## Housing Authority

## of the City of Jefferson, Missouri

1040 Myrtle Ave FAX 573-635-9680 Post Office Box 1029 Zip Code 65102-1029

573-635-6163/Voice/TDD



November 12, 2020

Mr. Larry Vincent, Commissioner Mrs. Donna White, Commissioner

Mr. Dennis Mueller, Commissioner

Mr. Larry Kolb, Commissioner Mr. Bob Weber, Commissioner

Ms. Dian Cain, Commissioner

Mr. Todd Miller, Legal Counsel

KLIK Radio Station
KRCG Television Station
KWOS Radio Station
KJMO Radio Station
KMIZ Television Station
KOMU Television Station
Jefferson City News Tribune

Dear Ladies and Gentlemen:

You are hereby notified of the Regular Meeting of the Board of Commissioners of the Housing Authority of the City of Jefferson, Missouri. This meeting is to be held **Tuesday November 17, 2020** at **7:30** a.m. via zoom.

Join Zoom Meeting <a href="https://us02web.zoom.us/j/6311355730?pwd=bSsvVG8zaXZCQktBcHQ3d29nOXZhUT09">https://us02web.zoom.us/j/6311355730?pwd=bSsvVG8zaXZCQktBcHQ3d29nOXZhUT09</a>

Meeting ID: 631 135 5730 Passcode: 940700

Dial in 1 312 626 6799 and use above meeting ID and password

There will also be an Executive Session to deal with matters of real estate, personnel and litigation pursuant to Section 610.021(1), (2), (3) and (8) RSMo, and other matters pursuant to the applicable provisions of Chapter 610, of the Missouri Revised Statutes, commonly referred to as the "Sunshine Law".

Cynthia Quetsch Executive Director

I, Cynthia Quetsch, the duly appointed, qualified and acting Secretary of the Housing Authority of the City of Jefferson, Missouri DO HEREBY CERTIFY that I caused the above and foregoing NOTICE dated November 12, 2020, to be delivered to each and every Commissioner of the Housing Authority of the City of Jefferson, Missouri, serving them with Notice of the Regular Meeting in the manner provided in the by-laws and have complied with applicable provisions of the Missouri Revised Statutes, Title XXXIX, Chapter 610, commonly referred to as the "Sunshine Law".

Cynthia Quetsch Executive Director • 

## Jefferson City Housing Authority Agenda for Open Session Meeting

October 20, 2020 7:30 a.m. Virtual meeting

The link for the meeting for Board members, staff and the public:

Join Zoom Meeting https://us02web.zoom.us/j/6311355730?pwd=bSsvVG8zaXZCQktBcHQ3d29nOXZhUT09

Meeting ID: 631 135 5730

Passcode: 940700

To participate by phone Dial1 312 626 6799 and use the ID and password above

- 1. Call meeting to Order
- 2. Election of Officers
- 3. Informational Items
- 4. Consent Agenda
  - a. Approval of Minutes October 20, 2020
  - b. List of Disbursements October, 2020
  - c. Occupancy Report October 2020
- 5. Resolution: Write-off (collection loss) of tenant accounts receivable October 2020
- 6. Approval of the 2021 Budget
- 7. Approval of the 5 year Capital Plan
- 8. Update on the Bolivar and McCarty lot development
- 9. Update on East Capitol Avenue Urban Renewal Plan
- 10. Update on Capital City Apartments
- 11. Update on the Dulle Tower renovations
- 12. Resolution approving roofing contractor for tax credit properties
- 13. Next meeting date
- 14. Move to closed/executive session under RSMo 610.021 (1) & (2) & (3) & (8)
- 15. Return to open session
- 16. Adjourn Meeting

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## ANNUAL MEETING

# EXECUTIVE DIRECTOR'S REPORT BOARD OF COMMISSIONERS MEETING AGENDA PROLOGUE

## November 17, 2020 Meeting

The Meeting of the Board of Commissioners of the Housing Authority of the City of Jefferson, Missouri, will be held electronically at 7:30 a.m., November 217, 2020 using a Zoom platform. The link for the meeting for Board members, staff and the public:

Join Zoom Meeting https://us02web.zoom.us/j/6311355730?pwd=bSsvVG8zaXZCQktBcHQ3d29nOXZhUT09

Meeting ID: 631 135 5730

Passcode: 940700

To participate by phone Dial 1 312 626 6799 and use the ID and password above

## ROLL CALL

## **Election of Officers**

## **INFORMATIONAL ITEMS:**

A. Monthly Financial Statements for October 2020 (Exhibit A)
B. October 2020 Family Self-Sufficiency (FSS) Report. (Exhibit B)

C. MHAPCI requirements for Directors and Officers Insurance

D. Herron CARES Act fund from the County check received

## \*1. CONSENT AGENDA

A. Approval of the Regular Meeting Minutes of October, 2020. (Exhibit 1-A)
B. List of Disbursements\* for the month of October 2020 (Exhibit 1-B)
\*Note: All checks regarding tenants or former tenants are shown in Executive Session
C. Occupancy Report for the month of October 2020 (Exhibit 1-C)

## \*2. Resolution Approving the Write-off (Collection Loss) of Tenant Accounts Receivable.

This is the monthly report of removing debt from former tenants from our books for the month of October 2020. (Exhibit 2)

## \*3. Approval of the 2021 Budget

The proposed budget is attached. Cindy Reeves, CFO, is prepared to answer any questions. While the bottom line shows an overall loss to the Housing Authority that is misleading. The

proposal anticipates remodeling work in Hamilton which may necessitate a loan as Hamilton's reserves are not sufficient to both upgrade the elevator and replace the sewer lines and cabinets. In addition cash reserves do not show up in the budget, but are sufficient to permit the Authority to continue ongoing operations. (Exhibit 3)

## \*4. Approval of the 5 year Capital Plan

HUD requires that Housing Authorities prepare a 5 year plan every year forecasting how the capital funds will be used. This is what we anticipate needing/using in public capital improvements over the next 5 years. (Exhibit 4)

## 5. Update Bolivar and McCarty lot development

Oakbrook Properties anticipates a delay in starting construction so that it will not be within the 6 months of closing. Delay caused by rezoning process. No action required at this time.

(Exhibit 5)

## 6. Update on East Capitol Avenue Urban Renewal Plan

• <u>105 Jackson</u> Sale from HCJ to LN Construction & Exteriors closed on November 2, 2020.

#### • 608 East State Street

Dustin Long was sent the contract to be signed by the new owner prior to transfer. We have not seen the signed document yet. The City notified us that demolition had started without the required permits.

## 7 Update on Capital City Apartments

Still not complete due to health of the contractors. Mostly punch list items left.

### 8. Update on Dulle Tower Renovations

Still not at full capacity but are getting closer. Running a TV advertisement to see if we can get more applicants.

## 9. Update on the Housing Authority operations as adjusted to deal with COVID 19

We are seeing more positive COVID tests in public housing. Senior facilities have not had a positive case for several weeks. Number is the community are rising.

We have had some training on the new housing software which will enable staff to continue full operations even when the office is closed. The training was not as user friendly as we had anticipated and caused stress for the staff. The first week did not include sufficient hands on training. The old software contract expires December 31, 2020 so we need to get staff up to speed.

Instead of having a Thanksgiving potluck dinner for the senior facilities where the Housing Authority supplies the turkey, stuffing and potatoes, we are providing carry out meals from the Senior Nutrition to residents who replied to the invitation.

We have not scheduled a holiday party this year. If in January things are under control we may try and do something then.

## \*10. Resolution awarding the contract for roof replacement on the tax credit properties

The insurance company assisted in the initial evaluation of the bids and approved two companies. The lowest bidder of the two is Construction Management. (Exhibit 10)

Regular Meeting: The third Tuesday in December is the 15th.

## **EXECUTIVE SESSION**:

Litigation/confidential or privileged communications	610.021(1)
Real estate	610.021(2)
Personnel	610.021(3)
Welfare cases of identifiable individuals	610.021(8)

## **Adjourn Meeting**

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Exhibit A

# Housing Authority Funds BALANCE SHEET As of October 31, 2020 and 2019

## **ASSETS**

		<u>2020</u>	ı	<u>2019</u>
ASSETS				
Cash and cash equivalents	\$	2,475,482.62	\$	2,381,977.29
investments		4,944,335.05		4,211,933.11
Total cash and cash equivalents	·	7,419,817.67		6,593,910.40
Accounts receivable			•	
Interest receivable		166,992.08		149,982.91
Tenants		179,735.50		166,076.55
Other		1,384,359.90		1,261,444.31
Allowance for doubtful accounts		(413,745.26)		(397,332.46)
Due from other programs		274,236.31	<del></del>	148,123.86
Total account receivable		1,591,578.53		1,328,295.17
Inventorios		77 225 05	:	99 756 79
Inventories		77,335.95 11,402,957.06		83,756.78 11,497,925.85
Land, Structures and Equipment Accumulated depreciation		(4,774,852.40)		(4,659,193.68)
Prepaid Insurance		44,530.81		37,128.35
Frepaid insurance		44,000.01	-	37,120.33
TOTAL ASSETS	\$	15,761,367.62	\$	14,881,822.87
LIABILITIES AND ST	OCI	KHOLDERS	S' E(	YTIUÇ
CURRENT LIABILITIES				
Vendors and contractors	\$	305,961.12	\$	190,587.76
Deposits held in trust		103,510.87		117,447.33
Accrued Compensated Balances		105,429.38		99,504.85
<b>Total Current Liabilities</b>		514,901.37		407,539.94
Prepaid - Participant		9,523.20	•	11,295.10
Total Liabilities		524,424.57		418,835.04
EQUITY			1	
Retained earnings		14,415,662.99	•	13,532,955.26
Net Income or (Loss)		821,280.06		930,032.57
Total Equity		15,236,943.05		14,462,987.83
TOTAL LIABILITIES & EQUITY	\$	15,761,367.62	\$	14,881,822.87

# Housing Authority Funds INCOME STATEMENT For the Period Ending October 31, 2020 and 2019

	Current YTD	Prior YTD	Total Budget 2021	Budget Variance	Percent of Budget
Revenues					
Rental Income	\$ 377,937.00	\$ 377,402.92	\$ 629,805.00	\$ 251,868.00	39.99
Housing Assistance	1,267,424.00	1,306,786.16	2,215,435.00	948,011.00	42.79
<del></del>	1,269,263.30	1,178,500.74	2,271,945.00	1,002,681.70	44.13
Subsidy	130,889.84	127,603.52	236,577.00	105,687.16	44.67
Management fees				83,633,25	97.63
Interest Income	2,027.75	44,038.01	85,661,00	•	
Other Income	416,834.20	512,561.49	238,965,00	(177,869.20)	(74.43)
Total Revenues	3,464,376.09	3,546,892.84	5,678,388.00	2,214,011.91	38.99
Administration Expense	- · · · · · · · · · · · · · · · · · · ·				
Salaries	328,448.85	338,151.25	602,941.00	274,492.15	45.53
Legal	30,214.12	48,666.75	74,700.00	44,485.88	59.55
Training	1,197.96	2,688,53	9,150.00	7,952.04	86.91
Travel	99.08	145.68	350.00	250.92	71.69
Audit Expense	21,820.00	21,545.00	22,400.00	580.00	2.59
Fringe Benefits	163,419,30	. 175,529.42	281,093.00	117,673.70	41.86
Sundry	117,340.54	78,209.31	197,607.00	80,266.46	40,62
Total Administration	662,539.85	664,935.94	1,188,241.00	525,701.15	44.24
Mangement Fee	54,932.64.	59,675.28	101,293.00	46,360.36	45.77
Tenant Services					
Salaries	4,518.61	4,319.13	7,734.00	3,215.39	41.57
<del>-</del>	2,426.31	2,478.34	3,759.00	1,332.69	35.45
Fringe Benefits	42,000.00	40,471.62	57,810.00	15,810,00	27.35
Contracts	42,000.00	40,47 1.02	57,010.00	13,010,00	27.00
Total Tenant Services	48,944.92	47,269.09	69,303.00	20,358.08	29.38
Utilities	197,219.16	201,751.11	439,650.00	242,430.84	55.14
Maintenance Expense					
Salaries	131,383.03	135,645.75	4 242,875.00	111,491.97	45.91
Fringe Benefits	71,762.38	77,506.94	127,850.00	56,087.62	43.87
Maintenance Materials	82,396.00	102,564.46	165,400.00	83,004.00	50.18
Maintenance Contracts	420,715.77	423,894.11	650,800.00	230,084.23	35.35
			4 400 000 00	100 007 00	40.50
Total Maintenance	706,257.18	739,611.26	1,186,925.00	480,667,82	40.50
General Expense	#			. A State of the second	
General Expense	2,396.99	1,913.48	3,400.00	1.003.01	29.50
Insurance	126,266.49	109,954.95	205,806.00	79,539.51	38,65
PILOT/Transfer out	185,749.00	172,639.00	177,640.00	(8,109.00)	(4.56)
	•	•		(30.24)	0.00
Last FY Fringes	30.24	(471.46)	0.00	(30.24)	0.00
Total General	314,442.72	284,035,97	386,846.00	72,403.28	18.72
Non-Routine Expense	9,446.98	(23,978.95)	2,388,669.00	2,379,222.02	99.60
Housing Assistance payments	649,312.58	643,560.57	1,090,000.00	440,687,42	40.43
Total Expenses	2,643,096.03	2,616,860.27	6,850,927.00	4,207,830.97	61.42
Net Income (Loss)	\$ 821,280.06	\$ 930,032.57	\$ (1,172,539.00)	\$ (1,993,819.06)	170.04

## Managed Properties - Tax Credit BALANCE SHEET As of October 31, 2020 and 2019

## **ASSETS**

		<u>2020</u>		<u>2019</u>
ASSETS Cash and cash equivalents Reserves	\$	(46,238.19) 1,454,124.57	\$	25,887.09 1,494,129.43
Mortgage escrow		64,839.74		65,937.26
Total cash and cash equivalents		1,472,726.12		1,585,953,78
Accounts receivable  Due from other programs  Other		11,166.00 15,365.00		27,319.00 26,432.63
Total account receivable		26,531.00		53,751.63
Fixed Assets Land, Structures and Equipment Accumulated Depreciation Total fixed assets		22,492,171.47 (9,920,027.77) 12,572,143.70		22,312,301.52 (9,372,757.77) 12,939,543.75
Ground Lease Development Costs Prepaid Insurance Total other assets		693,114.00 210,417.70 29,711.16 933.242.86		699,227.00 222,677.70 27,552.14 949,456.84
TOTAL ASSETS	\$	15,004,643,68	\$	15,528,706.00
LIABILITIES AND ST	·OC	KHOLDERS	6' E	YTIUQ
CURRENT LIABILITIES Vendors and contractors Accrued interest payable Deposits held in trust Prepaid rents Accrued Compensated Balances	\$	863,180.68 355,815.24 76,795.11 9,328.00 43,677.89	\$	857,374.51 317,374.16 79,407.53 8,456.83 38,696.34
Total Current Liabilities		1,348,796.92		1,301,309.37
Long Term Debt		6,979,440.72		7,175,367.56
Total Liabilities		8,328,237.64		8,476,676.93
EQUITY Retained earnings Net Income or (Loss)		6,412,187.61 264,218.43		6,885,296.06 166,733.01
Total Equity		6,676,406.04	· <u>-</u>	7,052,029.07
TOTAL LIABILITIES & EQUITY	\$	15,004,643.68	\$	15,528,706.00

# Managed Properties - Tax Credit INCOME STATEMENT For the Period Ending October 31, 2020 and 2019

	Current YTD	Prior YTD	Total Budget 2020	Budget Variance	Percent of Budget
Revenues		. •			
Rental Income	\$ 745,291.00	\$ 749,608.00	\$ 952,422.00	\$ 207,131.00	21.75
Housing Assistance	905,120.00	909,189.00	1,161,908.00	256,788,00	22.10
Interest Income	10,311,40	14.056.84	11,940.00	1,628.60	13,64
Other Income	61,118.37	40,244.53	40,200.00	(20,918.37)	(52.04)
Other income	01,110,07	10,211.00			
Tatal Daymana	1.721.840.77	1,713,098,37	2,166,470.00	444,629.23	20.52
Total Revenues	1,721,040.77	1,1 10,000.01	2110011101		
A tout to to the Atlanta Property of the Atlanta Prope					
Administration Expense	137,791.96	139.353.52	170.840.00	33,048.04	19.34
Salaries	5,486.67	3,818.34	7,275.00	1,788.33	24.58
Legal	405.57	2,499,22	6,700.00	6,294,43	93.95
Training	22,300.00	30,000.00	28,300.00	6,000.00	21.20
Audit Expense	67,889.07	73,715.98	101,275.00	33,385.93	32,97
Fringe Benefits	the state of the s	88,023,00	82,671.00	(29,031.13)	(35.12)
Sundry	111,702.13	60,023.00	02,011,00	(20,001.10)	(00.12)
Total Administration	345,575.40	337,410.06	397,061.00	51,485.60	12.97
Management Fee	102,030.00	90,336.00	127,312.00	25,282.00	19.86
Tenant Services	44,161.62	47,716.19	56,990.00	12,828.38	22,51
Tenant Services	71,101102				
Utilities	195,559.77	198,849.08	283,250,00	87,690.23	30.96
<u> </u>	State of the State			Your markets of	
Maintenance Expense	400 440 00 3	440 490 99	130.463.00	27,343.72	20.96
Salaries	103,119.28	110,430.33	68,230.00	17,671.86	25.90
Fringe Benefits	50,558.14	58,056.56		74,711.76	49.29
Maintenance Materials	76,863.24	119,560.79	151,575.00	79,826.28	24.91
Maintenance Contracts	240,648.72	256,199.15	320,475.00	19,020.20	24,31
Total Maintenance	471,1 <u>89.38</u>	544,246.83	670,743.00	199,553.62	29.75
10tal manifestarios					
General Expense	(40.000.00)	(00 504 40)	* 7.00	18.097.62	258,537,43
General Expense	(18,090.62)	(28,584.12)	7.00		•
Property Insurance	75,322.29	69,322.80	84,430.00	9,107.71	10.79
Last FY Fringes	(247.84)	(278,59)		247.84	0.00
Interest Expense	200,318.53	207,472.34	233,712.00	<u>33,393.47</u>	14.29
	A company of the				10.10
Total General	257,302.36	247,932.43	318,149.00	60,846.64	19.13
Nonroutine Expenses	41,803,81	79,874.77	325.00	(41,478.81)	(12,762.71)
Total Expenses	1,457,622.34	1,546,365.36	1,853,830.00	396,207.66	21.37
Net Income (Loss)	<u>\$ 264,218.43</u>	<u>\$ 166,733.01</u>	<u>\$ 312,640,00</u>	\$ <u>48.421.57</u>	15.49

## Managed Properties - HAP Subsidized BALANCE SHEET As of October 31, 2020 and 2019

## **ASSETS**

	<u>2020</u>	<u>2019</u>
ASSETS	,	
Cash and cash equivalents	\$ 36,696.26	\$ 43,131.73
Total cash and cash equivalents	36,696.26	43,131.73
Accounts receivable		
Tenants  Due from other programs	75.00 0.00	
	0.00	(276.00)
Total account receivable	75.00	(276.00)
Land, Structures and Equipment	1,169,885.88	1,172,888.88
Accumulated Depreciation	(791,821.22	
Total Fixed Assets	378,064.66	422,893.87
Prepaid Insurance	1,067.49	1,245.75
TOTAL ASSETS	\$ 415,903.4°	\$ 466,995.35
LIABILITIES AND ST	OCKHOLDER	S EQUIT
CURRENT LIABILITIES Vendors and contractors	\$ 2,482.6	3 \$ 40,759.41
Prepaid Rents	φ 2,482.00 5,093.00	
Deposits held in trust	4,132.0	
Accrued Compensated Balances	1,506.1	· ·
Total Current Liabilities	13,213.8	
Total Liabilities	13,213.8	<u>48,192.96</u>
EQUITY		•
Retained earnings	385,300.0	404,677.89
	17,389.5	•
Net Income or (Loss)		
Total Equity	402,689.5	3 418,802.39
,	402,689.5 \$ 415,903.4	

# Managed Properties - HAP Subsidized INCOME STATEMENT For the Period Ending October 31, 2020 and 2019

		Current YTD		Prior YTD	То	tal Budget 2021	,	Budget Variance	Percent of Budget
Revenues				•					•
Rental Income	\$	43,172.00	\$	42,969.00	\$	74,352.00	\$	31,180.00	41.94
Housing Assistance		15,215.00		14,963.00		25,296.00		10,081.00	39.85
Interest Income		8.92		15.30		18.00		9.08	50.44
Total Revenues		58,395,92		57,947.30		99,666.00		41,270.08	41.41
Administration Expense									
Salaries		3,157.17		3,489.37		4,521.00		1,363.83	30.17
Training		0.00		0.00		500.00		500.00	100.00
Audit Expense		3,920.00		4,090.00		4,200.00		280.00	6,67
Fringe Benefits		1,709.81		1,997.32		3,008.00		1,298.19	43.16
Sundry		1,373.63		2,107.51		2,699.00		<u>1,325.37</u>	49.11
Total Administration		10,160.61		11,684.20		14,928,00		4,767.39	31.94
Management Fee		4,787.20		4,874.24		7,972.00		3,184.80	39.95
· · · · · · · · · · · · · · · · · · ·								•	
Utilities		13,238.81		13,599.23		28,750.00		15,511.19	53.95
Maintenance Expense						ſ			
Salaries		3,408.37		4,434.77		9,057.00		5,648.63	62.37
Fringe Benefits	_	14.00		27.27		717.00		703.00	98.05
Maintenance Materials		3,271.26	- 7	2,212.36		10,450.00		7,178.74	68,70
Maintenance Contracts		2,326.68		2,858.62		10,600.00	_	8,273.32	78.05
Total Maintenance		9,020.31		9,533.02		30,824.00		21,803.69	70.74
General Expense							ż		
General Expense		0.00		0.00		4.00		4.00	100.00
Property Insurance		3,799.49		4,132,11		7,200.00		3,400,51	47.23
Total General		3,799.49		4,132.11		7,204.00		3,404.51	47.26
Total Expenses		41,006.42		43,822.80		89,678.00		48,671.58	54.27
Net Income (Loss)	\$	17,389.50	\$	14,124.50	\$	9,988.00	\$	(7,401.50)	(74.10)
,									

October 2020 Monthly Report Family Self-Sufficiency Program October 1-31, 2020 CURRENT FSS Participants: 30

**Graduates: Total to date: 22** 

It seems the monthly report has begun with Money Smart for a while now and that is because it remains as our top class priority. Dana Alderman, Director of Business Development at River Region Credit Union and Advisory Board Member continues to facilitate this class and is doing an excellent job! The participants are doing very well and learning every aspect of their money.

