



City of Bronson

2020-2021 Budget



Table of Contents

About the City of Bronson	3
Appropriation & Recommendations	
Budget Resolution	5
Budget Message	6-7
City Council Goals & Objectives	8
Summary	
All Funds by Revenue vs. Expenditure	9
<i>Figure A: Summer Taxes 2018</i>	9
<i>Figure B: Winter Taxes 2018</i>	9
The General Fund	
General Fund Summary	10
<i>Figure C: Historic Trends</i>	10
<i>Figure D: FY 2020 General Fund Revenue by Source</i>	11
<i>Figure E: FY 2020 General Fund Expenditures by Dep.</i>	11
General Fund: Revenue	12
<i>Figure F: Historic Trend of Rev. Sharing & Tax Revenue</i>	12
General Fund: Administration	13
General Fund: Police	14
General Fund: Fire	15
General Fund: Department of Public Works	16
General Fund: Parks & Recreation	17
General Fund: Parks & Recreation CIP	18
General Fund: Transfers	19
<i>Figure G: Department of Public Works Staff Time</i>	19
Restricted Funds	
Major Street Fund	20
Local Street Fund	21
Cemetery: Operations Fund	22
Cemetery: Perpetual Care & Redevelopment Funds	23
Enterprise Funds	
Water Fund: Operations	24
Water Fund: Capital Improvement Plan	25
Wastewater Fund: Operations	26
1993 General Obligation Debt Service Fund	27
Wastewater Fund: Capital Improvement Plan	27
Special Funds	
Motor Pool Fund	28

The City Council

Larry McConn
Mayor

Bill Earl
Vice-Mayor

Matt Watkins
Council Member

Joe Duke
Council Member

Rick Johannes
Council Member

City Officials

Charles Lillis
City Attorney

Brandon M. Mersman
City Manager

Karen A. Smith
Clerk/Treasurer

About the City of Bronson

The City of Bronson was first settled in October 1866 and was chartered as a City in July of 1934 under the Home Rule City Act. Bronson operates under a charter approved by voters in 1985. In 2016, the City celebrated its Sesquicentennial (150th) anniversary during the weekend of September 10th and 11th.

The City operates under the Council-Manager form of government. A five-member City Council is elected at-large in even numbered years to staggered terms of either two or four years. Following each election, Council members choose from among themselves a Mayor and a Vice-Mayor.

The Council employs a City Manager to direct day-to-day affairs and provide the Council with recommended policy. The Manager supervises staff and implements Council's broad policy decisions.

The Council also hires a Clerk/Treasurer as the custodian of City records, to collect taxes, and to maintain the City's financial accounts. The Council retains a City Attorney for legal advice and the prosecution of ordinance violations.



This page intentionally left blank.

Fiscal Year 2020 Budget

Resolution #20-6-11

A resolution of the City of Bronson approving the budget of revenue and expenditures and setting the millage rates to raise such revenue for Fiscal Year 2021 which begins July 1, 2020 and ends June 30, 2021

Whereas, pursuant to the Bronson City Charter the City Manager has provided a recommended budget of revenues and expenditures to the City Council and the Council has reviewed said recommendations, and...

Whereas, the proposed budget and millage rates are prepared and made available to the public in accord with the City Charter and various statutes (including MCL 141.421 et seq, MCL 211, and MCL 41.801 et seq) and the City Clerk has, in accord with the Michigan Open Meetings Act, published notices of the time and place for a public hearing regarding this budget which was held on June 8, 2020.

Now therefore be it hereby resolved by the City Council of the City of Bronson that the following taxes shall be levied in accord with statute:

General Operating Levy	16.4944 mills
Fire Protection Equipment Special Assessment	1.000 mills
1993 General Obligation Bond Levy	1.0208 mills

And be it further resolved, that the following revenues and expenditures shall be budgeted for the period July 1, 2020 until June 30, 2021 and that tax and other revenue shall be distributed among City funds as follows:

<u>Fund</u>	<u>Revenue</u>	<u>Fund Balance</u>	<u>Expenditure</u>
General Fund	\$1,103,347		\$1,328,249
Administration			\$423,057
Police			\$517,693
Fire			\$32,232
Department of Public Works			\$202,530
Parks & Recreation			\$71,899
Transfer to Other Funds		\$264,064	\$ 120,000
Major Street Fund	\$203,015	\$32,115	\$235,130
Local Street Fund	\$284,273		\$278,820
Fire Sinking Fund	\$29,303		
Cemetery Operations Fund	\$28,100		\$27,734
Cemetery- Perpetual Care Fund	\$650		\$6,000
Cemetery- Redevelopment Fund	\$1,560		
1993 General Obligation Debt Service Fund	\$33,450		\$33,050
Wastewater Fund	\$1,211,073		\$1,210,359
Water Fund	\$297,857		\$297,657
Motor Pool Fund	\$133,503		\$127,914
Community Development Fund	\$5,200	\$3,800	\$10,000

