175 Heat, Light & Water (Utilities)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-180 Hired Equipment	\$0	\$0	\$1,785	\$0	\$0	\$0	\$0	\$0
960-310 Parts & Tires	\$0	\$0	\$11,655	\$3,031	\$0	\$0	\$0	\$0
960-310 Parts & Tires (1-Ton Truck Engine)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-370 Repairs - Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-383 Repairs - Vehicles	\$0	\$0	\$200	\$0	\$0	\$0	\$0	\$0
960-400 Salaries - Equipment Operators	\$0	\$0	\$0	\$9,785	\$0	\$0	\$0	\$0
960-401 Salary - Equipment Operator #3	\$0	(\$9,047)	\$21,892	\$11,227	\$9,047	\$18,723	\$0	\$0
960-402 Salary - Overtime	(\$2,884)	\$12,884	\$10,353	\$0	\$0	\$12,884	\$12,884	\$10,000
960-403 Overtime - Equipment Operator #2	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-404 Overtime - Equipment Operator #3	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-405 Salaries - Foreman	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-406 Overtime - Foreman	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-410 Salaries - General Laborers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-415 Salaries - Road Crew	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-435 Sand and Salt (Now Just Salt)	\$0	(\$4,115)	\$39,958	\$38,999	\$44,115	\$40,000	\$40,000	\$40,000
960-435 Winter Sand	\$3,750	(\$7,183)	\$14,057	\$18,976	\$23,433	\$16,250	\$16,250	\$20,000
960-460 Street Signs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
960-470 Subcontract & Hired Labor	\$45,000	(\$11,595)	\$5,680	\$9,435	\$19,595	\$8,000	\$8,000	\$53,000
960-475 Supplies	\$0	\$0	\$0	\$227	\$0	\$0	\$0	\$0
Totals:	\$33,866	(\$5,866)	\$122,279	\$107,074	\$105,000	\$117,857	\$99,134	\$133,000
Year End Balance (2020 Budget - 2020 Expenses):								(\$5,866)

WARRANT ARTICLE #41								
PUBLIC WORKS - RESIDENT SAND	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
960-435 Winter Sand - Resident	\$0	\$4,000	\$0	\$0	\$0	\$4,000	\$4,000	\$4,000
Totals:	\$0	\$4,000	\$0	\$0	\$0	\$4,000	\$4,000	\$4,000
Year End Balance (2020 Budget - 2020 Expenses):								\$4,000

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #42								
PUBLIC WORKS - WINTER SAFETY ACCOUNT	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
Designated Savings Account:	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1. This is not a spending account. It is a savings account. 2. This account will be used if winter conditions are harsh enough to cause spending to exceed the budgeted amount. 3. Should any of this money be needed, money is to be raised during the next annual Town Meeting to replenish the balance taken. 4. This account was established to eliminate the need to raise more than needed in order to protect against a bad winter.								

WARRANT ARTICLE #43								
PUBLIC WORKS - CAPITAL ROAD IMPROVEMENTS	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
105-065 Asphalt & Hot Top	(\$198,588)	\$291,412	\$357,337	\$0	\$348,588	\$483,440	\$640,000	\$441,412
105-170 Gravel and/or Sand	\$0	\$0	\$9,883	\$0	\$0	\$0	\$0	\$0
105-180 Hired Equipment	\$0	\$0	\$9,441	\$0	\$0	\$0	\$0	\$0
105-401 Salary - Equipment Operator #3	\$0	\$0	\$19,912	\$0	\$0	\$0	\$0	\$0
Totals:	(\$198,588)	\$291,412	\$396,572	\$0	\$348,588	\$483,440	\$640,000	\$441,412
Year End Balance (2020 Budget - 2020 Expenses):								\$291,412

SUMMARY OF WARRANT ARTICLES #39 - #43								
SUMMARY	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
Highways and Bridges	\$33,757	(\$25,497)	\$254,319	\$298,318	\$298,503	\$239,446	\$273,006	\$306,763
Winter Supplemental	\$33,866	(\$5,866)	\$122,279	\$107,074	\$105,000	\$117,857	\$99,134	\$133,000
Winter Sand - Residents	\$0	\$0	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Winter Safety Account (Actual Spend)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Road Improvements	(\$198,588)	\$291,412	\$396,572	\$0	\$348,588	\$483,440	\$640,000	\$441,412
Totals:	(\$130,965)	\$260,050	\$777,171	\$409,391	\$756,090	\$844,743	\$1,016,140	\$885,175
Year End Balance (2020 Budget - 2020 Expenses):								\$260,050

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #44								
EQUIPMENT ROTATION ACCOUNT	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
450-132 Transfer To Savings	\$5,000	\$85,000	\$0	\$75,000	\$0	\$75,000	\$85,000	\$90,000
Totals:	\$5,000	\$85,000	\$0	\$75,000	\$0	\$75,000	\$85,000	\$90,000
Year End Balance (2020 Budget - 2020 Expenses):								\$85,000
Note: Amount raised was transferred to the savings account but not spent.								

WARRANT ARTICLE #45								
INSURANCES - GENERAL	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2019 Expense	2019 Budget	2020 Budget	2021 Request
510-185 Bonds	(\$77)	\$77	\$675	\$675	\$675	\$752	\$752	\$675
510-190 Fire Liability	\$1,360	(\$1,339)	\$3,080	\$4,449	\$4,579	\$3,240	\$3,240	\$4,600
510-195 General Liability Insurance	\$655	(\$607)	\$4,722	\$4,681	\$5,452	\$4,845	\$4,845	\$5,500
510-205 Public Liability	(\$288)	\$317	\$2,172	\$2,137	\$2,121	\$2,438	\$2,438	\$2,150
510-210 Sports & Recreation Liability	(\$179)	\$179	\$495	\$495	\$495	\$674	\$674	\$495
510-215 Vehicle Liability	\$2,888	(\$2,785)	\$9,317	\$10,921	\$11,047	\$8,262	\$8,262	\$11,150
Totals:	\$4,359	(\$4,158)	\$20,461	\$23,358	\$24,369	\$20,211	\$20,211	\$24,570
Year End Balance (2020 Budget - 2020 Expenses):								(\$4,158)

WARRANT ARTICLE #46								
INSURANCES - WORKERS COMPENSATION	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
510-220 Workers Compensation	(\$4,500)	\$6,684	\$11,212	\$15,293	\$10,316	\$11,000	\$17,000	\$12,500
Totals:	(\$4,500)	\$6,684	\$11,212	\$15,293	\$10,316	\$11,000	\$17,000	\$12,500
Year End Balance (2020 Budget - 2020 Expenses):								\$6,684

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #47								
UTILITIES AND MAINTENANCE - TOWN GARAGE	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
610-132 Equipment Purchases	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0
610-175 Heat, Light & Water (Utilities)	\$0	\$1,689	\$5,984	\$4,832	\$4,311	\$6,000	\$6,000	\$6,000
610-230 Internet Fees	\$0	\$1	\$539	\$539	\$539	\$540	\$540	\$540
610-250 Janitorial & Maintenance	\$0	(\$1,153)	\$310	\$703	\$1,203	\$50	\$50	\$50
610-370 Repairs Buildings	\$0	\$850	\$746	\$0	\$150	\$1,000	\$1,000	\$1,000
610-470 Subcontract & Hired Labor	\$0	(\$158)	\$0	\$0	\$158	\$0	\$0	\$0
610-475 Supplies	\$0	\$157	\$27	\$47	\$343	\$500	\$500	\$500
610-490 Telephone	\$0	(\$29)	\$457	\$467	\$604	\$575	\$575	\$575
Totals:	\$0	\$1,357	\$8,063	\$14,588	\$7,308	\$8,665	\$8,665	\$8,665
Year End Balance (2020 Budget - 2020 Expenses):								\$1,357

WARRANT ARTICLE #48								
UTILITIES AND MAINTENANCE - TOWN OFFICE	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
620-060 Advertising	\$0	\$0	\$9	\$76	\$0	\$0	\$0	\$0
620-132 Equipment Purchases	\$1,500	\$0	\$90	\$2,483	\$0	\$0	\$0	\$1,500
620-175 Heat, Light & Water (Utility)	(\$3,500)	\$4,653	\$10,392	\$11,677	\$9,347	\$14,000	\$14,000	\$10,500
620-250 Janitorial & Maintenance	\$0	\$1,389	\$6,888	\$9,022	\$6,111	\$7,500	\$7,500	\$7,500
620-285 Mowing	\$0	\$250	\$458	\$860	\$750	\$1,000	\$1,000	\$1,000
620-370 Repairs - Buildings	\$0	\$3,500	\$822	\$398	\$0	\$3,500	\$3,500	\$3,500
620-380 Repairs - Other Equipment	\$2,000	(\$1,756)	\$991	\$3,087	\$1,756	\$0	\$0	\$2,000
620-445 Security & Monitoring Systems	\$250	(\$210)	\$420	\$210	\$210	\$0	\$0	\$250
620-470 Subcontract & Hired Labor	\$250	(\$333)	\$0	\$0	\$333	\$0	\$0	\$250
620-475 Supplies	\$200	(\$520)	\$199	\$456	\$820	\$300	\$300	\$500
620-500 Town Commons	\$250	\$0	\$0	\$235	\$0	\$0	\$0	\$250
Totals:	\$950	\$6,973	\$20,270	\$28,504	\$19,327	\$26,300	\$26,300	\$27,250
Year End Balance (2020 Budget - 2020 Expenses):								\$6,973

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #49								
OFFICE EXPENSES	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
520-235 Internet Web Licensing Fees	\$0	\$0	\$0	\$0	\$0	\$150	\$0	\$0
700-055 Accounting & Auditing	\$2,000	(\$2,283)	\$5,800	\$8,400	\$10,283	\$7,000	\$8,000	\$10,000
700-060 Advertising	\$0	\$144	\$409	\$450	\$256	\$400	\$400	\$400
700-072 Awards & Trophies	\$450	(\$1,326)	\$85	\$420	\$1,376	\$50	\$50	\$500
700-075 Bank Charges	\$25	(\$145)	\$70	\$0	\$145	\$0	\$0	\$25
700-088 Cash Short / (Over)	\$25	(\$149)	\$0	\$100	\$149	\$0	\$0	\$25
700-120 Dues & Subscriptions	\$700	(\$311)	\$3,141	\$3,314	\$3,011	\$2,700	\$2,700	\$3,400
700-125 Election Expenses	\$550	(\$890)	\$1,090	\$704	\$1,590	\$700	\$700	\$1,250
700-132 Equipment Purchases	\$1,500	(\$1,635)	\$1,392	\$3,600	\$2,635	\$1,000	\$1,000	\$2,500
700-230 Internet Fees	\$2,800	(\$2,791)	\$1,683	\$2,173	\$3,391	\$600	\$600	\$3,400
700-270 Meals (and Entertainment)	\$0	\$48	\$0	\$76	\$27	\$75	\$75	\$75
700-280 Moderator Fees	\$0	\$200	\$0	\$0	\$100	\$300	\$300	\$300
700-290 Office Supplies	\$1,900	(\$1,840)	\$1,284	\$1,863	\$2,690	\$850	\$850	\$2,750
700-295 Other Professional Fees	\$1,000	(\$991)	\$2,983	\$2,582	\$2,591	\$1,600	\$1,600	\$2,600
700-320 Postage	\$0	(\$173)	\$1,877	\$1,158	\$2,173	\$2,000	\$2,000	\$2,000
700-325 Printing & Copying	(\$2,200)	\$2,188	\$541	\$276	\$612	\$2,800	\$2,800	\$600
700-340 Real Estate Lien Costs	\$450	(\$204)	\$1,591	\$2,350	\$1,254	\$1,050	\$1,050	\$1,500
700-345 Recording Fees	\$300	(\$312)	\$1,193	\$1,501	\$1,262	\$950	\$950	\$1,250
700-355 Rent - Office Equipment	\$0	\$0	\$0	\$1,540	\$0	\$0	\$0	\$0
700-375 Repairs - Office Equipment	(\$511)	\$536	\$0	\$65	\$0	\$536	\$536	\$25
700-445 Security & Monitoring System	(\$175)	\$200	\$0	\$0	\$0	\$200	\$200	\$25
700-453 Software Support	\$0	\$1,167	\$9,832	\$13,278	\$10,833	\$7,900	\$12,000	\$12,000
700-470 Subcontract & Hired Labor	\$350	(\$335)	\$100	\$243	\$385	\$50	\$50	\$400
700-490 Telephone	(\$118)	\$168	\$1,327	\$1,200	\$1,200	\$1,368	\$1,368	\$1,250
700-504 Town Recognitions	\$0	\$50	\$0	\$0	\$0	\$50	\$50	\$50
700-505 Training	\$0	(\$745)	\$90	\$125	\$995	\$250	\$250	\$250
700-515 Travel - Mileage	\$0	\$242	\$733	\$724	\$718	\$960	\$960	\$960
Totals:	\$9,046	(\$9,186)	\$35,220	\$46,239	\$47,675	\$33,539	\$38,489	\$47,535
Year End Balance (2020 Budget - 2020 Expenses):								(\$9,186)

WARRANT ARTICLE #50								
LEGAL	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
700-255 Legal Fees	(\$6,668)	\$6,668	\$4,875	\$8,250	\$1,582	\$27,500	\$8,250	\$1,582
Totals:	(\$6,668)	\$6,668	\$4,875	\$8,250	\$1,582	\$27,500	\$8,250	\$1,582
Year End Balance (2020 Budget - 2020 Expenses):								\$6,668

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE # 51								
OFFICE SALARIES	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
700-395 Salary - Deputy Clerk	\$4,284	(\$3,629)	\$36,946	\$38,661	\$43,221	\$38,438	\$39,592	\$43,876
700-420 Salary - Secretarial	\$0	\$275	\$1,045	\$1,265	\$1,045	\$1,320	\$1,320	\$1,320
700-425 Salary - Selectmen	\$0	(\$192)	\$15,000	\$15,000	\$15,192	\$15,000	\$15,000	\$15,000
700-426 Salaries - Assistant to Selectmen	\$138	\$948	\$29,279	\$30,160	\$30,114	\$29,296	\$31,062	\$31,200
700-430 Salary - Town Clerk	\$2,143	(\$1,410)	\$44,379	\$45,818	\$48,307	\$45,531	\$46,897	\$49,040
Totals:	\$6,565	(\$4,009)	\$126,649	\$130,904	\$137,880	\$129,585	\$133,871	\$140,436
Year End Balance (2020 Budget - 2020 Expenses):								(\$4,009)

WARRANT ARTICLE #52								
PARKS	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
745-132 Equipment Purchases	\$0	\$750	\$27	\$76	\$0	\$750	\$750	\$750
745-175 Heat, Light & Water (Utilities)	\$0	(\$123)	\$481	\$415	\$498	\$375	\$375	\$375
745-250 Janitorial and Maintenance	\$0	\$189	\$133	\$1,827	\$36	\$225	\$225	\$225
745-285 Mowing	\$0	\$1,350	\$1,063	\$615	\$750	\$2,100	\$2,100	\$2,100
745-365 Rent - Sanitation Units	\$0	\$154	\$0	\$115	\$396	\$550	\$550	\$550
Totals:	\$0	\$2,320	\$1,703	\$3,085	\$1,680	\$4,000	\$4,000	\$4,000
Year End Balance (2020 Budget - 2020 Expenses):								\$2,320

WARRANT ARTICLE #53								
PLANNING BOARD	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
750-060 Advertising	\$0	(\$240)	\$0	\$247	\$476	\$236	\$236	\$236
750-120 Dues & Subscriptions	\$0	(\$226)	\$3,538	\$0	\$3,676	\$3,450	\$3,450	\$3,450
750-325 Printing & Copying	\$0	\$0	\$0	\$45	\$0	\$0	\$0	\$0
750-420 Salary - Secretarial	\$0	(\$550)	\$0	\$0	\$550	\$0	\$0	\$0
750-465 Stipends & Honorariums	\$0	\$1,500	\$3,100	\$4,210	\$2,700	\$4,200	\$4,200	\$4,200
750-470 Subcontract & Hired Labor	\$0	\$660	\$495	\$0	\$0	\$660	\$660	\$660
750-505 Training	\$0	\$100	\$105	\$140	\$0	\$100	\$100	\$100
Totals:	\$0	\$1,144	\$7,238	\$4,642	\$7,402	\$8,646	\$8,646	\$8,646
Year End Balance (2020 Budget - 2020 Expenses):								\$1,244

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #54								
HAZARDOUS TREES	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
770-470 Subcontract & Hired Labor	\$0	\$2,420	\$4,243	\$1,980	\$1,580	\$4,000	\$4,000	\$4,000
Totals:	\$0	\$2,420	\$4,243	\$1,980	\$1,580	\$4,000	\$4,000	\$4,000
Year End Balance (2020 Budget - 2020 Expenses):								\$2,420

WARRANT ARTICLE #55								
SPORTS AND RECREATION	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
850-060 Advertise	\$0	(\$786)	\$0	\$81	\$786	\$0	\$0	\$0
850-070 Athletic Equipment	\$0	\$250	\$629	\$320	\$0	\$200	\$250	\$250
850-072 Awards & Trophies	\$0	(\$222)	\$99	\$189	\$322	\$100	\$100	\$100
850-120 Dues and Subscription	\$0	\$155	\$600	\$580	\$0	\$600	\$155	\$155
850-132 Equipment Purchases	\$0	\$257	\$4,337	\$5,709	\$143	\$1,650	\$400	\$400
850-155 Fuel, Gas & Oil	\$0	\$1,000	\$0	\$0	\$0	\$400	\$1,000	\$1,000
850-160 Miscellaneous Sports	\$0	\$3,815	\$964	\$4,792	\$1,440	\$5,750	\$5,255	\$5,255
850-175 Heat, Light & Water (Utility)	\$0	(\$62)	\$0	\$0	\$62	\$0	\$0	\$0
850-250 Janitorial & Maintenance	\$0	(\$371)	\$2,655	\$164	\$571	\$200	\$200	\$200
850-253 League Fees	\$0	\$550	\$0	\$0	\$0	\$750	\$550	\$550
850-270 Meals (Snack Shack Food, Etc)	\$0	\$1,400	\$1,083	\$1,404	\$0	\$1,000	\$1,400	\$1,400
850-271 (Senior Luncheon)	\$0	\$1,941	\$2,370	\$2,568	\$209	\$2,150	\$2,150	\$2,150
850-290 Office Supplies	\$0	\$150	\$26	\$46	\$0	\$150	\$150	\$150
850-365 Rent - Sanitation Units	\$0	\$472	\$1,625	\$1,497	\$1,028	\$1,800	\$1,500	\$1,500
850-380 Repairs & Maintenance	\$0	\$0	\$344	\$0	\$0	\$2,500	\$0	\$0
850-450 Signs	\$0	\$250	\$0	\$0	\$0	\$0	\$250	\$250
850-470 Subcontract & Hired Labor	\$0	\$17,824	\$27,666	\$20,686	\$3,857	\$20,192	\$21,681	\$21,681
850-475 Supplies	\$0	\$82	\$151	\$165	\$118	\$0	\$200	\$200
850-490 Telephone	\$0	\$750	\$1,127	\$873	\$150	\$1,044	\$900	\$900
850-505 Training	\$0	\$250	\$0	\$55	\$0	\$0	\$250	\$250
850-515 Mileage	\$0	\$0	\$0	\$1,017	\$0	\$0	\$0	\$0
850-525 Travel - Transportation	\$0	\$700	\$350	\$345	\$0	\$0	\$700	\$700
850-526 Travel - Senior & Community	\$0	\$11,790	\$13,678	\$11,844	\$210	\$10,500	\$12,000	\$12,000
850-530 Uniforms	\$0	\$732	\$408	\$812	\$169	\$500	\$900	\$900
Totals:	\$0	\$40,925	\$58,112	\$53,144.80	\$9,065.52	\$49,486	\$49,991	\$49,991
Year End Balance (2020 Budget - 2020 Expenses):								\$40,925

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #56								
SAND LOT	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
800-060 Advertising	\$0	\$840	\$0	\$2,396	\$0	\$0	\$840	\$840
800-132 Equipment Purchases	\$0	\$0	\$1,392	\$1,842	\$0	\$1,195	\$0	\$0
800-175 Heat, Light, Water	\$0	\$541	\$378	\$788	\$344	\$400	\$885	\$885
800-250 Janitorial & Maintenance	\$0	\$2,278	\$2,182	\$6,527	\$2,732	\$4,930	\$5,010	\$5,010
800-285 Mow ing	\$0	(\$57)	\$0	\$3,490	\$3,547	\$0	\$3,490	\$3,490
800-310 Parts & Tires	\$0	(\$13)	\$0	\$0	\$13	\$0	\$0	\$0
800-450 Signs	\$0	(\$420)	\$0	\$0	\$420	\$0	\$0	\$0
800-475 Supplies	\$0	\$200	\$9	\$66	\$0	\$475	\$200	\$200
Totals:	\$0	\$2,530	\$3,962	\$12,713	\$7,055	\$7,000	\$10,425	\$10,425
Year End Balance (2020 Budget - 2020 Expenses):								\$3,370

WARRANT ARTICLE #57								
Road Race	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
790-072 Awards & Trophies	\$0	\$1,810	\$5,606	\$5,946	\$3,190	\$5,000	\$5,000	\$5,000
790-165 Grants (Tony Waldeier Memorial Scholarship)	\$0	\$100	\$0	\$0	\$0	\$100	\$100	\$100
790-230 Internet Fees	\$0	(\$113)	\$126	\$153	\$213	\$100	\$100	\$100
790-270 Meals (Food)	\$0	\$100	\$39	\$93	\$0	\$100	\$100	\$100
790-320 Postage	\$0	\$78	\$0	\$99	\$22	\$100	\$100	\$100
790-325 Printing and Copying	\$0	\$0	\$67	\$0	\$0	\$0	\$0	\$0
790-365 Rent - Sanitation Units	\$0	\$250	\$250	\$250	\$0	\$250	\$250	\$250
790-450 Signs	\$0	\$500	\$0	\$110	\$0	\$500	\$500	\$500
790-470 Subcontract & Hired Labor	\$0	\$3,550	\$3,279	\$4,376	\$300	\$3,850	\$3,850	\$3,850
790-475 Supplies	\$0	\$0	\$364	\$28	\$0	\$0	\$0	\$0
Totals:	\$0	\$6,275	\$9,731	\$11,054	\$3,725	\$10,000	\$10,000	\$10,000
Year End Balance (2020 Budget - 2020 Expenses):								\$6,275

Note: This account shows all of the expense for the annual Road Race. The Road Race is a fund raiser for the Tony Waldeier Memorial Scholarship. All monies left over after expenses is given to Waterford students in the form scholarships. Because this money passes through the town's checking account our Auditor has requested that we report the expenses in our annual report. Per their request we have also added a warrant article as monies, by law, can not be allocated for expense unless voted on by the town's legislative body.