As stated before, once Money Smart is completed, we will resume our regular class schedule. With the Covid virus and everything else that's going on in the lives of our families, we felt it was best to take advantage of this time and availability of Ms. Alderman to run the Money Smart classes until they were completed by all current families. That will happen in the next few months.

Social Distancing is being utilized as well as mandatory face coverings. Instead of setting up tables/chairs, we are utilizing chairs only for classes to maintain an acceptable distance between participants. We also utilize hand sanitizer and an air purifier with a hepa filter. Julie and I also sanitize the chairs and anything else used during class time to maintain the office and classroom area "as safe as possible".

Another rule we have re-enforced for class, is that children are not allowed as we simply do not have room to safely socially distance with extra bodies. We are paying for childcare for any participant that needs it during class time — and some are utilizing this.

During the month of October, we were able to help our families with food from our food pantry, clothing, bus passes, gas cards and childcare. We also worked with several other organizations, businesses, churches, and schools on behalf of our families. They each have different needs and we try to help meet those needs.

Our participants need the support of one another and look forward to "class" day each week. Personally, I look forward to it as well. Many of the participants do not have many friends or people they trust so having that support, friendship, and encouragement every week is particularly important to their mental and emotional wellbeing.

HUD continues to answer questions, provide great communication tips and program support. They have set up a site for any FSS Coordinator to ask questions, list situations and obtain support from peers. It has been great to visit with many of the others in this way.

We are providing our participants with free counseling for their mental, emotional, physical, and financial health as well as their spiritual well-being. We have counselors, pastors and other professionals who have stepped up and are providing their services pro-bono for us at this time. We are offering nutritional help, transportation, and other necessary things our participants need. We are also providing other things our participants needed...friendship, encouragement, support, and someone to keep them accountable.

REMINDER FROM LAST MONTH: Organizations that would normally help our families with Thanksgiving food, Christmas help and other holiday things are having to cut back drastically due to issues brought on primarily due to Covid. Therefore, at the Redeem Project, we are stepping up and hoping to provide Thanksgiving baskets to our FSS families and we are taking care of them for Christmas as well.

I've thought about this, prayed about it, and cried about the situation and I'm not sure how Redeem will make this work for our families, but I trust and have the faith that the money and items will come through so that our families can enjoy the blessing of the Thanksgiving holiday with their friends and family and not have to worry about food.

Please consider any help, advice, or donation you might be able to give toward this effort. Our families have worked so hard this year and it was a blow to them to hear many would not receive any help for Thanksgiving.

As always, we thank you for your support and encouragement! Everyone stay safe and keep in touch with your neighbors and loved ones. The participants and I are texting and calling a minimum of twice a week just to check up on each other. Thank you for all you do. Happy and blessed Thanksgiving to you and your family!

Respectfully submitted,

Vicki K Bullock

Vicki K Bullock FSS Coordinator

Exhibit 1-A

## BOARD OF COMMISSIONERS REGULAR BOARD MEETING OCTOBER 20, 2020

The Regular Meeting of the Board of Commissioners of the Housing Authority of the City of Jefferson, Missouri, was held at 7:30 a.m. on Tuesday, October 20, 2020, via in-person and Zoom meeting.

ROLL CALL: On roll call, the following were in attendance: Chairman Larry Vincent, Vice-Chairman Larry Kolb; Commissioners Dennis Mueller, Donna White, Bob Weber and Dian Cain. Also in attendance were Cynthia Quetsch, Executive Director; Cindy Reeves, Chief Financial Officer; Michelle Wessler, Chief Housing Officer; Todd Miller, Legal Counsel; Diana Walters, and Amy VanOvershelde Administrative Assistants; Michael Lester, City Councilman; Carrie Tergin, Mayor, Holly Stitt, Dan Lester, Jim Wisch, Dustin Long and a member of the press.

Chairman Vincent called the meeting to order.

•	REGULAR	SPECIAL
Vincent	11-12	9-10
Mueller	12-12	9-10
Kolb	12-12	8-10
White	11-12	8-10
Weber	12-12	6-7
Cain	12-12	4-4

#### **INFORMATIONAL ITEMS:**

- A. The monthly Financial Statements, Balance Sheets, and Income Statements for September 2020 was presented.
- B. The September 2020 Family Self Sufficiency program monthly report was presented.
- C. There has been a change in payment standards for the voucher program.

#### **CONSENT AGENDA:**

- A. Approval of Regular Meeting Minutes for September 17, 2020 (Exhibit 1-A)
- B. List of Disbursements for the month of September 2020. (Exhibit 1-B)
- C. Occupancy Report for the month of September 2020. (Exhibit 1-C)

Commissioner White made the motion to approve the Consent Agenda. Commissioner Weber seconded the motion. Upon unanimous favorable vote, Chairman Vincent declared the motion approved.

## RESOLUTION APPROVING THE WRITE-OFF (COLLECTION LOSS) OF TENANT ACCOUNTS RECEIVABLE

Commissioner Mueller made the motion to approve the proposed rent and damage write-offs for the month of September for Hamilton, Hyder and Public Housing in the amount of \$15,840.51. Commissioner White seconded the motion. Upon unanimous favorable vote, Chairman Vincent declared the motion approved. (Exhibit #2, 10/20/2020)

## REQUEST FOR WATER LINE EASEMENT FROM CATHOLIC CHARITIES

There was discussion with Jim Wisch and Dan Lester regarding the need for a new water line to the Catholic Charities building. The current line runs under the LaSalette Apartments. The new line would be more accessible for repairs. Mr. Wisch also asked the Housing Authority to share 50% the cost with Catholic Charities. The cost of the new line is \$21,000.00. Vice Chair Kolb made a motion to approve the easement. Commissioner Weber seconded the motion. Upon unanimous favorable vote, Chairman Vincent declared the motion approved. Vice Chair Kolb also made the motion to approve up to \$10,000.00 of the cost for the new line and the metered cost will be Catholic Charites expense. Commissioner Weber seconded the motion. Upon unanimous favorable vote, Chairman Vincent declared the motion approved.

## UPDATE ON EAST CAPITOL AVENUE URBAN RENEWAL PLAN

## 105 Jackson Street

There was discussion regarding the transfer of the property to Chris Stepnoski. Todd Miller will discuss the Warranty Deed with the attorney for The Historic City of Jefferson (HCJ) and make necessary changes.

#### 103 Jackson Street

There was discussion regarding the location of tree that was blocking internet services to 103 Jackson Street. The owner has resolved the issue and no further action is needed at this time.

#### 608 East State Street

Dustin Long has acquired an interested party to demolish the building at 608 East State Street. Discussion on the transfer of property was moved to closed session for legal advice on options to proceed.

### UPDATE ON CAPITAL CITY APARTMENTS

There continues to be delays in occupying units at Capital City Apartments due to Covid affecting the construction crew.

The rent increase was approved in the appeal process by MHDC which will increase cash flow at the property.

#### **UPDATE ON DULLE TOWER RENOVATIONS**

Filling the vacant units at Dulle Tower has been a challenge due to Covid19. There are currently 30 vacant units. We will increase advertisement for the property with an ad to run on TV.

### UPDATE ON HOUSING AUTHORITY OPERATIONS AS ADJUSTED TO DEAL WITH COVID 19

The administration office remains locked with only a few staff working in the building at one time. We have 50% in the office working every other day. Maintenance work each day doing all work orders. Maintenance has started performing preventive maintenance inspections which we adjusted to minimize contact in units. Social distancing, masks and hand washing are required when in units or meeting with tenants. Appointments with tenants and applicants are by appointment only.

We applied for COVID assistance from Cole County but were not awarded in Phase 2. We will apply again in Phase 3.

## **RESOLUTION NO. 4751**

## RESOLUTION AWARDING THE CONTRACT FOR DECK REPLACEMENT IN PUBLIC HOUSING TO PETER WANSING-SPI ENTERPRISES

After a request for sealed bids to replace decks two bids were received. Commissioner Mueller made the motion to award the contract to Peter Wansing-SPI Enterprises for deck replacement in public housing. Vice Chair Kolb seconded the motion. Upon unanimous favorable vote, Chairman Vincent declared the motion approved. (Exhibit #8 10/20/2020)

#### **RESOLUTION NO. 4752**

# RESOLUTION AWARDING THE CONTRACT FOR ROOF REPLACEMENT IN PUBLIC HOUSING TO GUARANTEE ROOFING

After a request for sealed bids for roof replacement due to the hail storm 6 bids were received. MHAPCI (the insurance company) approved Guarantee Roofing for the roof replacement. Commissioner Weber made a motion to approve Guarantee Roofing for roof replacement. Vice Chair Kolb seconded the motion. Upon unanimous favorable vote, Chairman Vincent declared the motion approved. (Exhibit #9 10/20/20/20)

### **RESOLUTION NO. 4753**

# RESOLUTION AWARDING THE CONTRACT FOR HEALTH INSURANCE TO HOUSING BENEFITS PLAN VALUE PPO

After reviewing health insurance staff determined that Housing Benefits Plan Value PPO is the best option based on cost and no change to the benefits. Commissioner White made the motion to approve Housing Benefits Plan PPO Value for employee health benefits. Commissioner Mueller seconded the motion. Upon unanimous favorable vote, Chairman Vincent declared the motion approved.

## RESOLUTION AWARDING THE CONTRACT FOR DENTAL INSURANCE TO HOUSING BENEFITS PLAN

After reviewing the proposal from Housing Benefits Plan and Delta Dental staff determined that Housing Benefits Plan is the best option as the benefits remain the same as last year. Commissioner White made the motion to approve Housing Benefits Plans for employee dental benefits. Commissioner Weber seconded the motion. Upon unanimous favorable vote, Chairman Vincent declared the motion approved.

Mayor Tergin thanked the Board for their work on the Capitol Avenue Urban Renewal. Mike Lester also thanked the Board for the work done on Urban Renewal.

NEXT MEETING: The regular meeting will be at 7:30 a.m. Tuesday November 17, 2020.

Commissioner Mueller made the motion to adjourn into Executive Session for the purpose of considering the following:

- Legal action involving the Housing Authority and confidential or privileged communication with its attorney, under Section 610.021(1) RSMO;
- Leasing, purchase or sale of real estate by the Housing Authority when public knowledge of the transaction might adversely affect the legal consideration therefore, under Section 610.021(2) RSMO;
- Hiring, firing, disciplining or promotion of particular employees when personal information about the employee is to be discussed or recorded, under Section 610.021(3)
- Welfare cases of identifiable individuals, under Section 610.021(8) RSMO.

Commissioner White seconded the motion. Upon roll call vote the motion was approved.

AYES:

Mueller, Cain, White, Kolb, Weber, Vincent

NAYS:

None

ABSENT

None

Commissioner Cain made the motion to adjourn the meeting. Seconded by Commissioner White. Upon unanimous favorable vote, Chairman Vincent declared the motion approved.

## RESOLUTION APPROVING THE WRITE OFF (COLLECTION LOSS) OF TENANT ACCOUNTS RECEIVABLE

WHEREAS, the Housing Authority has been unable after diligent effort to collect, or refund, rents and/or damage claims owed by certain tenants of Hamilton Tower, Hyder and Public Housing in the amount of \$15,840.51 for the month of September 2020, and

WHEREAS, such rental amounts must be cleared from the books by Resolution; and

WHEREAS, the Board of Commissioners adopted fiscal policy considers monthly write-offs in these cases to be in the best interest of the Authority.

NOW, THEREFORE BE IT RESOLVED, by the Board of Commissioners of the Housing Authority of the City of Jefferson, Missouri, that the write-offs in the amount of \$15,840.51 for Hamilton Tower, Hyder and Public Housing were authorized and approved by the Board of Commissioners.

This Resolution shall take effect immediately.

	Larry Vincent, Chairman
ATTEST:Cynthia Quetsch, Secretary	

# RESOLUTION AWARDING THE CONTRACT FOR DECK REPLACEMENT IN PUBLIC HOUSING TO PETER WANSING- SPI ENTERPRISES

WHEREAS, certain decks in public housing are in need of replacement; and

WHEREAS, the Housing Authority of the City of Jefferson, Missouri received two (2) bids for deck replacement; and

WHEREAS, the decks are in need of replacement; and

WHEREAS, the Jefferson City Housing Authority evaluated the bids and will award the contract to a responsible bidder who will be most advantageous to the Housing Authority and has the ability to perform successfully under the terms and conditions of the proposed contract; and

WHEREAS, the submitted proposal by Peter Wansing-SPI Enterprises in the amount of \$76,539.60 is deemed to be the best value received.

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of the Housing Authority of the City of Jefferson, Missouri that:

The bid from Peter Wansing-SPI Enterprises in the amount of \$76,539.60 be accepted and approved.

The Executive Director be directed to prepare and execute the necessary documents and contract, subject to Peter Wansing-SPI Enterprises meeting the necessary contractual requirements.

This Resolution shall take effect immediately.

Cynthia Quetsch, Secretary

	:	Larry Vincent, Chairman
ATTEST:		

## RESOLUTION AWARDING THE CONTRACT FOR ROOF REPLACEMENT IN PUBLIC HOUSING TO GUARANTEE ROOFING

WHEREAS, the roofs in the public housing buildings are in need of replacement and staff obtained six (6) bids; and

WHEREAS, the Housing Authority of the City of Jefferson, Missouri received six (6) bids for re-roofing the public housing buildings; and

WHEREAS, the Jefferson City Housing Authority evaluated the bids and will award the contract to a responsible bidder who will be most advantageous to the Housing Authority and has the ability to perform successfully under the terms and conditions of the proposed contract; and

WHEREAS, the submitted proposal by Guarantee Roofing in the amount of \$888,120.28 is deemed to be the best value received; and

WHEREAS, the insurance company, MHAPCI concurs with the award to Guarantee Roofing; and

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of the Housing Authority of the City of Jefferson, Missouri that:

The bid from Guarantee Roofing in the amount of \$888,120.28 be accepted and approved.

The Executive Director be directed to prepare and execute the necessary documents and contract, subject to Guarantee Roofing meeting the necessary contractual requirements.

This Resolution shall take effect immediately.

	Larry Vincent, Chairman
ATTEST:	
Cynthia Quetsch, Secretary	

# RESOLUTION AWARDING THE CONTRACT FOR HEALTH INSURANCE TO HOUSING BENEFITS PLAN VALUE PPO

WHEREAS, the Board of Commissioners of the Housing Authority of the City of Jefferson, Missouri, previously approved providing medical coverage for employees of the Housing Authority and their families; and

WHEREAS, the Commissioners of the Housing Authority of the City of Jefferson, Missouri, desires to continue providing medical coverage for employees and their families; and

WHEREAS, the personnel policy provides that the current policy provides that the premium for the employee is paid in full by the Housing Authority and premium for family members is paid at 50%, and

WHEREAS, staff reviewed the renewal rates from Housing Benefit Plan and other proposals; and

WHEREAS, Housing Benefit Plan Value PPO provided the best benefit and cost for coverage; and

WHEREAS, the Commissioners unanimously voted to approve the proposal from Housing Benefit Plans premium and provide the Value PPO Plan to employees (100%) and family members (50%)

NOW, THEREFORE BE IT RESOLVED, by the Board of Commissioners of the Housing Authority of the City of Jefferson, Missouri, that the Executive Director is hereby authorized to execute the necessary documents to continue to provide health insurance for employees at 100% and 50 % for family members with the Housing Benefits Value PPO Plan.

This Resolution shall take effect immediately.

HIST TIME EVALUACY OF COLOUR 2020.	
	Larry Vincent, Chairman
ATTEST:	
Cynthia Quetsch, Secretary	

## RESOLUTION AWARDING THE CONTRACT FOR DENTAL INSURANCE TO HOUSING BENEFITS PLAN

WHEREAS, the Board of Commissioners of the Housing Authority of the City of Jefferson, Missouri, previously approved providing a dental plan for employees; and

WHEREAS, the Commissioners of the Housing Authority of the City of Jefferson, Missouri, desires to continue providing a dental plan for employees; and

WHEREAS, under the current plan the premium is paid by the Housing Authority; and

WHEREAS, two proposals were reviewed; and

WHEREAS, The Housing Benefit Dental Plan provides the best benefit and cost for coverage; and

WHEREAS, the Commissioners of the Housing Authority of the City of Jefferson, Missouri unanimously voted to approve Housing Benefits Plan (HBP) dental plan to retain the same level of benefits as employees currently receive.

NOW, THEREFORE BE IT RESOLVED, by the Board of Commissioners of the Housing Authority of the City of Jefferson, Missouri, that the Executive Director is hereby authorized to execute the necessary documents to provide Housing Benefit Plan dental benefits to employees.

This Resolution shall take effect immediately.

ADOPTED this 20th day of October 2020.	
	Larry Vincent, Chairman
ATTEST:Cynthia Quetsch, Secretary	

## Open Session

Bank Acct	Check Number	Chk Date	Description	Amount of Check	Client
3873	10615	10/15/20	Brenda Stoll	1,523.23	10
3873	10615	10/15/20	Melanie R Benz	877.34	10
3873	10615	10/15/20	Amy M VanOverschelde	722.61	10
3873	10615	10/15/20	Susanne M Talken	866.89	10
3873	10615	10/15/20	Dorothy J Colter	1,284.25	10
3873	10615	10/15/20	Mitchell R Verslues	1,313.80	10
3873	10615	10/15/20	Cindy A Reeves	2,198.04	10
3873	10615		Rhonda S Watts	865.89	10
3873	10615		Craig F Ford	1,304.95	10
3873	10615	10/15/20	Vickey J Hawkins	981.15	10
3873	10615	10/15/20	Sandra Boillot	1,519.00	10
3873	10615	10/15/20	Kenneth R Brandt	1,722.08	10
3873	10615	10/15/20	David Cundiff	1,442.55	10
3873	10615	10/15/20	Diana L Walters	1,163.62	10
3873	10615	10/15/20	Clinton R Pogue	393.23	10
3873	10615	10/15/20	Tamara L Hellmann	688.87	10
3873	10615	10/15/20	Susan C Baker	1,000.81	10
3873	10615	10/15/20	Chera C McCoy	1,275.05	10
3873	10615	10/15/20	Cynthia A Quetsch	1,686.84	10
3873	10615	10/15/20	Timothy N Gardner	1,159.01	10
3873	10615	10/15/20	John R Schlueter	1,504.51	10
3873	10615	10/15/20	Calvin W Warren, JR	1,047.24	10
3873	10615	10/15/20	Michelle R Wessler	2,448.79	10
3873	10615	10/15/20	Patricia A Lockwood	945.69	10
3873	10615	10/15/20	Emily L Butler	959.13	10
3873	10615	10/15/20	Adam L Distler	958.71	10
3873	10615	10/15/20	Paul E Sullivan	1,479.58	10
3873	10615	10/15/20	Becky A Northeimer	1,472.49	10
3873	10615	10/15/20	Eric W Steinmetz	1,106.78	10
3873	10630	10/30/20	Brenda Stoll	1,523.19	10
3873	10630	10/30/20	Melanie R Benz	877.34	10
3873	10630	10/30/20		710.54	10
3873	10630	10/30/20	Susanne M Talken	866.90	10
3873	10630			1,284.23	10
3873	10630	10/30/20	Mitchell R Verslues	1,313.81	10
3873	10630	10/30/20	Cindy A Reeves Rhonda S Watts	2,198.04	10
3873	10630	10/30/20 10/30/20		923.11	10
3873	10630	10/30/20	Craig F Ford Vickey J Hawkins	1,222.57 827.24	10
3873	10630 10630	10/30/20	Sandra Boillot	1,518.99	10
3873		10/30/20	Kenneth R Brandt	•	10
3873	10630 10630	10/30/20	David Cundiff	1,717.29 1,442.57	10
3873	10630	10/30/20	Diana L Walters	1,163.61	10 10
3873	10630	10/30/20	Clinton R Pogue	393.22	
3873	10630	10/30/20	Tamara L Hellmann	688.88	10
3873 3873	•	10/30/20	Susan C Baker	1,000.83	10 10
3873			Chera C McCoy	1,275.04	10
3873				1,686.83	10
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Bank Acct	Check Number	Chk Date	Description	Amount of Check	Client
3873 3873 3873 3873 3873 3873 3873 3873	10630 10630 10630 10630 10630 10630 10630 10630	10/30/20 10/30/20 10/30/20 10/30/20 10/30/20 10/30/20 10/30/20 10/30/20	John R Schlueter Calvin W Warren, JR Michelle R Wessler Patricia A Lockwood Emily L Butler Adam L Distler Paul E Sullivan Becky A Northeimer Eric W Steinmetz  Total For	1,090.80 1,035.37 2,448.78 945.69 959.13 1,178.06 1,479.60 1,472.49 1,271.09	
+2			TOTAL	71,360.00	