And finally be it resolved, that no transfer of funds is permitted between appropriation centers except for those transfers specifically permitted and that the City Manager is authorized to release bidding documents, specifications, and/or requests for proposals in accord with projects and purchases included in this budget.

YEAS: Councilperson(s) _____

NAYS: Councilperson(s) _____

ABSENT: Councilperson(s) _____

The Resolution was adopted on this 8th day of June, 2020.

Karen A. Smith
City Clerk

TO: The Honorable Mayor McConn and Members of the City Council
FROM: Brandon M. Mersman, City Manager
RE: Fiscal Year 2021 Budget
Date: May 11, 2020

Section 7.2 of the Bronson City Charter obligates me to present to you a recommended budget for the ensuing fiscal year. Enclosed please find my recommendation for the fiscal year beginning July 1, 2020. Going into this budget year we are facing a great deal of uncertainty when it comes to state revenue sharing and ACT 51 road funds due to the economic crisis following the COVID-19 pandemic. At this time the state has not been able to provide clear estimates on how revenue sharing and ACT 51 funds will be impacted but it is expected to be very significant.

Because the City has been able to build up its fund balance over the last several years, the City is in a much better position to weather this next economic downturn compared to 2008-09.

As presented, this budget has a General Fund deficit of just over \$265,000. \$100,000 of that deficit is the need for the General Fund to transfer \$100,000 to the Local Road Fund. Over the course of this fiscal year the City will continue to find new ways to reduce costs while still providing a high level of service to the community.

Notable highlights and changes to this year's budget:

➤ **Major and Local Street Funds:**

Major and Local Street Maintenance- The FY2021 budget includes \$175,000 in street maintenance funds with \$140,000 designated to local streets and \$35,000 for major streets. These funds will be used to perform overlay (edges of roadways), chip sealing, and crack filling in an effort to prolong the useful life of City streets.

Due to the projected decline in revenues from ACT 51 funds due to COVID-19, the state is roughly projecting an 18% drop in Major Street revenues and a 3% drop in Local Street revenues. This budget includes a \$100,000 transfer from the General Fund to the Local Street fund and a \$100,000 transfer from Major Streets to Local Streets to cover scheduled local street work for FY21.

➤ **Water Capital Improvement Fund-** The Water Fund Capital Improvement Plan includes \$80,000 for interior painting and safety upgrades to the City's Water Tower. This budget also includes \$100,000 for the replacement of lead & copper service lines. This budget also includes \$50,000 for services related to the siting and testing of new City well locations. The City recently received a list of sites to perform well monitoring. This budget also includes \$45,000 for the inspection and possible rehab of the pumps at the City's two wells.

➤ **SAW Grant- Sanitary & Storm Sewers-** Work on the SAW Grant is continuing with \$710,000 in engineering and consulting services budgeted for FY21. The City's match for this grant is 10% or \$71,000 projected for FY21. This year will be the final year of the SAW grant. At the end of the grant cycle, the preparation of Asset Management Plans for both sewer systems will be submitted for Council approval.

➤ **Wastewater Capital Improvement Fund-** This budget includes \$35,000 to replace pumps at the Walker Street Lift station and \$15,000 to clean, rootcut, and CCTV about 1/10th of the system. Since the system has been cleaned under the SAW Grant, it is important to begin doing a section of the system each year in order to keep the system clean of buildup and roots.

- **Fire Department-** The City's dues to the Bronson Area Fire Association will be \$30,400 for this budget year.
- **Rental Inspection Program-** March 1, 2019 the City's rental housing ordinance took effect. The fees for the program were designed to be self-sufficient with rental inspection and registration fees covering the cost for these services. To date this program has been self sufficient but fees may need to be reevaluated in the next year or two.

Continued challenges to consider in the future:

- Declining revenue sharing and ACT 51 funding. These revenue streams may be hit hard in the years to come due to the effects of COVID-19 on the state's budget. Unless there is federal funding to states to make up for lost revenue, this will likely have a major impact on the City's revenues moving forward.