WARRANT ARTICLE #58								
STREET LIGHTS	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
860-175 Heat, Light & Water (Utility)	\$0	\$1,630	\$6,873	\$5,906	\$5,370	\$7,000	\$7,000	\$7,000
Totals:	\$0	\$1,630	\$6,873	\$5,906	\$5,370	\$7,000	\$7,000	\$7,000
Year End Balance (2020 Budget - 2020 Expenses):								\$1,630

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #59								
TRANSFER STATION	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
930-060 Advertising	(\$275)	\$300	\$0	\$0	\$0	\$300	\$300	\$25
930-115 Disposal Fees (Hazardous Waste)	\$0	(\$2,562)	\$3,841	\$7,770	\$10,562	\$4,500	\$8,000	\$8,000
930-120 Dues & Subscriptions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
930-132 Equipment Purchase	\$0	\$0	\$400	\$20,746	\$500	\$500	\$500	\$500
930-155 Fuel, Gas & Oil	\$0	\$158	\$1,288	\$1,598	\$1,342	\$1,500	\$1,500	\$1,500
930-175 Heat, Lights & Water (Utility)	\$0	\$211	\$153	\$516	\$289	\$500	\$500	\$500
930-180 Hired Equipment	(\$1,500)	\$4,000	\$3,650	\$2,450	\$0	\$4,000	\$4,000	\$2,500
930-250 Janitorial and Maintenance	\$400	(\$250)	\$139	\$840	\$350	\$100	\$100	\$500
930-260 Licenses	\$50	(\$17)	\$441	\$455	\$467	\$450	\$450	\$500
930-270 Meals & Entertainment	(\$75)	\$100	\$0	\$22	\$0	\$100	\$100	\$25
930-275 Medical	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$25
930-285 Mow ing	\$25	\$0	\$360	\$0	\$0	\$0	\$0	\$25
930-290 Office Supplies	(\$50)	\$75	\$853	\$0	\$0	\$75	\$75	\$25
930-295 Other Professional Fees	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$25
930-310 Parts & Tires	\$750	(\$670)	\$3,094	\$3,072	\$1,170	\$500	\$500	\$1,250
930-325 Printing & Copying	\$0	(\$631)	\$0	\$0	\$881	\$250	\$250	\$250
930-365 Rent - Sanitation	\$0	\$160	\$2,040	\$2,040	\$2,040	\$2,200	\$2,200	\$2,200
930-370 Repairs - Buildings	(\$150)	\$152	\$125	\$0	\$98	\$250	\$250	\$100
930-380 Repairs - Other Equipment	\$2,750	(\$2,310)	\$108	\$882	\$2,560	\$250	\$250	\$3,000
930-400 Salary - Equipment Operators	\$0	\$1,920	\$1,905	\$2,035	\$80	\$2,000	\$2,000	\$2,000
930-405 Salary Foreman	\$0	\$500	\$240	\$1,499	\$0	\$500	\$500	\$500
930-410 Salary - General Laborers	\$6,995	(\$5,598)	\$39,095	\$41,503	\$46,573	\$40,975	\$40,975	\$47,970
930-450 Signs	\$50	(\$50)	\$98	\$60	\$50	\$0	\$0	\$50
930-455 State Annual Report	\$0	\$200	\$0	\$0	\$0	\$200	\$200	\$200
930-470 Subcontract & Hired Labor	\$0	\$92	\$0	\$574	\$158	\$250	\$250	\$250
930-475 Supplies (Non Office)	\$0	\$159	\$398	\$782	\$591	\$750	\$750	\$750
930-478 Taxes-Other	(\$250)	\$346	\$1,348	\$1,186	\$1,154	\$1,500	\$1,500	\$1,250
930-490 Telephone	\$50	(\$7)	\$682	\$644	\$707	\$700	\$700	\$750
930-495 Tipping Fees (Household Waste, Demo)	\$20,000	(\$16,544)	\$96,131	\$99,905	\$111,544	\$95,000	\$95,000	\$115,000
930-496 Hauling (Waste, Demo, Metal Recyclables)	\$10,000	(\$6,765)	\$38,271	\$41,256	\$46,765	\$40,000	\$40,000	\$50,000
930-497 Hauling of Recyclables (No Tipping Fees)	\$0	\$1,275	\$4,355	\$5,694	\$4,725	\$6,000	\$6,000	\$6,000
930-498 Fuel Surcharge (Base Rate = \$1.60 per gallon)	\$0	\$957	\$4,943	\$5,024	\$4,043	\$5,000	\$5,000	\$5,000
930-499 Tipping Fees (Dispose of Recyclables)	\$500	(\$254)	\$7,334	\$12,889	\$13,254	\$13,000	\$13,000	\$13,500
930-505 Training	\$25	(\$45)	\$0	\$180	\$45	\$0	\$0	\$25
930-515 Travel - Mileage	\$25	(\$44)	\$0	\$0	\$44	\$0	\$0	\$25
930-530 Uniforms	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$25
Totals:	\$39,395	(\$25,143)	\$211,292	\$253,620	\$249,993	\$221,350	\$224,850	\$264,245
Year End Balance (2020 Budget - 2020 Expenses):								(\$25,143)

ARTICLE WORKSHEETS (CONTINUED)

WARRANT ARTICLE #60								
SPEED ENFORCEMENT	2021 Budget - 2020 Budget	2020 Budget - 2020 Spend	2018 Expense	2019 Expense	2020 Expense	2019 Budget	2020 Budget	2021 Request
XXX-XXX Police Protection	\$0	\$7,500	\$3,526	\$6,785	\$0	\$7,500	\$7,500	\$7,500
Totals:	\$0	\$7,500	\$3,526	\$6,785	\$0	\$7,500	\$7,500	\$7,500
Year End Balance (2020 Budget - 2020 Expenses):								\$7,500

FINANCIAL HEALTH AND STATUS REPORT

Purpose:

The most important purpose of the Town Report is to showcase the good work being done in our community by a diversified group of people who are willing to give of themselves in support of their passions. Many have provided letters detailing their good works and we have included them in this report.

A secondary but equally important purpose of the report is to provide a transparent and detailed account of how money is being allocated and spent.

The definitive statement on how the Town is doing is the Auditor's report which is available at the Town Office for anyone who would like to view it.

The purpose of this section of the report is to try and simplify the language of the accountants into a few key charts that we believe provide a high-level summary for how we are doing. By including it in the Town Report we are hoping to reach a much larger group of people than the auditor's report reaches.

Background:

When we end a given calendar year most of the funds we have left in our checking account can be thought of as surplus funds. Surplus occurs when spending is below budgeted levels and/or revenues are higher than anticipated.

There is a table in our town report that shows where the surpluses go (CY20 Disposition of Surpluses and Overdrafts). Our year end surpluses either end up in our checking account or one of several dedicated savings accounts.

When deposited in a dedicated savings account the funds are being saved, or reserved, for the purpose that they were originally intended. For example, surplus funds for the Fire Department are deposited into their savings account so the funds can be used to support the equipment needs of the department.

Unless precluded by law, the remaining surplus is deposited into our checking account as surplus, meaning that it is now divorced of its original intent. This allows the funds to be used, as the legislative body determines, to support initiatives other than what they were originally intended for. The key point of this paragraph is that the legislative body determines how the funds are used. Per published literature on the Maine Municipal website, "It is also worth noting that where town meeting is the budgetary authority, unappropriated surplus cannot be expended without voter approval. The Selectmen have no inherent authority to spend surplus unless expressly authorized to do so."

There is another table in the annual town report (CY21 Funding Source) that shows where the monies being requested this year will come from (Taxes, Checking, Savings, Other). It is a common practice to roll monies not used in the prior year into the current budget cycle to minimize the current year's mill rate. This table shows the sourcing of our article recommendations, and it remains a recommendation until voted on by the legislative body.

These reports are included so that it is transparent where the funding for all the proposed articles comes from, and so it is also transparent what we do with the prior year's surplus. Once again, the purpose of these reports is transparency. For our actions to be truly transparent we need voters to review these reports every year and raise questions should they not agree with the disposition of prior surpluses, or how we are proposing to fund current articles.

The level of the surplus in our checking account is very important to us. Our budget cycle runs between January 1st and December 31st. However, we do not approve spending for that budget cycle until town meeting in March, and finally we don't raise the money for the approved expenses until after the tax bills go out in the fall. To allow us to start spending money on January 1st the annual warrant includes an article asking for permission to spend 3/12ths of the prior year's budget until the town meeting. So that gives us permission to spend. There is another article that asks for permission to borrow money from our surplus account to cover expenses until the tax monies come in. Without the approval of this article, we wouldn't have any money to spend because by law, Selectmen have no authority to spend any money without the permission of the legislative body.

Finally, there are two other articles that are very important. One asks for your permission to take surplus monies from one budgeted account (e.g. office expenses) and use it to cover overdrafts in other accounts (i.e. highways and bridges). This provides a bit of freedom within the annual budget to move monies around. It does not provide any freedom to spend more than the total budgeted amount voted on at town meeting. Finally, there is another article that asks for your permission to temporarily borrow from certain reserve accounts just in-case the checking account has insufficient funds to carry us until fall.

How Are We Doing?

The following charts are meant to show how we are doing with regards to responsibly managing your money. The key charts show:

Are we building wealth?

Is our checking account balance growing?

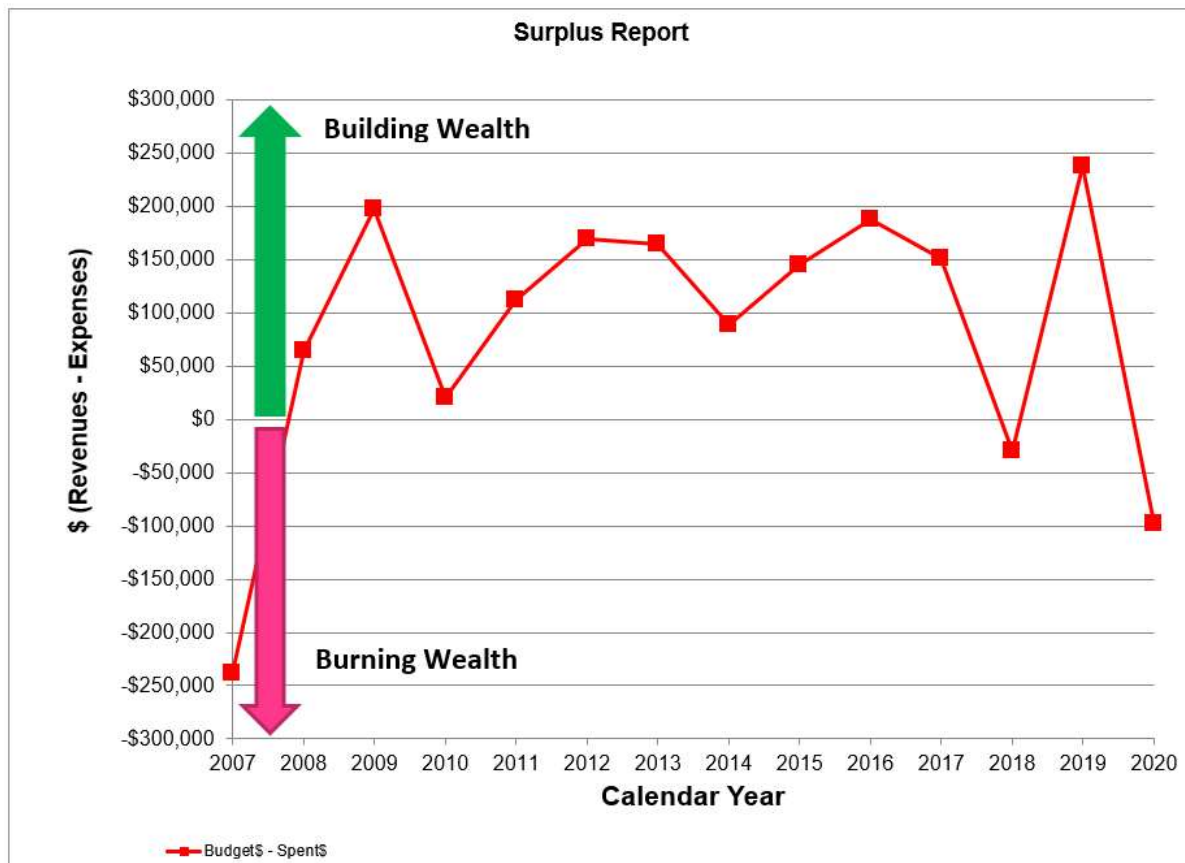
Does our checking account have enough funds to allow us to pay our bills on-time?

Are we controlling spending in order to minimize the tax burden?

Mill Rate History

Municipal Mill Rate History

ARE WE BUILDING WEALTH?



Why This Chart:

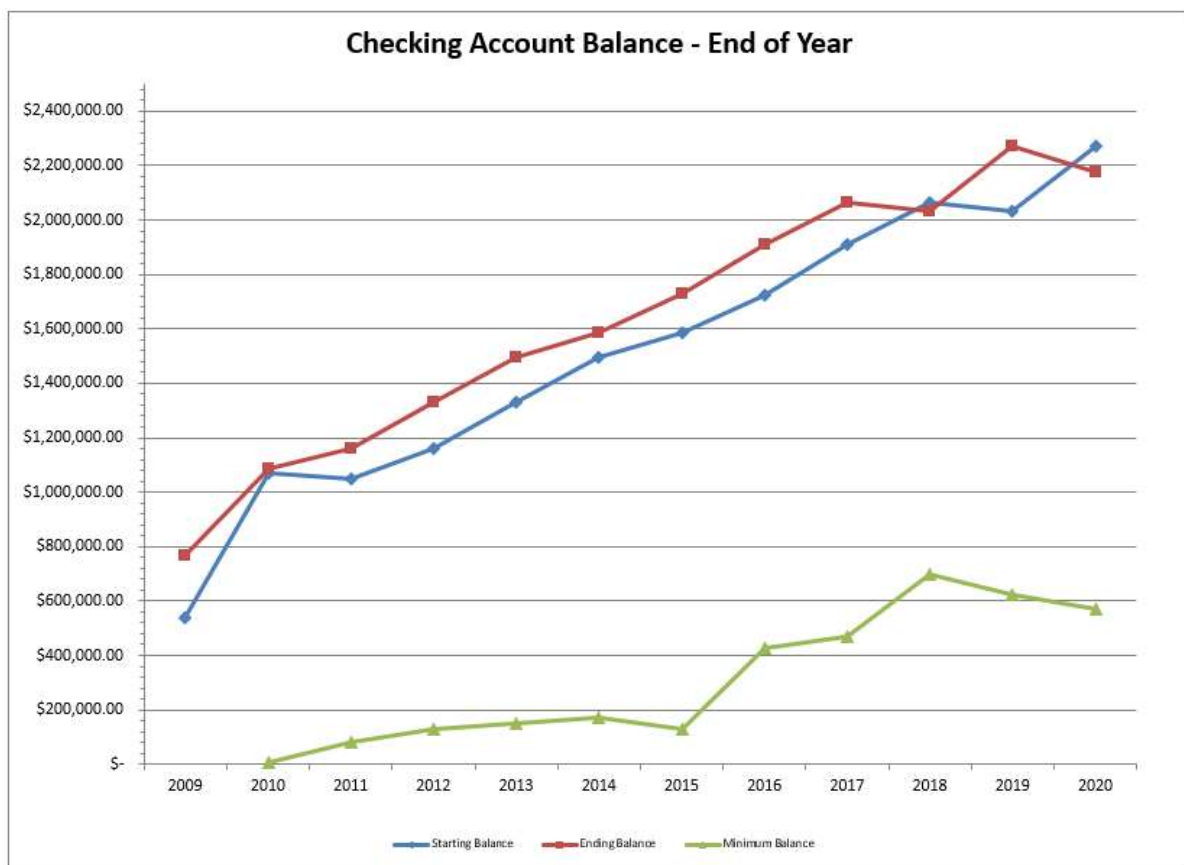
This chart indicates if the town is operating in a mode that is adding funds to the town's checking and savings accounts (numbers greater than \$0), or if it is operating in a mode that is taking funds away (numbers less than \$0).

Observations:

In 2020 we ran a deficit of ~ \$98,000, meaning we spent more money in 2020 than we received in in 2020. We were able to do this because we covered the shortfalls with money from the checking account.

This was expected and discussed in last year's town report. Last year we stated that we took in more than we spent "due in large part because we did not spend the money we raised in 2019 for road improvements. The money was available for spending but the company we contracted with was unable to get to Waterford before the weather turned". We went on to say that in 2020 "we fully expect to complete the paving projects identified last year" and "we fully expect that 2020s capital spending may cause us to run a deficit". A more accurate statement would have been that we fully expect that most of 2019's surplus will be eliminated when we complete our planned paving projects.

IS THE CHECKING ACCOUNT BALANCE GROWING?



Why This Chart:

This chart has three trend lines that show us how our annual starting and ending balances are changing with time.

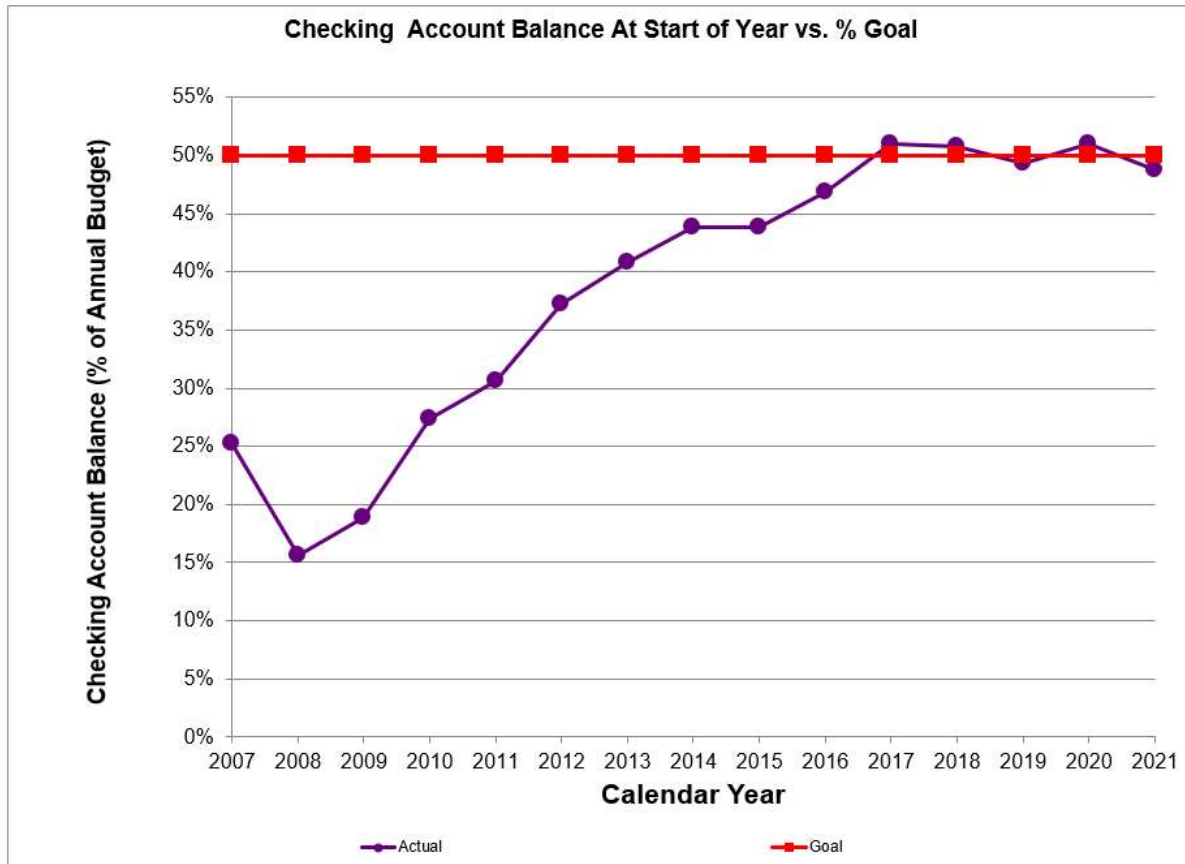
It also shows us how our minimum balance is changing with time. As a general rule we want our minimum balance to cover at least one month's average spending so that we can have confidence that we will have sufficient funds should anything happen with the timing of the annual tax bills.

Observations:

In CY2020 our average monthly spending (municipal, SAD #17, county) was approximately \$372,000. Since this is less than ~ \$570,00 we had on hand at the end of August, we believe we are in good shape.

It is worth noting that our average monthly spend has increased from \$345,000 in 2019 to \$372,000 in 2020. Additionally, our minimum balance dropped from \$600,000 to \$570,000. This is partially due to an increase in our school payment and a conscious decision to execute road improvement earlier in the season than has been customary in the past.

IS THE CHECKING ACCOUNT BALANCE SUFFICIENT?



Why This Chart:

Our surplus (checking) account is our most important “working” account as this is where we get the funds to pay bills until the tax monies arrive in September. If the account level is insufficient, we may have trouble paying our bills on-time. If it is too high it may mean that there is an opportunity to make a permanent withdrawal from the account to help reduce the tax burden. Everyone should care about this account.