\* \* \* END OF REPORT \* \* \*

			of our population	
Bank Acct	Check Number		Description	Amount of Client Check
3873	71994	10/02/20	AMEREN UE MISSOURI-AMERICAN WATER C CENTRAL MO. NEWSPAPERS, I CENTRAL MO. NEWSPAPERS, I REPUBLIC SERVICES #035 BROWN PRINTING TECH ELECTRONICS	14,863.65 10
	71995	10/02/20	MISSOURI-AMERICAN WATER C	6.586.16
	71996	10/02/20	CENTRAL MO. NEWSPAPERS. T	525.00
	71996	10/31/20	CENTRAL MO. NEWSPAPERS. T	525.00-
	71997	10/02/20	REPUBLIC SERVICES #035	7.053.06
	71998	10/02/20	BROWN PRINTING	402 17
	71999	10/02/20	TECH ELECTRONICS	4 851 16
	72000	10/02/20	SOUTHWEST NAMEO SERVICE O	296 00
	72001	10/02/20	SCHINDLER ELEVATOR CORPOR	5 283 39
	72002	10/02/20	SCRUGGS LUMBER COMPANY	1 115 00
	72002	10/02/20	MOMHY	1 250 00
	72003	10/02/20	HOWELLIE CAPDET	700.00
	72004	10/02/20	SCHDELMVIN DVCKEDS EDVN	1 369 00
	72005	10/02/20	GIIMMITT MECUNNITCAL INC	110 50
	72007	10/02/20	BDADEODD GVGTEMG	112.50
3873	72007	10/02/20	MUNATED SISIEMS	30.40
20/2	72008	10/02/20	CULT DECIMATACY CALIDATANG	200.00
3873	72010	10/02/20	AEM GYNDDOGARD DIIMDING I	375.10
3873	72010	10/02/20	VEW SUMPOUTE PROMOTING, I	328.00
38/3	72011	10/02/20	DRAUN AUTO REPAIR AND STO	80.00 '
38/3	72012	10/02/20	CAR DISTANCE OF TODO MILLER	855.00
38/3	72013	10/02/20	C&S BUSINESS SERVICES, IN	460.79
3873	72014	10/09/20	TECH ELECTRONICS SOUTHWEST NAHRO SERVICE O SCHINDLER ELEVATOR CORPOR SCRUGGS LUMBER COMPANY MOWHA HOWELL'S CARPET SCHREIMANN, RACKERS, FRAN SUMMIT MECHANICAL, INC. BRADFORD SYSTEMS MONAHRO STI TECHNOLOGY SOLUTIONS KEN SANDBOTHE PLUMBING, I BRAUN AUTO REPAIR AND STO LAW OFFICE OF TODD MILLER C&S BUSINESS SERVICES, IN AMEREN UE MISSOURI-AMERICAN WATER C	10,847.24
3873	72015	10/09/20	AMEREN UE MISSOURI-AMERICAN WATER C BRADY'S	
3873	72016	10/09/20	BRADI'S	798.44
	72017	10/09/20	CENTRAL MO. NEWSPAPERS, I J.C. AREA CHAMBER OF COMM	421.39
3873	72018	10/09/20	PUBLIC WATER SUPPLY DIST. RAM HOUSING SPECIALISTS JAMES F. JENKINS MISSOURI VALLEY ENVIRONME KAREN GRIGGS ATKINS BUILDING SERVICES DAN'S GROUNDS MAINTENANCE	530.00
3873	72019	10/09/20	PUBLIC WATER SUPPLY DIST.	132.44
3873	72020	10/09/20	RAM HOUSING SPECIALISTS	75.00
3873	72021	10/09/20	JAMES F. JENKINS	50.00
3873	72022	10/09/20	MISSOURI VALLEY ENVIRONME	690.00
3873	72023	10/09/20	KAREN GRIGGS	5,355.00
	72024	10/09/20	ATKINS BUILDING SERVICES	60.00
3873	72025	10/09/20	DAN'S GROUNDS MAINTENANCE	13,204.76
3873	72026	T0/03/70	GOODIN & COMPANY CONSTRUC	10,220.00
3873	72027	10/09/20		9,726.02
3873	72028	10/09/20		5,005.47
3873	72029	10/09/20		4,524.00
3873	72030	10/09/20		314.00
3873	72031	10/09/20		1,700.00
3873	72032	10/09/20		1,080.00
3873	72033	10/09/20		1,065.00
3873	72034	10/09/20		52.00
3873	72035	10/09/20		2,940.00
3873	72036	10/09/20		650.00
3873	72037	10/09/20		124.96
3873	72038	10/09/20		86,193.00
3873	72039	10/09/20		515.50
3873	72040	10/16/20		88.82
3873	72041	10/16/20	MISSOURI-AMERICAN WATER C	3,275.04

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Bank Acct	Check Number	Chk Date	Description		Amount of Check	Client
	H0040	10/15/00	CENTURYLINK		134.49	10
3873	72042	10/16/20	CENTURILINA MEMBERS T			<u></u> 0
	72043	10/16/20	CENTRAL MO. NEWSPAPERS, I TECH FLECTRONICS		360.00	
3873	72044	10/16/20	TECH ELECTRONICS		2 200 20	
3873	72045	10/16/20	SCHINDLER ELEVATOR CORPOR		954.00 3,399.30 77.42	
	72046	10/16/20	CEN'I'ECH	** *	77.42 582.74	
3873	72047	10/16/20	AT&T MOBILITY	* * * *	30Z./4	
3873	72048	10/16/20	TECH ELECTRONICS SCHINDLER ELEVATOR CORPOR CENTECH AT&T MOBILITY JASON BISHOP ROTTLER PEST & LAWN SOLUT		1,045.00 8,855.00	
3873	72049	10/16/20	ROTTLER PEST & LAWN SOLUT CHERA MCCOY SUMMIT MECHANICAL, INC. MERCER H&B ADMIN-IOWA FID CENTURYLINK CINTAS CORPORATION #379 SCHRIEFER'S OFFICE EQUIPM GRANITE TELECOMMUNICATION		8,855.00	
3873	72050	10/16/20	CHERA MCCOY	- •	13.74	
3873	72051	10/16/20	SUMMIT MECHANICAL, INC.		328.18	
3873	72052	10/16/20	MERCER H&B ADMIN-IOWA FID		26,170.18	
3873	72053	10/16/20	CENTURYLINK		371.56	
3873	72054	10/16/20	CINTAS CORPORATION #379		2,233.80	
3873	72055	10/16/20	SCHRIEFER'S OFFICE EQUIPM		699.00	
3873	72056	10/16/20	GRANITE TELECOMMUNICATION		4,230.34	
3873		10/16/20	LAW OFFICE OF TODD MILLER	-	8,071.00	
	72058		C&S BUSINESS SERVICES, IN		206.97	
3873	72059		MARCO		1,136.06	
3873	72060		A CONTRACTOR OF THE PARTY OF TH		60.30	
3873	72061	10/16/20	ST FRANCIS XAVIER SCHOOL		50.00	
3873	72064	10/23/20	AMEREN UE		1,609.47	
3873	72065	10/23/20	MISSOURI-AMERICAN WATER C	-	51.50	
3873	72066	40/00/00	CANTTE TELECOMMUNICATION LAW OFFICE OF TODD MILLER C&S BUSINESS SERVICES, IN MARCO ST FRANCIS XAVIER SCHOOL AMEREN UE MISSOURI-AMERICAN WATER C RAM HOUSING SPECIALISTS		22,445.00	
3873	72067	10/23/20	JAMES F. JENKINS CITY OF JEFFERSON/FINANCE HILLYARD/COLUMBIA ATKINS BUILDING SERVICES MIDWEST ELECTRONIC SYSTEM SIMON OSWALD ARCHITECTURE		722.50	
3873	72068	10/23/20	CITY OF JEFFERSON/FINANCE		1,753.84	
3873	72069	10/23/20	HILLYARD/COLUMBIA		1,537.45	
3873	72070	10/23/20	ATKINS BUILDING SERVICES		1,469.68	
3873	72071	10/23/20	MIDWEST ELECTRONIC SYSTEM		45.00	
3873	72072	10/23/20	SIMON OSWALD ARCHITECTURE		2,065.00	
3873	72073	10/23/20	MEDIACOM		136.90	
3873	72074	10/23/20	CENTECH		136.90 252.00 8,633.89	
3873	72075	10/23/20	BANKCARD CENTER	,	8,633.89	
3873	72075	10/23/20	GOODIN & COMPANY CONSTRUC		24,712.00	
3873	72077		SUMMIT MECHANICAL, INC.		412.50	
	72078				80.00	
3873 3873	72079	10/23/20	LAW OFFICE OF TODD MILLER		90.00	
3873	72075	10/23/20	C&S BUSINESS SERVICES, IN		101,53	
	72081				27.00	
3873	72001				9,882.73	
3873	72219		MISSOURI-AMERICAN WATER C		7,444.95	
3873			REPUBLIC SERVICES #035		7,809.81	
3873	72221	10/30/20	JAMES F. JENKINS		1,362.50	
3873	72222				236.98	
3873	72223	10/30/20	PETTY CASH ASBESTOS REMOVAL SERVICES COLE COUNTY RESIDENTIAL S		700.00	
3873	72224		COLE COUNTY RESIDENTIAL S		4,500.00	
3873	72225		COUR COOMITY MEDITALIZATION		629.16	
3873	72226	10/30/20			14,886.43	
3873	72227		HADM HODDING MODING! KETTLEMENT		799.31	
3873	72228	10/30/20			5.35	
3873	72229	10/30/20	PRIME-LINK COMMUNICATIONS		5.35	

Bank Acct	Check Number	Chk Date	Description	Amount of Check	Client
3873 3873 3873 3873 3873 3873 3873 3873	72230 72231 72232 72233 72234 72235 72236 72237 72238 72239 72240 72241 72242	10/30/20 10/30/20 10/30/20 10/30/20 10/30/20 10/30/20 10/30/20 10/30/20 10/30/20 10/30/20	HOWELL'S CARPET CINTAS CORPORATION CK POWER PRODUCTS DOUG BRIOT VICKEY HAWKINS KEN SANDBOTHE PLUMBING, I C&S BUSINESS SERVICES, IN THE NETWORKS OF MID-MISSO		
			TOTAL Total TOTAL	412,639.42 For 412,639.42	

\* \* \* END OF REPORT \* \* \*

ı

Exhibit 1-C

## HOUSING OCCUPANCY REPORT AS OF NOVEMBER 3, 2020

## MO. 9-1, 9-3, 36, 9-4, 9-5 & Section 8 Existing

Mo. 9-1 (Multi-Family) is 97% OCCUPIED

Mo. 9-3 (Dulle) is 89% OCCUPIED

Mo.36 (Hamilton) is 86% OCCUPIED

Mo. 9-4 (Single Family) is 97% OCCUPIED

Mo. 9-5 (Linden Court Apartments) is 94% OCCUPIED

Combined waiting list for all public housing: Mo. 9-1, 9-3, 36, 9-4 & 9-5: 285

Section 8 Existing: Vouchers: **185** Waiting List: **273** 

## ROBERT L. HYDER

Hyder 1 is **94%** OCCUPIED Hyder II is **92%** OCCUPIED On Waiting List: **7** 

## Linden Elderly Campus (Formally Westminster, Congregate & LaSalette)

Kenneth Locke I is 95% OCCUPIED Kenneth Locke II is 92% OCCUPIED LaSalette 93% OCCUPIED On Waiting List: 54

Capital City Apartments is **59%** OCCUPIED On Waiting List: **45** 

Herron Apartments is 84% OCCUPIED On Waiting List: 10

Estes Apartment is 100% OCCUPIED On Waiting List: 2

Acc. #   Rent   Damages   Utilities   Medicaleris   Late Feet   Accounted   Interprised	OCTOBER COLLECTION LOSS 2028   Another   Law Fews   Another   Law Fews   Another   Law Fews   Another   University   Uni	11,780.75		2553.75				4408.00	4819.00	TOTALS
Acct # Rent Damages Utilities Motionders Late Fees Antoney Unicipated  e	CortoBER COLLECTION LOSS 2020   Anot. #   Park   Damages   Utilities   Violenders   Law Fees   Antonney   Unreported	mere neth soon			:			1		
Acct # Rent Damages' Littles Motocrafes Lake Fees Anomey Little District Colored Color	COCTOBER COLLECTION LOS 2020	5,421.25		1736.25				2,019.00	1,666.00	Subtotal
## Rent   Damages: Utilities Workorders   Late Fees   Attorney, Uniterburied   ### 19-07   1,871,00   353,00   323,75   ### 19-07   1,871,00   353,00   353,00   433,75   ### 101-02   271,00   360,00   360,00   677,50   ### 104-02   271,00   360,00   360,00   ### 104-08   882,00   1,045,00   1,045,00   ### 104-08   882,00   1,045,00   ### 104-08   882,00   1,045,00   ### 104-08   882,00   1,045,00   ### 104-08   882,00   1,045,00   ### 105-09   97,00   97,00   ### 105-09   97,00   ### 105-09   97,00   ### 105-09   97,00   ### 105-09   97,00   ### 105-09   97,00   ### 315,00   315,00   ### 105-09   ### 105-09   315,00   ### 105-09   ### 105-09   315,00   ### 105-09   ### 1	CCTOBER COLLECTION   LOSS 2028	1,039.75 2,845.75 1,535.75	, ,	568.75 568.75 598.75				471.00 611.00 937.00		30-20 58-34 61-30
## Part   Damages   Utilities Workloaders   Later less   Antoney Unerported   ### 122.00   353.00   353.00   323.75   ### 122.00   353.00   353.00   433.75   ### 122.00   353.00   353.00   433.75   ### 122.00   353.00   353.00   433.75   ### 122.00   353.00   353.00   433.75   ### 122.00   353.00   353.00   877.50   #### 122.00   1045.00   1045.00   #### 122.00   1045.00   1045.00   ###################################	CCTOBER COLLECTION LOSS 2028   Anct. #   Perm   Damages   Dallines   Monkorders   Las Fees   Attorney Unreported									Public Housing
## Perv   Damages   Utilities   Worklonder(s)   Lake   Fees   Part   Uniterported	Cottober Collection   Loss 2029	315.00						315.00		Subtotal
Acct.# Rent Damages Utilities Workorder's Late Fees Automety Uniterposee.  63-10 122.00 353.00 353.00 323.75 323.75 19-07 1871.00 353.00 453.75 19-07 19-02 271.00 360.00 677.50 19-02 271.00 360.00 Later  101-02 271.00 360.00 Later  104-08 882.00 1,045.00 Later  702-13 7.00 213.00 97.00 97.00 97.00	OCTOBER COLLECTION LOSS 2020   Anot.#   Perv   Damages   Utilities   Workorder/s   Late Fees   Attorney   Unineported	315.00						315.00		115-08
Acct.# Rent Damages Utilities Workorders Lake Fees Autoinety Uniterburied  e  03-10 122.00 353.00 353.00 353.00 493.75  19-07 1,871.00 353.00 553.00 493.75  101-02 271.00 350.00 553.00 87.00  104-08 882.00 1,045.00 Lafter  702-13 7.00 213.00 7.00 97.00 97.00 97.00	COTOBER COLLECTION LOSS 2020   Acot. #   Renv			:				•		Westminster
## Renx   Damages   Utilities   Workforders   Late   Tees   ### Renx   Damages   Utilities   Workforders   Late   Tees   ####################################	OCTOBER COLLECTION LOSS 2020   Acoustic	97,00						97.00		Subtotal
## Rent   Damages   Chilities   Workorder(s)   Late Fees   ### Late Fees   #### Late Fees   #### Late Fees   ##### Late Fees   ########## Late Fees   ##################################	COLTOBER COLLECTION LOSS 2020   Anonthe   Damages   Utilities   Voltorders   Late Fees   Anonthe   Unreported	97.00						97.00		125-09
Acct #         Pent         Damages         Utilities         Monkorders         Late Fees         Attorney Unreported           69-10         122.00         353.00         353.00         323.75         323.75         323.75         493.75	Cotober Collection   Cotober									Hyder
Pain   Damages   Utilities   Workorders   Late Frees   Amoney Unreported	CCTOBER COLLECTION LOSS 2026	220.00						Н	7.00	Subtotal
Renk   Damages   Utilities   Workorder's   Late Frees   Amoney Unreported	CCTOBER COLLECTION LOSS 2020   Rent   Damages   Utilities   Workorders   Late Fees   Attorney Unreported	220.00						213.00		702-13
## Ren   Damages   Utilities   Workorders   Late Fees   Attorney Universities	COCTOBER COLLECTION LOSS 2020   Another   Damages   Utilibes   Workorders   Late Fees   Antonney Unreported									Hamilton Tower
Pach         Parmages         Utilities         Workorders         Lake Fees         Attorney         Unreported           93-70         1,22,000         353.00         353.75         323.75           9-07         1,871.00         353.00         493.75           0tal         1,993.00         350.00         877.50           0tal         271.00         360.00         360.00           0tal         271.00         360.00         Later	OCTOBER COLLECTION LOSS 2020	1,927.00						1,045.00	882.00	Subtotal
Sol. #         Rent         Damages         Utilities         Workorders         Lake Fees         Attorney         Unreported           13-10         122.00         359.00         323.75         323.75         493.75         493.75         493.75         9-07         1,593.00         807.50         807.50         807.50         1,593.00         360.00         807.50         807.50         1,503.00         360.00         807.50         1,503.00         360.00         1,503.00	OCTOBER COLLECTION LOSS 2020  Densiges Utilities Workorders Late Fees Attorney Unreported  32.70 122.00 353.00 353.00  Damages Utilities Workorders Late Fees Attorney Unreported  323.75 493.75  493.75  01al 1,993.00 353.00 877.50  01al 271.00 360.00 360.00	1,927.00		ater	1			1,045.00		04-08
## Rent Damages Utilities Workorders Late Fees #################################	### COCTOBER COLLECTION LOSS 2020    Acot. #   Rent   Damages   Utilities   Workorders   Late Fees   Attorney Unreported		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,							Capital City
## Rent Damages Utilities Workorders Late Fees Attorney Unreported ### ### Pent Damages Utilities Workorders Late Fees Attorney Unreported #### #### ###########################	### COLLECTION LOSS 2029    Acol. #   Rent   Damages   Littlines   Workorders   Late Fees   Attorney   Unreported	631,00						360,00	271.00	Subtotal
## Rent Damages Utilities Workorders Late Fees Attorney, Unreported the ### 122.00	OCTOBER COLLECTION LOSS 2020   Acot. #   Rent   Damages   Utilities   Workorders   Late Fees   Attorney   Unreported	631.00			: :			360,00		101-02
Acct_#         Fig. 1         Damages         Utilities         Workorder's         Lake Flees         Attorney         Unreported           03-10         122.00         323.75         323.75         323.75         493.75           19-07         1,871.00         353.00         877.50         877.50	OCTOBER COLLECTION LOSS 2020				***************************************					Linden
Acct # Rent Damages Utilities Workorders Late Fees Attorney Unreported  03-10 122.00 359.00 39.00 493.75	OCTOBER COLLECTION LOSS 2029	3,169.50		817.50				359.00	1,993.00	Subtotal
Acot. # Rent Damages Ltilities Workprders Late Fees Attomety, Unreported	Acct # Rent Damages Utilities: Workorders Late Fees Attorney Unreported	445.75 2.723.75		323.75 493.75				359.00		
Rent Damages Utilities Workorders Late Fees Attorney Unreported	Rent Damages Utilities Workorders Late Fees Attorney Unreported						: : :			Lasalette
		lotal	Unreported	!⊻	Late Fees	Workorders				Acct #

# Housing Authority of the City of Jefferson

Proposed Budget for Fiscal Year Ending December 31, 2021 & March 31, 2022



Cynthia Quetsch Executive Director

Cindy Reeves, CPA Chief Financial Officer

# HOUSING AUTHORITY

## of the City of Jefferson, Missouri

1040 Myrtle Ave Post Office Box 1029 FAX 573-635-9680 Zip Code 65102-1029 573-635-6163/Voice/TDD



November 12, 2020

To: Board of Commissioners

From: Cynthia Quetsch, Executive Director & Cindy Reeves, Chief Financial Officer

Re: Proposed Budget for Fiscal Year Ending March 31, 2022 and December 31, 2021.

The proposed budget is ready for your review and approval at the next meeting. Just a reminder that the HUD budgets ends March 31 of each year, and the low income tax credit properties are on a calendar year (December 31) basis.

We are projecting that the Net Loss from Operations will be \$1,069,097 for all funds. Any operating deficit will be funded from existing reserves. Revenues are projected at \$7,398,916 and expenses are projected at \$8,468,012. In addition to the loss from operations, our cash will also be decreased by Reserve account payments budgeted at \$191,042 and Mortgage payments of \$187,273. This will result in a decrease in cash of \$1,389,912 for this budget cycle. The decrease is attributable to the planned renovation at Hamilton Tower.