In closing, I wish to thank all of the Department Heads and staff that helped to put this budget together as it is truly a team effort.

Respectfully submitted,



Brandon M. Mersman, MPA
City Manager

City Council Goals & Objectives 2020-2021

Goal: Business Retention and Attraction

- Continue strategy of focusing on current employers and businesses and working with them to see expansion
- Continue to Implement benchmarks of the Redevelopment Ready Communities Program and engage related MEDC resources

Goal: Enhance and Undertake Bronson “Place-Making” Activities

- Continue work to make Bronson more walkable and bikeable; including updating sidewalk ramps to ADA compliant.
- Develop the recently purchased former Northeastern Rail Line for non-motorized trail usage.
- Work towards the implementation of the goals set forth in the 2016-2020 Parks and Recreation Master Plan
- Continue working with and supporting the Downtown Development Authority
- Work with community partners (DDA, Chamber of Commerce, Polish Festival, etc.) and businesses to expand and better market downtown activities:
 - August Memorial Park Concert Series
 - City Wide Garage Sales/US 12 Sales
 - Polish Festival
 - Farmer’s Market
 - Bronson Theater
 - Other new events

Goal: Infrastructure Improvements

- Continue working with DEQ programs surrounding the SAW Grant
- Apply for infrastructure grants as they become available (MEDC Infrastructure Grants, MDOT, others)
- Work towards implementation of improvements outlined in the City’s recently adopted Capital Improvement Plan for 2020-2026
- Continue collaboration with Kalamazoo Area Transportation Study and Branch County Road Commission for street improvement targets and work
- Increase annual road preventative maintenance work using additional General Fund contributions
- Continue coordinated approach for infrastructure improvements

Goal: Optimize Organizational Efficiency

- Consider energy-efficiency projects in coordination with Michigan Gas Utilities and Consumers Energy to improve facility efficiency
- Work with Consumers Energy on potential street-lighting improvements as programs become available
- Better plan for equipment purchases and uses across departments

All Funds by Revenue vs. Expenditures

Fund	Gross Revenue	Operating Expenditures	Capital Depreciation	Gain (Loss)
General Fund	1,103,347	1,368,388	0	(265,041)
Fire Sinking Fund	29,303	0	0	29,303
Major Street Fund	203,015	235,132	0	(32,116)
Local Street Fund	284,273	278,821	0	5,452
Cemetery Fund- Operations	28,100	27,735	0	365
Cemetery Fund- Perpetual Care	650	6,000	0	(5,350)
Cemetery Fund- Redevelopment	1,560	-	0	1,560
1993 General Obligation Debt Service Fund	33,450	33,050	0	400
Water Fund	297,657	222,657	75,000	0
Wastewater Fund	1,210,359	1,110,359	100,000	0
Motor Pool Fund	133,503	97,914	30,000	5,589
Community Development Fund	6,200	10,000	0	(3,800)

As a City, the City of Bronson is obligated to collect taxes for all entities which levy a property tax. Even though all taxes are paid at City Hall, only a portion of that money ends up supporting City services. Some City services do not receive any tax revenue (like water and wastewater services). Other services (like streets and cemeteries) only rely on a small amount of tax revenue.

Figure A

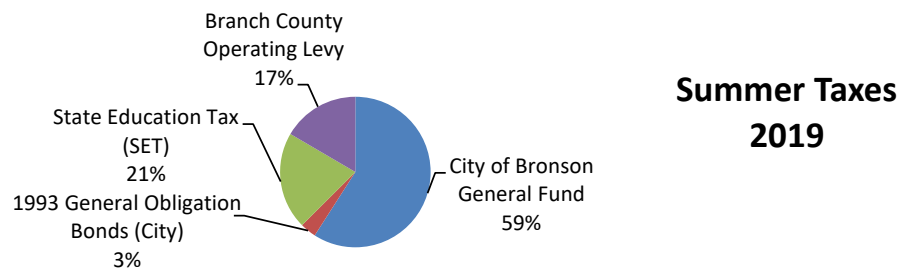
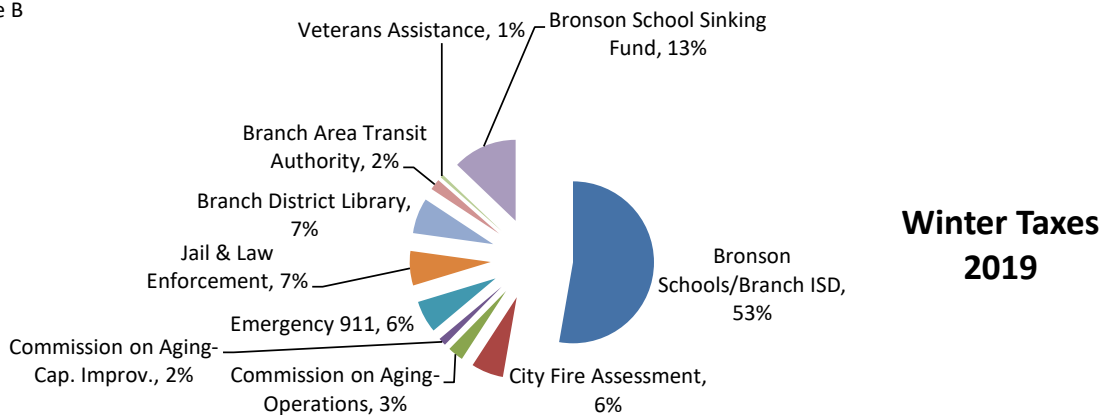