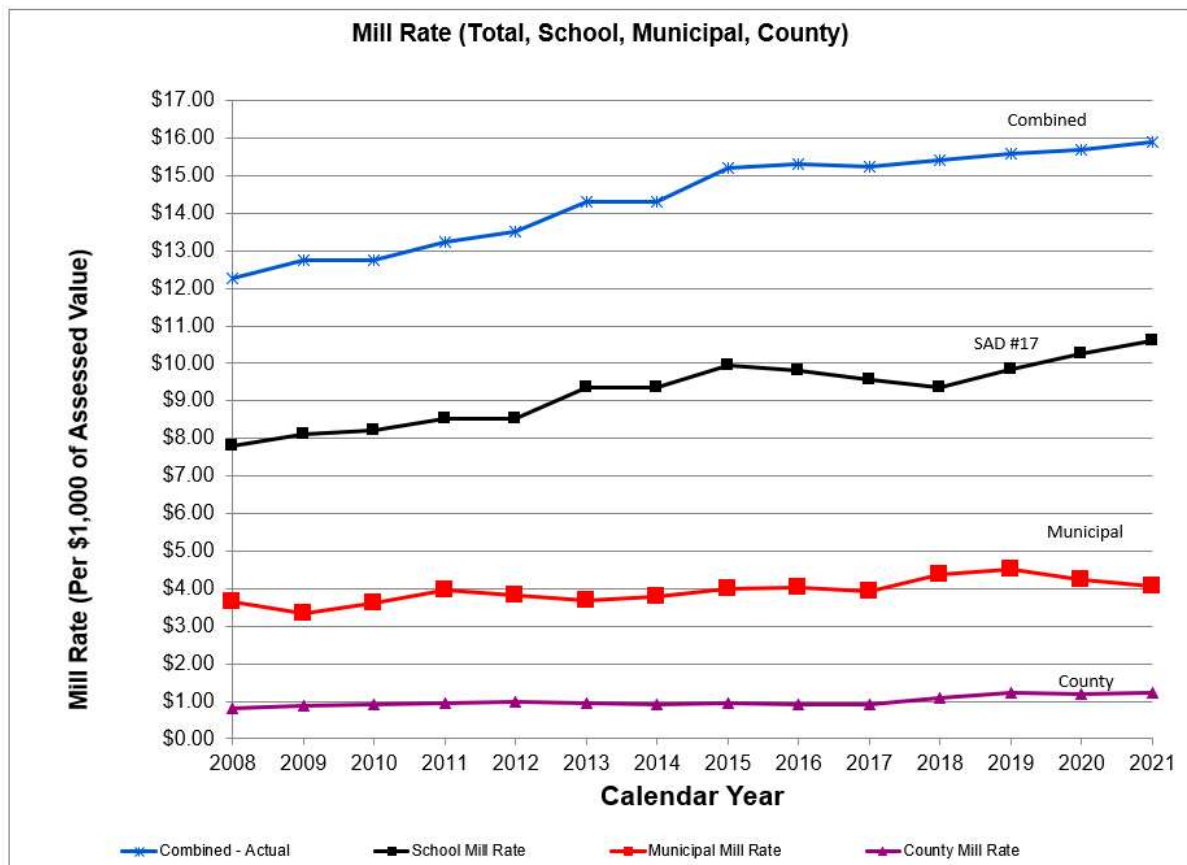
As a rule of thumb, we need approximately 50% of our fiscal budget on hand as of January 1st to have enough funds to pay all our bills on-time.

Our objective is to stay as close to the goal line as possible. It is inevitable that some years we will be above the line, and some years we will be below. This is to be expected as we strive for the perfect balance between having enough monies in our account to fund the budget and taking as little money from the taxpayers as possible.

Observations:

The chart clearly shows that we are achieving our goals of keeping our checking account levels where they need to be in order to fund spending until the property tax dollars arrive in September.

MILL RATE HISTORY



Why This Chart:

This chart shows the major areas impacting the mill rate.

Observations:

The mill rate, and associated components are expected to be as follows for 2021:

Municipal with offsetting revenue = \$4.05

SAD #17 = \$10.62

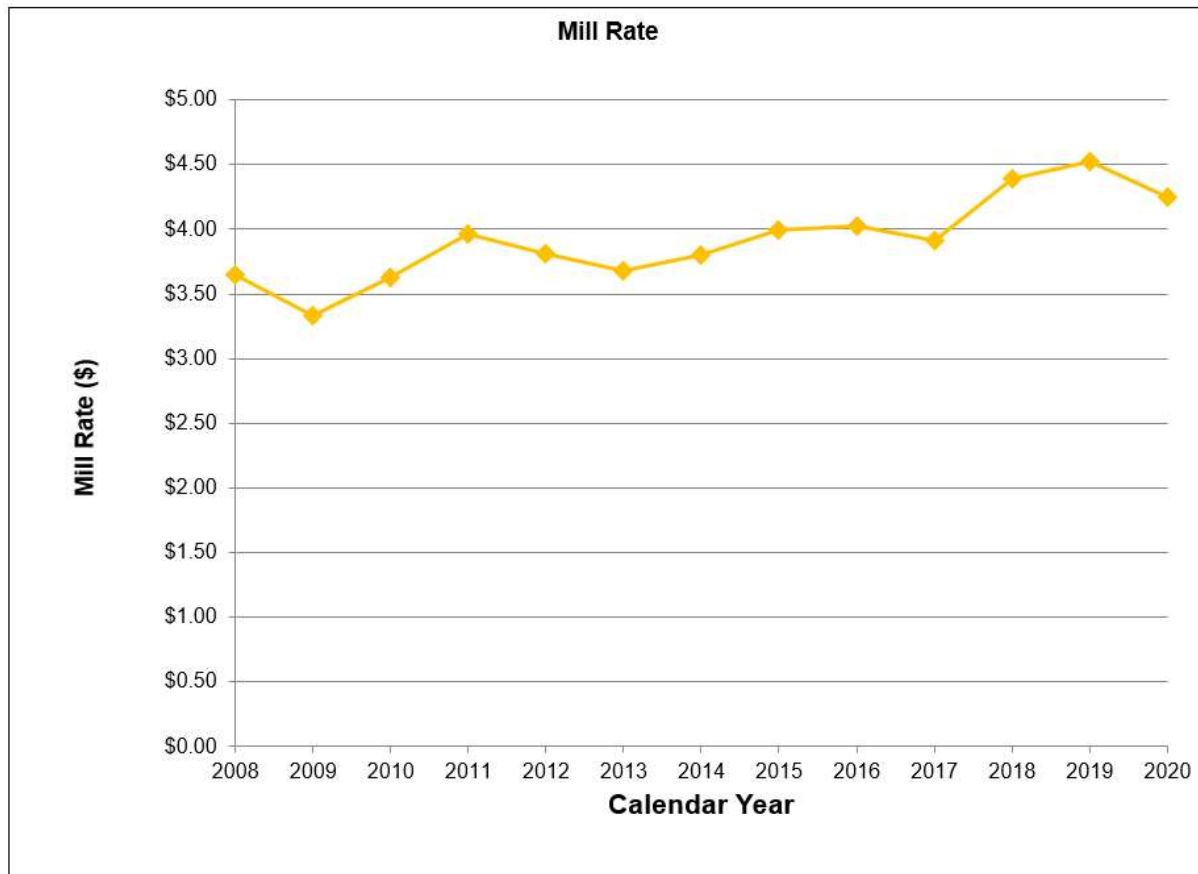
Oxford County = \$1.23

Total = Municipal + SAD #17 + Oxford County

Total = \$4.05 + \$10.62 + \$1.23 = \$15.90

The mill rate in 2020 was \$15.70, so this budget, if approved by voters, will increase the mill rate by \$0.20 per thousand of assessed value, or \$20 per \$100,000 of assessed value.

MILL RATE HISTORY (MUNICIPAL)



Why This Chart:

This chart shows the long-term trend of the municipal mill rate. The municipal mill rate is the portion of the total mill rate that can be impacted by voting during the annual town meeting.

Observations:

For much of the period in the chart the municipal mill rate has been hovering around \$4.00 per \$1,000 of assessed value.

We have been able to keep the municipal portion of the mill rate relatively flat by balancing spending with other forms of revenue in order to keep the amount of money raised from property taxes as low as possible.

For a complete list of revenue that is used to keep the municipal mill rate relatively flat please refer to the report titled "Projected Revenue to Offset Taxes". You can also refer to the "2021 Mill Rate Estimate" to see how the mill rate is calculated.

2021 MILL RATE PROJECTION

Source: Maine Revenue Services - 2020 Municipal Tax Rate Standard Form			
Item	Description	2017 Actual	Explanation
	Land	114,617,678.00	
	Buildings	\$ 87,780,718	
1	Total Valuation of Real Estate	\$ 202,398,396	Land + Buildings + Personal Property
2	Taxable Valuation of Personal Property	935,587	
3	Total Taxable Value of Real Estate and Personal Property	\$ 203,333,983	(Line 1 plus Line 2)
4a	Total Exempt Value for All Homestead Exemptions Granted	\$ 11,573,413	
4b	Homestead Exemption Reimbursement Value	\$ 8,101,389	Line 4a multiplied by 0.700)
5a	Total Exempt Value of all BETE Qualified Property	\$ 161,769	
5b	BETE Reimbursement Value	\$ 80,885	Line 5a multiplied by 0.5)
6	Total Valuation Base	\$ 211,516,257	Line 3 plus 4b plus 5b
ASSESSMENTS			
7	County Tax	\$ 260,540	Estimate (2020 x 1.03)
8	Municipal Appropriation	\$ 1,954,556	Estimate, As Requested
9	TIF Financing Plan Amount	\$ -	
10a	MSAD Appropriation (January thru June)	\$ 1,115,271	Actual
10b	MSAD Appropriation (July thru December)	\$ 1,130,885	Estimate (10a x 1.03)
11	Total Assessments = (7 + 8 + 9 + 10a + 10b)	\$ 4,461,252	
ALLOWABLE DEDUCTIONS			
12	State Municipal Revenue Sharing	\$ 106,922	2020 Actual
13a	Animal Control	\$ 1,053	2020 Actual
13b	Roads - Current Year's Revenue (URIP)	\$ 57,012	2020 Actual
13c	Roads - Vehicle Registrations	\$ 92,988	2020 Actual
13d	Transfer Station - Albany Estimate	\$ 60,776	2021 Estimate (0.23 x Requested Amount)
13e	Transfer Station - Stoneham Estimate	\$ 31,709	2021 Estimate (0.12 x Requested Amount)
13c	Current Year's Revenue (Generic)	\$ 329,398	(See "Revenue To Offset Taxes")
13d	Total Offset from Revenue (12+13a+13b + 13c)	\$ 679,859	
13e	Rolled from Prior Year's Surplus (Article Specific)	\$ 425,383	Proposed
13f	Taken from Checking	\$ -	Proposed
13g	Taken from Savings	\$ -	Proposed
13h	Rolled from Prior Year's Surplus (SAD #17)	\$ -	Required by State law, No surplus in 2020
13i	Taken from Surplus (Offset Taxes)	\$ -	
13j	Total Roll from Prior Year's Surplus (13e + 13f + 13g + 13h + 13i)	\$ 425,383	
14	Total Deductions To Offset Taxes (13c + 13h))	\$ 1,105,242	
15	Net Amount To Be Raised From Local Property Taxes (11 - 14)	\$ 3,356,010	
PERMISSIBLE TAX RATE per STATE LAW			
16	Maximum Allowable Tax	\$ 3,356,010 x 1.05 =	\$ 3,523,810
17	Minimum Tax Rate	\$ 3,356,010 / \$ 211,516,257 =	\$ 0.01587
18	Maximum Tax Rate	\$ 3,523,810 / \$ 211,516,257 =	\$ 0.01666
19	Tax For Commitment	\$ 203,333,983 x \$ 15.90 =	\$ 3,233,010
20	Maximum Allowable Overlay	\$ 3,356,010 x 0.05 =	\$ 167,800
ACTUAL TAX RATE AS SET BY BOARD OF SELECTMEN			
21	Homestead Reimbursement	\$ 8,101,389 x \$ 0.01590 =	\$ 128,812
22	BETE Reimbursement	\$ 80,885 x \$ 0.01590 =	\$ 1,286
23	Overlay	\$ 3,363,108 - \$ 3,356,010 =	\$ 7,099
MILL RATE BREAKDOWN			
A	Amount To Be Raised for Municipal Spending	\$ 1,954,556	Line 8
B	Overlay	\$ 7,099	Line 23
C	Amount of Offset Municipal Spending	\$ 1,105,242	Line 14
D	Municipal Appropriation - Deductions	\$ 856,413	Line A + B - C
E	Municipal Mill Rate	\$ 4.05	(Line D / Line 6) * 1000
F	MSAD #17 Mill Rate, Predicted	\$ 10.62	((Line 10a + Line 10b) / Line 6) *1000
G	County Mill Rate, Predicted	\$ 1.23	((Line 7 / Line 6) * 1000)
H	Total Mill Rate (Town, County, MSAD #17)	\$ 15.90	Line E + Line F + Line G

PROJECTED REVENUE TO OFFSET TAXES

PROJECTED REVENUE - USED TO OFFSET TAXES									
Account	Description	2018 - Actual	2019 - Actual	2020 - Actual	3 Year Avg	2018 - Proj	2019 - Proj	2020- Proj	2021- Proj
100	Animal Control	\$1,155	\$1,060	\$1,053	\$1,089	\$1,000	\$1,000	\$0	\$0
120	Auto Excise	\$313,914	\$337,310	\$339,761	\$330,328	\$0	\$93,143	\$241,766	\$246,773
150	Boat Excise	\$2,490	\$2,621	\$2,194	\$2,435	\$1,800	\$2,300	\$2,300	\$2,300
300	General Assistance	\$0	\$2,017	\$0	\$672	\$0	\$0	\$0	\$0
400	Interest - Personal Property	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
403	Interest Other	\$2,820	\$3,439	\$4,526	\$3,595	\$3,500	\$2,800	\$3,000	\$3,500
405	Interest - Real Estate	\$5,139	\$4,479	\$5,551	\$5,056	\$4,500	\$5,000	\$5,000	\$5,000
409	Interest - Tax Liens	\$2,550	\$2,644	\$3,563	\$2,919	\$2,500	\$2,500	\$2,800	\$2,800
495	Fees - Births	\$329	\$327	\$184	\$280	\$225	\$225	\$300	\$275
500	Fees - Deaths	\$451	\$282	\$452	\$395	\$0	\$0	\$300	\$300
505	Fees - Marriage	\$1,132	\$583	\$545	\$753	\$750	\$750	\$900	\$750
510	Fees - Office Reimbursement	\$4,848	\$5,298	\$4,210	\$4,785	\$4,400	\$4,800	\$5,400	\$4,750
515	Fees - Other	\$3,596	\$327	\$100	\$1,341	\$350	\$350	\$1,800	\$1,250
520	Fees - Town Agent Fees	\$7,809	\$7,737	\$7,471	\$7,672	\$7,000	\$7,000	\$7,500	\$7,500
550	Fees - Planning Board	\$798	\$663	\$524	\$662	\$800	\$800	\$800	\$650
560	Fees - Building Permits	\$4,495	\$3,388	\$2,629	\$3,504	\$1,700	\$2,500	\$3,200	\$3,250
565	Permit Fees - Burial	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
595	State Grants - Roads (URIP)	\$59,320	\$61,016	\$57,012	\$59,116	\$0	\$0	\$0	\$0
615	Fees - Snack Shack	\$12,566	\$0	\$0	\$4,189	\$0	\$0	\$0	\$4,000
650	Fees - Sports and Recreation	\$24,802	\$22,192	\$4,807	\$17,267	\$1,000	\$0	\$20,000	\$4,500
651	Road Race Income	\$9,731	\$11,054	\$3,725	\$8,170	\$10,000	\$10,000	\$10,000	\$10,000
660	State Grants - Homestead	\$75,557	\$88,247	\$117,352	\$93,719	\$0	\$0	\$0	\$0
665	State Grant - Tree growth	\$32,699	\$29,862	\$30,552	\$31,038	\$29,000	\$29,000	\$30,000	\$30,000
668	State Grant - Veterans	\$2,060	\$2,077	\$1,681	\$1,939	\$1,800	\$1,800	\$1,800	\$1,800
695	Transfer station - Albany	\$52,185	\$66,374	\$58,886	\$59,148	\$51,716	\$51,500	\$0	\$0
705	Transfer station - Stoneham	\$27,188	\$31,470	\$23,873	\$27,510	\$26,982	\$26,000	\$0	\$0
707	Transfer station - Vouchers	\$7,126	\$0	\$0	\$2,375	\$0	\$0	\$0	\$0
709	Transfer station - Waste	\$8,695	\$400	\$0	\$3,032	\$0	\$0	\$0	\$0
	Actual Revenue:	\$663,452	\$684,866	\$670,651	\$672,990				
	Amount Used To Offset Taxes:					\$149,023	\$241,468	\$336,866	\$329,398

REVENUE – ALL SOURCES

REVENUE REPORT / ALL SOURCES						
			TRIO ERA			
Account		Description	2017	2018	2019	2020
01	100	Animal Control	\$ 1,089	\$ 1,155	\$ 1,060	\$ 1,053
01	120	Auto Excise	\$ 297,057	\$ 313,914	\$ 337,310	\$ 339,761
01	130	BETE Reimbursement	\$ 203	\$ 2	\$ 2,199	\$ 1,278
01	150	Boat Excise	\$ 2,374	\$ 2,490	\$ 2,621	\$ 2,194
01	201	Cemetery Fee - Elm Vale	\$ 600	\$ -	\$ -	\$ -
01	202	Cemetery Fee - Pulpit Rock	\$ -	\$ -	\$ -	\$ -
01	203	Cemetery Fee - Woodlawn	\$ -	\$ -	\$ -	\$ -
01	230	Dividends	\$ -	\$ -	\$ -	\$ -
01	233	Dog Licenses	\$ -	\$ -	\$ -	\$ -
01	234	Donations - Elm Vale Cemetery	\$ 50	\$ -	\$ -	\$ -
01	235	Fire Department Donations	\$ 450	\$ 1,265	\$ 2,100	\$ -
01	236	Donations - Parks	\$ -	\$ -	\$ -	\$ -
01	245	Federal Grants	\$ -	\$ -	\$ -	\$ -
01	250	FEMA	\$ -	\$ -	\$ -	\$ -
01	265	Fines	\$ -	\$ -	\$ -	\$ -
01	270	Fire Fees	\$ 798	\$ 1,667	\$ 40	\$ -
01	275	Fire Department Reimbursement	\$ 1,945	\$ 1,860	\$ -	\$ -
01	280	Forestry Income	\$ -	\$ -	\$ -	\$ -
01	300	General Assistance	\$ -	\$ -	\$ 2,017	\$ -
01	400	Interest - Personal Property	\$ 11	\$ -	\$ -	\$ -
01	403	Interest Other	\$ 3,224	\$ 2,820	\$ 3,439	\$ 4,526
01	405	Interest - Real Estate	\$ 6,074	\$ 5,139	\$ 4,479	\$ 5,551
01	407	Interest - Savings	\$ 6,726	\$ 23,461	\$ 25,091	\$ 8,787
01	409	Interest - Tax Liens	\$ 3,627	\$ 2,550	\$ 2,644	\$ 3,563
01	410	Intra-town Income Charges	\$ 4,650	\$ 3,650	\$ 2,450	\$ -
01	441	McWain Pond Assoc. Share	\$ -	\$ -	\$ -	\$ -
01	451	Milfoil Fees - Keoka	\$ -	\$ -	\$ -	\$ -
01	480	Ordinances	\$ -	\$ 36	\$ -	\$ 382
01	495	Fees - Births	\$ 359	\$ 329	\$ 327	\$ 184
01	500	Fees - Deaths	\$ 374	\$ 451	\$ 282	\$ 452
01	505	Fees - Marriage	\$ 1,160	\$ 1,132	\$ 583	\$ 545
01	510	Fees - Office Reimbursement	\$ 6,442	\$ 4,848	\$ 5,298	\$ 4,210
01	515	Fees - Other	\$ 1,802	\$ 3,596	\$ 327	\$ 100
01	520	Fees - Town Agent Fees	\$ 7,484	\$ 7,809	\$ 7,737	\$ 7,471
01	524	Fees - Town Dog Fees	\$ 228	\$ 575	\$ 575	\$ 428
01	550	Fees - Planning Board	\$ 977	\$ 798	\$ 663	\$ 524
01	560	Fees - Building Permits	\$ 2,016	\$ 4,495	\$ 3,388	\$ 2,629
01	565	Permit Fees - Burial	\$ 112	\$ -	\$ -	\$ -

REVENUE – ALL SOURCES (CONTINUED)

REVENUE REPORT / ALL SOURCES						
			TRIO ERA			
Account		Description	2017	2018	2019	2020
01	100	Animal Control	\$ 1,089	\$ 1,155	\$ 1,060	\$ 1,053
01	120	Auto Excise	\$ 297,057	\$ 313,914	\$ 337,310	\$ 339,761
01	130	BETE Reimbursement	\$ 203	\$ 2	\$ 2,199	\$ 1,278
01	150	Boat Excise	\$ 2,374	\$ 2,490	\$ 2,621	\$ 2,194
01	201	Cemetery Fee - Elm Vale	\$ 600	\$ -	\$ -	\$ -
01	202	Cemetery Fee - Pulpit Rock	\$ -	\$ -	\$ -	\$ -
01	203	Cemetery Fee - Woodlawn	\$ -	\$ -	\$ -	\$ -
01	230	Dividends	\$ -	\$ -	\$ -	\$ -
01	233	Dog Licenses	\$ -	\$ -	\$ -	\$ -
01	234	Donations - Elm Vale Cemetery	\$ 50	\$ -	\$ -	\$ -
01	570	Permits - Plumbing	\$ -	\$ -	\$ -	\$ -
01	580	Permits - Weapons	\$ -	\$ -	\$ -	\$ -
01	585	Personal Property Tax Commitment	\$ 14,488	\$ 13,989	\$ 14,560	\$ 14,689
01	590	Real Estate Tax Commitment	\$ 3,094,936	\$ 3,076,930	\$ 3,137,119	\$ 3,177,655
01	592	Real Estate Tax Supplement	\$ 89,588	\$ 2,365	\$ 30,143	\$ 4,531
01	595	State Grants - Roads (URIP)	\$ 60,288	\$ 59,320	\$ 61,016	\$ 57,012
01	598	Sand Lot Income	\$ 5,785	\$ -	\$ 1,500	\$ -
01	600	Sale of Town Assets	\$ 6,575	\$ 1	\$ 6,687	\$ -
01	615	Fees - Snack Shack	\$ -	\$ -	\$ -	\$ -
01	625	Snowmobile Income	\$ 391	\$ 12,566	\$ 17,522	\$ 12,232
01	650	Fees - Sports and Recreation	\$ 610	\$ 24,802	\$ 22,192	\$ 4,807
01	651	Road Race Income	\$ 9,249	\$ 9,731	\$ 11,054	\$ 3,725
01	655	State Grants - Fire Department	\$ -	\$ -		\$ -
01	660	State Grants - Homestead	\$ 57,508	\$ 75,557	\$ 88,247	\$ 117,352
01	665	State Grant - Tree growth	\$ 33,190	\$ 32,699	\$ 29,862	\$ 30,552
01	668	State Grant - Veterans	\$ 1,937	\$ 2,060	\$ 2,077	\$ 1,681
01	670	State Grant - Revenue Sharing	\$ 53,578	\$ 59,679	\$ 72,539	\$ 106,922
01	695	Transfer station - Oxford	\$ 44,004	\$ 52,185	\$ 66,374	\$ 58,886
01	705	Transfer station - Stoneham	\$ 24,501	\$ 27,188	\$ 31,470	\$ 23,873
01	707	Transfer station - Vouchers	\$ 9,214	\$ 7,126	\$ -	\$ -
01	709	Transfer station - Waste	\$ 7,410	\$ 8,695	\$ 400	\$ -
01	710	Tree Growth Penalty	\$ -	\$ -	\$ -	\$ -
01	760	Veterans Exemption Reimbursement	\$ -	\$ -		\$ -
01	890	Other Tax Refund	\$ (4,664)	\$ -	\$ -	\$ (169)
01	999	Transfer Station - 2005 Audit Fees	\$ -	\$ -	\$ -	\$ -