The proposed budget compared to 2019 and 2020 actual has Revenues decreasing by \$322,398 as a result of the Emergency Grant being utilized in the current year. This proposed budget projects an increase in rental amounts of around 2 % for the project based Section 8 properties (HAP): Hamilton, Linden Elderly, and Robert L. Hyder. The Public Housing Budget is based upon the current year's funding as funding levels by Congress are not available for next year. We continue to ask for the age waivers from HUD (to permit individuals age 55 to live in Ken Locke) to help keep the vacancy rate at Linden Elderly low. As a reminder, an increase in rental rates does not increase the tenant's rent, which remains at 30% of their income.

Capital City Apartments will request an increase of 2% on the non-HAP units (4 units). Capital City Elderly (Ted Herron) apartments are requesting an increase in rent of 2%. These 2 increases will be submitted to the Missouri Housing Development Commission (MHDC) for approval in November. MHDC will receive the submittal of the budgets for Capital City Apartments and Ted Herron Apartments in November. The budget for Linden Campus Apartments will be submitted in November to the investors/owners for their review.



The Housing Choice Voucher income and the administrative fee is based on the current years funding. HUD continues to revise the numbers, especially for the HAP payment and administrative fee. The Family Self Sufficient (FSS) Program received a grant for this past budget year. We are applying for the FSS grant for Fiscal Year 2022, but no approval has been received at this date.

Funding for major capital improvements for the developments/neighborhoods is projected from the respective property's reserve account, cash flow, and the Capital Project Fund. While the overall budgets for Hamilton Towers, Housing Choice Vouchers, and Urban Renewal are negative, the planned improvements/expenditures will be funded from existing reserves.

In the prior year for Hamilton Towers, we budgeted approximately \$1.5 million to pay for the new sewer lines, remodeled kitchens, elevators, and windows. Due to the extended timeline in the construction at Dulle Towers, we did not start any of these improvements, but are hopeful to have the new elevators completed by the end of this fiscal year, or early next fiscal year. The operating expenses for Hamilton Towers includes funding for the renovation of Kitchen/bathrooms, new sewer lines, and windows. We expect this project to cover two fiscal years. We anticipate using existing reserves and will seek your approval to apply for a construction loan for the remaining funds necessary to complete the renovation. We are anticipating the loan will not exceed \$500,000 (500,000 thousand). In subsequent years, we will generate sufficient revenues to cover the loan payment. The expenses budgeted for the current year are for a partial renovation. We expect the cash reserves to cover these costs and will begin the process to secure a loan for the remaining costs which will be expended in the next fiscal year.

In Housing Choice Vouchers the shortfall in the voucher program will be funded with cash reserves.

In Urban Renewal the costs are associated with the ongoing Capital Avenue/Urban Renewal Blight related expenses. There is very little income in this program, but it has strong reserves.

Capital City Apartments, with the newly approved market rents, is budgeted for a positive cash flow. This positive cash flow will begin to offset some of the Negative Cash balance of Capital City Apartments, keeping in mind that the project has no reserves. The negative budget for Ted Herron Apartments will be funded by not taking management fees. We hope to maintain a lower vacancy rate to improve cash flows at this property in 2021.

The proposed salary increases amounts to \$27,936 for 30 employees. This represents about 2% of the projected March 31, 2021 salary base for all employees, which is a decrease in last year's 4% increase. This year, we are budgeting raises at \$1000 for each individual. Our purpose in allocating a specific amount instead of a percentage of salary is to continue to distribute a larger salary increase percentage to lower paid employees. The Health Insurance is budgeted with an estimated 5% increase and the Dental Insurance with a 0% increase, based upon estimated amounts from the insurance companies, effective 1/1/2021. Disability and life insurance are budgeted to remain the same.

We are anticipating a 15% increase in property insurance for the tax credit properties and 5% for all other properties based upon information received from insurance carriers.

If you have any questions or require additional information, please feel free to contact Cindy Reeves and/or myself. Cindy 573.635.6163 ext 204 or <a href="mailto:Cindy@jchamo.org">Cindy@jchamo.org</a>. Cynthia 573.635.6163 ext 216 or <a href="mailto:Cynthia@jchamo.org">Cynthia@jchamo.org</a>.

## Housing Authority of the

City of Jefferson

Comparatives by Fund

Prior Years Actual to Proposed Budget

Year Ending March 31, 2022 And December 31, 2021

# HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - REVOLVING FUND YEAR ENDING MARCH 31, 2022

Description	2017	2018	2019	2020	Budget 2021	YTD 6 Mos	Proposed 2022
INCOME:							
Rental Income	-						
Subsidy							
Interest Income	19	131	143	150	140	1	2
Other Income							
Total Income	19	131	143	150	140	1	2
ADMINISTRATION:			•				
Salaries	<b>-</b>						
Fringe Benefits							
Legal		* * * *	• .				
Training	* *						
Mileage	•						
Audit							
Management Fees							
Sundry							
Total Administration			······································				
TENANT SERVICES:							
UTILITIES:							
MAINTENANCE:	_						
Salaries							
Fringe Benefits	1 1 1 1			.5-	*		
Materials			•				
Contracts							
Total Maintenance							
GENERAL:	\$						
Other		- • •			•		
Insurance							
Payment in Lieu of Taxes			÷				
Total General							
HOUSING ASSIST. PAYMENTS:		•					
NONROUTINE EXPENSES:							
MORTGAGE INTEREST EXPENS	E						
Total Operating Expense							
Net Income from Operations	19	131	143	150	140	1	2
MORTGAGE PAYMENTS:							
RESERVE PAYMENTS:							
Total other Expense							
Net Profit or (Loss)	19	131	143	150	140	1	2

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - GENERAL FUND YEAR ENDING MARCH 31, 2022

Description	2017	2018	2019	2020	Budget 2021	YTD 6 Mos	Proposed 2022
INCOME:							
Rental Income							
Subsidy							
Interest Income	5,973	18,981	41,912	44,002	25,000	<b>577</b>	1,100
Other Income	229,792	220,884	217,905	242,697	249,277	117,139	259,262
Total Income	235,765	239,865	259,817	286,699	274,277	117,716	260,362
ADMINISTRATION:			`		,		
Salaries	74,545	139,579	108,109	94,104	91,812	46,882	84,070
Fringe Benefits	32,867	60,262	50,563	38,451	28,440	18,861	29,659
Legal	155	136	88	123	500	39	200
Training	3	25	24	32	150	223	400
Mileage	, 1	19	7	2	20	3	10
Audit	876	900	900	900	950	950	950
Management Fees							
Sundry	26,952	27,187	25,979	21,184	31,690	2,922	28,004
Total Administration	135,399	228,108	185,670	154,796	153,562	69,880	143,293
TENANT SERVICES:							
UTILITIES:							
MAINTENANCE:							
Salaries							
Fringe Benefits							
Materials							•
Contracts							
Total Maintenance							
OENEDAL.							
GENERAL:	44	36					
Other	2,566		4.490	2 520	2.505	1.000	4.045
Insurance	2,000	1,972	1,439	2,529	2,285	1,992	4,315
Total General	2,610	2,008	1,439	2,529	2,285	1,992	4,315
HOUSING ASSIST. PAYMENTS:							
NONROUTINE EXPENSES:							
MORTGAGE INTEREST EXPENSE							
Total Operating Expense	138,009	230,116	187,109	157,325	155,847	71,872	147,608
Net Income from Operations	97,756	9,749	72,708	129,374	118,430	45,844	112,753
MORTGAGE PAYMENTS:							
RESERVE PAYMENTS:							
Total other Expense							
Net Profit or (Loss)	97,756	9,749	72,708	129,374	118,430	45,844	112,753

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - VOUCHERS FUND YEAR ENDING MARCH 31, 2022

Description	2017	2018	· · · 2019	2020	Budget 2021	YTD 6 Mos	Proposed 2022
INCOME:							
Rental Income	•				•		
Subsidy	1,238,982	1,187,056	1,197,713	1,218,708	1,205,000	591,141	1,230,000
Interest Income	399	1,812	3,666	3,571	1,800	25	50
Other Income	52,691	20,179	86,053	71,752	69,780	72,817	87,050
Total Income	1,292,072	1,209,047	1,287,432	1,294,031	1,276,580	663,983	1,317,100
ADMINISTRATION:				1			
Salaries	58,896	48,617	69,249	76,733	72,860	21,547	82,452
Fringe Benefits	27,077	23,597	31,879	38,440	52,705	19,300	52,710
Legal	1,626	716	436	109	200	20	110
Training	959	2,826	3,993	257	2,000		1,000
Mileage		1	1	- 5	. 5	1	5
Audit	3,200	2,900	2,900	2,900	2,950	2,950	2,950
Management Fees	0,200	_,	_,,	_,	-,	.,	,
Sundry	81,326	12,197	9,425	7,243	33,660	3,929	34,059
Total Administration	173,084	90,854	117,883	125,687	164,380	47,747	173,286
·				·	·	•	
TENANT SERVICES:	0				-		•
UTILITIES:							
MAINTENANCE:	-						
Salaries							2500
Fringe Benefits							$\mathbb{E}_{n} = \{ q_{n} \in \mathbb{N} \mid h_{n} \neq 1 \leq n \}$
Materials							1 - 44 Ta
Contracts		<del></del>					
Total Maintenance	•		* •			, <del>-</del>	•
GENERAL:							•
Other	1,946	49,539	72,621	74,103	61,210	56,784	91,200
Insurance	1,464	1,875	2,001	1,778	1,795	1,693	3,583
Payment in Lieu of Taxes		11-1-	_,,	.,	.,	.,	-1,
Total General	3,410	51,414	74,622	75,881	63,005	58,477	94,783
HOUSING ASSIST. PAYMENTS:	1,115,134	1,078,285	1,093,532	1,090,764	1,090,000	556,147	1,110,000
NONROUTINE EXPENSES:						•. • • •	
MORTGAGE INTEREST EXPENSE	:						
Total Operating Expense	1,291,628	1,220,553	1,286,037	1,292,332	1,317,385	662,371	1,378,069
Net Income from Operations	444	(11,506)	1,395	1,699	(40,805)	1,612	(60,969)
MORTGAGE PAYMENTS:							
RESERVE PAYMENTS:							
Total other Expense							
	4.4.4	/4.4 EDO\	4 90E	4.600	(40.005)	1,612	(60,969)
Net Profit or (Loss)	444	(11,506)	1,395	1,699	(40,805)	1,012	(60,809)

<sup>\*</sup> The deficit will be funded from reserves, but will not deplete the cash reserves of \$120,000 as of 9-30-2020.

NOTE: WE have received 51,800 of covid revenues. We anticipate only using approximately 36,800 in the current year, with the remaining funds being deferred for use through 12/31/2021. We have only incured \$18,701 of covid expenses year to date.

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - HAMILTON YEAR ENDING MARCH 31, 2022

Description	2017	2018	2019	2020	Proposed 2021	YTD 6 Mos	Proposed 2022
INCOME:							•
Rental Income	266,604	295,576	296,017	311,993	325,105	138,306	281,584
Subsidy	929,146	929,146	929,146	929,146	941,055	455,386	977,616
Interest Income	600	600	600	600	10,000	692	1,500
Other Income	15,530	11,949	25,622	82,498	11,700	6,675	16,300
Total Income	1,211,880	1,237,271	1,251,385	1,324,237	1,287,860	601,059	1,277,000
ADMINISTRATION:		. •					
Salaries	193,250	154,617	144,854	134,055	134,942	68,579	119,209
Fringe Benefits	98,013	73,799	69,262	69,006	67,476	36,547	56,073
Legal	6,047	6,705	3,962	3,782	1,000	883	1,600
Training	1,929	1,414	2,177	1,487	2,000	49	1,500
Mileage	10	1	43	23	50	13	50
Audit	6,480	8,450	9,000	9,000	9,500	9,500	9,600
Management Fees	96,680	98,032	97,631	101,963	101,293	47,328	100,736
Sundry	65,252	65,546	62,545	90,913	41,612	17,737	51,410
Total Administration	467,661	408,564	389,474	410,229	357,873	180,636	340,177
TENANT SERVICES:	33,111	32,714	26,634	2,905	5,762	2,986	5,928
UTILITIES:	140,214	142,698	160,033	139,368	154,650	58,315	148,100
MAINTENANCE:							
Salaries	59,855	70,706	67,433	51,330	62,247	28,200	67,404
Fringe Benefits	27,418	33,664	33,953	27,445	30,577	15,409	39,390
Materials	43,404	51,536	51,069	48,912	50,850	24,426	51,575
Contracts	200,500	170,810	166,971	223,896	190,100	107,558	227,425
Total Maintenance	331,177	326,716	319,426	351,583	333,774	175,593	385,794
GENERAL:	•						•
Other	183	289					
Insurance	38,854	47,446	48,598	51,589	54,751	29,364	60,000
Payment in Lieu of Taxes	35,00	,	10,000	01,000	04,101	20,004	00,000
Total General	39,037	47,735	48,598	51,589	54,751	29,364	60,000
HOUSING ASSIST. PAYMENTS:							
NONROUTINE EXPENSES:			(601)		1,500,000		1,800,000
MORTGAGE INTEREST EXPENSI							
Total Operating Expense	1,011,200	958,427	943,564	955,674	2,406,810	446,894	2,739,999
Net Income from Operations	200,680	278,844	307,821	368,563	(1,118,950)	154,165	(1,462,999)
MORTGAGE PAYMENTS:							
RESERVE PAYMENTS:							
Total other Expense							
Net Profit or (Loss)	200,680	278,844	307,821	368,563	(1,118,950)	154,165	(1,462,999)
'						<del></del>	, , , , , , , , , , , , , , , , , , , ,

<sup>\*</sup> The deficit will be funded from reserves, but will not completely deplete the cash reserves of \$2,000,000 as of 9-30-2020. In the subsequent year a loan will need to be obtained to complete the renovation.

\*\*Cost for first year renovations.

Nonroutine expenses are the expenses related to the renovation of the elevators and kitchens in 2021 & 2022, in 2019 the costs are the net of the bathroom insurance claim and expenses.

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - URBAN RENEWAL FUND YEAR ENDING MARCH 31, 2022

Description	2017	2018	2019	2020	Budget 2021	YTD 6 Mos ,	Proposed 2022
INCOME:				9			
Rental Income							
Subsidy							
Interest Income	5,737	16,598	28,081	24,117	41,000	324	652
Other Income			5,296	50,960		72,166	
Total Income	-5,737	16,598	33,377	75,077	41,000	72,490	652
ADMINISTRATION:			·	•			
Salaries	611	27,006	26,673	36,270	36,280	19,064	37,492
Fringe Benefits	3,419	10,280	11,266	9,720	9,614	6,126	12,803
Legal	30,130	39,617	57,452	43,597	50,000	8,241	20,000
Training				13		-	
Mileage							
Audit	405	480	480	480	500	500	550
Management Fees							00.101
Sundry	25,325	24,391	11,444	35,936	22,872	4,241	23,464
Total Administration	59,890	101,774	107,315	126,016	119,266	38,172	94,309
TENANT SERVICES:							
UTILITIES:							
MAINTENANCE:		•			_		e Grada
Salaries		-	228	1,104	7		1,019
Fringe Benefits		-	107	518	10	50	523
Materials		6	1,663	52	40.400	59	40.050
Contracts	70,716	71,343	5,292	78,985	10,400	4,110	12,050
Total Maintenance	70,716	71,343	7,290	80,659	10,417	4,169	13,592
GENERAL:		•		0.40			
Other			425	340	4.075	4.440	0.050
Insurance	1,671	1,010	1,952	3,980	4,375	1,142	2,850
Payment in Lieu of Taxes		45.5		4.000	4.075	4.440	0.050
Total General	1,671	1,010	2,377	4,320	4,375	1,142	2,850
HOUSING ASSIST. PAYMENTS:					. 4.13		
NONROUTINE EXPENSES:							
MORTGAGE INTEREST EXPENSE					÷		
Total Operating Expense	132,277	174,127	116,982	210,995	134,058	43,483	110,752
Net Income from Operations	(126,540)	(157,529)	(83,605)	(135,918)	(93,058)	29,007	(110,100)
MORTGAGE PAYMENTS:					,	•	4
RESERVE PAYMENTS:							
Total other Expense							
Net Profit or (Loss)	(126,540)	(157,529)	(83,605)	(135,918)	(93,058)	29,007	(110,100)
•	······································						

 $<sup>\</sup>star$  The deficit will be funded from reserves, but will not deplete the cash reserves of \$1,400,000 as of 9-30-2020 .

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - CDBG FUND YEAR ENDING MARCH 31, 2022

Description	2017	2018	2019	2020	Budget 2021	YTD 6 Mos	Proposed 2022
INCOME:		•					
Rental Income	0	0					
Subsidy							
Interest Income	100	2	2	2	1		1
Other Income	100	100 102	744	100 102	25 26		100
		104					101
ADMINISTRATION:					•		
Salarles							
Fringe Benefits Legal	155	136	22	5			
Training	100	130	22	5.			
Mileage							
Audit							
Management Fees							
Sundry	586						
Total Administration	741	136	22	5			
TENANT SERVICES:							
UTILITIES:	390	353					
MAINTENANCE: Salaries							••
Fringe Benefits							
Materials	٠						
Contracts	25						
Total Maintenance	25						
OFNERAL							
GENERAL: Other							
Insurance		1,064					
Payment in Lieu of Taxes		1,004					
Total General		· 1,064			·		
HOUSING ASSIST. PAYMENTS:							
NONROUTINE EXPENSES:		7,670					
MORTGAGE INTEREST EXPENSE							
Total Operating Expense	1,156	9,223	22	5			
Net Income from Operations	(1,056)	(9,121)	724	97	26		101
MORTGAGE PAYMENTS:							
RESERVE PAYMENTS:							
Total other Expense							
Net Profit or (Loss)	(1,056)	(9,121)	724	97	26		101

Nonroutine expenses was the loss on the sale of the house on Edmonds street.

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - PUBLIC HOUSING FUND YEAR ENDING MARCH 31, 2022

Description	20.17	2018	2019	2020	Proposed 2021	YTD 6 Mos	Proposed 2022
INCOME:						-	: •
Rental Income	358,906	364,616	338,653	340,552	304,700	184,663	335,600
Subsidy	1,065,060	1,102,903	1,084,915	1,207,277	1,081,388	569,947	1,139,894
Interest Income	1,334	4,054	11,185	12,627	8,000	193	350
Other Income	176,848	161,398	534,598	605,665	214,140	277,288	225,120
Total Income	1,602,148	1,632,971	1,969,351	2,166,121	1,608,228	1,032,091	1,700,964
ADMINISTRATION:		•					Kir Lings
Salaries	204,788	169,048	190,115	212,196	220,676	100,383	217,071
Fringe Benefits	86,785	78,796	90,696	105,424	112,149	48,339	104,547
Legal	22,370	15,306	18,231	27,537	23,000	11,860	27,000
Training	9,790	5,262	8,466	4,257	5,000	975	4,500
Mileage	20	. 36	133	201	280	91	200
Audit	9,939	8,505	7,685	8,265	8,500	7,920	8,200
Management Fees	0,000	-,	.,,			•	•
Sundry	77,414	93,434	86,254	95,079	67,405	41,178	72,709
Total Administration	411,106	370,387	401,580	452,959	437,010	210,746	434,226
TENANT SERVICES:	2,667	1,022	1,402	5,677	5,731	2,989	5,895
UTILITIES:	264,772	270,492	285,246	248,682	285,000	103,593	261,000
MAINTENANCE:							, h
Salaries	155,175	158,209	174,207	184,638	180,621	86,358	185,261
Fringe Benefits	65,430	76,767	84,556	93,652	97,269	47,642	99,033
Materials	95,983	104,568	119,391	115,349	113,950	41,278	100,600
Contracts	323,198	408,261	366,521	455,284	379,100	186,356	436,950
-	639,786	747,805	744,675	848,923	770,940	361,634	821,844
Total Maintenance	039,700	747,000	144,070	040,520	170,0-10		0
GENERAL:							*
Other	98,550	37,497	50,523	•		(7,514)	
Insurance	96,843	116,008	122,855	124,181	142,600	73,963	150,000
Payment in Lieu of Taxes	9,293	8,946	4,998	9,122	5,000		5,000
Total General	204,686	162,451	178,376	133,303	147,600	<b>6</b> 6,449	155,000
HOUSING ASSIST. PAYMENTS:							
NONROUTINE EXPENSES:	10,506	7,270				•	-
MORTGAGE INTEREST EXPENSE		-				£*	•
Total Operating Expense	1,533,524	1,559,427	1,611,279	1,689,544	1,646,281	745,411	1,677,966
Net Income from Operations	68,624	73,544	358,072	476,577	(38,053)	286,680	22,998
MORTGAGE PAYMENTS:							1 - W - 1 - 1
RESERVE PAYMENTS:							
Total other Expense							
Net Profit or (Loss)	68,624	73,544	358,072	476,577	(38,053)	286,680	22,998
110(1 10(0) (11000)		. 010.17			\/		

NOTE: The YTD expenses include almost \$47,000 of covid revenues received and and expenses incurred.

We will receive a total of \$177,570 of covid revenue funds which can be drawn down when expenses are incurred through 12/31/2021.

The nonroutine expenses relate of the linden court mold expenses in 2017 and net of numerous insurance claims and expenses in 2018.