Figure B



	2017/2018	2018-2019	2019/2020	2019/2020	2020/2021
General Fund Summary	Actual	Actual	Budget	Projected	Proposed
Revenue					
Total Operating Revenue	1,061,322	1,086,525	1,104,052	1,359,273	1,103,347
Expenses					
Administration	335,645	367,045	377,538	393,477	423,056
Police Department	471,925	500,846	513,299	515,664	517,693
Fire Department	36,726	16,300	30,400	30,431	32,232
Department of Public Works	162,407	227,751	269,205	166,817	202,530
Parks & Recreation	56,050	82,657	77,807	76,250	72,877
Transfers to other Funds	7,000	10,000	60,000	60,000	120,000
Total Operating Expenses	1,069,752	1,204,599	1,328,249	1,242,639	1,368,388
Net of Revenue and Expenses	(8,433)	(118,074)	(224,197)	121,881	(265,041)
Net Fund Balance (Cash on Hand)	619,774	692,777	644,850	919,288	776,128
Fund Balance as Percent of Expenditures	58%	64%	49%	74%	57%

Figure C

Historic Trends for Revenues, Expenditures, and Fund Balance (1990-2020)

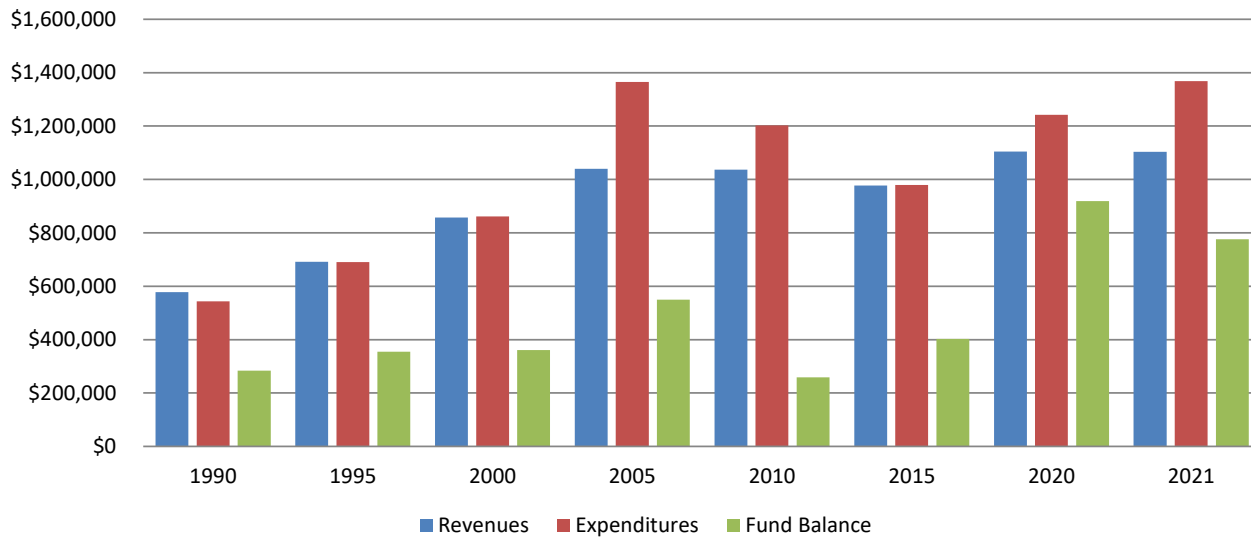


Figure D

FY 2020 General Fund Revenue by Source

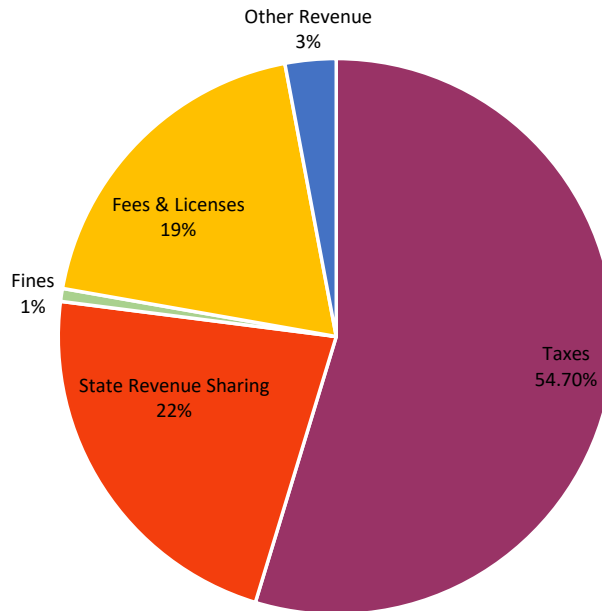
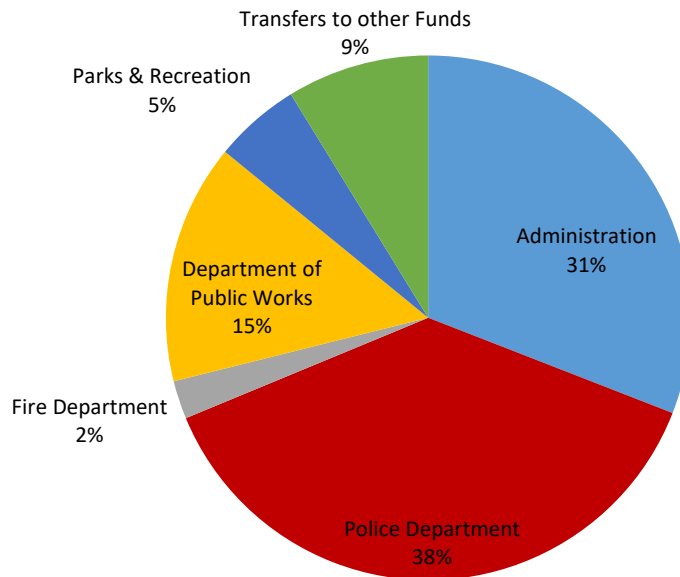