REVENUE – ALL SOURCES (CONTINUED)

REVENUE REPORT / ALL SOURCES							
			TRIO ERA				
Account		Description	2017	2018	2019	2020	
30	407	Transfer Station - Interest on Savings	\$ -	\$ -	\$ -	\$ 322	
30	705	Transfer Station - Vouchers	\$ -	\$ -	\$ -	\$ 9,767	
30	709	Transfer Station - Waste Material	\$ -	\$ -	\$ -	\$ 5,395	
31	407	Equipment Rotation - Interest on Savings	\$ -	\$ -	\$ -	\$ 170	
32	235	Fire Department - Donations	\$ -	\$ -	\$ -	\$ 1,574	
32	275	Fire Department - Income	\$ -	\$ -	\$ -	\$ 993	
32	407	Fire Department - Interest on Savings	\$ -	\$ -	\$ -	\$ 1,008	
33	407	Garage Improvement - Interest on Savings	\$ -	\$ -	\$ -	\$ 32	
34	407	Sandlot - Interest on Savings	\$ -	\$ -	\$ -	\$ 15	
34	598	Sandlot - Income	\$ -	\$ -	\$ -	\$ 4,000	
35	407	Legal - Interest on Savings	\$ -	\$ -	\$ -	\$ 43	
40	407	Bisbee - Interest on Savings	\$ -	\$ -	\$ -	\$ 20	
41	200	Elm Vale - Plots	\$ -	\$ -	\$ -	\$ 600	
41	234	Elm Vave - Donations	\$ -	\$ -	\$ -	\$ 1,100	
41	407	Elm Vale - Interest on Savings	\$ -	\$ -	\$ -	\$ 10	
42	407	Pulpit Rock - Interest on Savings	\$ -	\$ -	\$ -	\$ 134	
43	407	Werner Park - Interest on Savings	\$ -	\$ -	\$ -	\$ 50	
44	407	Woodlawn - Interest on Savings	\$ -	\$ -	\$ -	\$ 29	
Sum - Actual			\$ 3,858,419	\$ 3,848,932	\$ 3,997,390	\$ 4,022,645	

EXPENSES – ALL SOURCES

EXPENSES REPORT / ALL SOURCES				
Account	Description	2018	2019	2020
050	Animal Control	\$ 5,570	\$ 5,610	\$ 5,570
055	Appeals Board	\$ -	\$ -	\$ -
060	Assessing / Tax Abatements / Etc	\$ 33,346	\$ 38,430	\$ 152,236
105	Capital Road Improvements	\$ 376,661	\$ -	\$ 348,588
110	Cemetery - Bisbeetown	\$ 845	\$ 1,743	\$ 1,608
112	Cemetery - Elm Vale	\$ 6,990	\$ 27,674	\$ 5,822
114	Cemetery - Pulpit Rock	\$ 1,012	\$ 1,695	\$ 2,108
116	Cemetery - Woodlawn	\$ 934	\$ 3,404	\$ 2,588
130	Code Enforcement	\$ 1,819	\$ 1,736	\$ 2,440
330	Fire Department	\$ 41,566	\$ 41,695	\$ 43,460
340	Fringe Benefits	\$ 114,806	\$ 118,986	\$ 137,408
410	General Assistance	\$ 2,715	\$ 1,859	\$ 1,200
430	Grants	\$ 56,274	\$ 59,499	\$ 57,590
450	Highway and Bridges	\$ 253,051	\$ 298,749	\$ 298,503
510	Insurances	\$ 31,673	\$ 38,651	\$ 34,685
610	Municipal Building - Garage	\$ 8,063	\$ 14,588	\$ 7,308
620	Municipal Building - Town Office	\$ 20,270	\$ 29,527	\$ 19,336
700	Office Expenses	\$ 166,744	\$ 185,424	\$ 163,137
745	Parks	\$ 1,688	\$ 3,070	\$ 1,680
750	Planning Board	\$ 7,238	\$ 4,642	\$ 7,402
770	Protection	\$ 4,243	\$ 8,765	\$ 1,580
790	Road Race	\$ 9,731	\$ 11,054	\$ 3,725
800	Sand Lot	\$ 3,962	\$ 15,131	\$ 7,055
805	Snowmobile	\$ 11,785	\$ 16,765	\$ 11,312
850	Sports and Recreation	\$ 58,112	\$ 53,486	\$ 9,066
860	Street Lights	\$ 6,873	\$ 6,508	\$ 5,370
900	Taxes (SAD #17 and Oxford County)	\$ 2,200,980	\$ 2,298,364	\$ 2,422,497
930	Transfer Station	\$ 211,292	\$ 254,683	\$ 249,993
950	Werner Park	\$ -	\$ 15	\$ -
960	Winter Roads	\$ 142,914	\$ 111,383	\$ 105,000
990	Unallocated	\$ -	\$ 80,000	\$ -
SUM:		\$ 3,781,156	\$ 3,733,137	\$ 4,108,263

SUMMARY OF SAVING ACCOUNTS

Savings Account - Summary of Transactions (Page 1)					
	CY 2017	CY 2018	CY 2019	CY 2020	CY 2020 Notes
115-03 Bisbeetown Cemetery					
Beginning Balance	\$ 5,340.75	\$ 5,367.32	\$ 5,239.61	\$ 4,818.40	
Interest / Fees	\$ 26.57	\$ 67.43	\$ 78.79	\$ 21.13	
Deposit 1	\$ -	\$ -	\$ -	\$ -	
Withdrawal 1	\$ -	\$ 195.14	\$ 500.00	\$ -	
Ending Balance	\$ 5,367.32	\$ 5,239.61	\$ 4,818.40	\$ 4,839.53	
115-06 Dump Improvement					
Beginning Balance:	\$ 35,821.63	\$ 52,915.36	\$ 69,808.58	\$ 77,210.29	
Interest / Fees	\$ 180.15	\$ 672.83	\$ 988.54	\$ 338.78	
Deposit (Other)	\$ 300.00	\$ 400.00	\$ 7,355.07	\$ 9,767.25	Vouchers
Deposit (Other)			\$ 5,644.43	\$ 5,395.07	Waste
Deposit (Other)	\$ 16,613.58	\$ 15,820.39	\$ 400.00	\$ -	
Withdrawal 1	\$ -	\$ -	\$ 6,986.33	\$ -	
Ending Balance	\$ 52,915.36	\$ 69,808.58	\$ 77,210.29	\$ 92,711.39	
115-09 Elm Vale Cemetery					
Beginning Balance	\$ 19,514.91	\$ 19,692.46	\$ 19,454.88	\$ 2,496.72	
Interest / Fees	\$ 109.45	\$ 247.47	\$ 287.84	\$ 10.97	
Deposit 1	\$ 50.00	\$ 1,800.00	\$ 900.00	\$ 600.00	Sale of Plots
Deposit 2	\$ 600.00	\$ 635.00	\$ -	\$ 1,100.00	Donnations
Deposit 3	\$ 3,168.10	\$ -	\$ -	\$ 1,253.38	
Withdrawal 1	\$ 3,750.00	\$ 2,790.05	\$ 17,646.00	\$ -	
Withdrawal 2	\$ -	\$ 0.00	\$ 500.00	\$ -	
Withdrawal 3	\$ -	\$ 0.00	\$ 0.00	\$ -	
Ending Balance	\$ 19,692.46	\$ 19,584.88	\$ 2,496.72	\$ 5,461.07	
115-12 Equipment Rotation					
Beginning Balance	\$ 131.41	\$ 26,139.25	\$ 76,490.30	\$ 40,698.99	
Interest / Fees	\$ 3.50	\$ 351.05	\$ 845.93	\$ 179.64	
Deposit 1	\$ 50,000.00	\$ 50,000.00	\$ 75,000.00	\$ 85,000.00	Per Article 45 of 2019 TR
Deposit 2	\$ 33,504.34	\$ -	\$ -	\$ -	
Withdrawal 2	\$ 57,500.00	\$ -	\$ 31,637.24	\$ -	
Withdrawal 3	\$ -	\$ -	\$ 80,000.00	\$ -	
Ending Balance	\$ 26,139.25	\$ 76,490.30	\$ 40,698.99	\$ 125,878.63	
115-15 Fire Department					
Beginning Balance	\$ 110,490.76	\$ 151,894.54	\$ 178,065.68	\$ 235,329.99	
Deposit (Interest / Fees)	\$ 715.30	\$ 2,146.14	\$ 3,027.79	\$ 1,062.34	
Deposit (Donations)	\$ 450.00	\$ 1,265.00	\$ -	\$ 1,550.00	
Deposit (Budget Surplus)	\$ 16,260.67	\$ -	\$ 14,186.02	\$ 12,140.35	
Deposit (Budget Surplus)	\$ 7,653.93	\$ -	\$ 17,050.50	\$ -	
Deposit (Oxford County)	\$ 20,400.00	\$ 20,900.00	\$ 20,900.00	\$ 20,900.00	
Deposit (Equipment Sale)	\$ -	\$ -	\$ -	\$ -	
Deposit (Other)	\$ -	\$ 1,860.00	\$ -	\$ -	
Deposit (Other)	\$ -	\$ -	\$ 2,100.00	\$ -	
Withdrawal (Other)	\$ 4,076.12	\$ -	\$ -	\$ -	
Ending Balance	\$ 151,894.54	\$ 178,065.68	\$ 235,329.99	\$ 270,982.68	
115-17 Forestry Fund					
Beginning Balance	\$ 186,580.24	\$ 210,887.10	\$ 232,110.66	\$ 235,607.54	
Interest / Fees	\$ 648.86	\$ 2,660.96	\$ 3,497.48	\$ 1,033.13	
Deposit 1	\$ 23,658.00	\$ 18,562.00	\$ -	\$ -	
Deposit 2	\$ 192,485.00	\$ -	\$ -	\$ -	
Withdrawal 1	\$ 192,485.00	\$ -	\$ -	\$ -	
Ending Balance	\$ 210,887.10	\$ 232,110.06	\$ 235,608.14	\$ 236,640.67	
This information is intended to show beginning and ending balances of our savings accounts, and the transactions that occurred during the budget year. Actual ending balances may vary as some additions occurred after December 31, 2020.					

SUMMARY OF SAVING ACCOUNTS (CONTINUED)

Savings Account - Summary of Transactions (Page 2)					
	CY 2017	CY 2018	CY 2019	CY 2020	CY 2020 Notes
115-24 Garage Improvement Fund					
Beginning Balance	\$ 7,437.32	\$ 7,474.34	\$ 7,568.36	\$ 7,682.40	
Interest / Fees	\$ 37.02	\$ 94.02	\$ 114.04	\$ 33.69	
Deposit 1	\$ -	\$ -	\$ -	\$ -	
Withdrawal 1	\$ -	\$ -	\$ -	\$ -	
Ending Balance	\$ 7,474.34	\$ 7,568.36	\$ 7,682.40	\$ 7,716.09	
115-33 Pulpit Rock Cemetery					
Beginning Balance	\$ 31,646.65	\$ 31,804.14	\$ 32,204.19	\$ 32,189.30	
Interest / Fees	\$ 157.49	\$ 400.05	\$ 485.11	\$ 141.16	
Deposit 1	\$ -	\$ -	\$ -	\$ -	
Withdrawal 1	\$ -	\$ -	\$ 500.00	\$ -	
Withdrawal 2	\$ -	\$ -	\$ -	\$ -	
Ending Balance	\$ 31,804.14	\$ 32,204.19	\$ 32,189.30	\$ 32,330.46	
115-36 Revaluation Fund					
Beginning Balance	\$ 51.48	\$ 51.72	\$ 52.39	\$ 53.18	
Interest / Fees	\$ 0.24	\$ 0.67	\$ 0.79	\$ 0.23	
Deposit 1	\$ -	\$ -	\$ -	\$ -	
Withdrawal 1	\$ -	\$ -	\$ -	\$ -	
Ending Balance	\$ 51.72	\$ 52.39	\$ 53.18	\$ 53.41	
115-38 Sandlot					
Beginning Balance	\$ 4,660.89	\$ 4,684.09	\$ 6,372.97	\$ 3,694.90	
Interest / Fees	\$ 23.20	\$ 87.77	\$ 89.12	\$ 16.25	
Deposit 1	\$ -	\$ 537.50	\$ -	\$ 3,369.79	
Deposit 2	\$ -	\$ 1,500.00	\$ -	\$ -	
Deposit 3	\$ -	\$ 1,500.00	\$ -	\$ -	
Deposit 4	\$ -	\$ 1,500.00	\$ -	\$ -	
Deposit 5	\$ -	\$ 500.00	\$ -	\$ -	
Deposit 6	\$ -	\$ 2,000.00	\$ -	\$ -	
Withdrawal 1	\$ -	\$ 486.00	\$ 647.19	\$ -	
Withdrawal 2	\$ -	\$ 486.00	\$ 2,120.00	\$ -	
Withdrawal 3	\$ -	\$ 486.00	\$ -	\$ -	
Withdrawal 4	\$ -	\$ 486.00	\$ -	\$ -	
Withdrawal 5	\$ -	\$ 50.00	\$ -	\$ -	
Withdrawal 6	\$ -	\$ 2,000.00	\$ -	\$ -	
Withdrawal 7	\$ -	\$ 1,961.79	\$ -	\$ -	
Ending Balance	\$ 4,684.09	\$ 6,353.57	\$ 3,694.90	\$ 7,080.94	
115-45 Snowmobile Fund					
Beginning Balance	\$ 3,885.06	\$ 4,296.61	\$ 5,135.14	\$ 5,983.07	
Adjustment To Beginning Balance	\$ -	\$ -	\$ 5.45	\$ -	
Interest / Fees	\$ 20.97	\$ 62.82	\$ 87.80	\$ 29.02	
Deposit 1	\$ -	\$ -	\$ 754.68	\$ 920.18	Balance = Revenue - Expenses
Deposit 2	\$ 390.58	\$ 781.16	\$ -	\$ -	
Withdrawal 1	\$ -	\$ -	\$ -	\$ -	
Withdrawal 2	\$ -	\$ -	\$ -	\$ -	
Ending Balance	\$ 4,296.61	\$ 5,140.59	\$ 5,983.07	\$ 6,932.27	
115-48 Sports and Recreation					
Beginning Balance	\$ 2,233.97	\$ 2,245.17	\$ 7,404.79	\$ 2,522.81	
Adjustment To Beginning Balance	\$ -	\$ -	\$ 7.86	\$ 11.08	
Interest / Fees	\$ 11.20	\$ 70.99	\$ 110.16	\$ 2,468.60	
Deposit 1	\$ -	\$ 5,096.49	\$ -	\$ -	
Deposit 2	\$ -	\$ -	\$ -	\$ -	
Withdrawal 1	\$ -	\$ 390.00	\$ 5,000.00	\$ -	Warrant article 57
Withdrawal 2	\$ -	\$ -	\$ -	\$ -	
Ending Balance	\$ 2,245.17	\$ 7,022.65	\$ 2,522.81	\$ 5,002.49	
This information is intended to show beginning and ending balances of our savings accounts, and the transactions that occurred during the budget year. Actual ending balances may vary as some additions occurred after December 31, 2020.					

SUMMARY OF SAVING ACCOUNTS (CONTINUED)

Savings Account - Summary of Transactions (Page 3)					
	CY 2017	CY 2018	CY 2019	CY 2020	CY 2020 Notes
<u>115-50 Surplus Funds</u>					
Beginning Balance	\$ 11,717.10	\$ 18,356.24	\$ 21,613.32	\$ 28,638.05	
Interest / Fees	\$ 64.11	\$ 256.08	\$ 337.92	\$ 125.59	
Deposit 1	\$ 6,575.03	\$ 3,000.00	\$ 6,324.38	\$ -	
Deposit 2	\$ 0	\$ 1	\$ 362	\$ 0	
Withdrawal 1	\$ -	\$ -	\$ -	\$ -	
Ending Balance	\$ 18,356.24	\$ 21,613.32	\$ 28,638.05	\$ 28,763.64	
<u>115-57 Werner Park Fund</u>					
Beginning Balance	\$ 9,244.45	\$ 9,290.47	\$ 9,407.32	\$ 12,049.84	
Interest / Fees	\$ 46.02	\$ 116.85	\$ 142.52	\$ 52.84	
Deposit 1	\$ -	\$ -	\$ 2,500.00	\$ -	Donnation from Bear Mountain Grange
Withdrawal 1	\$ -	\$ -	\$ -	\$ -	
Ending Balance	\$ 9,290.47	\$ 9,407.32	\$ 12,049.84	\$ 12,102.68	
<u>115-59 Winter Roads Emergency Fund</u>					
Beginning Balance	\$ 25,215.99	\$ 25,341.49	\$ 25,660.26	\$ 26,046.91	
Interest / Fees	\$ 125.50	\$ 318.77	\$ 386.65	\$ 114.22	
Deposit 1	\$ -	\$ -	\$ -	\$ -	
Withdrawal 1	\$ -	\$ -	\$ -	\$ -	
Ending Balance	\$ 25,341.49	\$ 25,660.26	\$ 26,046.91	\$ 26,161.13	
<u>115-60 Unemployment Fund</u>					
Beginning Balance	\$ 10,610.07	\$ 10,662.87	\$ 10,796.99	\$ 10,977.68	
Interest / Fees	\$ 52.80	\$ 134.12	\$ 162.69	\$ 48.13	
Deposit 1	\$ -	\$ -	\$ 18.00	\$ -	
Withdrawal 1	\$ -	\$ -	\$ -	\$ -	
Ending Balance	\$ 10,662.87	\$ 10,796.99	\$ 10,977.68	\$ 11,025.81	
<u>115-61 Woodlawn Cemetery</u>					
Beginning Balance	\$ 7,189.79	\$ 7,225.58	\$ 7,316.47	\$ 6,926.56	
Interest / Fees	\$ 35.79	\$ 90.89	\$ 110.09	\$ 30.39	
Deposit 1	\$ -	\$ -	\$ -	\$ -	
Deposit 2	\$ -	\$ -	\$ -	\$ -	
Withdrawal 1	\$ -	\$ -	\$ 500.00	\$ -	
Ending Balance	\$ 7,225.58	\$ 7,316.47	\$ 6,926.56	\$ 6,956.95	
<u>115-61 Legal</u>					
Beginning Balance	\$ -	\$ -	\$ 24,000.00	\$ 54,086.05	
Interest / Fees	\$ -	\$ -	\$ 9.85	\$ 42.83	
Deposit 1	\$ -	\$ -	\$ 25,076.20	\$ 5,002.31	Rolfe Payment
Deposit 2	\$ -	\$ -	\$ 5,000.00	\$ -	
Withdrawal 1	\$ -	\$ -	\$ -	\$ -	
Ending Balance	\$ -	\$ -	\$ 54,086.05	\$ 59,131.19	
This information is intended to show beginning and ending balances of our savings accounts, and the transactions that occurred during the budget year. Actual ending balances may vary as some additions occurred after December 31, 2020.					