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - CAP FUND YEAR ENDING MARCH 31, 2022

Description	2017	2018	2019	2020	Budget 2021	YTD 6 Mos	Proposed 2022
INCOME:							
Rental Income							
Subsidy	463,653	222,267	600,592	539,093	1,190,557	434,992	650,000
Interest Income Other Income	(111 POE)	(444.570)	(470.400)	/470 G20\	(470 G40)	(404 700)	(404 700)
Total Income	(111,895) 351,758	(114,570) 107,697	(179,409) 421,183	(172,639) 366,454	(172,640) 1,017,917	(184,720) 250,272	(184,720) 465,280
ADMINISTRATION:						······································	····
Salaries	10,116	6,832	11,658	33,066	46,371	23,107	99,288
Fringe Benefits	3,425	2,542	5,399	15,139	10,709	11,897	34,342
Legal							
Training							
Mileage Audit		•					•
Management Fees							•
Sundry					368		791
Total Administration	13,541	9,374	17,057	48,205	57,448	35,004	134,421
TENANT SERVICES:							
UTILITIES;							
MAINTENANCE:					•		
Salaries Fringe Benefits							
Materials		•					
Contracts	67,137	49,995	76,762	69,055	71,800	60,075	71,800
Total Maintenance	67,137	49,995	76,762	69,055	71,800	60,075	71,800
GENERAL:							
Other							
Insurance							
Payment in Lieu of Taxes Total General	· · · · · · · · · · · · · · · · · · ·	<u></u>		····		7	
HOUSING ASSIST. PAYMENTS:							
NONROUTINE EXPENSES:	229,698				888,669		259,059
MORTGAGE INTEREST EXPENSE							
Total Operating Expense	310,376	59,369	93,819	117,260	1,017,917	95,079	465,280
Net Income from Operations	41,382	48,328	327,364	249,194		155,193	0
MORTGAGE PAYMENTS:							
RESERVE PAYMENTS:							
Total other Expense							
Net Profit or (Loss)	41,382	48,328	327,364	249,194		155,193	0

Nonroutine expenses are the capital fund capital expenditures for roofs, and dulle tower renovations.

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - TOTAL HOUSING AUTHORITY YEAR ENDING MARCH 31, 2022

					Budget	YTD	Proposed
Description	2017	2018	2019	2020	2021	6 Mos	2022
		•					
INCOME:				050 545	000 005	322,969	617,184
Rental Income	625,510	660,192	634,670	652,545	629,805 4.418,000	2,051,466	3,997,510
Subsidy	3,708,165	3,448,894	3,795,584	3,921,967		1,812	3,655
Interest Income	16,931	55,428	117,350	118,877	85,941 372,282	361,365	408,612
Other Income	379,285	316,745	703,626	881,033	5,506,028	2,737,612	5,026,961
· Total Income	4,729,891	4,481,259	5,251,230	5,574,422	0,000,020	2,107,012	0,020,001
ADMINISTRATION:							
Salaries	542,206	545,699	550,658	586,424	602,941	279,562	639,582
Fringe Benefits	251,586	249,276	259,065	276,180	281,093	141,070	290,133
Legal	60,483	62,616	80,191	75,153	74,700	21,043	48,910
Training	12,681	9,527	14,660	6,046	9,150	1,247	7,400
Mileage	31	57	184	231	355	108	265
Audit	20,900	21,235	20,965	21,545	22,400	21,820	22,250
Management Fees	96,680	98,032	97,631	101.963	101,293	47,328	100,736
···· · · · ·	276,855	222,755	195,647	250,355	197,607	70,007	210,437
Sundry Total Administration	1,261,422	1,209,197	1,219,001	1,317,897	1,289,539	582,185	1,319,713
Total Administration	1,201,722	1,200,001	1,270,001	.,,	.,	•	
TENANT SERVICES:	35,779	33,736	28,036	8,582	11,493	5,975	11,823
· · · · · · · · · · · · · · · · · · ·		440.540	445 970	388.050	439.650	161,908	409,100
UTILITIES:	405,376	413,543	445,279	360,030	433,000	101,000	400,100
MAINTENANCE:							
Salaries	215,030	228,915	241,868	237,072	242,875	114,558	253,684
Fringe Benefits	92,848	110,431	118,616	121,615	127,856	63,051	138,946
Materials	139,387	156,104	172,123	164,313	164,800	65,763	152,175
Contracts	661,576	700,409	615,546	827,220	651,400	358,099	748,225
Total Maintenance	1,108,841	1,195,859	1,148,153	1,350,220	1,186,931	601,471	1,293,030
Total Maniterial Ioc	.,,	.,,	1				
GENERAL:							
Other	100,061	86,676	123,569	74,443	61,210	49,270	91,200
Insurance	139,934	167,500	174,844	182,279	204,011	106,461	217,165
Payment in Lieu of Taxes	9,293	8,946	4,998	9,122	5,000		5,000
Total General	249,289	263,122	303,411	265,844	270,221	155,731	313,365
HOUSING ASSIST. PAYMENTS:	1,112,782	1,074,732	1,089,851	1,069,333	1,086,500	554,671	1,107,000
NONROUTINE EXPENSES:	240,204	14,940	(601)		2,388,669		2,059,059
MORTGAGE INTEREST EXPENSE							
Total Operating Expense	4,413,692	4,205,129	4,233,130	4,399,926	6,673,003	2,061,941	6,513,090
Net Income from Operations	316,199	276,130	1,018,100	1,174,496	(1,166,975)	675,671	(1,486,129)
MORTGAGE PAYMENTS:							
RESERVE PAYMENTS:	•				•		
Total other Expense							
Net Profit or (Loss)	316,199	276,130	1,018,100	1,174,496	(1,166,975)	675,671	(1,486,129)

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - ROBERT L HYDER FUND YEAR ENDING DECEMBER 31, 2021

Description	2016	2017	2018	2019	Budget 2020	YTD 9 Mos	Proposed 2021
INCOME:				•	-		
Rental Income	330,349	336,481	320,378	317,496	340,654	248,533	321,636
Subsidy	629,031	649,288	638,945	641 167	665,168	491,339	675,355
Interest Income	8,357	8,585	10,427	14,156	8,665	3,846	5,023
Other Income	31,582	18,001	24,493	20,456	19,500	15,518	19,800
Total Income	999,319	1,012,355	994,243	993,275	1,033,987	759,236	1,021,814
ADMINISTRATION:							
Salaries	94,104	89,844	80,457	89,646	91,733	65,807	96,666
Fringe Benefits	44,697	41,814	39,410	47,365	50,889	32,812	48,393
Legal	1,498	24,045	17,170	2,378	3,800	610	2,500
Training ,	1,889	997	1,117	2,594	3,500	406	3,000
Mileage	25	15	25	41	60	9	20
Audit	6,800	7,000	7,200	7,800	7,300	5,800	7,800
Management Fees	49,104	49,284	47,556	46,944	53,415	39,400	51,948
Sundry	32,239	27,839	39,809	37,195	33,864	29,910	33,852
Total Administration	230,356	240,838	232,744	233,963	244,561	174,754	244,178
TENANT SERVICES:	28,246	31,914	30,938	32,149	31,480	21,933	32,841
UTILITIES:	89,606	83,918	96,181	81,854	99,350	52,011	85,200
MAINTENANCE:							
Salaries	61,197	63,424	59,928	37,024	36,499	30,127	42,927
Fringe Benefits	27,152	27,819	30,589	19,364	18,145	15,480	27,164
Materials	45,737	72,409	76,445	64,002	84,200	23,734	60,000
Contracts	99,382	205,199	177,766	139,479	149,000	79,351	139,700
Total Maintenance	233,468	368,851	344,728	259,869	287,844	148,692	269,791
GENERAL:							
Other	873	29	15	5	5	4	5
Insurance	28,704	29,868	34,943	31,713	31,095	24,881	36,975
Payment in Lieu of Taxes							
Total General	29,577	29,897	34,958	31,718	31,100	24,885	36,980
HOUSING ASSIST. PAYMENTS:							
NONROUTINE EXPENSES:							
MORTGAGE INTEREST EXPENSE	184,520	165,595	205,315	133,574	121,636	97,309	89,517
Total Operating Expense	795,773	1921,013	944,864	773,127	815,971	519,584	758,506
Net Income from Operations	203,546	91,342	49,379	220,148	218,016	239,652	263,308
MORTGAGE PAYMENTS:	71,707	71,707	81,807	108,081	112,541	74,521	. 82,541
RESERVE PAYMENTS:	69,061	39,665	(38,710)	(6,628)	84,996	(2,852)	. 115,000
Total other Expense	(140,768)	(111,372)	(43,097)	(101,453)	(197,537)	(71,669	(197,541)
Net Profit or (Loss)	62,778	(20,030)	6,282	118,695	20,479	167,983	65,767
=							

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - CAPITAL CITY APARTMENTS FUND YEAR ENDING DECEMBER 31, 2021

Description	2016	2017	2018	2019	Budget 2020	YTD 9 Mos	Proposed 2021
INCOME:		•					F.
Rental Income	139,775	129,065	100,581	85,820	106,474	41,550	202,516
Subsidy	85,536	100.730	134,657	100,745	142,052	59,526	151,678
Interest Income	760	805	989	1,030	705	455	570
Other Income	26,260	18,214	19,626	10,780	6,400	10,209	7,400
Total Income	252,331	248,814	255,853	198,375	255,631	111,740	362,164
Total friconne	202,001	240,014	200,000	100,010	200,001		
ADMINISTRATION:							. 4.2
Salaries	11,857	10,725	11,515	11,960	13,815	8,914	14,903
Fringe Benefits	5,298	4,666	5,385	6,064	6,982	4,318	6,604
Legal	5,994	2,692	960	1,658	800	1,441	2,000
Training	39	1,237	531	1,324	700	151	1,500
	75	85	52	93	75	14	100
Mileage	6,800	7,000	7,200	7,400	7,000	5,500	7,200
Audit		7,000 15,090	15,120	12,690	20,305	8,520	28,761
Management Fees	15,300	•			11,027	8,842	19,995
Sundry	16,732	17,570	11,136	28,463			
Total Administration	62,095	59,065	51,899	69,652	60,704	37,700	81,063
TENANT SERVICES:		÷					
UTILITIES:	48,949	46,840	50,121	49,517	50,750	35,919	55,150
MAINTENANCE:							
Salaries	25,969	21,729	27,007	37,484	36,876	20,379	39,803
Fringe Benefits	11,129	10,399	13,167	19,461	18,270	9,724	19,188
Materials	28,718	23,484	22,733	35,690	20,355	13,384	36,075
Contracts	42,453	42,101	37,923	53,499	39,550	43,960	65,550
Total Maintenance	108,269	97,713	100,830	146,134	115,051	87,447	160,616
GENERAL:			•				
Other							
Insurance	13,885	15,220	16,517	17,777	19,150	14,907	21,464
Payment in Lieu of Taxes							
Total General	13,885	15,220	16,517	17,777	19,150	14,907	21,464
HOUSING ASSIST. PAYMENTS:							
NONROUTINE EXPENSES:			10,513	37,902		(23,109)	
MORTGAGE INTEREST EXPENSE	8,185	7,889	7,590	7,289	7,010	5,286	6,391
Total Operating Expense	241,383	226,727	237,470	328,271	252,665	158,150	324,683
Net Income from Operations	10,948	22,087	18,383	(129,896)	2,966	(46,410)	37,481
MORTGAGE PAYMENTS:	29,416	29,711	29,711	30,311	30,615	22,933	31,234
RESERVE PAYMENTS:	16,500	17,155	5,471	(6,366)	2,671	2,933	3,685
Total other Expense	(45,916)	(46,866)	(35,182)	(23,945)	(33,286)	(25,866)	(34,919)
Net Profit or (Loss)	(34,968)	(24,779)	(16,799)	(153,841)	(30,320)	(72,276)	2,562
= 1405 1 (OHE OF (1-000)	(0.11000)	(= -11 / 0/	7.71.00	<u> </u>	<u> </u>		

JCHA has worked with HUD to increase the contract rents which should be retroactive to 7/2020. As a result, in 2021 we are not projecting a modest income.

Nonroutine expenses are mold and insurance repairs in 2018 and for the tornado and water damage units 2019.

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - TED HERRON APARTMENTS FUND YEAR ENDING DECEMBER 31, 2021

Description	2016	2017	2018	2019	Budget 2020	YTD 9 mos	Proposed 2021
INCOME:							
Rental Income	197,284	197,710	203,105	206,189	211,890	150,652	213,275
Subsidy	,	,,,,,,					,
Interest Income	1,318	1,217	1,332	1,480	965	610	790
Other Income	3,995	3,214	4,027	7,646	3,500	19,359	3,250
Total Income	202,597	202,141	208,464	215,315	216,355	170,621	217,315
ADMINISTRATION:		ė.					
Salaries	10,854	10,375	9,951	15,194	13,892	11,746	15,056
Fringe Benefits	5,147	4,734	5,062	7,964	8,319	5,444	8,103
Legal	1,973	384	163	341	175	87	125
Training	27	293	87	856	75	157	200
Mileage		4	8	16	8	4	5
Audit	6,800	7,000	7,200	7,400	7,000	5,500	7,200
Management Fees	17,790	17,490	17,670	17,520	17,417	12,630	17,275
	15,176	11,524	12,769	14,034	12,856	27,016	11,951
Sundry Total Administration	57,767	51,804	52,910	63,325	59,742	62,584	59,915
TENANT SERVICES:	2,248	2,248	0	2,675	2,161	771	2,248
UTILITIES:	29,884	29,506	29,929	26,823	30,450	17,115	28,410
MAINTENANCE:	40.000	40 400	40.000	47.405	47 000	45 744	40.540
Salaries	19,232	19,129	13,208	17,125	17,800	15,741	18,549
Fringe Benefits	8,055	8,592	6,976	9,091	8,716	7,213	9,327
Materials	18,059	28,061	12,553	10,338	10,960	9,410	9,395
Contracts	32,393	49,346	33,416	44,314	41,275	41,928	44,375
Total Maintenance	77,739	105,128	66,153	80,868	78,751	74,292	81,646
GENERAL:			•				
Other							
Insurance	12,746	12,697	13,160	13,824	14,360	11,073	16,200
Payment in Lieu of Taxes							
Total General	12,746	12,697	13,160	13,824	14,360	11,073	16,200
HOUSING ASSIST. PAYMENTS:							
NONROUTINE EXPENSES:							
MORTGAGE INTEREST EXPENSE							
Total Operating Expense	180,384	201,383	162,152	187,515	185,464	165,835	188,419
Net Income from Operations	22,213	758	46,312	27,800	30,891	4,786	28,896
MORTGAGE PAYMENTS:	17,750	17,750	17,750	17,750	17,750	13,313	17,750
RESERVE PAYMENTS:	16,860	17,197	7,855	(5,764)	12,570	(24,370)	) 12,570
Total other Expense	(34,610)	(34,947)	(25,605)	(11,986)	(30,320)	11,057	(30,320)
Net Profit or (Loss)	(12,397)	(34,189)	20,707	15,814	571	15,843	(1,424)
	ww,)	12 11 100)					(1)127

<sup>\*</sup> JCHA will not collect management fees while the property is in a deficit position.

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - LINDEN ELDERLY CAMPUS YEAR ENDING DECEMBER 31, 2021

Description	2016	2017	2018	2019	Budget 2020	YTD 9 Mos	Proposed 2021
INCOME:							
Rental Income	304,207	293,231	292,090	285,223	285,404	227,424	312,041
Subsidy	318,455	334,157	338,194	335,252	352,688	264,376	346,911
Interest Income	1,451	1,673	2,394	2,284	1,605	943	1,227
Other Income	18,714	14,958	22,410	16,853	20,800	17,300	15,400
Total Income	642,827	644,019	655,088	639,612	660,497	510,043	675,579
ADMINISTRATION:	•					• •	
Salaries	55,535	56,943	48,545	50,727	51,400	37,405	54,654
Fringe Benefits	26,335	23,173	22,878	26,608	35,085	18,398	34,950
Legal	17,215	8,324	3,376	2,120	2,500	2,135	2,800
	732	2,560	1,565	2,687	2,500	331	2,500
Training	121	135	24	37	40	24	35
Mileage	6,800	7,000	7,200	7,400	7,000	5,500	7,200
Audit	•		31,560	30,900	36,175	31,360	38,417
Management Fees	31,770	31,650			24,666	22,902	24,550
Sundry	23,455	24,398	22,477	24,624			
Total Administration	161,963	154,183	137,625	145,103	159,366	.118,055	165,106
TENANT SERVICES:	4,091	4,091	€.	23,894	23,349	17,582	24,066
UTILITIES:	88,972	85,640	97,535	86,171	102,700	60,558	92,150
MAINTENANCE:							
Salaries	35,646	42,505	38,207	38,710	39,289	25,558	35,404
Fringe Benefits	15,981	19,269	18,997	20,515	23,099	12,451	21,280
Materials	22,997	41,853	37,621	24,907	31,235	13,416	26,575
Contracts	82,007	88,949	87,936	98,625	95,800	70,001	101,400
Total Maintenance	156,631	192,576	182,761	182,757	189,423	121,426	184,659
GENERAL:							
Other	74	66	2		2		. 2
Insurance	18,119	18,874	20,368	19,717	19,825	16,565	23,880
Payment in Lieu of Taxes	10,110	10,017	20,000	10,1	,	,	,
Total General	18,193	18,940	20,370	19,717	19,827	16,565	23,882
	10,100	10,010	20,010		,	,	•
HOUSING ASSIST. PAYMENTS:							
NONROUTINE EXPENSES:				·			
MORTGAGE INTEREST EXPENSE	118,852	117,626	116,321	114,954	105,066	85,328	102,092
Total Operating Expense	548,702	573,056	554,612	572,596	599,731	419,514	591,954
Net Income from Operations	94,125	70,963	100,476	67,016	60,766	90,529	83,625
MORTGAGE PAYMENTS:	17,827	18,955	20,154	21,429	22,775	16,957	25,748
RESERVE PAYMENTS:	35,386	35,930	8,683	7,897	26,328	18,785	26,851
Total other Expense	(53,213)	(54,885)	(28,837)	(29,326)	(49,103)	(35,742)	(52,599)
Net Profit or (Loss)	40,912	16,078	71,639	37,690	11,663	54,787	31,026

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - TOTAL TAX CREDIT FUNDS YEAR ENDING DECEMBER 31, 2021

Description	2016	2017	2018	2019	Budget 2020	YTD 9 Mos	Proposed 2021
INCOME							
INCOME: Rental Income	971,615	956,487	916,154	894,728	044 400	660 450	1.040.400
Subsidy	1,033,022	1,084,175			944,422	668,159	1,049,468
Interest Income			1,111,796	1,077,164	1,159,908	815,241	1,173,944
Other Income	11,886	12,280	15,142	18,950	11,940	5,854	7,610
Total Income	80,551 2,097,074	54,387 2,107,329	70,556 2,113,648	55,735 2,046,577	50,200 2,166,470	62,386 1,551,640	45,850
- Total income	2,087,074	2,107,328	2,113,040	2,040,077	2,100,470	1,551,640	2,276,872
ADMINISTRATION:							
Salaries	172,350	167,887	150,468	167,527	170,840	123,872	181,279
Fringe Benefits	81,477	74,387	72,735	88,001	101,275	60,972	98,049
Legal	26,680	35,445	21,669	6,497	7,275	4,273	7,425
Training	2,687	5,087	3,300	7,461	6,775	1,045	7,200
Mileage	221	239	109	187	183	51	160
Audit	27,200	28,000	28,800	30,000	28,300	22,300	29,400
Management Fees	113,964	113,514	111,906	108,054	127,312	91,910	136,400
Sundry _	87,602	81,331	86,191	104,225	82,413	88,625	90,348
Total Administration	512,181	505,890	475,178	511,952	524,373	393,048	550,262
TENANT SERVICES:	34,584	38,252	30,938	58,718	56,990	40,286	59,154
UTILITIES:	257,411	245,904	273,766	244,365	283,250	165,603	260,910
MAINTENANCE:							
Salaries	142,044	146,787	138,350	130,343	130,464	91,805	136,683
Fringe Benefits	62,317	66,079	69,729	68,431	68,230	44,868	76,958
Materials	115,511	165,807	149,352	134,937	146,750	59,944	132,045
Contracts	256,235	385,595	337,041	335,917	325,625	235,240	351,025
Total Maintenance	576,107	764,268	694,472	669,628	671,069	431,857	696,711
·		, - 1,	00 1, 11 2	000,020	5,555	101,001	000,711
GENERAL:							
Other	947	95	17	5	7	4	7
Insurance	73,454	76,659	84,988	83,031	84,430	67,426	98,519
Payment in Lieu of Taxes			ŕ	·		•	,
Total General	74,401	76,754	85,005	83,036	84,437	67,430	98,526
HOUSING ASSIST, PAYMENTS:							
NONROUTINE EXPENSES:			10,513	37,902		(23,109)	
MORTGAGE INTEREST EXPENSE	311,557	291,110	329,226	255,817	233,712	187,923	198,000
Total Operating Expense	1,766,241	1,922,178	1,899,098	1,861,418	1,853,831	1,263,038	1,863,562
Net Income from Operations	330,833	185,151	214,550	185,159	312,639	288,602	413,310
MORTGAGE PAYMENTS:	136,700	138,123	149,422	177,571	183,681	127,724	187,273
RESERVE PAYMENTS:	137,807	109,947	(16,701)	(10,861)	126,565	(5,504)	128,106
Total other Expense	(274,507)	(248,070)	(132,721)	(166,710)	(310,246)	(122,220)	(315,379)
Net Profit or (Loss)	56,326	(62,919)	81,829	18,449	2,393	166,382	97,931
•							

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - LEWELLA ESTES FUND YEAR ENDING MARCH 31, 2022

Description		2017	2018	2019	2020	Budget 2021	YTD 6 Mos	Proposed 2022
INCOME:								
Rental Income		67,846	68,851	70,518	72,874	74,352	36,827	74,160
Subsidy		24,890	25,997	24,723	25,814	25,296	12,947	26,408
Interest Income		13	÷ 17	23	23	18	8	15
Other Income		∙87	2,170	430	1,604			
Total Income		92,836	97,035	95,694	100,315	99,666	49,782	100,583
ADMINISTRATION:							·	
Salaries		7,179	4,222	5,133	7,394	4,521	2,699	4,944
Fringe Benefits	:	3,266	2,784	2.492	3,083	3,008	1,485	2,668
Legal								
Training		3		1	,	500	_	1,000
Mileage	1.		•	12	* 5	20	3	20
Audit		3,960	4,390	3,900	4,090	4,200	3,920	4,200
Management Fees		7,830	8,109	8,144	8,356	7,972	4,091	8,125
Sundry		3,259	2,687	1,968	3,208	2,679	577	3,313
Total Administration	• •	25,497	22,192	21,650	26,136	22,900	12,775	24,270
TENANT SERVICES:	٠			1 -			. •	ī
UTILITIES:		21,487	22,730	22,850	21,934	28,750	9,810	24,800
.MAINTENANCE:								
Salaries		1,158	115	6,378	9,903	9,057	2,866	11,040
Fringe Benefits		442	88	4	32	28	14	21
Materials		10,001	2,298	5,244	5,455	7,650	3,090	9,225
Contracts		23,515	18,295	4,656	4,488	13,700	2,178	14,800
Total Maintenance		35,116	20,796	16,282	19,878	30,435	8,148	35,086
GENERAL:								
Other		4	4	1		4	3	4
Insurance		6,047	6,190	6,712	6,915	7,200	3,202	7,200
Payment in Lieu of Taxes								
Total General		6,051	6,194	6,713	6,915	7,204	3,205	7,204
HOUSING ASSIST. PAYMENTS	S:							
NONROUTINE EXPENSES:		480	1,289					
MORTGAGE INTEREST EXPE	NSÉ	t in the second	4.1					
Total Operating Expense	_	88,631	73,201	67,495	74,863	89,289	33,938	91,360
Net Income from Operations		4,205	23,834	28,199	25,452	10,377	15,844	9,223
MORTGAGE PAYMENTS:	,,				•			
RESERVE PAYMENTS:		5,727	5,727	5,622	5,436	5,436	2,718	5.436
Total other Expense		(5,727)	(5,727)	(5,622)	(5,436)	(5,436)	(2,718)	(5,436)
Net Profit or (Loss)		(1,522)	18,107	22,577	20,016	4,941	13,126	3,787
Mer Linur or (ross)	. =	(1,444)	.0,101	<u> </u>				

The nonroutine expenses are related to payments to the residual receipts account for excess rent.