Figure E

FY 2020 General Fund Expenditures by Department

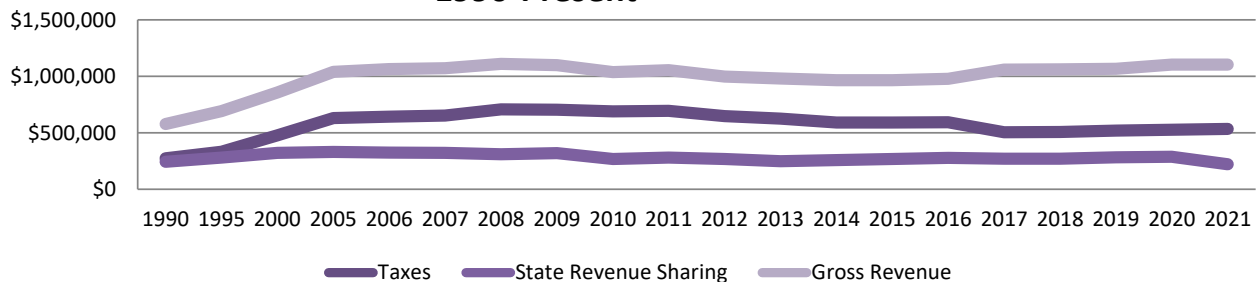


	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
General Fund Revenue	Actual	Actual	Budget	Projected	Proposed
Taxes:					
General Operating Levy	505,316	518,298	525,620	523,620	534,033
Tax Penalties	5,000	5,000	5,000	3,200	5,000
Delinquent Personal Property Tax	0	0	0	0	-
Personal Property Tax Reimbursement	44,000	44,000	45,000	259,812	50,000
City IFT Real & Personal	0	0	-	0	-
Payment in Lieu of Tax (PILOT)	2,900	2,900	2,900	0	2,900
Tax Administration Fee	9,000	9,000	9,000	10,764	9,000
Downtown Development Authority- TIF Capture		426	700	600	-
Trailer Park Tax	150	150	150	150	150
Revenue Sharing:					
Constitutional Revenue Sharing	183,395	196,968	202,137	203,093	171,374
Statutory Revenue Sharing	86,720	86,720	86,720	85,000	73,884
Fines:					
District Court Fines	7,500	10,000	7,500	5,023	7,500
Ordinance Fines	500	750	750	1,020	750
Fees & Leases:					
Trash & Recycling	106,441	117,564	123,475	125,336	125,406
Rental Program Fees/Inspections		15,095	15,500	13,545	15,500
Franchise Fees	20,950	20,950	20,950	24,397	20,950
Licenses & Fees	2,950	3,050	3,250	3,581	3,500
Park Rental Fees	1,500	2,100	1,500	1,185	1,500
Agriculture Leases	16,850	16,850	15,500	14,945	16,850
Watertower Leases	28,500	28,500	28,000	28,880	28,000
Other Revenue:					
Interest	650	2,075	4,050	19,092	12,050
Sale of Fund Assets	0	0	0	750	-
Contributions from Other Funds	35,000	0	0	0	0
Grant Proceeds	0	0	0	35,000	20,000
Miscellaneous Revenue	2,000		500	280	500
Total Operating Revenue	1,059,322	1,065,301	1,099,552	1,359,273	1,098,847

Restricted Revenue					
Police Training Fund (PA 302)	500	500	500	447	500
Police Forfeiture Fund	0	0	0	0	
Police Salvage Fund	1,500	1,500	4,000	4,800	4,000
Total Restricted Revenue	2,000	2,000	4,500	5,247	4,500

Figure F

Historic Trend of Revenue Sharing and Tax Revenue 1990-Present



Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
Administration	Actual	Actual	Budget	Projected	Proposed
City Council Salaries	3,900	3,900	3,900	3,350	3,900
Wages & Benefits	101,829	104,327	107,090	127,647	156,804
Office Administration	14,450	17,050	17,550	19,277	16,050