DISPOSITION OF CY2020 SURPLUSES & OVERAGES

CY20 Disposition of Surpluses and Overdrafts		Columns K - M = Where did money come from?					Columns G - H = Where did surpluses go?				Columns I - J = How did we cover gaps?			
A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
Article #	Description	CY 2020 Budget Source					Account Surplus or Deficit				Surplus Disposition		Deficit Coverage	
		Budget	Rolled from Prior Year	Raised from Taxes	Taken From Savings	Other	Budget	Spending	Surplus	Deficit	Into Checking	Into Savings	Out of Checking	Out of Savings
15	Animal Control	\$5,570	\$0	\$4,510	\$0	\$1,060	\$5,570	\$ 5,570	\$0	\$0	\$0	\$0	\$0	\$0
16	Appeals Board	\$1,000	\$1,000	\$0	\$0	\$0	\$1,000	\$ -	\$1,000	\$0	\$1,000	\$0	\$0	\$0
17	Abatement on Taxes	\$5,000	\$0	\$5,000	\$0	\$0	\$5,000	\$ 9,334	\$0	(\$4,334)	\$0	\$0	(\$4,334)	\$0
18	Discount on Taxes	\$20,000	\$0	\$20,000	\$0	\$0	\$20,000	\$ 19,082	\$918	\$0	\$918	\$0	\$0	\$0
19	Tax Anticipation Note	\$4,500	\$4,500	\$0	\$0	\$0	\$4,500	\$ -	\$4,500	\$0	\$4,500	\$0	\$0	\$0
20	Updating Tax Maps	\$4,000	\$1,611	\$2,389	\$0	\$0	\$4,000	\$ 3,675	\$325	\$0	\$325	\$0	\$0	\$0
21	Certified Assessor	\$25,170	\$14,217	\$10,953	\$0	\$0	\$25,170	\$ 16,557	\$8,613	\$0	\$8,613	\$0	\$0	\$0
22	Bisbeetown Cemetery	\$1,707	\$0	\$1,707	\$0	\$0	\$1,707	\$ 1,608	\$99	\$0	\$99	\$0	\$0	\$0
23	Elm Vale Cemetery	\$6,575	\$0	\$6,575	\$0	\$0	\$6,575	\$ 5,822	\$753	\$0	\$753	\$0	\$0	\$0
24	Pulpit Rock Cemetery	\$1,800	\$0	\$1,800	\$0	\$0	\$1,800	\$ 2,108	\$0	(\$308)	\$0	\$0	(\$308)	\$0
25	Woodlawn Cemetery	\$1,575	\$0	\$1,575	\$0	\$0	\$1,575	\$ 2,588	\$0	(\$1,013)	\$0	\$0	(\$1,013)	\$0
26	Enforcement of Ordinances	\$2,360	\$624	\$1,736	\$0	\$0	\$2,360	\$ 2,440	\$0	(\$80)	\$0	\$0	(\$80)	\$0
27	Local Fire Protection	\$45,000	\$0	\$45,000	\$0	\$0	\$45,000	\$ 32,860	\$12,140	\$0	\$0	\$12,140	\$0	\$0
28	Fire Chiefs	\$10,600	\$0	\$10,600	\$0	\$0	\$10,600	\$ 10,600	\$0	\$0	\$0	\$0	\$0	\$0
29	Employee Retirement Plan	\$13,003	\$1,575	\$11,428	\$0	\$0	\$13,003	\$ 11,857	\$1,146	\$0	\$1,146	\$0	\$0	\$0
30	Health Insurance	\$107,382	\$11,366	\$96,016	\$0	\$0	\$107,382	\$ 91,805	\$15,577	\$0	\$15,577	\$0	\$0	\$0
31	FICA & Medicare	\$32,885	\$856	\$32,029	\$0	\$0	\$32,885	\$ 33,747	\$0	(\$861)	\$0	\$0	(\$861)	\$0
32	Unemployment Benefits	\$500	\$500	\$0	\$0	\$0	\$500	\$ -	\$500	\$0	\$500	\$0	\$0	\$0
33	General Assistance	\$4,000	\$1,795	\$2,205	\$0	\$0	\$4,000	\$ 1,200	\$2,800	\$0	\$2,800	\$0	\$0	\$0
34	Stoneham Rescue	\$27,065	\$0	\$27,065	\$0	\$0	\$27,065	\$ 27,065	\$0	\$0	\$0	\$0	\$0	\$0
35	Lakes Conservation	\$4,900	\$0	\$4,900	\$0	\$0	\$4,900	\$ 4,900	\$0	\$0	\$0	\$0	\$0	\$0
36	Historical Society	\$2,000	\$0	\$2,000	\$0	\$0	\$2,000	\$ 2,000	\$0	\$0	\$0	\$0	\$0	\$0
37	Library	\$16,000	\$0	\$16,000	\$0	\$0	\$16,000	\$ 16,000	\$0	\$0	\$0	\$0	\$0	\$0
38	Charitable Donations	\$8,525	\$0	\$8,525	\$0	\$0	\$8,525	\$ 7,625	\$900	\$0	\$900	\$0	\$0	\$0
39	Highway and Bridges	\$273,006	\$0	\$273,006	\$0	\$0	\$273,006	\$ 298,503	\$0	(\$25,497)	\$0	\$0	(\$25,497)	\$0
40	Winter Supplemental	\$99,134	\$10,783	\$88,351	\$0	\$0	\$99,134	\$ 105,000	\$0	(\$5,866)	\$0	\$0	(\$5,866)	\$0
41	Winter Sand for Residents	\$4,000	\$0	\$4,000	\$0	\$0	\$4,000	\$ -	\$4,000	\$0	\$4,000	\$0	\$0	\$0
42	Winter Savings Account	\$0	\$0	\$0	\$0	\$0	\$0	\$ -	\$0	\$0	\$0	\$0	\$0	\$0
43	Road Improvements	\$640,000	\$483,440	\$0	\$156,560	\$0	\$640,000	\$ 348,588	\$291,412	\$0	\$291,412	\$0	\$0	\$0
44	Special Equipment Account	\$85,000	\$0	\$85,000	\$0	\$0	\$85,000	\$ -	\$85,000	\$0	\$0	\$85,000	\$0	\$0
45	Insurances	\$20,211	\$0	\$20,211	\$0	\$0	\$20,211	\$ 24,369	\$0	(\$4,158)	\$0	\$0	(\$4,158)	\$0

DISPOSITION OF CY2020 SURPLUSES & OVERAGES (CONTINUED)

CY20 Disposition of Surpluses and Overdrafts		Columns K - M = Where did money come from?					Columns G - H = Where did surpluses go?				Columns I - J = How did we cover gaps?			
A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
Article #	Description	CY 2020 Budget Source					Account Surplus or Deficit				Surplus Disposition		Deficit Coverage	
		Budget	Rolled from Prior Year	Raised from Taxes	Taken From Savings	Other	Budget	Spending	Surplus	Deficit	Into Checking	Into Savings	Out of Checking	Out of Savings
46	Workers Comp Insurance	\$17,000	\$0	\$17,000	\$0	\$0	\$17,000	\$ 10,316	\$6,684	\$0	\$6,684	\$0	\$0	\$0
47	Utilities and Maintenance -	\$8,665	\$0	\$8,665	\$0	\$0	\$8,665	\$ 7,308	\$1,357	\$0	\$1,357	\$0	\$0	\$0
48	Offices and Maintenance -	\$26,300	\$0	\$26,300	\$0	\$0	\$26,300	\$ 19,327	\$6,973	\$0	\$6,973	\$0	\$0	\$0
49	Office Expenses	\$38,489	\$0	\$38,489	\$0	\$0	\$38,489	\$ 47,675	\$0	(\$9,186)	\$0	\$0	(\$9,186)	\$0
50	Legal	\$8,250	\$0	\$8,250	\$0	\$0	\$8,250	\$ 1,582	\$6,668	\$0	\$6,668	\$0	\$0	\$0
51	Office Salaries	\$133,871	\$0	\$133,871	\$0	\$0	\$133,871	\$ 137,880	\$0	(\$4,009)	\$0	\$0	(\$4,009)	\$0
52	Parks	\$4,000	\$915	\$3,085	\$0	\$0	\$4,000	\$ 1,680	\$2,320	\$0	\$2,320	\$0	\$0	\$0
53	Planning Board	\$8,646	\$4,004	\$4,642	\$0	\$0	\$8,646	\$ 7,402	\$1,244	\$0	\$1,244	\$0	\$0	\$0
54	Hazardous Trees	\$4,000	\$2,020	\$1,980	\$0	\$0	\$4,000	\$ 1,580	\$2,420	\$0	\$2,420	\$0	\$0	\$0
55	Sports & Recreation	\$49,991	\$0	\$49,991	\$0	\$0	\$49,991	\$ 9,066	\$40,925	\$0	\$40,925	\$0	\$0	\$0
56	Sand Lot	\$10,425	\$0	\$10,425	\$0	\$0	\$10,425	\$ 7,055	\$3,370	\$0	\$3,370	\$0	\$0	\$0
57	Road Race	\$10,000	\$0	\$0	\$0	\$10,000	\$10,000	\$ 3,725	\$6,275	\$0	\$6,275	\$0	\$0	\$0
58	Street Lights	\$7,000	\$1,094	\$5,906	\$0	\$0	\$7,000	\$ 5,370	\$1,630	\$0	\$1,630	\$0	\$0	\$0
59	Transfer Station	\$224,850	\$0	\$224,850	\$0	\$0	\$224,850	\$ 249,993	\$0	(\$25,143)	\$0	\$0	(\$25,143)	\$0
60	Speed Enforcement	\$7,500	\$715	\$6,785	\$0	\$0	\$7,500	\$ -	\$7,500	\$0	\$7,500	\$0	\$0	\$0
Summary:		\$2,031,455	\$541,015	\$1,322,820	\$156,560	\$11,060	\$2,023,955	\$1,594,857	\$509,551	(\$80,453)	\$419,911	\$97,140	(\$80,453)	\$0

CY2021 FUNDING SOURCES

2021 Money Source													
A	B	C	D	E	F	G	H	I	J	K	L	M	
Article #	Description	CY2021 Request	CY2020 Budget	Budget Increase	CY 2020 Spending	CY 2020 Surplus	CY 2019 Deficit	Carryover from Prior Year	Taken From Checking	Taken From Savings	Other (Revenue)	Raised From Taxes	
15	Animal Control	\$5,570	\$5,570	\$0	\$5,570	\$0	\$0	\$0	\$0	\$0	\$1,053	\$4,517	
16	Appeals Board	\$1,000	\$1,000	\$0	\$0	\$1,000	\$0	\$1,000	\$0	\$0	\$0	\$0	
17	Abatement on Taxes	\$5,000	\$5,000	\$0	\$9,334	\$0	(\$4,334)	\$0	\$0	\$0	\$0	\$5,000	
18	Discount on Taxes	\$20,000	\$20,000	\$0	\$19,082	\$918	\$0	\$918	\$0	\$0	\$0	\$19,082	
19	Tax Anticipation Note	\$4,500	\$4,500	\$0	\$0	\$4,500	\$0	\$4,500	\$0	\$0	\$0	\$0	
20	Updating Tax Maps	\$4,000	\$4,000	\$0	\$3,675	\$325	\$0	\$325	\$0	\$0	\$0	\$3,675	
21	Certified Assessor	\$23,570	\$25,170	(\$1,600)	\$16,557	\$8,613	\$0	\$8,613	\$0	\$0	\$0	\$14,957	
22	Bisbeetown Cemetery	\$2,150	\$1,707	\$443	\$1,608	\$99	\$0	\$99	\$0	\$0	\$0	\$2,051	
23	Elm Vale Cemetery	\$5,500	\$6,575	(\$1,075)	\$5,822	\$753	\$0	\$753	\$0	\$0	\$0	\$4,747	
24	Pulpit Rock Cemetery	\$2,300	\$1,800	\$500	\$2,108	\$0	(\$308)	\$0	\$0	\$0	\$0	\$2,300	
25	Woodlawn Cemetery	\$2,625	\$1,575	\$1,050	\$2,588	\$0	(\$1,013)	\$0	\$0	\$0	\$0	\$2,625	
26	Enforcement of Ordinances	\$2,360	\$2,360	\$0	\$2,440	\$0	(\$80)	\$0	\$0	\$0	\$0	\$2,360	
0	Comprehensive Plan	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
27	Local Fire Protection	\$45,000	\$45,000	\$0	\$32,860	\$12,140	\$0	\$12,140	\$0	\$0	\$0	\$32,860	
28	Fire Chiefs	\$10,600	\$10,600	\$0	\$10,600	\$0	\$0	\$0	\$0	\$0	\$0	\$10,600	
29	Employee Retirement Plan	\$16,805	\$13,003	\$3,802	\$11,857	\$1,146	\$0	\$1,146	\$0	\$0	\$0	\$15,659	
30	Health Insurance	\$93,961	\$107,382	(\$13,421)	\$91,805	\$15,577	\$0	\$15,577	\$0	\$0	\$0	\$78,384	
31	FICA & Medicare	\$35,000	\$32,885	\$2,115	\$33,747	\$0	(\$861)	\$0	\$0	\$0	\$0	\$35,000	
32	Unemployment Benefits	\$500	\$500	\$0	\$0	\$500	\$0	\$500	\$0	\$0	\$0	\$0	
33	General Assistance	\$4,200	\$4,000	\$200	\$1,200	\$2,800	\$0	\$2,800	\$0	\$0	\$0	\$1,400	
34	Stoneham Rescue	\$34,945	\$27,065	\$7,880	\$27,065	\$0	\$0	\$0	\$0	\$0	\$0	\$34,945	
35	Lakes Conservation	\$4,900	\$4,900	\$0	\$4,900	\$0	\$0	\$0	\$0	\$0	\$0	\$4,900	
36	Historical Society	\$2,000	\$2,000	\$0	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000	
37	Library	\$16,000	\$16,000	\$0	\$16,000	\$0	\$0	\$0	\$0	\$0	\$0	\$16,000	
38	Charitable Donations	\$8,550	\$8,525	\$25	\$7,625	\$900	\$0	\$900	\$0	\$0	\$0	\$7,650	
39	Highway and Bridges	\$306,763	\$273,006	\$33,757	\$298,503	\$0	(\$25,497)	\$0	\$0	\$0	\$0	\$306,763	
40	Winter Supplemental	\$133,000	\$99,134	\$33,866	\$105,000	\$0	(\$5,866)	\$0	\$0	\$0	\$0	\$133,000	

CY2021 FUNDING SOURCES (CONTINUED)

2021 Money Source													
A	B	C	D	E	F	G	H	I	J	K	L	M	
Article #	Description	CY2021 Request	CY2020 Budget	Budget Increase	CY 2020 Spending	CY 2020 Surplus	CY 2019 Defecit	Carryover from Prior Year	Taken From Checking	Taken From Savings	Other (Revenue)	Raised From Taxes	
41	Winter Sand for Residents	\$4,000	\$4,000	\$0	\$0	\$4,000	\$0	\$4,000	\$0	\$0	\$0	\$0	
42	Winter Savings Account	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
43	Road Improvements	\$441,412	\$640,000	(\$198,588)	\$348,588	\$291,412	\$0	\$291,412	\$0	\$0	\$150,000	(\$0)	
44	Special Equipment Account	\$90,000	\$85,000	\$5,000	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0	\$90,000	
45	Insurances	\$24,570	\$20,211	\$4,359	\$24,369	\$0	(\$4,158)	\$0	\$0	\$0	\$0	\$24,570	
46	Workers Comp Insurance	\$12,500	\$17,000	(\$4,500)	\$10,316	\$6,684	\$0	\$6,684	\$0	\$0	\$0	\$5,816	
47	Utilities and Maintenance - Garage	\$8,665	\$8,665	\$0	\$7,308	\$1,357	\$0	\$1,357	\$0	\$0	\$0	\$7,308	
48	Utilities and Maintenance - Municipal Building	\$27,250	\$26,300	\$950	\$19,327	\$6,973	\$0	\$6,973	\$0	\$0	\$0	\$20,277	
49	Office Expenses	\$47,535	\$38,489	\$9,046	\$47,675	\$0	(\$9,186)	\$0	\$0	\$0	\$0	\$47,535	
50	Legal	\$1,582	\$8,250	(\$6,668)	\$1,582	\$6,668	\$0	\$0	\$0	\$0	\$0	\$1,582	
51	Office Salaries	\$140,436	\$133,871	\$6,565	\$137,880	\$0	(\$4,009)	\$0	\$0	\$0	\$0	\$140,436	
52	Parks	\$4,000	\$4,000	\$0	\$1,680	\$2,320	\$0	\$2,320	\$0	\$0	\$0	\$1,680	
53	Planning Board	\$8,646	\$8,646	\$0	\$7,402	\$1,244	\$0	\$1,244	\$0	\$0	\$0	\$7,402	
54	Hazardous Trees	\$4,000	\$4,000	\$0	\$1,580	\$2,420	\$0	\$2,420	\$0	\$0	\$0	\$1,580	
55	Sports & Recreation	\$49,991	\$49,991	\$0	\$9,066	\$40,925	\$0	\$40,925	\$0	\$0	\$0	\$9,066	
56	Sand Lot	\$10,425	\$10,425	\$0	\$7,055	\$3,370	\$0	\$3,370	\$0	\$0	\$0	\$7,055	
57	Road Race	\$10,000	\$10,000	\$0	\$3,725	\$6,275	\$0	\$6,275	\$0	\$0	\$0	\$3,725	
58	Street Lights	\$7,000	\$7,000	\$0	\$5,370	\$1,630	\$0	\$1,630	\$0	\$0	\$0	\$5,370	
59	Transfer Station	\$264,245	\$224,850	\$39,395	\$249,993	\$0	(\$25,143)	\$0	\$0	\$0	\$92,486	\$171,759	
60	Speed Inforcement	\$7,500	\$7,500	\$0	\$0	\$7,500	\$0	\$7,500	\$0	\$0	\$0	\$0	
	Summary:	\$1,954,556	\$2,031,455	(\$76,899)	\$1,594,857	\$517,051	(\$80,453)	\$425,383	\$0	\$0	\$243,539	\$1,285,634	

SPECIAL EQUIPMENT ACCOUNT CAPITAL PLAN

Inventory of Equipment

						Replacement Plan		
Description	Year	Yr Bought	Price	Current Condition	Expected Work between now and replacement date.	Year	Plan	Est Cost
1995 International - Plow Truck	1995			Fair		2019	Used	\$ 80,000
2009 International - Plow Truck	2009	2017	\$ 57,500	Good		2023	Used	\$ 80,000
2011 International - Plow Truck	2011	2011	\$150,000	Fair		2021	New	\$ 200,000
2012 International 7600 - Plow Truck	2012	2019	\$ 80,000	Good			Used	\$ 80,000
2018 International - Plow Truck	2018	2017	\$192,485	Very Good		2028	New	\$ 200,000
2015 International - Utility Truck	2015	2015	\$ 110,000	Fair to Poor		2025	New	\$ 110,000
1995 Bucket Loader	1995	2005		Good	Recently did overhaul of hydraulics as preventative maintenance. In 2019 We Spent ~ \$30k for upgrades.	2025	Used	\$ 80,000
1996 JD Grader	1996	2016	\$ 63,000	Very Good		2026	Used	\$ 85,000
2007 Backhoe	2007	2007	\$ 75,000	Good but needs maint.	Needs some repair to bring it up to reliable operating condition.	2027	New	\$ 100,000

Sale of Equipment

Description	CY2015	CY2016	CY2017	CY2018	CY2019	CY2020	CY2021	CY2022	CY2023	CY2024	CY2025	CY2026	CY2027	CY2028	CY2029	CY2030
Buldozer & Trailer	\$ 5,000															
Utility Truck / Ford F-450	\$ 7,852															
1984 Grader			\$ 10,670													
2000 International			\$ 7,634													
2004 Sterling			\$ 15,200													
1995 International (Backup for 2019)																
Future Sales of Aged Equipment							\$ 7,500		\$ 7,500	\$ 75,000		\$ 15,000	\$ 15,000	\$ 7,500		\$ 7,500

Purchase of Equipment / Expenditures of Money

Description	CY2015	CY2016	CY2017	CY2018	CY2019	CY2020	CY2021	CY2022	CY2023	CY2024	CY2025	CY2026	CY2027	CY2028	CY2029	CY2030
1995 International					\$ 80,000											
2009 International			\$ 57,500						\$ 80,000							\$ 80,000
2011 International							\$ 230,000									
2012 International 7600, Replace 1995 International												\$ 80,000				
2018 International			\$ 192,485											\$ 230,000		
2015 International	\$ 100,000											\$ 120,000				
1995 Bucket Loader										\$ 80,000						
1996 JD Grader		\$ 63,000											\$ 85,000			
2007 Backhoe													\$ 100,000			

Beginning Balance:	\$ 50,102	\$ 13,080	\$ 131	\$ (26,346)	\$ 24,005	\$ 46,197	\$ 131,197	\$ (1,303)	\$ 93,697	\$ 116,197	\$ 206,197	\$ 301,197	\$ 211,197	\$ 136,197	\$ 8,697	\$ 103,697
Deposit (Warrant Article - Annual):	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 75,000	\$ 85,000	\$ 90,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000
Deposit (Warrant Article - Surplus):	\$ -	\$ -	\$ 140,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Deposit - Other:	\$ -	\$ -	\$ -	\$ -	\$ 26,346											
Interest Earned:	\$ 126	\$ 42	\$ 4	\$ 351	\$ 846											
Sale of Equipment:	\$ 12,852	\$ -	\$ 33,504	\$ -	\$ -	\$ -	\$ 7,500	\$ -	\$ 7,500	\$ 75,000	\$ -	\$ 15,000	\$ 15,000	\$ 7,500	\$ -	\$ 7,500
Purchase of New Equipment:	\$ 100,000	\$ 63,000	\$ 249,985	\$ -	\$ 80,000	\$ -	\$ 230,000	\$ -	\$ 80,000	\$ 80,000	\$ -	\$ 200,000	\$ 185,000	\$ 230,000	\$ -	\$ 80,000
Ending Balance:	\$ 13,080	\$ 121	\$ (26,346)	\$ 24,005	\$ 46,197	\$ 131,197	\$ (1,303)	\$ 93,697	\$ 116,197	\$ 206,197	\$ 301,197	\$ 211,197	\$ 136,197	\$ 8,697	\$ 103,697	\$ 126,197
	Actual	Actual	Actual	Actual	Actual	Actual	Proj	Proj	Proj	Proj	Proj	Proj	Proj	Proj	Proj	Proj

2020 UNPAID TAXES

2300 APPLE BLOSSOM LLC	\$	19,422.94
947 WATERFORD ROAD LLC		12,782.94
AMES, ANDREW		662.93
ANDREWS, STACY		3,684.79
ANDREWS, WYATT		801.25
ANDREWS, WYATT		349.33
APPLIN FAMILY		*1,042.62
ARSENAULT, ALFRED		274.91
BAKER, KATHLEEN M		1,116.27
BARANSKI, BETSY		306.94
BARKER, RICHARD		1,644.97
BARKER, RICHARD		883.44
BARKER, STEVEN S		602.38
BEAN, RODNEY		611.58
BEAR POND PROPERTIES LLC		2,797.00
BEAR POND PROPERTIES LLC		5,807.81
BEAULIEU, MICHAEL		199.08
BERNHARD, SUZANNE		160.14
BERRY, MARK		243.35
BOUCHER, DIANA		458.13
BRANDLEY-QUALLS, KELLY		337.61
BRILL, DAVID S		1,469.05
BRISSON, GEOFFREY		1,361.50
BROWN, DAVID		792.85
BROWN, DAVID C III		2,738.87
BROWN, GEOFFREY		1,900.78
BROWN, JEFFREY		1,081.34
BROWN, THOMAS		2,303.98
BRUNS, BENJAMIN T		997.44
BUCHKO, RANDY		*107.44
BUCKMAN, TIMOTHY		116.42
BURKE, JOSEPH		101.56
BUTTS, BEBE		84.78
CAMP WIGWAM INC		591.89
CAMP WIGWAM INC		2,139.91
CANNON-FUSIARAKA, JULIETTE		**222.15
CAZEAULT, RUSSELL S		3,044.61
CHARLES, RITA		2,435.86
CHRISTOFORO, JOHN		4,878.59
CHURCHILL, CARL O		1,737.36
CLEVELAND, JEROME & REBECCA		732.20
CLEVELAND, JEROME & REBECCA		2,602.43
COFFIN, FRED SR		593.46
COFFIN, FRED SR		524.46

2020 UNPAID TAXES (CONTINUED)

CONNORS, THOMAS F JR HEIRS OF	1,618.67
COOPER, MURRAY & SAID HEIRS OF	502.40
COUPE, ALBERT	2,578.10
CRAWFORD, SCHYLER	75.83
CROSBY, PATRICIA	189.97
CURTIS, ROBERT	*1,704.57
DELAN, HARRY JR	302.49
DILKS, HAROLD	148.99
DILKS, REBECCA	213.36
DIOMEDE, CAROL	64.06
DOUGHTY, CHRIS	68.45
DUMAIS, MICHAEL	478.06
EDMUNDS, PAUL	743.00
FAIRBAIRN, NEIL	856.01
FARRELL, DANA	2,277.44
FERRO, MICHAEL	1,002.55
FITZGERALD, PETE	95.46
FLANDERS, AMANDA	157.00
FRECHETTE, RUTH	*115.02
FULCHER, RODNEY E	157.00
GAGNON, DAVID J SR	267.21
GRABOYS, SHARON G	4,484.39
GRAY, LENITA	117.99
GROVER, DOUGLAS	*1,097.23
HAFNER, MILES R	175.84
HARMON, STANLEY	590.56
HARMON, STANLEY	1,691.91
HART, DAVID	1,730.93
HATCH, CHESTER G	185.34
HATSTAT, DIANE	59.66
HEATH, JAMIE A	1,275.63
HENDERSON, BARRY H	833.67
HENDRICKS-HRIC, GLORIA	197.82
HENDRICKSON, ERIC	302.73
HILL, PAUL J	1,267.30
HOWARD, JEAN R	814.75
IACONO, BETTY REVOCABLE TRUST	**2,025.80
JENNINGS, WILLIAM JR	659.40
JENNINGS, WILLIAM JR	78.50
JENNINGS, WILLIAM JR	579.80
JOHNSON REALTY TRUST	3,355.53
JOHNSON REALTY TRUST	266.90
JUDKINS, RICHARD	530.66