<sup>\*</sup> Please note the YTD 6 months includes Housing Authority expenses for 6 months, but only 5 months of Lewella Estes expenses.

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON PROPOSED BUDGET - TOTAL MANAGED PROPERTY- HAP FUNDS YEAR ENDING MARCH 31, 2022

Description	2017	2018	2019	2020	Budget 2021	YTD 6 Mos	Proposed 2022
INCOME:							•
Rental Income	67,846	68,851	70,518	72,874	74,352	36,827	74,160
Subsidy	24,890	25,997	24,723	25,814	25,296	12,947	26,408
Interest Income	13	17	23	23	18	8	15
Other Income	87	2,170	430	1,604			
Total Income	92,836	97,035	95,694	100,315	99,666	49,782	100,583
ADMINISTRATION:							
Salaries	7,179	4,222	5,133	7,394	4,521	2,699	4,944
Fringe Benefits	3,266	2,784	2,492	3,083	3,008	1,485	2,668
Legal							
Training	3		1		500		1,000
Mileage			12	5	20	3	20
Audit	3,960	4,390	3,900	4,090	4,200	3,920	4,200
Management Fees	7,830	8,109	8,144	8,356	7,972	4,091	8,125
Sundry	3,259	2,687	1,968	3,208	2,679	577	3,313
Total Administration	25,497	22,192	21,650	26,136	22,900	12,775	24,270
TENANT SERVICES:							
UTILITIES:	21,487	22,730	22,850	21,934	28,750	9,810	24,800
MAINTENANCE:							
Salaries	1,158	115	6,378	9,903	9,057	2,866	11,040
Fringe Benefits	442	.88	4	32	28	14	21
Materials	10,001	2,298	5,244	5,455	7,650	3,090	9,225
Contracts	23,515	18,295	4,656	4,488	13,700	2,178	14,800
Total Maintenance	35,116	20,796	16,282	19,878	30,435	8,148	35,086
GENERAL:							
Other .	4	4	1		4	3	4
Insurance	6,047	6,190	6,712	6,915	7,200	3,202	7,200
Payment in Lieu of Taxes	·						
Total General	6,051	6,194	6,713	6,915	7,204	3,205	7,204
HOUSING ASSIST. PAYMENTS:							
NONROUTINE EXPENSES:	480	1,289					•
MORTGAGE INTEREST EXPENSE							
Total Operating Expense	88,631	73,201	67,495	74,863	89,289	33,938	91,360
Net Income from Operations	4,205	23,834	28,199	25,452	10,377	15,844	9,223
MORTGAGE PAYMENTS:					-		
RESERVE PAYMENTS:	5,727	5,727	5,622	5,436	5,436	2,718	5,436
Total other Expense	(5,727)	(5,727)	(5,622)	(5,436)	(5,436)	(2,718	) (5,436)
Net Profit or (Loss)	(1,522)	18,107	22,577	20,016	4,941	13,126	3,787
=							

#### HOUSING AUTHORITY OF THE CITY OF JEFFERSON BUDGET - TOTAL COMBINED ALL FUNDS YEAR ENDING DECEMBER 31, 2019 OR MARCH 31, 2020

Name	Description	2016 2017	2017 2018	2018 2019	2019 2020	2020 2021	9 mos 6 mos	2021 2022
Rental Income	W.O. C.							
Subsidy		1 664 071	1 595 520	1 621 342	1 620 147	1 648 579	1 027 955	1 740 812
htterest income								
Cher   Income   459,923   373,302   774,612   938,372   422,482   423,751   448,962   Total Income   6,919,801   6,685,623   7,460,572   7,721,314   7,772,164   4,339,034   7,398,916   ADMINISTRATION:   308,629   761,345   778,302   406,133   825,805   826,864   836,376   203,627   390,860   826,864   836,376   203,627   390,860   826,864   836,376   203,627   390,860   826,864   836,376   203,627   390,860   826,864   836,376   203,627   390,860   826,864   826,376   220,922   15,600   826,376   826,377   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,376   826,377   826,376   826,377   826,376   826,377   826,376   826,377   826,376   826,377   826,376   826,377   826,377   826,377   826,377   826,377   826,377   826,377   826,377   826,377   826,377   82								
Total Income	•				•		•	
ADMINISTRATION:   Salarles	· · · · · · · · · · · · · · · · · · ·							
Salaries         721,736         717,808         706,259         761,345         778,902         406,133         825,805           Fringe Benefits         338,329         326,447         342,22         367,224         385,37         203,527         390,861           Training         15,571         14,814         17,961         13,507         16,425         25,318         56,335           Audit         52,060         53,625         53,665         55,635         162         445           Audit         52,060         53,825         53,665         55,635         64,900         48,040         55,850           Management Fees         218,474         219,655         217,681         218,373         236,771         143,529         245,262           Sundry         367,716         306,773         233,806         357,788         282,699         159,209         304,098           Total Administration         1,799,100         1,737,279         1,718,929         1,856,965         1,836,812         988,003         1,894,246           TENANT SERVICES:         70,263         71,989         58,974         67,300         68,483         46,281         70,977           UTILITIES:         684,274         682,177	Total income	0,313,001	0,000,020	1,400,012	1,121,011	1,112,110	.,	
Fringe Banefits   338,329   326,447   334,292   367,264   365,576   203,627   300,850	ADMINISTRATION:	****		,				
Legal   87,183   98,081   101,860   81,650   81,975   25,318   56,335   Training   15,371   14,814   17,981   13,507   16,425   2,292   15,600   Mileage   252   298   305   423   558   162   445	Salaries			,	,	•		
Training 15,371 14,814 17,961 13,507 16,425 2,292 15,600 Mileage 252 298 305 423 558 162 445 Mileage 252 298 305 423 558 162 445 Mileage 262 298 305 423 558 162 445 Mileage 245,2606 58,265 58,265 58,365 548,900 48,040 55,850 Management Fees 218,474 219,655 217,681 218,373 236,577 143,329 245,262 Sundry 36,716 306,773 283,806 357,788 282,699 159,209 304,098 Total Administration 1,799,100 1,737,279 1,715,829 1,855,965 1,836,812 983,008 1,894,245 TENANT SERV/CES: 70,363 71,989 58,974 67,300 68,483 46,261 70,977 UTILITIES: 684,274 682,177 741,895 654,349 751,850 337,321 694,810 Mileage Benefits 155,607 176,598 188,349 190,078 196,114 107,933 215,925 Materials 264,899 324,209 326,719 304,705 319,200 128,797 293,445 Contracts 941,326 1,104,299 957,243 1,167,625 990,725 595,517 1,114,050 Total Maintenance 1,720,064 1,980,923 1,858,907 2,039,726 1,888,435 1,041,476 2,024,827 Centeral 329,533 8,946 4,998 39,400 366,544 272,225 295,641 177,089 322,884 Payment in Lieu of Taxes 9,293 8,946 4,998 9,122 5,000 5,000 500 500 Total General 329,531 346,007 395,129 355,795 361,862 226,366 419,095 MORTGAGE INTEREST EXPENSE 311,557 291,110 329,226 256,817 233,712 187,923 198,000 Total Operating Expense 6,268,555 6,200,446 6,199,723 6,336,207 8,616,123 3,356,917 8,669,072 MORTGAGE INTEREST EXPENSE 143,534 115,674 (11,079) (5,425) 132,001 (2,788) 133,542 Total Giner Expense (280,344) 138,123 149,422 177,571 183,681 127,724 187,273 RESERVE PAYMENTS: 143,534 115,674 (11,079) (5,425) 132,001 (2,788) 133,542 (124,938) (320,815)	Fringe Benefits	•		•	-	,	•	•
Mileage 252 298 305 422 558 162 445 Mileage 252,000 53,025 53,065 55,035 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 55,050 54,000 48,040 54,000	Legal			•				•
Audit 62,060 53,825 53,625 55,835 54,900 48,040 55,850 Management Fees 218,474 219,655 217,681 218,373 236,577 143,329 245,262 Sundry 367,716 306,773 238,806 357,788 282,699 159,209 304,098 Total Administration 1,799,100 1,737,279 1,715,829 1,855,985 1,836,812 988,008 1,894,245 TENANT SERVICES: 70,363 71,989 58,974 67,300 68,483 46,261 70,977 UTILITIES: 684,274 682,177 741,895 654,349 751,650 337,321 694,810 MAINTENANCE:  Salaries 358,232 375,817 386,596 377,318 382,396 209,229 401,407 Firinge Benefits 155,607 176,598 188,349 190,078 196,114 107,933 215,925 Materials 264,899 324,209 324,209 304,705 319,200 128,797 293,445 Contracts 941,326 1,104,299 957,243 1,167,625 990,725 595,517 1,114,050 Total Maintenance 1,720,064 1,980,923 1,858,907 2,039,726 1,888,435 1,041,476 2,024,827 Ceneral Total Maintenance 219,435 250,349 266,544 272,225 295,641 177,099 322,884 Payment in Lieu of Taxes 9,293 8,946 4,998 91,225 5,000 50,000 50,000 Total General 329,531 346,007 395,129 355,795 361,862 266,664 419,095 Total General 329,531 346,007 395,129 355,795 361,862 226,366 419,095 Total Operating Expense 6,268,355 6,200,446 6,199,723 6,336,207 8,616,123 3,358,917 8,468,012 NONROUTINE EXPENSES: 240,684 16,229 9,912 37,902 2,388,669 (23,109) 2,059,059 MORTGAGE INTEREST EXPENSE 311,557 291,110 329,226 255,817 233,712 187,923 198,000 Total Operating Expense 6,268,355 6,200,446 6,199,723 6,336,207 8,616,123 3,358,917 8,468,012 NORTGAGE PAYMENTS: 136,700 138,123 149,422 177,571 183,681 127,724 187,273 RESERVE PAYMENTS: 143,534 115,674 (11,079) (5,425) 132,001 (2,766) 133,542 Total other Expense (280,234) (253,797) (138,343) (172,146) (315,882) (124,938) (320,816)	Training			•				
Management Fees Sundry         218,474 367,716         219,655 306,773         217,681 283,806         218,788 357,788         228,699 282,699         159,209 159,209         304,088 304,088           Total Administration         1,799,100         1,737,279         1,715,829         1,855,985         1,836,812         988,008         1,894,245           TENANT SERVICES:         70,363         71,989         58,974         67,300         68,483         46,261         70,977           UTILITIES:         684,274         682,177         741,895         654,349         751,650         337,321         694,810           MAINTENANCE:           Salaries         358,232         375,817         386,596         377,318         382,396         209,229         401,407           Fringe Benefits         155,607         176,598         188,349         190,078         196,114         107,933         215,925           Materials         264,899         324,209         326,719         304,705         319,200         128,737         293,445           Contracts         941,326         1,104,299         997,224         1,167,625         990,725         555,517         1,114,050           Total Maintenance         1,29,435         250,349         266,	Mileage							
Sundry         367,716         306,773         283,808         357,788         282,699         159,209         304,088           Total Administration         1,799,100         1,737,279         1,715,829         1,855,985         1,836,812         988,008         1,894,245           TENANT SERVICES:         70,363         71,989         58,974         67,300         68,483         46,261         70,977           UTILITIES:         684,274         682,177         741,895         654,349         751,650         337,321         694,810           MAINTENANCE:         53tairies         358,232         375,817         386,596         377,318         382,396         209,229         401,407           Fringe Benefits         155,607         176,598         188,349         190,078         196,101         102,833         215,925           Contracts         941,326         1,104,299         957,243         1,167,625         990,725         595,517         1,114,050           Total Maintenance         1,720,064         1,980,923         1,858,907         2,039,726         1,888,435         1,041,476         2,024,827           CENERAL:         100,802         86,712         123,587         74,448         61,221         49,277 <t< td=""><td>- Audit</td><td>52,060</td><td></td><td></td><td></td><td>•</td><td></td><td></td></t<>	- Audit	52,060				•		
Total Administration 1,799,100 1,737,279 1,715,829 1,855,985 1,836,812 968,008 1,894,245 TENANT SERVICES: 70,363 71,989 58,974 67,300 68,483 46,261 70,977 UTILITIES: 684,274 682,177 741,895 654,349 751,650 337,321 694,810 MAINTENANCE: Salaries 358,232 375,817 386,596 377,318 382,396 209,229 401,407 Fringe Benefits 155,607 176,598 183,349 190,078 196,114 107,933 215,925 Materials 284,899 324,209 326,719 304,705 319,200 128,797 293,445 Contracts 941,326 1,104,299 957,243 1,167,625 990,725 595,517 1,114,090 Total Maintenance 1,720,064 1,980,923 1,858,907 2,039,726 1,888,435 1,041,476 2,024,827 GENERAL: Other 100,802 86,712 123,587 74,448 61,221 49,277 91,211 Insurance 219,435 250,349 266,544 272,225 295,641 177,089 322,884 Payment in Lieu of Taxes 9,293 8,946 4,998 9,122 5,000 5,000 Total General 329,531 346,007 396,129 355,795 361,862 226,366 419,095 HOUSING ASSIST. PAYMENTS: 1,112,782 1,074,732 1,089,851 1,069,333 1,086,500 554,671 1,107,000 NONROUTINE EXPENSES: 240,684 16,229 9,912 37,902 2,388,669 (23,109) 2,059,059 MORTGAGE INTEREST EXPENSE 311,557 291,110 329,226 255,817 233,712 187,923 198,000 Total Operating Expense 6,268,355 6,200,446 6,199,723 6,336,207 8,816,123 3,356,917 8,468,012 NORTGAGE PAYMENTS: 136,700 138,123 149,422 177,571 183,681 127,724 187,273 RESERVE PAYMENTS: 143,534 115,674 (11,079) (5,425) 132,001 (2,786) 133,542 Total other Expense (280,234) (253,797) (138,343) (172,146) (315,682) (124,938) (320,816)	Management Fees		-	•				•
TENANT SERVICES: 70,263 71,989 58,974 67,300 68,483 46,261 70,977  UTILITIES: 684,274 682,177 741,895 654,349 751,650 337,321 694,810  MAINTENANCE: Salaries 358,232 375,817 386,596 377,318 382,396 209,229 401,407  Fringe Benefits 155,607 176,598 188,349 190,078 196,114 107,933 215,925  Materials 264,899 324,209 326,719 304,705 319,200 128,797 293,445  Contracts 941,326 1,104,299 957,243 1,167,625 990,725 595,617 1,114,050  Total Maintenance 1,720,064 1,980,923 1,858,907 2,039,726 1,888,435 1,041,476 2,024,827  GENERAL: Other 100,802 86,712 123,587 74,448 61,221 49,277 91,211  Insurance 219,435 250,349 266,544 272,225 295,641 177,089 322,884  Payment in Lieu of Taxes 9,293 8,948 4,998 9,122 5,000  Total General 329,531 346,007 395,129 355,795 361,862 226,366 419,095  HOUSING ASSIST. PAYMENTS: 1,112,782 1,074,732 1,089,851 1,069,333 1,086,500 554,671 1,107,000  NONROUTINE EXPENSES: 240,684 16,229 9,912 37,902 2,388,669 (23,109) 2,059,059  MORTGAGE INTEREST EXPENSE 311,557 291,110 329,226 255,817 233,712 187,923 198,000  Total Operating Expense 6,268,355 6,200,446 6,199,723 6,336,207 8,616,123 3,358,917 8,468,012  Net Income from Operations 651,446 485,177 1,260,849 1,385,107 (843,959) 980,117 (1,069,097)  MORTGAGE PAYMENTS: 136,700 138,123 149,422 177,571 183,681 127,724 187,273  RESERVE PAYMENTS: 143,534 115,674 (11,079) (5,425) 132,001 (2,788) 133,542  Total other Expense (280,234) (253,797) (138,343) (172,146) (316,882) (124,938) (320,816)	Sundry							
MAINTENANCE:         684,274         682,177         741,895         654,349         751,650         337,321         694,810           MAINTENANCE:         Salaries         358,232         375,817         386,596         377,318         382,396         209,228         401,407           Fringe Benefits         155,607         176,598         188,349         190,078         196,114         107,933         215,925           Materials         264,899         324,209         326,719         304,705         319,200         128,797         293,445           Contracts         941,326         1,104,299         957,243         1,167,625         990,725         595,517         1,114,080           Total Maintenance         1,720,064         1,980,923         1,858,907         2,033,726         1,888,435         1,041,476         2,024,827           GENERAL:         0ther         100,802         86,712         123,587         74,448         61,221         49,277         91,211           Insurance         219,435         250,349         266,544         272,225         295,641         177,089         322,884           Payment in Lieu of Taxes         9,293         8,946         4,993         9,122         5,000         5,000	Total Administration	1,799,100	1,737,279	1,715,829	1,855,985	1,836,812	988,008	1,894,245
MAINTENANCE:         358,232         375,817         386,596         377,318         382,396         209,229         401,407           Salaries         155,607         176,598         188,349         190,078         196,114         107,933         215,925           Materials         264,899         324,209         326,719         304,705         319,200         128,797         293,445           Contracts         941,326         1,104,299         957,243         1,167,625         990,725         595,517         1,114,050           Total Maintenance         1,720,064         1,980,923         1,856,907         2,039,726         1,888,435         1,041,476         2,024,827           GENERAL:           Other         100,802         86,712         123,587         74,448         61,221         49,277         91,211           Insurance         219,435         250,349         266,544         272,225         295,641         177,089         322,884           Payment in Lieu of Taxes         9,293         8,946         4,998         9,122         5,000         5,000           Total General         329,531         346,007         396,129         355,795         361,862         226,366         419,095     <	TENANT SERVICES:	70,363	71,989	58,974	67,300	68,483	46,261	70,977
Salaries         358,232         375,817         386,566         377,318         382,396         209,229         401,407           Fringe Benefits         155,607         176,598         188,349         190,078         196,114         107,933         215,925           Materials         264,899         324,209         326,719         304,705         319,200         128,797         293,445           Contracts         941,326         1,104,299         957,243         1,167,625         990,725         595,517         1,114,050           Total Maintenance         1,720,064         1,980,923         1,858,907         2,039,726         1,888,435         1,041,476         2,024,827           GENERAL:           Other         100,802         86,712         123,587         74,448         61,221         49,277         91,211           Insurance         219,435         250,349         266,544         272,225         295,641         177,089         322,884           Payment in Lieu of Taxes         9,293         8,946         4,998         9,122         5,000         5,000           Total General         329,531         346,007         395,129         355,795         361,862         226,366         419,095	UTILITIES:	684,274	682,177	741,895	654,349	751,650	337,321	694,810
Fringe Benefits         155,607         176,598         188,349         190,078         196,114         107,933         215,925           Materials         264,899         324,209         326,719         304,705         319,200         128,797         293,445           Contracts         941,326         1,104,299         957,243         1,167,625         990,725         595,517         1,114,050           Total Maintenance         1,720,064         1,980,923         1,858,907         2,039,726         1,888,435         1,041,476         2,024,827           GENERAL:           Other         100,802         86,712         123,587         74,448         61,221         49,277         91,211           Insurance         219,435         250,349         266,644         272,225         295,641         177,089         322,884           Payment in Lieu of Taxes         9,293         8,946         4,998         9,122         5,000         5,000           Total General         329,531         346,007         395,129         355,795         361,862         226,366         419,095           HOUSING ASSIST. PAYMENTS:         1,112,782         1,074,732         1,089,851         1,069,333         1,086,500         5	MAINTENANCE:			*				
Materials         264,899 941,326         324,209 1,104,299         326,719 957,243         304,705 1,107,625         319,200 990,725         128,797 595,517         293,445 1,114,050           Total Maintenance         1,720,064         1,980,923         1,858,907         2,039,726         1,888,435         1,041,476         2,024,827           GENERAL:           Other         100,802         86,712         123,587         74,448         61,221         49,277         91,211           Insurance         219,435         250,349         266,544         272,225         295,641         177,089         322,884           Payment in Lieu of Taxes         9,293         8,946         4,998         9,122         5,000         5,000           Total General         329,531         346,007         395,129         355,795         361,862         226,366         419,095           HOUSING ASSIST. PAYMENTS:         1,112,782         1,074,732         1,089,851         1,069,333         1,086,500         554,671         1,107,000           NORROUTINE EXPENSES:         240,684         16,229         9,912         37,902         2,388,669         (23,109)         2,059,059           MORTGAGE INTEREST EXPENSE         311,557         291,1	Salaries	358,232	375,817	386,596				
Materials Contracts         264,898   324,209   326,719   304,705   319,200   128,797   293,445   201,0050   20	Fringe Benefits	155,607	176,598	188,349	190,078			,
Total Maintenance         1,720,064         1,980,923         1,858,907         2,039,726         1,888,435         1,041,476         2,024,827           GENERAL:         Other         100,802         86,712         123,587         74,448         61,221         49,277         91,211           Insurance         219,435         250,349         266,544         272,225         295,641         177,089         322,884           Payment in Lieu of Taxes         9,293         8,946         4,998         9,122         5,000         5,000           Total General         329,531         346,007         395,129         355,795         361,862         226,366         419,095           HOUSING ASSIST. PAYMENTS:         1,112,782         1,074,732         1,089,851         1,069,333         1,086,500         554,671         1,107,000           NONROUTINE EXPENSES:         240,684         16,229         9,912         37,902         2,388,669         (23,109)         2,059,059           MORTGAGE INTEREST EXPENSE         311,557         291,110         329,226         255,817         233,712         187,923         198,000           Total Operations         651,446         485,177         1,260,849         1,385,107         (843,959)         980,117		264,899	324,209	326,719	304,705	319,200		
GENERAL:         Other         100,802         86,712         123,587         74,448         61,221         49,277         91,211           Insurance         219,435         250,349         266,544         272,225         295,641         177,089         322,884           Payment in Lieu of Taxes         9,293         8,946         4,998         9,122         5,000         5,000           Total General         329,531         346,007         395,129         355,795         361,862         226,366         419,095           HOUSING ASSIST. PAYMENTS:         1,112,782         1,074,732         1,089,851         1,069,333         1,086,500         554,671         1,107,000           NONROUTINE EXPENSES:         240,684         16,229         9,912         37,902         2,388,669         (23,109)         2,059,059           MORTGAGE INTEREST EXPENSE         311,557         291,110         329,226         255,817         233,712         187,923         198,000           Total Operating Expense         6,268,355         6,200,446         6,199,723         6,336,207         8,816,123         3,358,917         8,468,012           Net Income from Operations         651,446         485,177         1,260,849         1,385,107         (843,959)         <	Contracts	941,326	1,104,299	957,243	1,167, <del>6</del> 25	990,725		
Other Insurance         100,802 219,435 250,349 266,544 272,225 295,641 177,089 322,884         Payment in Lieu of Taxes 9,293 8,946 4,998 9,122 5,000 5,000 5,000         7000 5,000 5,000 5,000 5,000           Total General         329,531 346,007 395,129 355,795 361,862 226,366 419,095         226,366 419,095           HOUSING ASSIST. PAYMENTS:         1,112,782 1,074,732 1,089,851 1,069,333 1,086,500 554,671 1,107,000         554,671 1,107,000           NONROUTINE EXPENSES:         240,684 16,229 9,912 37,902 2,388,669 (23,109) 2,059,059           MORTGAGE INTEREST EXPENSE         311,557 291,110 329,226 255,817 233,712 187,923 198,000           Total Operating Expense         6,268,355 6,200,446 6,199,723 6,336,207 8,616,123 3,358,917 8,468,012           Net Income from Operations         651,446 485,177 1,260,849 1,385,107 (843,959) 980,117 (1,069,097)           MORTGAGE PAYMENTS:         136,700 138,123 149,422 177,571 183,681 127,724 187,273           RESERVE PAYMENTS:         143,534 115,674 (11,079) (5,425) 132,001 (2,786) 133,542           Total other Expense         (280,234) (253,797) (138,343) (172,146) (315,682) (124,938) (320,815)	Total Maintenance	1,720,064	1,980,923	1,858,907	2,039,726	1,888,435	1,041,476	2,024,827
Other Insurance         100,802 219,435 250,349 266,544 272,225 295,641 177,089 322,884         Payment in Lieu of Taxes 9,293 8,946 4,998 9,122 5,000 5,000 5,000         7000 5,000 5,000 5,000 5,000           Total General         329,531 346,007 395,129 355,795 361,862 226,366 419,095         226,366 419,095           HOUSING ASSIST. PAYMENTS:         1,112,782 1,074,732 1,089,851 1,069,333 1,086,500 554,671 1,107,000         554,671 1,107,000           NONROUTINE EXPENSES:         240,684 16,229 9,912 37,902 2,388,669 (23,109) 2,059,059           MORTGAGE INTEREST EXPENSE         311,557 291,110 329,226 255,817 233,712 187,923 198,000           Total Operating Expense         6,268,355 6,200,446 6,199,723 6,336,207 8,616,123 3,358,917 8,468,012           Net Income from Operations         651,446 485,177 1,260,849 1,385,107 (843,959) 980,117 (1,069,097)           MORTGAGE PAYMENTS:         136,700 138,123 149,422 177,571 183,681 127,724 187,273           RESERVE PAYMENTS:         143,534 115,674 (11,079) (5,425) 132,001 (2,786) 133,542           Total other Expense         (280,234) (253,797) (138,343) (172,146) (315,682) (124,938) (320,815)				*.		-		
Insurance   219,435   250,349   266,544   272,225   295,641   177,089   322,884   270,000   200,	GENERAL:		•				40.000	61611
Payment in Lieu of Taxes         9,293         8,946         4,998         9,122         5,000         5,000           Total General         329,531         346,007         395,129         355,795         361,862         226,366         419,095           HOUSING ASSIST. PAYMENTS:         1,112,782         1,074,732         1,089,851         1,069,333         1,086,500         554,671         1,107,000           NONROUTINE EXPENSES:         240,684         16,229         9,912         37,902         2,388,669         (23,109)         2,059,059           MORTGAGE INTEREST EXPENSE         311,557         291,110         329,226         255,817         233,712         187,923         198,000           Total Operating Expense         6,268,355         6,200,446         6,199,723         6,336,207         8,616,123         3,358,917         8,468,012           Net Income from Operations         651,446         485,177         1,260,849         1,385,107         (843,959)         980,117         (1,069,097)           MORTGAGE PAYMENTS:         136,700         138,123         149,422         177,571         183,681         127,724         187,273           RESERVE PAYMENTS:         143,534         115,674         (11,079)         (5,425)         132,001	Other		•				•	
Total General         329,531         346,007         395,129         355,795         361,862         226,366         419,095           HOUSING ASSIST. PAYMENTS:         1,112,782         1,074,732         1,089,851         1,069,333         1,086,500         554,671         1,107,000           NONROUTINE EXPENSES:         240,684         16,229         9,912         37,902         2,388,669         (23,109)         2,059,059           MORTGAGE INTEREST EXPENSE         311,557         291,110         329,226         255,817         233,712         187,923         198,000           Total Operating Expense         6,268,355         6,200,446         6,199,723         6,336,207         8,616,123         3,358,917         8,468,012           Net Income from Operations         651,446         485,177         1,260,849         1,385,107         (843,959)         980,117         (1,069,097)           MORTGAGE PAYMENTS:         136,700         138,123         149,422         177,571         183,681         127,724         187,273           RESERVE PAYMENTS:         143,534         115,674         (11,079)         (5,425)         132,001         (2,786)         133,542           Total other Expense         (280,234)         (253,797)         (138,343)         (172							177,089	
HOUSING ASSIST. PAYMENTS:         1,112,782         1,074,732         1,089,851         1,069,333         1,086,500         554,671         1,107,000           NONROUTINE EXPENSES:         240,684         16,229         9,912         37,902         2,388,669         (23,109)         2,059,059           MORTGAGE INTEREST EXPENSE         311,557         291,110         329,226         255,817         233,712         187,923         198,000           Total Operating Expense         6,268,355         6,200,446         6,199,723         6,336,207         8,616,123         3,358,917         8,468,012           Net Income from Operations         651,446         485,177         1,260,849         1,385,107         (843,959)         980,117         (1,069,097)           MORTGAGE PAYMENTS:         136,700         138,123         149,422         177,571         183,681         127,724         187,273           RESERVE PAYMENTS:         143,534         115,674         (11,079)         (5,425)         132,001         (2,786)         133,542           Total other Expense         (280,234)         (253,797)         (138,343)         (172,146)         (315,682)         (124,938)         (320,815)	Payment in Lieu of Taxes						200 000	
NONROUTINE EXPENSES:         240,684         16,229         9,912         37,902         2,388,669         (23,109)         2,059,059           MORTGAGE INTEREST EXPENSE         311,557         291,110         329,226         255,817         233,712         187,923         198,000           Total Operating Expense         6,268,355         6,200,446         6,199,723         6,336,207         8,616,123         3,358,917         8,468,012           Net Income from Operations         651,446         485,177         1,260,849         1,385,107         (843,959)         980,117         (1,069,097)           MORTGAGE PAYMENTS:         136,700         138,123         149,422         177,571         183,681         127,724         187,273           RESERVE PAYMENTS:         143,534         115,674         (11,079)         (5,425)         132,001         (2,786)         133,542           Total other Expense         (280,234)         (253,797)         (138,343)         (172,146)         (315,682)         (124,938)         (320,815)	Total General	329,531	346,007	395,129	355,795	361,862	226,366	419,095
MORTGAGE INTEREST EXPENSE         311,557         291,110         329,226         255,817         233,712         187,923         198,000           Total Operating Expense         6,268,355         6,200,446         6,199,723         6,336,207         8,616,123         3,358,917         8,468,012           Net Income from Operations         651,446         485,177         1,260,849         1,385,107         (843,959)         980,117         (1,069,097)           MORTGAGE PAYMENTS:         136,700         138,123         149,422         177,571         183,681         127,724         187,273           RESERVE PAYMENTS:         143,534         115,674         (11,079)         (5,425)         132,001         (2,786)         133,542           Total other Expense         (280,234)         (253,797)         (138,343)         (172,146)         (315,682)         (124,938)         (320,815)	HOUSING ASSIST. PAYMENTS:	1,112,782	1,074,732	1,089,851	1,069,333	1,086,500	554,671	1,107,000
Total Operating Expense         6,268,355         6,200,446         6,199,723         6,336,207         8,616,123         3,358,917         8,468,012           Net Income from Operations         651,446         485,177         1,260,849         1,385,107         (843,959)         980,117         (1,069,097)           MORTGAGE PAYMENTS:         136,700         138,123         149,422         177,571         183,681         127,724         187,273           RESERVE PAYMENTS:         143,534         115,674         (11,079)         (5,425)         132,001         (2,786)         133,542           Total other Expense         (280,234)         (253,797)         (138,343)         (172,146)         (315,682)         (124,938)         (320,815)	NONROUTINE EXPENSES:	240,684	16,229	9,912	37,902	2,388,669	(23,109)	2,059,059
Net Income from Operations         651,446         485,177         1,260,849         1,385,107         (843,959)         980,117         (1,069,097)           MORTGAGE PAYMENTS:         136,700         138,123         149,422         177,571         183,681         127,724         187,273           RESERVE PAYMENTS:         143,534         115,674         (11,079)         (5,425)         132,001         (2,786)         133,542           Total other Expense         (280,234)         (253,797)         (138,343)         (172,146)         (315,682)         (124,938)         (320,815)	MORTGAGE INTEREST EXPENSE	311,557	291,110	329,226	255,817	233,712	187,923	198,000
MORTGAGE PAYMENTS: 136,700 138,123 149,422 177,571 183,681 127,724 187,273  RESERVE PAYMENTS: 143,534 115,674 (11,079) (5,425) 132,001 (2,786) 133,542  Total other Expense (280,234) (253,797) (138,343) (172,146) (315,682) (124,938) (320,815)	Total Operating Expense	6,268,355	6,200,446	6,199,723	6,336,207	8,616,123	3,358,917	8,468,012
RESERVE PAYMENTS: 143,534 115,674 (11,079) (5,425) 132,001 (2,786) 133,542  Total other Expense (280,234) (253,797) (138,343) (172,146) (315,682) (124,938) (320,815)	Net Income from Operations	651,446	485,177	1,260,849	1,385,107	(843,959)	980,117	(1,069,097)
Total other Expense (280,234) (253,797) (138,343) (172,146) (315,682) (124,938) (320,815)	MORTGAGE PAYMENTS:	136,700	138,123	149,422	177,571	183,681	127,724	187,273
	RESERVE PAYMENTS:	143,534	115,674	(11,079)	(5,425)	132,001	(2,786)	133,542
Net Profit or (Loss) 371,212 231,380 1,122,506 1,212,961 (1,159,641) 855,179 (1,389,912)	Total other Expense	(280,234)	(253,797)	(138,343)	(172,146)	(315,682)	(124,938)	(320,815)
	Net Profit or (Loss)	371,212	231,380	1,122,506	1,212,961	(1,159,641)	855,179	(1,389,912)