Building Expense	2,750	4,250	3,300	18,158	4,800
Professional Services	16,980	32,300	31,040	15,662	17,240
Statutory Expenses	2,400	4,400	4,700	2,881	5,400
Professional Development & Travel	6,900	7,500	8,400	5,222	8,400
Utilities	3,900	3,900	3,900	3,353	3,700
Maintenance & Service Contracts	14,500	14,500	14,500	14,671	14,500
Memberships & Dues	6,000	6,000	6,000	4,202	6,000
Public Relations	6,000	20,000	20,000	5,800	10,000
Property & Liability Insurance	7,500	7,651	7,881	7,472	8,669
Trash Contract	137,136	114,565	120,475	118,182	124,791
Rental Inspection Services Contract		15,302	15,302	15,300	15,302
Library Maintenance Subsidy	5,400	5,400	7,500	8,035	7,500
Miscellaneous Expenses	6,000	6,000	6,000	24,265	20,000
Administration Operating Expense Total	335,645	367,045	377,537	393,477	423,056

The Administration Budget covers costs for the City Council and City Hall operations as well as trash and recycling services and rental inspections. Staff costs are shared with other funds.



Brandon M. Mersman
City Manager



Karen A. Smith
Clerk/Treasurer/Assessor



Lori Lambright
Administrative Assistant

Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
Police	Actual	Actual	Budget	Projected	Proposed
Wages & Benefits	379,710	387,104	413,558	417,307	411,819
Office Administration	2,875	4,025	4,025	2,303	6,275
Building Expense	5,100	4,300	5,400	7,380	8,000
Equipment & Supplies	4,600	4,650	4,550	3,841	4,350
Uniforms	3,800	4,000	4,250	3,978	4,250
Professional Development	6,550	6,850	6,950	4,476	7,150
Utilities	4,400	4,400	4,400	4,213	4,400
Maintenance & Service Contracts	3,450	3,450	6,600	9,741	7,000
Public Relations	0	0	0	60	500
Forfeiture Fund Expense	0	0	0	-	0
Professional Services	24,000	24,000	24,000	24,000	24,000
Property & Liability Insurance	6,000	6,627	6,826	6,472	7,509
Miscellaneous Expenses	500	500	500	175	500
Vehicles	30,940	30,940	30,940	30,940	30,940
Police Operating Expense	471,925	480,846	512,299	514,886	516,693
Police Salvage Fund					
Salvage Revenue	2,000	3,500	3,500	4,800	4,000
Salvage Expenses	500	20,000	20,000	778	1,000
Net Fund Revenue	1,500	(16,500)	(16,500)	4,022	3,000
Net Salvage Fund Balance (Cash on Hand)	18,531	2,738	2,738	6,760	9,760