2020 UNPAID TAXES (CONTINUED)

KIMBALL, WADE	710.88
KOLM, SUSAN H (Escrow Error)	1,357.89
LACEY, RON	306.39
LASKY, JAMES IV	207.24
LEGER, BROOKE	261.56
LEGER, RICK	322.64
LEINO, PAUL A	*426.65
LEMMON, JEFFREY	2,864.54
LESYNSKI, WALTER III	416.05
LIBBY, MARY	980.04
LOONIE, ANDREW	433.48
LOVELL LUMBER CO INC	47.46
LUBKE, PHILIP A	740.51
MANCHESTER, SUE	*123.18
MARCHANT, DAVID	95.06
MARCHANT, SCOTT	147.66
MARINELLI, FREDERICK	**157.00
MASON, GREGORY TRUSTEE	1,741.37
MASON, TIM	330.96
MCALLISTER, MARK	959.82
MCALLISTER, MARK	617.40
MCCCABE, EVERETT	322.64
MCDANIELS, WILLIAM HEIRS OF	1,175.22
MCDONALD, CHERYL	293.28
MCLAUGHIN, KENNY	278.28
MEAD, WILLIAM JR	226.85
MENTUS, KAREN J	43.96
MERCER, LINDA M	*1,232.14
MERRILL, LEE W	* 156.17
MERRILL, TONY	193.94
MILLER, BRIAN	420.45
MITCHELL, DONALD	1,121.07
MODEM WAVS INC	1,386.31
MOORE, MELANIE	104.95
MOORS, RUSSELL ESTATE OF	1,935.03
MORRISON, JOHN H JR	* 69.70
MORSE BROOK LLC	4,292.54
MORSE, JAMES S	841.52
MURRAY, MICHAEL	111.31
NELSON, DEBORAH	4,657.88
NIXON, GAIL W HEIRS OF (ESTATE ERROR)	1,984.87
NORTHVISION LLC	*18.62

2020 UNPAID TAXES (CONTINUED)

PACHOLSKI, LORI	*310.59
PAMAH LLC	711.21
PAPPAS, LEE	628.27
PATTEN, DAN M JR	624.39
PAYNE, ROBERT A III	1,122.79
PIKE, ALTHEA HEIRS OF (NO CLEAR OWNERSHIP)	157.00
PIKE, KELLY	*1,185.35
PIKE, MICHAEL	**1,217.03
PINKHAM, TIM	*169.48
PLOURDE, AMY	178.35
POND, CHRIS	164.11
PREBLE, LAWRENCE E HEIRS OF	1,019.87
RAE, SEAN	258.03
RAMSEY, ANN	266.90
REAGAN, MARLA	*221.27
REAL, ADAM M	469.98
REYNOLDS, JAMES	1,244.93
RICE, CLAYTON	342.10
RICHARD, ROGER HEIRS OF	789.00
RIDLON, HAZEL HEIRS OF	331.69
ROSE, JOLENE	*587.85
ROSS, CHRISTOPHER	183.69
ROUNDS, DANA & REX	298.06
ROY, DEBRA	413.62
RUGG, CARLENE	388.83
RUSSELL, JENNIFER	102.05
SANBORN, PAUL M	423.90
SANBORN, PAUL M	929.44
SANDOVAL, JOAN	941.53
SARGENT, LYNN	1,011.88
SCHEERER, DONNA	422.88
SCOULER, ROBERT	232.91
SEAMS, DALE	2,041.38
SEARLES, KEMSEN	191.85
SEARLES, KRISTEN	197.19
SHERBURNE, DAN	236.57
SHERBURNE, DAVE	333.44
SIMMONS, NIJKOS S LEY	574.62
SLOCOMB, CLAUDIA	426.98
`SMART, WAYNE SR	1,606.89
SMITH, JOEY	2,272.84
SMITH, PAUL	1,765.86
STANTON, TONIA	454.52

2020 UNPAID TAXES (CONTINUED)

STEARNS, SCOTT G	623.29
STEARNS, SCOTT G	595.83
STEARNS, SCOTT G	478.03
STEARNS, SCOTT G	157.00
STEINBERG, ANDREW	6,573.15
STEINGASS BROOK R	*306.87
STERRY, GAIL	341.32
STEVENS, BRIAN	268.63
STICKNEY, REBECCA	89.18
THORMAN, CHRISTOPHER G	2,159.14
THORMAN, CHRISTOPHER G	379.94
TIBBETTS-HALL, TRISTA	166.66
TORREY, CAROLYN	261.80
TROY, WILLIAM H III	1,258.35
TROY, WILLIAM H III	776.99
TRYDER, RANDY	81.95
TRYDER, ROBERT	98.28
WALMSLEY, THOMAS	550.60
WATERFORD-NORWAY MARSTON FARM LLC	2,993.91
WATERMAN, KIRK O	1,029.51
WESTLEIGH, DWIGHT	*770.63
WEYMOUTH, GENE A	963.04
WHITING, WENDY	1,054.91
WHITT, SCOTT H	242.09
WINIKER, DAVID P	1,598.26
WINIKER, DAVID P	157.00
WINSLOW, JEFFREY	646.84
WOOD, BARRY & LEE ANN	457.66
WOOD, BARRY & LEE ANN	457.66
WRIGHT, STANLEY	*1,922.89
Balance as of 12/31/2020	\$241,735.55
Collected as of 1/20/2021	30,021.19
Amount Due as of 1/20/2021 *PAYMENT **PD IN FULL	\$211,714.36

2019 UNPAID TAXES

ANDREWS, STACY & RICHARD	3,661.32
APPLE BLOSSOM LLC 2300	19,630.73
BARKER, RICHARD & TERESA	877.81
CHARLES, RITA & PEGGY CHARLES	2,486.64
CLEVELAND, JEROME & REBECCA	*25.86
CLEVELAND, JEROME & REBECCA	2,585.86
COFFIN, FRED	589.68
COFFIN, FRED	*587.42
COOPER, MURRAY & SADIE HEIRS	499.20
CROSBY, PATRICIA (HAGAR)	177.06
DILKS, HAROLD & MARY	148.04
DIOMEDE, CAROL	136.73
DOUGHTY, CHRIS & ALISON CONNER	68.02
FLANDERS, AMANDA	156.00
GROVER, DOUGLAS ½ OWNERSHIP	**359.68
HARMON, STANLEY	586.79
HARMON, STANLEY	1,747.43
HATCH, CHESTER G	*250.46
HENDERSON, BARRY H	828.36
JENNINGS, WILLIAM JR	655.20
JENNINGS, WILLIAM JR	30.10
JENNINGS, WILLIAM JR	1,017.12
MCALLISTER, MARK S	679.77
MERRILL, TONY	192.71
MOORS, RUSSELL HEIRS OF	1,922.70
MORSE BROOK LLC	4,265.20
PAPPAS, LEE & JAYNE	690.57
REAGAN, MARLA	*82.02
REYNOLDS, JAMES & HEATHER	1,303.20
RIDLON, HAZEL HEIRS OF	395.57
RUGG, CARLENE	452.65
RUSSELL, JENNIFER	238.68
SARGENT, LYNN & JOB	*711.66
SCHEERER, DONNA	420.19
SCOULER, ROBERT & KELLIANNE	*21.23
SEARLES, KEMSEN	190.63
SEARLES, KRISTEN	172.75
THORMAN, CHRISTOPHER	2,211.69
THORMAN, CHRISTOPHER	377.52
WHITT, SCOTT H	306.85
WINIKER, DAVID	1,588.08
WINIKER, DAVID	156.00
 BALANCE AS OF 12/31/2020	 \$53,485.28

2018 TAX LIENS

ANDREWS, CHRISTOPHER	417.34
BARKER, RICHARD & TERESA	**1,678.99
BARKER, RICHARD	866.56
CHARLES, RITA & PEGGY CHARLES	2,452.06
COFFIN, FRED SR	**579.89
COFFIN, FRED SR	*500.17
DILKS, HAROLD & MARY	*96.37
HAGER, (CROSBY) PATRICIA	190.19
HEATH, JAMIE & TAMARA	1,316.70
JUDKINS, RICHARD & KATHLEEN	768.92
MCALLISTER, MARK	**671.06
MERRILL, TONY	*171.17
PAPPAS, LEE & JAYNE	681.71
REYNOLDS, JAMES & HEATHER	1,286.59
RIDLON, HAZEL	390.50
SCHEERER, DONNA	**414.80
THORMAN, CHRISTOPHER G	**1,506.08
THORMAN, CHRISTOPHER G	**372.68
WHITT, SCOTT H	302.92
WINIKER, DAVID P	1,553.20
WINIKER, DAVID P	154.00
BALANCE AS OF 12/31/2020	\$16,371.90

2017 TAX LIENS

ANDREWS, CHRISTOPHER HEIRS OF	413.28
HAGER (CROSBY) PATRICIA	212.74
HEATH, JAMIE & TAMARA	*265.56
JUDKINS, RICHARD & KATHLEEN	761.43
PAPPAS, LEE & JAYNE	675.07
RIDLON, HAZEL HEIRS	386.69
BALANCE DUE	\$2,714.77

2016 TAX LIENS

ANDREWS, CHRISTOPHER HEIRS	414.63
PAPPAS, LEE & JAYNE	744.61
RIDLON, HAZEL HERIS OF	460.91
BALANCE DUE	\$1,620.15

VITAL RECORDS

BIRTHS:

Boys = 9

Girls = 4

MARRIAGE LICENSES 2020

Avery, Susan & Timothy Berger	01/17/2020	West Baldwin
Carter, Jennifer & Daniel Rennie	01/25/2020	Harrison
MacDonald, Catherine & John Strout	03/01/2020	Jackson
Sourisak, Catrina & Jason Tebbetts	05/22/2020	Waterford
Parent, Donna & James Beauchesne	06/21/2020	Waterford
Murchison, Shannon & Nicholas L'Italien	07/11/2020	Waterford
Culhane, Kelly & Adam Panunzio	07/25/2020	Waterford
Hillman, Meredith & Michael Weins	08/01/2020	Waterford
Brackett, Matthew & Kristen Searles	08/12/2020	Waterford
Hager, Jaclyn & Bryan Miller	08/15/2020	Waterford
Couture, Kurtis & Christine Pereira	09/05/2020	Waterford
Rice, Brianna & Christopher Storey	09/12/2020	Waterford
Grover, Morgan & Joshua Straiton	09/12/2020	Waterford
Kang, Soapheak & Luke Olsen	09/19/2020	Waterford
Forcier, Brandon & Alyssa Rejecki	09/19/2020	Waterford
McGovern, Marissa & Jacob Nason	09/26/2020	Waterford
Leger, Brooke & Justin Gagnon	10/03/2020	Waterford
Paine, Kevin & Alicia Nelson	10/04/2020	Waterford
Outcalt, Emily & Abhitit Kulkarni	10/10/2020	Waterford
Strout, Brandon & Lauren Arneson	10/17/2020	Waterford
Cust, Amanda & Eric Bachman	10/19/2020	Waterford
Applin, Diane & Alan Webb	10/20/2020	Waterford
Adams, Alissa & Sean Walsh	10/30/2020	Waterford
Rego, Yolanda & Carmen Yanes	11/14/2020	Waterford
Decato, Shelby & James Everett	11/22/2020	Waterford
Katsampes, Christina & Marshall Wilson	12/20/2020	Waterford

VITAL RECORD (CONTINUED)**Deaths**

NAME	PLACE	DATE
Brown, Stephen	Waterford	03/18/2020
Chapman, Happy	Norway	06/22/2020
Enman, Frederick R Sr	Waterford	08/06/2020
Fellows, Gloria	Norway	10/13/2020
Haynes, William	Waterford	03/08/2020
Hill, Albert	Norway	10/13/2020
Hines, Charles A	Auburn	08/18/2020
Kimball, David	Waterford	09/19/2020
Martin, Beverly	Auburn	01/08/2020
McKeen, Katherine	Waterford	10/15/2020
Millett, Barbara	Waterford	08/27/2020
Millett, Sonja	Waterford	04/21/2020
Myers, Daveen	Bridgton	12/28/2020
Nixon, Gail	Portland	01/10/2020
Norton, Dwight Jr	Waterford	03/05/2020
Paquette, Yvon	Bridgton	06/09/2020
Pike, Althea	Waterford	03/31/2020
Purdy, Christopher	Waterford	12/20/2020
Richards, Linda	Waterford	03/06/2020
Ridlon, Maynard Jr	Lewiston	12/16/2020
Sanderson, Catherine	Waterford	08/18/2020
Starbird, Toni	Waterford	05/03/2020
Turner, Carole	Waterford	01/13/2020

PLANNING BOARD

Waterford Planning Board Update – 2020

The Waterford Planning Board would like to begin their 2020 report with a note of memorial for Bill Haynes, who died March 8, 2020. Bill was a longstanding, tireless resource for this group. His expertise and sense of humor is missed by all.

After over twenty years of service to the town, Bruce Sawyer retired from the Planning Board this year. The Board thanks him for his long tenure, numerous years of vice chairmanship, and his reasonable and common-sense approach to the many issues brought to the committee.

The Waterford Planning Board consists of the following members:

Colin Holme, Chair
Bruce Sanborn, Vice Chair (retired 11/18/2020)
Charlie Tarbell, Secretary
Ray Merrill, Member
Ted Gerber, Member
Nick Archer, Member
John Bell, Code Enforcement Officer
Cindy Kimball, Recording Secretary

The Planning Board met 11 times in 2020. The March meeting was cancelled due to COVID and subsequent meetings have all been conducted via Zoom. Two site walks were conducted and three public hearings were held during the course of the year.

The Board forwarded certain ordinance revisions affecting the Land Use, Site Plan, and Subdivision ordinances to the Selectmen for inclusion in the 2019 Town Warrant and a vote by the Town Meeting approved them all.

Nine shoreland zoning applications for residences were reviewed and approved (Archer, Field, Graves, Scribner, Monk, Marcus, Hershberger, Morse [with conditions]). One application was denied (Tuttle).

One subdivision application (Hersey Heights) was approved by the Board. This subdivision includes one lot with 20 acres which will be leased to Borrego, LLC for a solar farm.

Significant Planning Board time and attention was devoted to two solar farms which applied for site plan reviews in 2020. Solar Raise was approved to build and operate a 20 acre solar farm off Bisbeetown Road. Borego, LLC was approved to build a 20 acre solar farm at the end of Hersey Road. Both efforts involved extensive site plan review meetings, site walks, and public hearings.

Three home occupations were reviewed: An auto repair, a medical marijuana facility, and bookkeeping business.

A site plan review was conducted and approved for a wedding barn business on Passaconaway Road. The Bear Mountain Inn was approved to operate a weekend pub. A new dock permitting process applying to all lakes in Waterford was adopted. Phil's Mobil was permitted to operate under new ownership as a continuously operating business (but with no gasoline sales). Phil's was previously under the ownership of Phil Chapman.

The Waterford Planning board has openings for two alternate members to join our organization. Please inquire at the Town Office if you would like to explore doing so.

Respectfully submitted,
Charles Tarbell, Secretary

COMMITTEE REPORTS

THE WATERFORD MEMORIAL TREE FUND

We have now planted 15 elm trees in the “Flat” and one dwarf Amur maple tree. There are 4 different varieties of disease resistant elms to reduce the possibility of spreading any disease that may arrive in the future.

A significant maintenance fund is in place after all expenses were paid due to the generosity of many donors. The current fund balance is over \$3,679.

Many thanks to Todd Sawyer and Peter Morse for removing the dead two elms at the Tyler farm. We and consider plantings in the future thanks to a very generous offer to plant an elm in memory of a loved one there.

Our next challenge on the common may be replacing the Ash trees that may fall victim to the Invasive emerald ash borer, moving closer to us every year.

The Fund is administered by an ad-hoc committee of the Waterford Historical Society. Current Members of the committee are Peter Morse, Sheldon Rice, Gary Rounds, Todd Sawyer, Bill Stockwell, Quentin Stockwell, and Rick Stockwell. Quentin Stockwell is Treasurer. His task is to pay for the annual maintenance and care of the trees we have planted.

Many thanks to all who have supported this effort now for over 48 years.

Special thanks to Todd Sawyer and Sheldon Rice for keeping up with the Blue Spruce Christmas tree and it's lights and for pruning the elms as needed.

Volunteers and gifts in memory of others are always welcome, please ask a member.

Respectfully submitted by:

Quentin F. Stockwell, Treasurer

December 31, 2020

Fellow Waterford Citizens and Board of Selectmen:

On behalf of the Board of Trustees of the Waterford Library Association, we hereby submit our annual budget request. Library programs benefit the extended Waterford community. Once again, despite unprecedented challenges arising from the Covid 19 Pandemic, we request the same level funding of \$16,000.00 to enable us to continue providing library services to all. We are truly grateful for your support.

Throughout the year, the State of Maine was instrumental in providing Covid safe guidelines. Through their leadership, we found many new and creative ways to help people connect and support each other. On May 16th, we were one of the first Maine libraries to re-open for Curbside Pick-up, and on May 18th we broke ground on construction for long-needed, fully accessible, ADA compliant (American's with Disabilities Act) new side entrance with automatic door, all-seasons ramp, paved driveway and parking spots, updated landscaping, and improved front walkway with new irrigation system. Please join us in thanking the Maine Community Foundation, Tabitha and Stephen King Foundation, Norway Savings Bank, Bear Mountain Grange, and the many individuals whose generous support made this dream a reality. Who knew that being closed due a pandemic would create the perfect opportunity for all these projects!

Almost all of our usual library programs re-emerged online through ZOOM. Our two popular Book Clubs and All About Books series continued each month. Eight Maine authors presented programs from home. We hosted meetings for the Waterford Farmer's Market, Waterford 5 K Road Race, and Waterford Santa. Many people are still meeting weekly for our Virtual Online Monday Knitting Circle and Friday morning Coffee Café. During the summer, various groups met on the lawn for Library gatherings, as well as yoga and fitness classes. In place of our annual public events, those program funds were redirected back into the community to support both local food banks, the Harrison-Waterford PTO, and Waterford Santa. Between curbside lending and reopening each Saturday, Library services continued throughout the year with social distancing supervised by board members, library staff and volunteers.

Inspired by recent efforts of the Waterford Inne, and in the spirit of finding creative solutions to benefit the community, we are celebrating the Keoka Lake Association's 50th Anniversary by raising funds for Al's "pesticide free" Goats to spend a month in our backyard eating all the poison ivy and invasive plants.

We hold strong, knowing this pandemic will eventually end. We are proud of our ability to serve this town. With your ongoing support, the Board of Trustees remain committed to providing free library and information services, educational public and outreach programs, and hopefully again, a safe haven for social gathering. Meanwhile, upcoming online virtual programs are posted on our website: www.waterfordmainelibrary.org

Very truly yours,

Nancy Eaton, Library Director

Geraldine O'Donnell, President
Waterford Library Association

MISSION STATEMENT: The Waterford library is committed to providing a focal point for reading, learning, and discovering, in a historical building with a warm friendly atmosphere, through a cooperative community effort.

Waterford Historical Society

Like so many organizations last Spring, we had no choice but to cancel the 2020 Program season. It is hoped that we may yet hold programs in 2021, if and when we are told it is safe to meet in groups and, when town buildings are allowed to open. In the meantime, we have been doing a variety of projects and responding to requests for genealogical research. The WHS Trustees and volunteers have been working independently, with the enthusiastic assistance of Librarian, Nancy Eaton, at the Waterford Library.

Thank you, Selectman John Bell, for your efforts to create a website file of access links to 'Waterford Echoes' newsletters and Maine Memory photos. We have looked forward to online access since Spectrum Business installed internet and phone service at the Old Town House last year. It is still a work in progress. A duplicate hard copy set of 'Waterford Echoes' will be available at the Waterford Library. It is a challenge to keep up with cataloging and filing. We could really use more volunteers to help with labeling, and all the details that make our historical information readily available to researchers. In the past year we've been given archival materials, including from, Ginny Raymond, the Bear Mountain Grange, early Town materials from Bea Fitts, and a large collection of genealogical materials given by Sylvia Sebelist from her mother, Margaret Sawyer (which includes the library backyard just after the 1937 fire).

The latest 'Waterford Echoes' newsletter has been delayed due to the need for a newsletter editor with graphic artist skills. Bill Haynes was our newsletter editor. We all feel his loss and miss him deeply for so many reasons. Bill, known as Dude, left a big footprint!

In July a television crew from the Travel Channel came to Waterford to do research into the Bell family house in preparation for a program about the ghost of Alice Bell. Unfortunately, the Travel Channel's Holzer Files were canceled so, we may never know what might have been discovered.

For regular programs we meet on the second Thursday of the month and have moved the starting time to 6:30 PM, to be more convenient. Normally we hold programs from June through November, but for now all we can do is wait until given the nod that we can meet in person.

Here is something to look forward to: our curator, Nancy Marcotte has been helping Charlie Tarbell do research for a book on the history of the founding of the KLA on its 50th Anniversary. I am told it is going to be "amazing".

People are still buying our Waterford history books. We also have note cards which come in a package of ten for \$10 (\$12 if mailed). Our newest note cards are a hand tinted photo looking towards the Old Town House and Keoka Lake. You can order by sending a check payable to Waterford Historical Society, P. O. Box 201, Waterford, ME 04088. You can also order a 2021 Calendar for \$15 each (\$18 if mailed). We continue to need the Town's support for maintenance of the Old Town House by Keoka Lake. The demand is still great for the history housed there. Become a member of WHS and you will receive the 'Echoes' newsletter twice a year. Thank you all for your participation and interest!

Respectfully submitted,

Bonnie Parsons, President

Parks Committee

A note from the team:

2020 was an usual year with the COVID-19 pandemic striking early. Our dedicated team managed to stay in touch by emails when needed.

Bear Pond Park acquired a new picnic table which was used extensively and was a good addition to the park. Many canoe and kayak users along with swimmers and fishermen/women took advantage of this pretty town property throughout the warmer months while snowmobilers and ice fishermen/women entered the ice covered pond over the winter months via the beach.