# Housing Authority of the

City of Jefferson

Personnel Schedule

**Full-Time Positions** 

Year Ending March 31, 2022 And December 31, 2021

# Housing Authority City of Jefferson Personnel Schedule of Authorized Full-Time Positions 1/1/2021 and 04/01/2022

	Pay					•
Department	Range	2018	2019	2020	2021	2022
A destruction there						
Administration	5	· 1	1	1	1	4
Executive Director	. 5	1	I	1	i	. 1
Deputy Director	. 9 4	1	1	1	1	4
Chief Financial Officer Chief Housing Officer	4	1	1	1	1	1
	2	0.67	0.50	0.50	0.50	0.50
Secretary (part time)	<u>د</u>	3.67	3.50	3.50	3.50	3.50
		3.07	0.00	0.00	3.50	5.00
Accounting	_					
Accounting Supervisor	4	•				
Accounting Clerk	2 _	. 2	2	2 2	1.75	1.75
		2	2	2	2	2
Housing						
Lead Housing Manager	<b>-</b> 3	1	1	1	1	1
Assistant Housing Manager	2	6	6	6	6	6
Human resources/Administrative Assistant	2	1	1	1	1	1
Receipt Clerk/Receptionist/Waiting List	1	2	2	2	2	2
, todaja otoria (odeja izmet i teming i izme		10	10	10	10	10
Tenant Services			a.	4		
Activity Services Assistant	1	1	1	1	1	7
Part time Activity Services Driver	· <u> </u>	0.40	0.40	0.40	0.40	0.40
		1.40	1.40	1.40	1.40	1.40
Tech. Services Admin.		li .				
Technical Services Inspector	_, <sub>3</sub>	1	1	1	1	1
Housing Inspector	3	1	1	1	1	1
	_	2	2	2	2	2
Maintenance						
Maintenance Supervisor	<del></del> 4	1	1 · ·	1	1	1
Lead Maintenance Worker I	3	1	1	1	1	1
Work Order Specialist	1	1	1	1	1	1
Maintenance Worker	1	7	7	7	7	7.50
		10	10	10	10	11
Total Full-Time Positions		29.07	28.90	28.90	28.65	29.15
I CHAIL FAIL THAIGH GOIGGING						

# Housing Authority of the

City of Jefferson

Salary Ranges

Year Ending March 31, 2022 And December 31, 2021

#### Housing Authority City of Jefferson Salary Grade/Pay Table

Pay Range	Minimum 2020-2021	Maximum 2020-2021
1	22,860	40,860
2	25,000	57,130
3	34,920	60,930
4	44,970	85,980
5	63,060	120,000

Capital Fund Program - Five-Year Action Plan

Approval Date: Approved By: U.S. Department of Housing and Urban Development
Office of Public and Indian Housing
2577-0274 02/28/2022

Status:	Status: Draft Approval Date:	Apj	Approved By:			
Part	Part I: Summary					
PHA	PHA Name: Housing Authority of the City of Jefferson	Locality (City/County & State)  X Original 5-Year Plan	ounty & State) ar Plan	☐ Revised 5-Ycar Plan (Revision No:	lan (Revision No:	
PHA	PHA Number: MO009					
Þ	Development Number and Name	Work Statement for Year 1 2021	Work Statement for Year 2 2022	Work Statement for Year 3 2023	Work Statement for Year 4 2024	Work Statement for Year 5 2025
	AUTHORITY-WIDE	\$221,226.00	\$248,226.00	\$241,226.00	\$216,226.00	\$221,892.00
						\$5,000.00
	DULLE TOWERS APARTMENTS (MO009000003)	\$15,000.00				30,000,000
	HOUSING AUTHORITY OF JEFFERSON CITY (MO009000001)	\$222,055.00	\$200,055.00	\$217,055.00	\$242,055.00	\$231,389.00
	HOUSING AUTHORITY OF JEFFERSON CITY (MO009000005)		\$10,000.00			

toding 9

\$15,000.00			DULLE TOWERS APARTMENTS (MO009000003)	
\$5,000.00		repairs to parking lots - 1 lots	continue parking lot repairs(Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs, Non-Dwelling Site Work (1480)-Asphalt - Concrete - Paving)	ID0122
\$10,000.00		Repair and/or drain lines including any floor repairs. Hope to complete 2 units.	Repair and/or Replace drain lines (Dwelling Unit-Interior (1480)-Other,Dwelling Unit-Interior (1480)-Plumbing)	ID0118
345,828.00		Administrative salaries and fringe benefits	admin(Administration (1410)-Other,Administration (1410)-Salaries)	ID0015
\$45,828,00		In accordance with the MOR, we are improving occupancy by reducing the number of days it takes to lease a unit 50 umits	management improvements(Management improvement (1408)-Other)	ID0010
\$114,570.00		to improve ha wido operations	ha wide operations(Operations (1406))	ID0005
344,440,00			AUTHORITY-WIDE (MAWASD)	
Estimated Cost	Quantity	General Description of Major Work Categories	Development Number/Name	Identifier
			Work Statement for Year 1 2021	Work State
			Part II: Supporting Pages - Physical Needs Work Statements (8)	Part II: Su

	ID0094	ID0069	Ш0068		<b>Д</b> 0119	ID0052	Identifier	Work State	Part II: Su
Subtotal of Estimated Cost	Replace flooring, sub flooring and asbestos removal with emergency funds(Dwelling Unit-Interior (1480)-Flooring (non routine),Dwelling Unit-Interior (1480)-Other,Dwelling Unit-Interior (1480)-Plumbing)	continue to pump up concrete floors on all public housing portfolio(Dwelling Unit-Exterior (1480)-Foundations)	continue to repair/replace decks on 4-pexes and duplexes(Dwelling Unit-Exterior (1480)-Decks and Patios)	HOUSING AUTHORITY OF JEFFERSON CITY (MO009000001)	replace overhead and entrance door (Dwelling Unit-Exterior (1480)-Exterior Doors)	continue to replace elevators in dulle tower(Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs, Dwelling Unit-Interior (1480)-Electrical Dwelling Unit-Interior (1480)-Mechanical)	Development Number/Name	Work Statement for Year 1 2021	Part II: Supporting Pages - Physical Needs Work Statements (s)
	replace flooring and subflooring and remove asbestos as necessary - I units	correct flooring issues in public housing by filling holes beneath the house with foam filling. Hope to complete 6 houses.	Hope to repairreplace /// decks. Aging decks are on an unjueses and + piesses in our portfolio.	in account & Longwood and American in	replace overhead door and entrance door in basement entrance	replace existing aging elevators in dulle tower - 1 elevator this year	General Description of Major Work Categories		
							Quantity		
\$458,281.00	\$5,000.00	\$5,000.00	\$2.1.2y	322,035,00	\$10,000.00	\$5,000.00	Estimated Cost		

Ш0116	<b>Д</b> 007 <u>1</u>	<b>Д</b> 0067	ID0064	ID0029	ID0021		Identifier	Work States	Part II: Sup
continue to Replace flooring, sub flooring and asbestos removal with emergency funds(Dwelling Unit-Interior (1480)-Flooring (non routine),Dwelling Unit-Interior (1480)-Other,Dwelling Unit- Interior (1480)-Flumbing)	continue to replace aging plumbing in public housing portfolio(Dwelling Unit-Interior (1480)- Plumbing)	continue to repair/replace decks on 4-plexes and diplexes(Dwelling Unit-Exterior (1480)-Decks and Patios)	continue to pump up concrete floors on all public housing portfolio(Dwelling Unit-Exterior (1480)- Foundations)	install HVAC system in existing buildings(Contract Administration (1480)-Other,Contract Administration (1480)-Other Fees and Costs,Dwelling Unit-Interior (1480)-Mechanical)	provide security cameras(Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs, Non-Dwelling Construction - Mechanical (1480)-Other)	HOUSING AUTHORITY OF JEFFERSON CITY (MO009000001)	Development Number/Name	Work Statement for Year 2	Part II: Supporting Pages - Physical Needs Work Statements (s)
replace fiooring and subflooring and remove asbestos as necessary - I units	replace aging plumbing as necessary in the public housing portfolio	Hope to repair/replace 6 decks	correct flooring issues in public housing by filling holes beneath the house with the foam filling. Hope to complete 6 houses.	to install HVAC in existing buildings which do not have AC - 2 umits	provide security cameras. Hope to complete up to 2 cameras.		General Description of Major Work Categories		
							Quantity		
\$5,000.00	\$1,000.00	\$64,666.00	\$20,000.00	\$59,389.00	\$22,000.00	\$200,055.00	Estimated Cost		