The Police Salvage Fund is the largest of three restricted revenue sources tied to the Police Department. Revenue for this fund comes from salvage vehicle inspections we perform. Revenue for those inspections must be reverted back to equipment used to perform that service.

Other special funds include the Act 302 Police Training Fund from the state and the Seizure/Forfeiture Fund which we receive from money or property seized during certain drug arrests.

2019 Police Department Statistical Summary

Complaints	2562
Service Calls	1826
Assists to other Agencies	181
Accidents	36
Traffic Stops	676
Arrests	148



Chief Steve Johnson Deputy Chief Brad McConn Officer Jody Fuller Officer Ricky Pestun

The Police Department also oversees our crossing guard program for our local schools. Julie LaPratt assists students at the E Corey Street crossing to and from Anderson School. Duane Washburn tends the crossing at Ruggles Street and W Chicago St. for the Ryan School students while Betty Washburn assists the students at the crossing at Lincoln Street and E Chicago St which serves students from various school buildings.

The Police Department is always looking to improve its incident preparedness and upgrade outdated equipment to provide the best service we can to the citizens of the city. The use of Drug Forfeiture Funds and Vehicle Inspection Funds allows the department to obtain needed equipment without the use of budget dollars when available. We are continually evaluating equipment and infrastructure needs to make sure we are prepared and can operate efficiently.

Fiscal Year 2020 Budget

Fire Funds	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
Fire Operations Fund (101-335)	Actual	Actual	Budget	Projected	Proposed
Fire Association Dues & Capital Replacement	36,726	16,300	30,400	30,431	32,232
Fire Fund Operation Total	36,726	16,300	30,400	30,431	32,232
Fire Sinking Fund (206)					
Revenue					
Fire Protection Equipment Special Assessment	26,248	26,173	27,536	27,536	28,553
Interest		153	500	1,615	750
General Fund Transfer	0	0	0	-	-
Total Revenue	26,248	26,326	28,036	29,151	29,303
Expense					
Transfer to General Fund	35,000		0		-
Loan Payment	0	0	0		-
Bond Interest	0	0	0		-
Total Expense	35,000	0	0		-
Net Fund Revenue	(8,752)	26,326	28,036	29,151	29,303
Net Fire Sinking Fund Balance (Cash on Hand)	33,789	69,078	124,631	125,968	155,271

The Bronson Fire Department (BFD) provides fire protection to six townships and the City of Bronson. The city owns two fire apparatus, Engine 6, a 2001 Pierce and Aerial 1, a 1999 KME 75' ladder truck. City owned fire apparatus are historically replaced at 30 years. The city also contributes a portion of the purchase price of Rescue 5, a 2008 Chevrolet, which has a 20-year life.

The townships jointly own Engine 3 a 2019 Rosenbauer, Engine 2 a 2012 KME, Tanker 4, a 2003 Wolverine, and their portion of Rescue 5. Township-owned vehicles are historically replaced when they become 20 years old. The fire department also has three smaller units received at no cost from the Michigan Department of Natural Resources (DNR) under a federal surplus program. Two of these DNR units are used for grass fires the third is utilized as a command/utility vehicle.

The Bronson Fire Department's (BFD's) new Engine 3, which was purchased in 2019, will be featured in the national publication *Apparatus Magazine*. BFD took delivery of a new rural engine purchased by the six BFD participating townships in late spring of last year. The \$338,940.00 engine was manufactured by Rosenbauer in its South Dakota facility. An online video produced by Rosenbauer while BFD personnel were at the factory conducting a final inspection received much attention and currently has over 30,000 views. *Apparatus Magazine* chose Engine 3 as its truck of the month in February of this year and has now decided to do a full story on the truck in an upcoming issue due to the innovation and cost-effective design.

BFD's Engine 3 Committee spent over a year designing Engine 3 and visiting other fire departments and trade shows to foster ideas. The committee also met with several manufacturers to ensure competitive pricing and further improve design options. Fire Chief Scott Wilber would like to thank Ken Stutzman, Larry McConn, and Kurt McConn for also serving on the committee.