Hawk Mountain was heavily used by hikers of all ages. The addition of Western Foothills Land Trust's trails add to the interest of hiking this gem. You could find a circle with a peace sign built from rocks sitting in the middle of nowhere, a stick and branches built hut type structure gracing a ledge, and views that made you stop and say wow. Personally, I enjoyed several hikes up and back, taking my camera for spectacular sunset pictures.

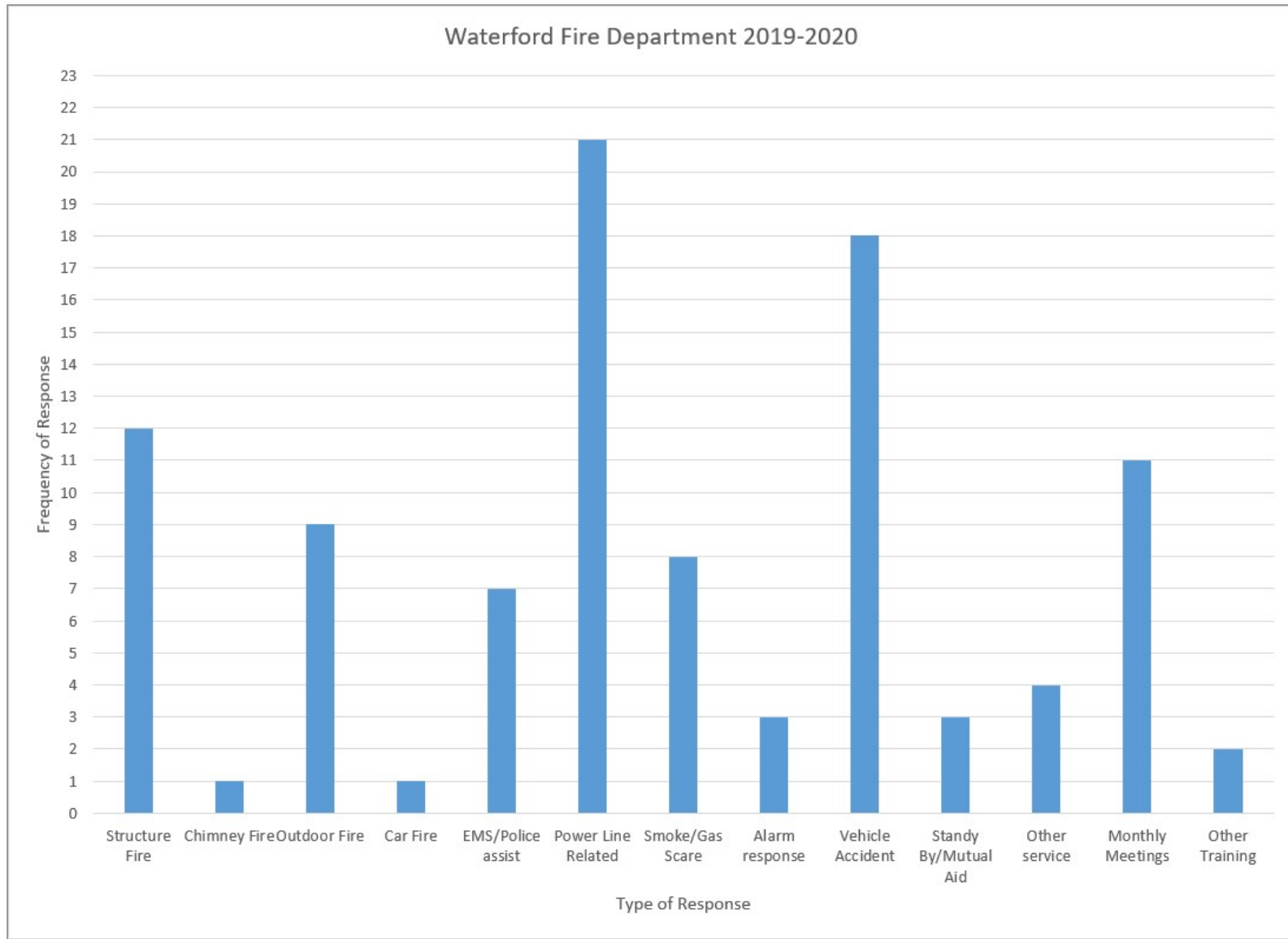
The Common held its annual farmers market with several safety measures in place to reduce the possibility of getting COVID-19. Fresh produce, maple syrup and other goodies were quickly snatched up by those who visited.

Since we had only one meeting in person, Werner Park did not get the attention it deserved to form a plan to acquire new playground equipment. Maybe this will be the year to get this project off the ground.

The picnic table at Crooker River Park was transformed with a new coat of paint which was a surprise. To whomever took the time to do this, thank you so much. It looks great!

Mt Tire'm was very busy with foot traffic almost daily. A few members of our team help keep the trails safe and cleaned from debris. Please thank them for their tireless work in maintaining this beautiful local mountain. There have been winter hikers taking advantage of the trails too, I've heard.

FIRE CALLS



2020 Building Permits

Permit #	Map	Lot	Mon	Day	ATF Name	Location or address	Type	Size	Est. Cost	Fee
20001	72	16	2	9	Pritchett, Gary & Lisa	64 Kezars Ridge	addition	1,500 sq ft	400,000	423
20002	3	4	3	6	Barden, Allan	188 Nelson Dr	Shed	8 x 10	300	0
20003	11	10	3	10	Wescott, Christie	123 No. Bridgton Rd	Breezeway, Garage	11x16, 26x28	78493	104
20004	63	6D	4	3	Fox, Michael & Jodi	468 Norway Rd	House	26'x 46'	150,000	175
20005	68	4A	4	28	Wakefield, Bruce & Patricia	364 Norway Rd	Shed	12x16	3650	0
20006	8	5	4	30	Holte, Donald & Anne	35 Temple Hill Rd	Shed	10x16	1000	0
20007	2	6C	5	1	McMeekin, Kevin	40 Northview Dr	Deck	12x15.5	2000	25
20008	42	8	5	8	Mead, Bill	276 Plummer Hill Rd	Addition	8x8	600	0
20009	44	10-5	5	14	David & Kathleen Reynolds	505 Blackguard Rd	Screen Porch	11'x 21'	2000	25
20010	KBC	P2	5	26	Tibbetts-Hall, Trista	71 Cold Water Brook Rd	Lean-to Roof		1200	25
20011	34	21	5	29	Waterford Library	663 Waterford Rd	Handicap Ramp		28000	53
20012	33	9	6	2	Fillebrown, Paul & Marlene	60 Grover Rd	Garage	30'x 54'	50000	73
20013	68	9A	6	8	Morin, Adrien	283 Bisbeetown Rd	House	28'x 44'	60000	83
20014	64	38	6	8	Nigro, Marcia & Thomas	8 Knight Ln	Garage	28'x 28'	50000	73
20015	KBC	32	6	9	Leger, Richard & Tina	19 Katie Ave, Lewiston	Deck	12'x 34'	1800	25
20016	74	5-7	6	16	Webster, Sarah & Levi	43 Green Rd	Shed, deck	12'x 12'shed, 8'x 1	800	0
20017	KBC	07	6	17	Mills, Andy	126 Mudgett Rd, Newbury	Deck	8'x 14'	600	0
20018	KBC	43	6	17	Ramsey, Ann	11 Shepley St., Andover	Deck	10'x 28'	2500	25
20019	KBC	B1	6	17	Novello, Beverly	106 Osprey Dr, Portsmouth	Deck	8'x 12'	2000	25
20020	77	4	6	18	Campbell, Dean & Sharon	65 Fiske Rd	Camp	28'x 32'	\$50,000	73
20021	KBC	47	6	18	Olcott, Michael	26 Goddard Rd, Lewiston	Shed	10'x 10'	1000	25
20022	KBC	88	6	22	Buckman, Tim/Guimond, Joseph	33 Arborwood Rd, Stoughton	Addition, Deck, Roof	12'x 29', 8'x12', 12'	11200	38
20023	3	08	6	24	Thorman, Chris	10 Weeks Farm Rd	Barn addition	14'x 66'	3000	26
20024	11	08	6	24	Sutton, William & Foreman, Carr	145 N Bridgton Rd	Prefab Shed	8'x 10'	500	0
20025	63	3	7	8	Todd, Larry	381 Norway Rd	House	28'x 48'	50000	75
20026	22	63	7	9	McWain Shores Assoc	South Beach	Steps	4'W	1400	0
20027	32	6	7	15	Cushman, Jennifer	73 Mutiny Brook Rd	Addition	12' x 23'	10000	33
20028	35	27	7	20	Graves, Allan	41 Woodland Trail	Addition, Porch	1.5x 14', 6'x 15'	17,600	0
20029	45	1	8	3	Scribner, Kris & Amy	Blackguard Rd	Camp, deck, shed, dock	12'x 28'	30,000	0
20030	KBC	30	8	11	O'Brien, Carrick	185 Oak St., Shrewsbury	Deck	10'x 18'	4,000	27
20031	18	32A	8	11	Tucker, Jeff & Janet	510 McWain Hill Rd	Garage	20'x 24'	7,000	30
20032	63	6D	8	12	Fox, Michael & Jodi	468 Norway Rd	Deck	8'x 16'	1,500	0
20033	34	15	8	19 Y	Whitehouse, Nancy	81 Valley Rd	Screen hse, deck	8'x8'	800	0
20034	42	8	8	19	Mead, William	276 Plummer Hill Rd	Shed/Office	8'x 8'	2,500	0
20035	42	5	8	19	Sawyer, Todd	166 Plummer Rd	Shed	7'x 12'	0	0
20036	41	1-1	8	19	Noonan, Lucas & Shawna	243 Plummer Hill Rd	Shed	12'x 16'	3,000	0
20037	26	11	8	20	Monk, Everard & Linda	475 Waterford Rd	Gazebo, deck	14'x20', 14'x 16'	42,000	0

20038	KBC	100	8	20	Ross, Christopher	13 Melody Ln, Naples, N	Roof & porch	14'x38', 12'x 30'	6,500	29.5
20039	25	6A	8	21	Merrill, Raymond & Doreen	182 Valley Rd	House, Garage		145,000	168
20040	1	2	8	25	Craffey, Daniel & Elizabeth	80 Dundee Ln	Inground pool	16'x 32'	30,000	53
20041	3	1A	9	3	Range, Edward & Cherie	237 Temple Hill Rd	Breezeway	6'x 17'	1,800	25
20042	39	22	9	3	Grover, Dana	994 Norway Rd	Shed	8'x 10'	2,000	0
20043	30	3	9	8	Gerber, Ted	473 Sweden Rd	Shed	4'x 8'	-	0
20044	KBC	82	9	9	Alden, Jonathan	57 Harrison Ave., Taunton	Roof, deck	25'x 40', 10'x 32'	5,000	28
20045	14	2C	9	9	Eng, Rick	186 Bear Pond Rd	Att Shed	10'x 24'	20,000	25
20046	9	7B	9	10	Ebinger, Edwin	70 Split Rock Ln	Deck	16'x 22'	8,000	31
20047	74	13	9	10	Morse, Whitney	134 Five Kezar Rd	Shed	10'x 12'	\$750	0
20048	75	33	9	16	Illsley, Brian & Chelsea	107 Sawin Hill Rd	Shed	12' x 12'	1,400	0
20049	75	36-1	9	22	Hatstat, Vickie	44 Bisbeetown Rd	Shed	12' x 12'	200	0
20050	2	5	9	21	Rosenberg, Jason	30 Canterbury Dr	Deck	14' x 70'	20,000	43
20051	KBC	27	9	22	Lofano, Deidre & David	1084 Naples Rd, Harrison	Deck Railing		500	0
20052	KBC	106	9	29	Michaud, Bonnie	247 Tripp Lk Rd, Poland	Shed	8'x 8'	1000	0
20053	32	5A	10	5	Pike, Robert, Jr	59 Mutiny Brook Rd	Shed	12'x 20'	2000	0
20054	25	5A	10	6	Searles, Karter	106 Mill Hill Rd	House	28'x 52'	150000	173
20055	40	12	10	6	Rice, Jaidyn	46 Brown Hill Rd	House & Addition	24'x 28', 12'x 16'	100000	123
20056	22	33	10	8	Leslie, Kathleen & Peter	63 Elliot Way	Garage	10'x 14'	10000	25
20057	22	30	10	13	Leitrim, LLC	17 Elliot Way	Shed Additions	2-11'x 20', 1-6'x 1-	1500	25
20058	36	28	10	19	Gallant, Seth & Court, Hannah	151 McWain Hill	House	20'x 24'	50000	73
20059	70	14B	9	11	Fox, Raymond & Lisa	226 Green Rd	House	32'x 48'	150000	173
20060	28	9	10	28	Marcus, Adam	124 Bear Pond Rd	Camp	20' x 24'	25000	25
20061	KBC	18	11	4	Butts, Scott	12 Burnham Dr., Windham	Roof		7,500	32.5
20062	36	28	11	2	Gallant, Seth & Court, Hannah	151 McWain Hill	Shed	12' x 16'	0	0
20063	4	1	11	10	Davis, Stuart & Kim	168 Temple Hill Rd	Lean-to Roof	10'x 12'	500	0
20064	72	32	11	12	Mohr, Stephen	Kezar Ridge Rd	House, deck		68860	25
20065	26	42	11	18	Wels, Scott	20 Pine Tree Dr	Garage, lean-to shed	24'x 30', 10'x 24'	60000	25
20066	41	2	11	19	Sawyer, Todd	166 Plummer Hill Rd	Deck	6' x 9'-6"	1200	0
20067	14	8A-1	11	13	Diburro, Michael & Pamela	252 Bear Pond Rd	Sheds	2/ 4'x 8'	500	0
20068	27	7A	11	24	Chaplin, Joshua	29 Mutiny Brook Rd	Bpole barn expansion	8'x 28'	1000	0
20069	74	29A	12	31	Hooper, Christopher	966 Valley Rd	Shed	12'x 12' shed	-	0
									1,940,653	

RESCUE CALLS



Stoneham Rescue Service Call Summary Report for 2020

Scene Incident City Name: Waterford

<u>Incident Date</u>	<u>Disposition Incident Patient Disposition</u>	<u>Incident Complaint Reported by Dispatch</u>
01/03/2020	Treated - Transported by this EMS Unit	31. Unconscious/Fainting/Near-Fainting
01/13/2020	Assist - Agency	No Other Appropriate Choice
01/13/2020	Treated - Transported by this EMS Unit	5. Back Pain (Non-Traumatic)
01/20/2020	Treated - Transported by this EMS Unit	31. Unconscious/Fainting/Near-Fainting
01/23/2020	Patient Treated - Refused Transport	17. Falls
01/25/2020	Treated - Transported by this EMS Unit	17. Falls
01/26/2020	Treated - Transported by this EMS Unit	31. Unconscious/Fainting/Near-Fainting
01/27/2020	Treated - Transported by this EMS Unit	30. Traumatic Injury
01/29/2020	No Patient Found/Contact	25. Psychiatric Problem/Abnormal Behavior/Suicide
01/30/2020	Treated - Transported by this EMS Unit	31. Unconscious/Fainting/Near-Fainting
02/05/2020	No Patient Found/Contact	No Other Appropriate Choice
02/07/2020	Treated - Transported by this EMS Unit	6. Breathing Problem
02/10/2020	Treated - Transported by this EMS Unit	31. Unconscious/Fainting/Near-Fainting
02/14/2020	Treated - Transported by this EMS Unit	30. Traumatic Injury
02/27/2020	Treated - Transported by this EMS Unit	31. Unconscious/Fainting/Near-Fainting
02/29/2020	Treated - Transported by this EMS Unit	6. Breathing Problem
03/01/2020	Patient Treated - Refused Transport	6. Breathing Problem
03/04/2020	Treated, Transferred Care to Another EMS Unit	6. Breathing Problem
03/05/2020	Dead at Scene-No Resuscitation Attempted (Without Transport)	9. Cardiac Arrest/Death
03/05/2020	Treated - Transported by this EMS Unit	19. Heart Problems/AICD
03/08/2020	Dead at Scene-No Resuscitation Attempted (Without Transport)	9. Cardiac Arrest/Death
03/12/2020	Assist - Public	Medical Alarm
03/12/2020	Treated - Transported by this EMS Unit	1. Abdominal Pain/Problems
03/13/2020	Patient Evaluated, No Treatment/Transport Required	29. Traffic/Transportation Incident
03/13/2020	Patient Treated - Refused Transport	29. Traffic/Transportation Incident
03/13/2020	Patient Treated - Refused Transport	29. Traffic/Transportation Incident
03/14/2020	Patient Evaluated, No Treatment/Transport Required	29. Traffic/Transportation Incident
03/29/2020	Treated - Transported by this EMS Unit	2. Allergic Reaction/Stings
04/11/2020	Patient Refused Evaluation/Care (Without Transport)	31. Unconscious/Fainting/Near-Fainting
04/12/2020	Treated - Transported by this EMS Unit	18. Headache
04/13/2020	Treated - Transported by this EMS Unit	26. Sick Person
04/15/2020	Patient Treated - Refused Transport	17. Falls
04/15/2020	Patient Treated - Refused Transport	17. Falls
04/20/2020	No Patient Found/Contact	29. Traffic/Transportation Incident
04/21/2020	Canceled (Prior to Arrival At Scene)	9. Cardiac Arrest/Death



Stoneham Rescue Service Call Summary Report for 2020

Scene Incident City Name: Waterford

04/25/2020	Treated - Transported by this EMS Unit	26. Sick Person
05/06/2020	Treated, Transferred Care to Another EMS Unit	26. Sick Person
05/10/2020	Patient Treated - Refused Transport	6. Breathing Problem
05/16/2020	Treated - Transported by this EMS Unit	17. Falls
05/18/2020	Treated - Transported by this EMS Unit	17. Falls
05/24/2020	Treated - Transported by this EMS Unit	25. Psychiatric Problem/Abnormal Behavior/Suicide
05/24/2020	Treated, Transferred Care to Another EMS Unit	30. Traumatic Injury
05/29/2020	Patient Treated - Refused Transport	3. Animal Bite
05/30/2020	Patient Evaluated, No Treatment/Transport Required	17. Falls
06/04/2020	Treated - Transported by this EMS Unit	31. Unconscious/Fainting/Near-Fainting
06/05/2020	Treated - Transported by this EMS Unit	25. Psychiatric Problem/Abnormal Behavior/Suicide
06/12/2020	Treated - Transported by this EMS Unit	28. Stroke/CVA/TIA
06/18/2020	Canceled (Prior to Arrival At Scene)	4. Assault
06/22/2020	Treated - Transported by this EMS Unit	12. Convulsions/Seizure
06/23/2020	Treated - Transported by this EMS Unit	31. Unconscious/Fainting/Near-Fainting
06/23/2020	Treated - Transported by this EMS Unit	6. Breathing Problem
06/26/2020	Treated - Transported by this EMS Unit	12. Convulsions/Seizure
06/28/2020	Treated - Transported by this EMS Unit	10. Chest Pain (Non-Traumatic)
07/19/2020	Treated - Transported by this EMS Unit	17. Falls
07/24/2020	Treated - Transported by this EMS Unit	26. Sick Person
07/26/2020	Standby - No Patient Contact	Fire
07/27/2020	Treated - Transported by this EMS Unit	20. Heat/Cold Exposure
07/29/2020	Patient Treated - Refused Transport	13. Diabetic Problem
07/29/2020	Treated - Transported by this EMS Unit	18. Headache
07/30/2020	Treated - Transported by this EMS Unit	26. Sick Person
08/01/2020	Patient Treated - Refused Transport	29. Traffic/Transportation Incident
08/04/2020	Treated - Transported by this EMS Unit	10. Chest Pain (Non-Traumatic)
08/08/2020	Treated, Transferred Care to Another EMS Unit	31. Unconscious/Fainting/Near-Fainting
08/09/2020	Treated - Transported by this EMS Unit	17. Falls
08/10/2020	Treated - Transported by this EMS Unit	12. Convulsions/Seizure
08/18/2020	Treated - Transported by this EMS Unit	26. Sick Person
08/19/2020	No Patient Found/Contact	31. Unconscious/Fainting/Near-Fainting
08/19/2020	Treated - Transported by this EMS Unit	3. Animal Bite
08/23/2020	Treated - Transported by this EMS Unit	17. Falls
08/25/2020	Treated - Transported by this EMS Unit	25. Psychiatric Problem/Abnormal Behavior/Suicide
08/30/2020	Treated - Transported by this EMS Unit	6. Breathing Problem



Stoneham Rescue Service Call Summary Report for 2020

Scene Incident City Name: Waterford

09/01/2020	Treated - Transported by this EMS Unit	10. Chest Pain (Non-Traumatic)
09/01/2020	Treated - Transported by this EMS Unit	10. Chest Pain (Non-Traumatic)
09/06/2020	Patient Treated - Refused Transport	6. Breathing Problem
09/20/2020	Patient Treated - Refused Transport	17. Falls
09/22/2020	Treated - Transported by this EMS Unit	1. Abdominal Pain/Problems
09/27/2020	Treated - Transported by this EMS Unit	17. Falls
09/29/2020	Treated - Transported by this EMS Unit	32. Unknown Problem/Person Down
10/02/2020	Treated - Transported by this EMS Unit	6. Breathing Problem
10/04/2020	Patient Evaluated, No Treatment/Transport Required	23. Overdose/Poisoning/Ingestion
10/04/2020	Treated - Transported by this EMS Unit	31. Unconscious/Fainting/Near-Fainting
10/06/2020	Treated - Transported by this EMS Unit	6. Breathing Problem
10/10/2020	Patient Treated - Refused Transport	28. Stroke/CVA/TIA
10/11/2020	Treated - Transported by this EMS Unit	5. Back Pain (Non-Traumatic)
10/12/2020	Treated - Transported by this EMS Unit	17. Falls
10/17/2020	Treated - Transported by this EMS Unit	Standby
10/18/2020	Treated - Transported by this EMS Unit	6. Breathing Problem
10/27/2020	Patient Evaluated, No Treatment/Transport Required	17. Falls
11/01/2020	Treated - Transported by this EMS Unit	26. Sick Person
11/04/2020	Standby - Public Safety Support	29. Traffic/Transportation Incident
11/09/2020	No Patient Found/Contact	29. Traffic/Transportation Incident
11/30/2020	Treated - Transported by this EMS Unit	25. Psychiatric Problem/Abnormal Behavior/Suicide
12/02/2020	Assist - Public	Medical Alarm
12/02/2020	Treated - Transported by this EMS Unit	28. Stroke/CVA/TIA
12/06/2020	Treated - Transported by this EMS Unit	10. Chest Pain (Non-Traumatic)
12/08/2020	Treated - Transported by this EMS Unit	13. Diabetic Problem
12/11/2020	Treated - Transported by this EMS Unit	29. Traffic/Transportation Incident
12/17/2020	Treated - Transported by this EMS Unit	26. Sick Person
12/24/2020	Treated - Transported by this EMS Unit	29. Traffic/Transportation Incident
12/27/2020	Treated - Transported by this EMS Unit	13. Diabetic Problem
12/30/2020	Treated - Transported by this EMS Unit	17. Falls
12/30/2020	Treated - Transported by this EMS Unit	19. Heart Problems/AICD
12/31/2020	Standby - Public Safety Support	Fire

Total Calls for 2020: 103

LETTERS

Keoka Lake Association January 20, 2021

In 2020, Keoka Lake Association (KLA) continued its many activities, all with the goal of advancing its mission: To preserve and protect Keoka Lake.