02/28/2022

Subtotal of Estimated Cost	ID0050 install Dehumidiffers Administration (1480	HOUSING AUTHO	ID0120 replace stains inside all dupl Unit-Exterior (1480)-Other)	D0070 Continue to replace n Unit-Interior (1480)-1	ID0053 Repair/replace sidewalks and Other,Contract Administratic Other,Non-Dwelling Exterio Asphalt - Concrete - Paving)	ID9046 admin(Administration	Identifier Development Number/Name	Work Statement for Year 2	Part II: Supporting Pages - Ph
Cost	install Dehumidifiers in ground level units(Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs,Dwelling Unit-Interior (1480)-Mechanical)	HOUSING AUTHORITY OF JEFFERSON CITY (MO009090005)	replace staits inside all duplexes(Dwelling Unit-Exterior (1480)-Stairwells - Fire Escapes,Dwelling Unit-Exterior (1480)-Other)	Continue to replace tabs and showers in the public housing portfolio and in dulle towers(Dwelling Unit-Interior (1480)-Plumbing,Dwelling Unit-Interior (1480)-Tubs and Showers)	Repair/replace sidewalks and handicap ramps and stairs(Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs, Non-Dwelling Exterior (1480)-Other, Non-Dwelling Exterior (1480)-Stairwells and Fire Escapes, Non-Dwelling Site Work (1480)-Asphalt - Concrete - Paving)	admin(Administration (1410)-Other,Administration (1410)-Salaries)	umber/Name	2022	Part II: Supporting Pages - Physical Needs Work Statements (s)
	Install dehumidifier in ground level units to reduce moisture - 10 mits		replace failing stains in all duplexes	Continue to replace aging/cracked tubs and showers.	to repair and/or replace sidewalks and handicap ramps and stairs	Administrative salaries and fringe benefits	General Description of Major Work Categories		
					:		Quantity		`
\$458,281.00	\$10,000.00	\$10,000.00	\$5,000.00	\$10,000.00	\$10,000.00	\$45,828.00	Estimated Cost		

ID0076	<b>1</b> 00075	ID0074	ID0073	ID0072	ID0023		Identifier	Work State	Part II: Sup
rchab interior hallways in 4-plexes(Non-Dwelling Interior (1480)-Common Area Painting,Non- Dwelling Interior (1480)-Other)	replace aging studs and fiber board sheeting in public housing portfolio(Dwelling Unit-Interior (1480)-Other)	replace aging attic insulation in public housing portfolio(Dwelling Unit-Interior (1480)-Other)	continue to pump up concrete floors on all public housing portfolio(Dwelling Unit-Exterior (1480)- Foundations)	continue to repair/replace decks on 4-plexes and duplexes(Dwelling Unit-Exterior (1480)-Decks and Patios)	convert houses from gas to electric/Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs, Dwelling Unit-Interior (1480)-Electrical, Dwelling Unit-Interior (1480)-Other)	HOUSING AUTHORITY OF JEFFERSON CITY (MO009000001)	Development Number/Name	Work Statement for Year 3 2023	Part II: Supporting Pages - Physical Needs Work Statements (s)
rehab interior hallways in 5 buildings including updating /replacing drywall, painting, hardboard, and lighting.	replace aging studs and fiber board sheeting in 3 buildings	replace damaged and aged insulation in attics in 3 public housing buildings (4-plex, duplex, or house)	correct flooring issues in public housing by filling holes beneath the house with foam filling. Hope to complete 6 houses.	Hope to repair/replace 2 decks. Aging decks are on all duplexes and 4-piexes in our portfolio.	to improve utility efficiency we will be converting the house to all electric. We hope to do houses.		General Description of Major Work Categories		
,							Quantity		
\$15,000.00	\$15,000.00	\$15,000.00	\$20,000.00	\$20,000.00	\$10,000.00	321,033,00	Estimated Cost		

ID0058 ha wide operations(Operations (1406))	AUTHORITY-WIDE (NAWASD)	ID0123 Replace outdoor light Exterior (1480)-Other	ID0081 replace aging storm water drai Site Work (1480)-Other,Dwell Work (1480)-Storm Drainage)	1D0080 continue to replace ag Tubs and Showers,Dw	120079 replace aging sewer li Unit-Site Work (1480	ID0078 replace aging security Other Fees and Costs,	Identifier Development Number/Name	Work Statement for Year 3	Part II: Supporting Pages - Phy
perations (1406))	E(XAWASD)	Replace oxidoor lighting in common grounds(Non-Dwelling Exterior (1480)-Lighting,Non-Dwelling Exterior (1480)-Other)	replace aging storm water drains in the middle courtyards in public housing portfolio(Dwelling Unit- Site Work (1480)-Other,Dwelling Unit-Site Work (1480)-Sewer Lines - Mains,Dwelling Unit-Site Work (1480)-Storm Drainage)	continue to replace aging tuis and showers in public housing portfolio(Dwelling Unit-Interior (1480)- Tubs and Showers,Dwelling Unit-Interior (1480)-Plumbing)	replace aging sewer lines in public housing portfolio(Dwelling Unit-Site Work (1480)-Other Dwelling Unit-Site Work (1480)-Sewer Lines - Mains,Dwelling Unit-Site Work (1480)-Storm Drainage)	replace aging security cameras(Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs, Non-Dwelling Construction - Mechanical (1480)-Other)	umber/Name	2023	Part II: Supporting Pages - Physical Needs Work Statements (s)
to improve ha wide operations		Replace outdoor lighting in the common grounds around the near houses and duplexes	replace aging storm water drains in public housing portfolio to ensure proper drainage. We plan to replace 2 drains.		replace aging sewer lines in public housing portfolio to prevent collapse. We plan to replace 2 to 3 sewer lines.	replace aging security cameras. We plan to replace 5 to 10 cameras.	General Description of Major Work Categories		
							Quantity		
\$114,570.00	\$241,226.00	\$20,000.00	\$19,165.00	\$17,890.00	\$15,000.00	\$50,000.00	Estimated Cost		

			·····	·			
	D0095	ID0077	ID0062	ID0059	Identifier	Work States	Part II: Sup
Subtotal of Estimated Cost	oontinue to replace electrical items(Contract Administration (1480)-Other,Contract Administration (1480)-Other Fees and Costs,Dwelling Unit-Interior (1480)-Electrical)	continue parking lot repairs(Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs, Non-Dwelling Site Work (1480)-Asphalt - Concrete - Paving)	admin(Administration (1410)-Salaries,Administration (1410)-Other)	management improvements(Management Improvement (1408)-Other)	Development Number/Name	Work Statement for Year 3 2023	Part II: Supporting Pages - Physical Needs Work Statements (s)
	replace electrical items as necessary - 10 times	repairs to parking lots - 1 lots	administrative salaries and fringe benefits	In accordance with the MOR, we are improving occupancy by reducing the number of days it takes to lease a unit 50 umits	General Description of Major Work Categories		
	į				Quantity	:	
0.0.100 P.O.O.	\$5,000.00	\$30,000.00	\$45,828.00	\$45,828.00	Estimated Cost		

ID0111		ID0124	ID0106	ID0099	ID0098		Identifier	Work Staten	Part II: Sup
continue to pump up concrete floors on all public housing portfolio(Dwelling Unit-Exterior (1480)- Foundations)	HOUSING AUTHORITY OF JEFFERSON CITY (MO009000001)	Repair and replace floors in dwelling units(Dwelling Unit-Interior (1480)-Flooring (non routine),Dwelling Unit-Interior (1480)-Other)	admin(Administration (1410)-Other, Administration (1410)-Salaries)	management improvements(Management Improvement (1408)-Other)	he wide operations(Operations (1496))	AUTHORITY-WIDE (NAWASD)	Development Number/Name	Work Statement for Year 4 2024	Part II: Supporting Pages - Physical Needs Work Statements (s)
correct flooring issues in public housing by filling holes beneath the house with foam filling. Hope to complete 6 houses.		Repair and replace floors in dwelling unit interiors - 2 floors	administrative salaries and fringe benefits	In accordance with the MOR, we are improving occupancy by reducing the number of days it takes to lease a unit 50 umits	to improve ha wide operations		General Description of Major Work Categories		
							Quantity		
\$20,000.00	\$242,055.00	\$10,000.00	\$45,828.00	\$45,828.00	\$114,570.00	\$216,226.00	Estimated Cost		

Estimated Cost \$177,055.00 \$15,000.00 \$15,000.00	Quantity	General Description of Major Work Categories  Hope to repair/replace 17 decks. Aging decks are on all duplexes and 4-piexes in our portfolio.  replace damaged and aged insulation in arties in 3 public housing buildings (4-piex, duplex, or house)  replace aging studs and fiber board sheeting in 3 buildings  replace aging studs and fiber board sheeting in 3 buildings  replace hallways in 5 buildings including updating /replacing drywall, painting, hardboard, and lighting.	Part II: Supporting Pages - Physical Needs Work Statements (s)  Work Statement for Year 4 2024  Double Development Number/Name  Continue to replace aging attic insulation in public housing portfolio(Dwelling Unit-Exterior (1480)-Decks and Patios)  Double Continue to replace aging stude and fiber board sheeting in public housing portfolio(Dwelling Unit-Interior (1480)-Other)  Double Continue to replace aging stude and fiber board sheeting in public housing portfolio(Dwelling Unit-Interior (1480)-Other)  Double Continue to rehab interior hallways in 4-plexes(Non-Dwelling Interior (1480)-Common Area Painting, Non-Dwelling Interior (1480)-Other)  Subtotal of Estimated Cost	Part II: S Work St  Identifier  D0112  D0114
			Subtotal of Estimated Cost	
\$452.781.00		rehab interior hallways m > buittings meinumg upuatung извисты ч.у ман, painting, hardboard, and lighting.		ID0115
\$15 DOD DO		replace aging studs and ilber poard succumy in 5 pullumbs		ID0114
\$15,000.00		replace damaged and aged insulation in artics in 3 public housing buildings (4- plex, duplex, or house)		D0113
\$177,055.00		r/replace 17		ID0112
Estimated Cost	Quantity	General Description of Major Work Categories		Identifier
			1	Work Sta
			II. Supporting Pages - Physical Needs Work Statements (s)	Part II. S

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ID0037	ID0036	ID0035	ID0032	ID0031	ID0030		Identifier	Vork Staten	art II: Supp
replace kitchen sinks, cabinets, counters(Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs, Dwelling Unit-Interior (1480)-Kitchen Cabinets, Dwelling Unit-Interior (1480)-Kitchen Sinks and Faucets)	replace drywall(Contract Administration (1480)-Other,Contract Administration (1480)-Other, Fees and Costs,Dwelling Unit-Interior (1480)-Interior Painting (non routine),Dwelling Unit-Interior (1480)-Other)	replace doors(Contract Administration (1480)-Other,Contract Administration (1480)-Other Fees and Costs,Dwelling Unit-Exterior (1480)-Exterior Doors,Dwelling Unit-Interior (1480)-Interior Doors)	replace call for aid systems(Contract Administration (1480)-Other,Contract Administration (1480)-Other Fees and Costs,Dwelling Unit-Interior (1480)-Call-for-Aid Systems)	replace bathroom counters, sinks,toilets, flooring(Contract Administration (1480)-Other,Dwelling Unit-Interior (1480)-Bathroom Flooring (non cyclical),Contract Administration (1480)-Other Fees and Costs,Dwelling Unit-Interior (1480)-Bathroom Counters and Sinks,Dwelling Unit-Interior (1480)-Commodes)	replace appliances(Contract Administration (1480)-Other,Contract Administration (1480)-Other Fees and Costs,Dwelling Unit-Interior (1480)-Appliances)	AUTHORITY-WIDE (NAWASD)	Development Number/Name	Work Statement for Year 5 2025	Part II: Supporting Pages - Physical Needs Work Statements (s)
replace kitchen sinks, cabinets, counters, as needed - 1 unit	roplace drywall and paint - 2 unit	replace doors as necessary - 1 unit	replace call for aid systems as necessary - 1 unit	replace bathroom counters, sinks, toliets, flooring as necessary - 1 unit	replace appliances as necessary - 1 mit		General Description of Major Work Categories		
							Quantity		1
\$2,000.00	\$2,000.00	\$1,000.00	\$1,000.00	\$2,000.00	\$1,666.00	\$221,892.00	Estimated Cost		

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ID0109	ID0108	ID0057	D0056	ID0055	ID0054	D0039	Identifier	Work Staten	art II: Supp	
management improvements(Management Improvement (1408)-Other)	admin(Administration (1410)-Other,Administration (1410)-Salaries)	install new doors for water heater access(Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs, Dwelling Unit-Interior (1480)-Interior Doors, Dwelling Unit-Interior (1480)-Other)	install laundry room drainage pans(Contract Administration (1480)-Other,Contract Administration (1480)-Other,Fees and Costs,Dwelling Unit-Interior (1480)-Other,Dwelling Unit-Interior (1480)-Plumbing)	replace washer/dryer hookups(Contract Administration (1480)-Other,Contract Administration (1480)-Other,Fees and Costs,Dwelling Unit-Interior (1480)-Plumbing)	install AC system in units(Contract Administration (1480)-Offier,Contract Administration (1480)-Offier Fees and Costs,Dwelling Unit-Interior (1480)-Offier)	replace mechanical items (Contract Administration (1480)-Other, Contract Administration (1480)-Other Fees and Costs, Dwelling Unit-Interior (1480)-Mechanical)	Development Number/Name	Work Statement for Year 5 2025	Part II: Supporting Pages - Physical Needs Work Statements (s)	
In accordance with the MOR, we are improving occupancy by reducing the number of days it takes to lease a unit 50 units	administrative salaries and fringe benefits	to install new doors for water heater access - 1 unit	to install drainage pans in laundry room - 1 unit	replace washer/dryer hooknys in 1 unit	to install AC in one unit	replace mechanical items as necessary - 1 unit	General Description of Major Work Categories			
						:	Quantity			
\$45,828.00	\$45,828.00	\$1,000.00	300,00	\$500.00	\$1,000.00	\$1,000.00	Estimated Cost			

ID0104	Д0103	D0102	ID0101		D0127	ID0110	Identifier	Work States	Part II: Sup
replace concrete steps throughout property(Dwelling Unit-Exterior (1480)-Exterior Stairwells - Fire Escape)	replace stairs inside all duplexes(Dwelling Unit-Exterior (1480)-Stairwells - Fire Hscapes)	replace handralis throughout property(Non-Dwelling Exterior (1480)-Balconies and Railings,Non- Dwelling Exterior (1480)-Other)	continue to repair/replace decks on 4-plexes and displexes(Dwelling Unit-Exterior (1480)-Decks and Patios)	HOUSING AUTHORITY OF JEFFERSON CITY (MO009000001)	repair and/or replace windows(Dwelling Unit-Exterior (1480)-Other,Dwelling Unit-Exterior (1480)-Windows)		Development Number/Name	Work Statement for Year 5 2025	Part II: Supporting Pages - Physical Needs Work Statements (s)
replace concrete steps throughout property	replace failing stairs in all duplexes	replace rusted handrails throughout property	Hope to repair/replace 3 decks. Aging decks are on all duplexes and 4-plexes in our portfolio.		Regair and/or replace windows - 2 windows	to improve ha wide operations	General Description of Major Work Categories		
							Quantity		
\$25,000.00	\$18,389.00	\$21,000.00	\$20,000.00	\$231,389.00	\$2,000.00	\$114,576.09	Estimated Cost		

•		ID0129	<b>D</b> 0128	<b>D</b> 0125	D0107	ID0106	.D0105		Identifier	Work State	Part II: Sup	
DOUBLE TO METERS OF CHARLES AND CHARLES AN	THE TOURS ADAPT STREET AND MONOGONOMIA	construct carport and security fence (Non-Dwelling Construction-New Construction (1480)- Other, Non-Dwelling Construction-New Construction (1480)-Shop, Non-Dwelling Construction-New Construction (1480)-Storage Area, Non-Dwelling Exterior (1480)-Other, Non-Dwelling Site Work (1480)-Fencing)	replace aging hvac system in main office (Dwelling Unit-Interior (1480)-Mechanical,Dwelling Unit-Interior (1480)-Other)	Replace tureshold on doors(Dwelling Unit-Interior (1480)-Other,Dwelling Unit-Interior (1480)-Interior Doors)	renovate washer/dryer location within unit(Dwelling Unit-Interior (1480)-Ouner,Dwelling Unit-Interior (1480)-Plumbing)	replace accessible playground equipment, wor-twening one work (1480)-Playground Areas - Equipment) Site Work (1480)-Playground Areas - Equipment)	repair parking area adjacent to street(Lweiling Universite work (1490)). and to she Non-Dwelling	11: Their City Wheth (1490) Perking)	Development Number/Name	Work Statement for Year 5 2025	Part II: Supporting Pages - Physical Needs Work Statements (s)	
		Construct carport and security ience near maintenance outlong	replace aging hvac system in main office	Replace threshold on acors in units - numerous downs	LOLD TRANSPORT	was create was facely forced in within unit to be more accessible	replace accessible playground equipment an re-landscape as needed	repair aging parking surfaces adjacent to street	General Description of Major Work Categories			
									Quantity			
	\$5,000.00	##0,000,00	\$50,000.00		\$2,000,00	\$10,000.00	\$50,000.00	\$15,000.00	Estimated Cost			•

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	ID0126	Identifier	Work Staten	Part II: Sup	
Subtotal of Estimated Cost	replace entryway floors and elevator waiting area floors(Non-Dwelling Interior (1480)-Common Area Flooring,Non-Dwelling Interior (1480)-Other)	Development Number/Name	Work Statement for Year 5 2025	Part II: Supporting Pages - Physical Needs Work Statements (s)	
	replace entryway floors and elevator waiting area floors	egories			
		Quantity			
\$458,281.00	s, eŭ uno	Estimated Cost			

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#### **Cynthia Quetsch**

From:

Jeff <jwschae@hotmail.com>

Sent:

Wednesday, November 4, 2020 4:17 PM

To:

Cynthia Quetsch

Cc:

Todd Miller

Subject:

Update on Bolivar and McCarty

Cynthia: After our closing on July 15, we very shortly thereafter filed the application with the City for approval of the Preliminary PUD Plan for zoning purposes. On October 19, the City Council approved our preliminary plan. We are now working on the Final PUD plan for City staff approval, which I hope to get submitted by November 30. I am informed that the staff review of that can take 45-60 days after its submission, which will take us to middle to end of January.

I say all that to say this. Construction start is unlikely to happen within six months of our closing. The Agreement makes a provision for this, but I wanted to keep you up-to-date on our progress.

Please let me know if you have any questions.

Jeff

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Exhibi-

# 2020 Hail Damage Roof Replacement for Herron

	Jefferson City	Housing Authority
E .	1/2	Hol

			Hor	Housing Authority	ority /	
Housing Authority of the City of Jefferson	efferson Bid Tabulation	lation				
Company	Herron	Days to	Evaluation of airflow as required by city code cost	Total cost of upgrades required by city code	Total	Required Documents
Cambridge Wilson & Co.	\$ 56,513.65	9	\$ 2,085.00	\$ 2,085.00	\$ 60,683.65	No- included only bid form and non-collusive
Dvnamic Roofing	\$ 73,730.90	ī.	٠.	\$ .	\$ 73,730.90	YES
Atlas Home Solutions	\$ 85,557.64	15	Not performed at time of bid	Not performed at time of bid	\$ 85,557.64	YES
Bull Exteriors	\$ 111,959.55	09	፟ .	<b>↔</b> ,	\$ 111,959.55	YES
Franklin Roofing	\$ 84,412.69	∞	<b>₩</b> .	\$ 36,199.54	\$ 120,612.23	YES
Construction Management	\$ 83,986.29	14	٠٠ ،	\$ 8,777.20	\$ 92,763.49	YES

Nations Renovations	\$ 85,149.17	25	\$ 500.00	\$ 2,187.00	\$ 87,836.17	No-Missing page 2 of attachment I
Checkmark Construction	\$ 77,794.47	2	<b>∜</b> ≻ .	\$ 2,510.76	\$ 80,305.23	No- Missing attachment m

Sent: Tuesday, October 20, 2020 2:06 PM

To: Michelle Wessler < Michelle@ichamo.org>

Subject: RE: Bid Tabulation Roofing MF replacements-revisedins mw 10-2.xlsx

Good afternoon Michelle,

to be very comparable but Franklin Roofing is still significantly higher in cost. You can certainly use whichever contractor you wish but we would from Atlas, Bull Exteriors and Dynamic Roofing for all 3 claims. That leaves us with Construction Management and Franklin Roofing. Both seem Hope you are well and feeling better. I have finally had a chance to look over the info for all 3 hail claims. I have basically removed the bids ultimately elect to pay based off of the bids from Construction Management with the following numbers:

Linden Elderly - \$204,428.18

Hyder - \$204,251.96

Capital Elderly - \$92,763.49

Please let me know if there are any questions.

Thanks,