KLA sponsors boat inspections, monitors water quality, patrols for invasives, works to curtail run-off pollution, manages the dam, educates the public about lake conservation issues, promotes water safety, sponsors the loon nesting platform, and raises funds for these operations. Our activities are all performed by volunteers. We have over 100 active members and 15 dedicated trustees.

Chief among our activities is participation in the Courtesy Boat Inspection (CBI) program – inspecting boats entering or exiting Keoka to ensure that they do not carry invasive aquatic plants (e.g. Milfoil). Of all the lakes in Waterford, Keoka is the most vulnerable to Milfoil, due its busy public boat launch and its relatively shallow depth. The inspection program has been proven, by extensive experience at many different lakes, to be the most effective preventative there is against infestation. It is also an excellent education opportunity for boaters, demonstrating self-inspection.

KLA has been conducting CBIs at the Town Beach for 16 years. We started out using volunteers, but quickly found out that paid staff is more reliable and consistent. In our second year, we hired and trained part-time inspectors at the boat launch. At the same time we applied to the Town of Waterford for help in funding the program. For fifteen years now, the Town of Waterford has been very generous, contributing funds which we use in conjunction with other grants and our own membership dues, to sponsor the boat inspections at peak boating times during the summer months.

In 2020, paid staff worked 461 hours, inspected 329 boats, and found 3 plants. Happily, the removed plants were not invasive. The Town's valuable contribution covers nearly half of these hours.

At KLA, we view the Town of Waterford contribution to our inspection program as prudent insurance against an infestation. This is because milfoil infestation of Keoka could severely impact lakefront property values, resulting in the potential for a revaluation and reallocation of the property tax burden to non-lakefront. This scenario occurred eight years ago in Waterboro, Maine, where sales of homes on Lake Arrowhead (which has a significant milfoil infestation) were consistently running 30% below appraised levels. On appeal, the assessed value of lakefront property was reduced by 20%. This reduction, of course, caused the tax burden to shift to non-waterfront properties. Town officials relate that nobody is happy – not the infested lakefront property owners or the re-burdened non-lakefront owners. It is our hope at KLA, that diligent inspections can avoid such a scenario here.

We thank the Town of Waterford for their longstanding support of CBIs on Keoka. In addition, we are happy to report that the Keoka boat ramp has been replaced with a new, 12' wide concrete ramp. Some additional asphalt work remains to be done in spring 2021. KLA obtained a State of Maine grant which offset the Town of Waterford's contribution, essentially making the new boat ramp free to the Town.

Respectfully,

Charlie Tarbell, President

Oxford County Sheriff's Office
Christopher R. Wainwright



Sheriff
Christopher Wainwright

Chief Deputy
James Urquhart

2020 Annual Report

Dear Neighbors, Residents, and Tax Payers,

For the last two years, I have had the honor and privilege to serve the people of Oxford County as Sheriff. Despite the challenges this past year has presented, I am proud of the positive momentum we have heading into this New Year; however, this would not be possible without our team of men and women who continue our mission to serve and protect our communities throughout Oxford County. Their professionalism, integrity, and leadership is what keeps our agency progressing forward.

Looking ahead to 2021, I feel confident that many of our challenges are in the past. This year, our calls to service increased by 20 percent, and we have improved our visibility and response times by utilizing our substations in Brownfield, Rumford, and Bethel. Our plans to convert our current jail facilities from a 72-hour holding facility back to a full-service operation will be finished by July. This will allow the county to restore local control and save our taxpayers money. Additionally, the Town of Dixfield voted to disband their police department and the sheriff's office now has a contract with the town for law enforcement coverage.

This past year, our deputies, corrections officers, and other agency personnel received an outpouring of community support. On behalf of the Oxford County Sheriff's Office, we want to thank everyone for their patience and cooperation as we navigate these difficult circumstances surrounding Covid-19. Our deputies and staff have gone above the call to service and their efforts have not gone unnoticed. This holiday season, a group of community members put together a package for each person in the agency as part of *Operation: Thank the Blue*. Our office is extremely grateful for the generosity we have received, and we want to thank every community member for their understanding and support under these difficult times.

As an agency, we have great opportunities ahead of us and I look forward to the work we will accomplish in the coming year.

Respectfully,

Sheriff Christopher R. Wainwright



OXFORD COUNTY SHERIFF'S OFFICE

2020 Calls for Service by Location

Waterford



Offense	Total Incidents	Offense	Total Incidents
()	1	Ordinance Violation (ORDV)	1
911 hangup call (911H)	85	Parking Problem (PARK)	1
Abandoned Vehicle +++++ (ABAN)	4	Property Damage, Non-vandalism (PDNV)	1
Alarm (ALAR)	8	Peace Officer (PEOF)	3
Ambulance or Medical Assist (AMAS)	4	Plowing Complaint/Violation (PLOW)	5
Animal Problem (ANPR)	4	Service Of Papers (PSVE)	2
Assault, Simple (ASIM)	2	Protection From Abuse Order (PTAO)	7
Agency Assist (ASST)	14	Protection Harassment Order (PTHO)	5
Attempt to Locate (ATL)	1	Request Call (RCAL)	19
Burglary, Resid, Forcible Ent (BRFE)	1	Request Officer (ROFF)	11
Citizen Dispute (CDIS)	4	Sex Off Community Notification (SOCN)	1
Child Abuse or Neglect (CHAN)	2	Sex Offense Compliance Violati (SOCV)	1
Civil Dispute (CIDS)	2	Sex Offense (SOFF)	1
Civil Issue (CIIS)	16	Sex Offender Reg Verification (SORV)	6
Custodial Interference (CINT)	5	Sex Offender Address Verify (SOVR)	1
Citizen Assist (CITA)	5	Search Warrant (SRCH)	1
Criminal Mischief (CMIS)	2	Suicidal Person/Welfare Check (SUDL)	3
Cont Subst/Sale/Manu/Marijuana (CSSM)	1	Suicide (SUIC)	1
Concealed Weapon Permit Check (CWPC)	1	Suspicion (SUSP)	13
Dead Body (DBOD)	1	Traffic Accident NonRep (TANR)	1
Disorderly Conduct (DCON)	3	Traffic Accident, Prop Damage (TAPD)	17
Domestic Incident (DOME)	3	Traffic Accident, Pers Injury (TAPI)	6
Drug Info/Statistics (DRUG)	1	Telephone Harassment (TELO)	5
Detail (DTAL)	9	Terrorizing (TERR)	1
DUI Alcohol or Drugs (DUI)	2	Traffic Hazard (THAZ)	3
Domestic Viol Agg Assault (DVAA)	1	Threatening (THRE)	1
Domestic Violence Follow Up (DVFU)	3	Traffic Offense (TOFF)	17
Request Extra Patrol (EXPT)	3	Theft, Property, Other (TPOT)	9
Fire (FIRE)	1	Trespassing (TRES)	8
(FPR)	2	Unattended Death (UATD)	1
Fraud (FRAU)	9	Unwanted Person (UWAP)	1
Fireworks (FWKS)	2	Violation of Bail Conditions (VIOB)	2
Harassment (HARS)	5	Viol.Protection abuse order (VIPA)	3
Identity Theft (IDTH)	1	Welfare Check (WELF)	18
Information (INFO)	5	Warrant Failure to Appear (WFTA)	1
Intoxicated Person (INTP)	1	Warrant Failure To Pay Fine (WFTP)	2
Lost or Found Property (LFPR)	2	Weapons Offense (WOFF)	4
(LPPH)	1	Total Incidents for This Agency:	421
Misdialed Number to 911 (MISD)	13		
Missing Person (MPER)	2		
Mental Subject (MTAL)	2		
Mail Tampering (MTAM)	2		
Noise Problem (NPRB)	2		



Sweden Food Pantry

137 Bridgton Road, Sweden, ME 04040
(207) 647-5735

December 14, 2020

Dear Selectman,

Board & Advisors

Linda Bradley
President

Nancy Michaud
Vice President

Lynn Hurd
Treasurer

Connie Adams
Secretary

Claudia Blondell
Food Manager

Carol Madsen
Fundraising Chair

Shirley Crowe
Past President

Jane Gibbons
Advisor

Alberta Ridlon
Church Liaison

It is that time of year again when Sweden Food Pantry appeals to the towns whose citizens we service. To say that 2020 was unusual would be a huge understatement. We started a drive- through food distribution model the third week of March and will continue to do so until the data around Covid tells us otherwise.

Our client participation at SFP has increased from serving an average of 25-30 families to 45-60 families. That equals on average about 160 individuals. The size of a family ranges from 1-6 people. Along with the increase in participants came an increase in spending. The first few months of the pandemic, we were unable to get as much food through Good Shepherds Food Bank of Maine as they too were not receiving their large donations and certain items became scarce. Sweden Food Pantry's food purchases increased significantly. At the end of November, the increase was 180.9%. We also started to purchase gift cards from Food City in Bridgton as we were not able to deliver on dairy products in a drive through model. As of the end of November gift cards have cost \$10,375 which is a new line item in the budget.

Due to Covid, we were unable to do our largest fundraiser during Sweden Days. However, the Charlotte Hobbs Memorial Library did a Food Drive and filled a pickup truck. The Bridgton-Lake Region Rotary Club has been working with area pantries doing whatever was needed. An emphasis on Health and Wellness bags has been a great hit with participants. People in the community certainly have stepped up and demonstrated that "we are all neighbors helping neighbors."

Thank you for your past support. Once again we need your help. During the past year we have supported 10 families representing 25 people from Waterford. Waterford families represent 9 percent of those we serve and nearly 9 percent of the number of individuals. We hope you will be able to commit to helping us help your citizens. This year we are asking Waterford for \$600, which represents \$2.00 a month per person.

Warm Regards,

Linda Bradley, Director
Sweden Food Pantry

SUSAN M. COLLINS
MAINE
433 SENATE OFFICE BUILDING
WASHINGTON, DC 20510-1104
(202) 224-2522
1001 224-2522 FAX

United States Senate
WASHINGTON, DC 20510-1804

COMMITTEES:
BUDGET COMMITTEE
ON ADAMS
ECONOMICS
APPROPRIATIONS
HEALTH, EDUCATION,
LABOR, AND PENSIONS
SELECT COMMITTEE
ON INTELLIGENCE

Dear Friends:

It is an honor to represent Maine in the United States Senate. I am grateful for the trust the people of our State have placed in me and welcome this opportunity to reflect on 2020, an incredibly challenging year for Maine families, small businesses, and communities.

When the pandemic struck, our country faced the specter of an overwhelmed health care system and devastation to our small businesses and the millions of people they employ. I immediately worked with Republicans and Democrats to pass multiple laws allocating approximately \$3 trillion to respond to this public health and economic crisis, including more than \$8 billion directed to Maine to support testing, schools, the economy, and other purposes — that is nearly double Maine's annual state budget.

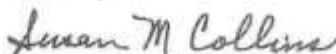
I am especially proud of the bipartisan Paycheck Protection Program (PPP) I co-authored. This program has provided three out of four Maine small businesses with nearly \$2.3 billion in forgivable loans, which has helped sustain more than 250,000 Maine jobs. I have met thousands of Maine small employers and employees in all 16 counties who are surviving because of the PPP. As one small business owner told me, the PPP provided "exactly what we needed at exactly the right time." The PPP also allowed employers to maintain benefits, such as health care, during this challenging time. Another round of PPP is needed to sustain small businesses and their employees.

While the pandemic continues across Maine, our nation, and the world, I thank the first responders, health care professionals, teachers, grocery store employees, factory workers, farmers, truck drivers, postal employees, and so many others who continue to stay on the job during this difficult time. With the deployment of the first vaccines, better tests, and the incredible speed with which these life-saving responses were developed, I am hopeful we can emerge from this crisis in the next few months.

While providing relief to American families was my focus throughout 2020, other accomplishments include the passage of the Great American Outdoors Act, which provides full funding of the Land and Water Conservation Fund and addresses the maintenance backlog at our national parks, forests, and wildlife refuges. As Chairman of the Transportation Appropriations Subcommittee, in 2020 alone, I secured \$132 million to improve Maine's roads, bridges, airports, buses, rail, ferries, and seaports. Finally, as Chairman of the Aging Committee, I led the reauthorization of the Older Americans Act, which funds programs that improve the well-being, independence, and health of our nation's seniors and their caregivers, and I authored laws to reduce the cost of prescription drugs and protect individuals with Alzheimer's disease.

As the end of 2020 is approaching, I have cast more than 7,535 votes, never having missed one. In the New Year, my focus remains to work with colleagues to find common ground on policies to help support the health and safety of Mainers and the safe, responsible opening of our communities. If ever I or my staff can be of assistance to you, please do not hesitate to contact one of my state offices. May the coming year be a successful one for you, your family, your community, and our state.

Sincerely,



Susan M. Collins
United States Senator

January 1, 2021

Dear Friends,

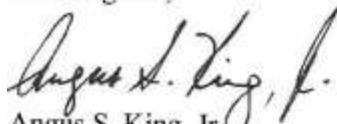
2020 was a year unlike any in our lifetimes. Our state and nation dealt with unprecedented challenges- the coronavirus pandemic, ensuing economic fallout, and prolonged, heavily divisive campaign season each took a significant toll on all of us. The worst part? In order to protect each other, we had to face these challenges in isolation. But a new year represents new possibilities; a chance to take stock of what we're grateful for and focus on the opportunities in front of us. As we reflect back on 2020, we will remember heartbreak and loss – but we cannot forget the shining rays of hope that broke through the darkness, reminding us all that better days are ahead.

Throughout the pandemic, my top focus has been on bridging the partisan divide in Washington in order to deliver desperately-needed relief for Maine people. Joined by colleagues this March, we pushed for bipartisan negotiations to produce a strong bill that helped fellow Mainers, businesses, and institutions weather this storm. In the weeks and months after the *CARES Act* passed, our team stayed in close contact with people throughout the state to determine how we should adjust our response to best support our citizens. Unfortunately, the aid provided by the *CARES Act* lapsed without Congressional action, leaving too many families and businesses in limbo. I never stopped pushing for a bipartisan relief bill and, after extensive negotiations, we ended the year on a good note by breaking the gridlock and passing new relief legislation. This new bill isn't perfect; in fact, it should just be the start our renewed response. As we enter 2021 with a new administration and new Congress, we must fight for additional legislation to help restore stability to our working families and rebuild our economy and public health infrastructure.

In the midst of this crisis, Congress did manage to accomplish a few successes that will outlast this awful pandemic. Among these was the *Great American Outdoors Act*, a bipartisan bill which was enacted into law in August 2020 and will help address a \$12 billion backlog at our national parks so future generations of Americans can enjoy these beautiful lands and create lifelong memories. Also, as we learn more about the recent hacks of our nation's networks, there is help on the way: 27 of the cybersecurity recommendations made by the Cyberspace Solarium Commission – which I co-chair with Republican Congressman Mike Gallagher– made it into this year's defense bill. While there is no guarantee that these provisions would have prevented the massive hack, they will certainly improve our cyber defenses.

As we end this challenging year, I'm hopeful for the future. Vaccines are being distributed across our state – starting with our healthcare heroes, who have sacrificed so much throughout this unprecedented catastrophe and deserve our eternal gratitude. If there can be a silver lining from this challenges of 2020, maybe it will be this: I hope that, in the not-so distant future, we will be able to come together physically and we will be reminded of our love for each other. We have differences, without a doubt. But as Maine people stepped up to support each other, we saw again and again that our differences pale in comparison to the values we share. We are one state, and one community – and there is nothing we cannot or will not do for each other. Mary and I wish you a happy and healthy 2021. We can't wait to see you soon.

Best Regards,



Angus S. King, Jr.
United States Senator

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Committee on Armed Services
Committee on Small Business
Chairman, Subcommittee on Contracting
and Infrastructure

Jared Golden
Congress of the United States
2nd District of Maine

Dear Friends,

I hope this letter finds you safe and well. I know that this year has been challenging for many of our communities. In the midst of these challenges, it remains a privilege to represent you, and I appreciate the opportunity to update you on what I have been working on in Congress for the people of the Second Congressional District.

The coronavirus pandemic has made this year an especially difficult one. We've seen the struggles of small businesses, workers and families, hospitals, and states and towns. COVID-19 has been a serious threat to public health that requires a comprehensive, ongoing response. In March, Congress passed the largest of three bipartisan pieces of relief legislation, the *Coronavirus Aid, Relief, and Economic Security (CARES) Act*. The *CARES Act* was a \$2 trillion economic relief package to provide immediate assistance for some of those hit hardest by the pandemic. While an important start, many of the programs and benefits created by the *CARES Act* were set to expire by the end of 2020 at a time when COVID-19 cases were on the rise. That's why in late December, Congress passed another bipartisan bill to provide COVID-19 relief to small businesses and hospitals, the unemployed, and families struggling to put food on the table. However, the action Congress took at the end of 2020 cannot distract from its failure to act sooner. The unwillingness of many members of Congress to accept compromise throughout the fall left many Mainers struggling and led to a rushed process that produced a bill with serious flaws. In 2021, Congress needs to step up, come together, and lead the country through this pandemic and get our economy back on track.

There are a few bright spots that came out of the work done by Congress this year. As a member of the House Armed Services Committee, I helped advocate for a national defense bill that would include important priorities for American national security, Maine shipbuilders, and servicemembers and their families. The legislation authorizes a new DDG-51 Arleigh Burke-class destroyer to be constructed at Bath Iron Works and helps BIW compete for new work by encouraging a new multi-year procurement process for the DDG-51 Flight III. This funding bill also makes permanent new federal guidelines proposed by Senator King and me to allow Gold Star Families free admission to national parks and other federal lands.

I've been working to improve mental health services for veterans for years, and I led the Maine delegation's effort to address the need for long-term mental health substance abuse treatment for veterans in our state. This past fall the Veterans Administration announced we were successful. Construction starts next year on a new, 24-bed facility at Togus that will ensure Maine veterans won't be sent out of state to receive residential care for substance use disorder and associated mental health issues. This is one result that I am especially proud to deliver for my fellow Maine veterans.

As I reflect upon what I am most grateful for this year, I am especially glad to be able to share that my wife Izzy and I are expecting a baby in 2021. We are excited about this new addition to our family and look forward to the blessings ahead.

This period is challenging for Mainers as we all take steps to limit the spread of the coronavirus, protect our families and our communities, and lean on each other to withstand this pandemic and economic hardship. My staff and I stand ready to assist Mainers as we work through these challenges together. I look forward to continuing to work on your behalf in 2021.

Respectfully,

Jared Golden
Member of Congress

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*Senate of
Maine
Senate District 18*

*Senator Lisa Keim
3 State House Station
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(207) 287-1505
Lisa.Keim@legislature.maine.gov*

*Judiciary Committee
Government Oversight Committee*

Dear Friends and Neighbors:

Thank you for allowing me the honor of serving you in the Maine Senate. I am grateful that you have put your trust in me and I will continue to work tirelessly on your behalf.

As you are keenly aware, Maine is in the midst of great difficulty, with public health concerns and a response that has decimated many sectors of our economy. The 130th Maine Legislature faces the challenge of a projected \$1.4 billion budget shortfall which will significantly impact expenditures. Deciding where to make the cuts will be difficult, yet Maine government must live within the limits of its revenue.

As we move through the Legislative session, I will be strongly opposing increased taxes and excessive borrowing. Like many Maine families, state government must tighten its belt in slow economic times and make the difficult decisions that will allow us to remain financially stable.

It is also critically important that we restore balance in government, where both the Governor and the Legislature work together on behalf of the Maine people and all voices are heard in the process. As the public health situation continues to evolve, the method the Legislature employs to conduct its business is sure to shift and change. While unusual meeting styles may continue to be the norm, it is imperative that the public continue to have access to and play a critical role in the work of the Legislature. Please do reach out to request my newsletter to stay updated on legislation and ways to make your voice heard.

Here in western Maine, we are blessed to have an outdoor playground that provides ample opportunity to escape and refresh. As we continue to battle through this time where much comforting normalcy has been lost, I hope you find solace in what we can enjoy right in our own backyard.

Again, thank you for electing me to serve you in the State Senate. The 130th Legislature has a great deal of work to do; I believe that working together, we can affect positive change. Please contact me if you have comments, questions or would like assistance in navigating our state's bureaucracy.

Sincerely,



Lisa Keim
Senator, Maine State District 18

1505 Main St. Dixfield, ME
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207.562.6023 (Home)
207.287.1505 (Senate Republican Office)
Working Together for a Better Maine



HOUSE OF REPRESENTATIVES

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H. Sawin Millett, Jr.

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February 2021

Town of Waterford
366 Valley Road
Waterford, ME 04088

Dear Friends and Neighbors,

It has been a pleasure to serve the residents of House District 71 in the Maine Legislature. I am honored that you have entrusted me again with this responsibility.

Due to the COVID-19 pandemic, the second session of the 129th Legislature adjourned *Sine Die* on March 17, 2020. We opened the 130th Legislature on December 2nd and in an effort to ensure compliance with Governor Mills executive orders, the *Swearing In* was held at the Augusta Civic Center instead of the chambers in the State House.

This session our biggest priority is the biennial budget with which we're facing an impending budget shortfall approaching \$1 billion over the next three years. Difficult decisions have to be made for prioritizing resources to make ends meet, while not placing the burden of the Governors decisions on our towns.

I encourage you to actively participate in your state government. Phone calls and letters are always a welcome avenue for providing feedback. This session, with the increased utilization in remote meetings and hearings, happenings in Augusta are now even more accessible. Using the homepage of the Maine Legislature: **Legislature.Maine.Gov**, you will find access to Zoom meetings, public hearings, and YouTube videos providing updates on the latest at our State Capitol.

To join my weekly eNewsletter featuring current state news, please contact me at Sawin.Millett@legislature.maine.gov and I will happily add you to my distribution.

Again, thank you for giving me the honor of serving you in Augusta and may you all have a safe and healthy 2021.

Sincerely,

A handwritten signature in dark ink, appearing to read "H. Sawin Millett, Jr.", written in a cursive style.

Sawin Millett
State Representative