Fiscal Year 2020 Budget

Department of Public Works	2017/2018 Actual	2018/2019 Actual	2019/2020 Budget	2019/2020 Projected	2020/2021 Proposed
Wages & Benefits	73,104	83,784	97,992	103,219	100,811
Office & Building Expense	7,230	7,280	23,230	1,285	30,750
Utilities	7,000	9,700	9,700	6,943	9,000
Professional Development	850	950	1,000	233	1,000
Uniforms & Laundry	3,100	3,100	3,500	2,879	3,500
Equipment & Supplies	4,500	4,700	5,000	3,317	3,500
Street Lighting	39,600	89,600	100,000	22,365	25,000
Maintenance & Service Contracts	5,000	5,000	5,000	1,710	2,500
Miscellaneous	8,000	8,000	8,000	10,884	10,000
Property & Liability Insurance	4,750	4,893	5,040	4,301	5,544
Sidewalk Maintenance	1,500	2,000	2,000	937	2,000
Vehicles & Equipment	7,773	8,744	8,744	8,744	8,925
Total Department of Public Works	162,407	227,751	269,205	166,817	202,530



Joseph Swain
Laborer



Jerry Rinehart
Laborer



Brian Hagen
Laborer

The Department of Public Works is responsible for day-to-day maintenance on all City infrastructure and buildings. They maintain four city parks, the cemetery, plow snow, and repair 14 miles of streets, perform routine maintenance at six City buildings and a variety of other tasks. The department also pays for specialty contractors for various tasks. Costs for the department staff and equipment are split between various City funds (see Figure G on page 19 on how the staff time is used).

Beginning in the summer of 2017, the City has employee seasonal (summer) DPW employees to assist the Department with maintenance and project based work.

Chuck Buckley manages the day-to-day operations of the Department of Public Works as the Department's Director. Chuck is also in charge of overseeing the Water & Wastewater Departments.

Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
<u>Parks & Recreation</u>	Actual	Actual	Budget	Projected	Proposed
Wages & Benefits	8,356	12,479	15,307	13,402	17,673
Building Maintenance	1,650	11,950	11,750	12,600	3,250
Grounds & Landscape Maintenance	18,000	25,400	18,900	18,675	19,900
Recreation Programing	8,100	11,900	6,400	6,400	6,400
Utilities	5,400	5,400	5,400	5,376	5,400
Service Contracts	8,500	8,500	13,000	12,786	13,000
Property & Liability Insurance	700	713	734	696	807
Vehicles & Equipment	5,344	6,315	6,315	6,315	6,446
Total Parks & Recreation	56,050	82,657	77,807	76,250	72,877



Left: Memorial Park- Located at the corner of US-12 and Matteson Street in Downtown Bronson. The Park serves as a resting place for visitors and is used during the Bronson Polish Festival.

Below:

Greenwald Park & Bronson's Backyard Play Structure:

In the summer of 2019, the City installed a camera system in Greenwald Park to cover the Bronson's Backyard playground structure along with the restroom building, baseball field, and the front of the park building. The system was put in place due to issues with vandalism.



Fiscal Year 2020 Budget

Parks & Recreation	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Capital Improvement Plan	Projected	Projected	Projected	Projected	Projected
Greenwald Park Mulch Update		3000			
Bronson's Backyard Repairs	500	500	500	500	500
Kiwanis Park Playground Enhancements	10,000	10,000	10,000		
Picnic Table Purchases	7,000	7,000			
Railroad Recreation Trail		50,000			
Douglas Park Mulch Update	2,000				2,000
Total	19,500	70,500	10,500	500	2,500



Left:

Farmer's Market Pavilion:

In 2019, the City of Bronson was awarded a \$35,000 grant from Consumer's Energy for the construction of a Farmer's Market pavilion in Downtown Bronson. It is located adjacent to the Bronson Theater and the Bronson City Hall. The construction of the pavilion began in May of 2020. The pavilion will provide a permanent home for the Bronson Farmer's Market and many other events!

Below:

The Community Garden at **Kiwanis Park** provides free garden space to area residents. Water and space is supplied by the City. Local volunteers organize the plots and help maintain the area. Over 20 people have plots in the garden and many of them also donate some of their produce to the Bronson Area Food Pantry.



This document is made for planning purposes only and is intended to outline the projects that ought to be considered for future years. Needs and opportunities may alter the direction and timing of projects.

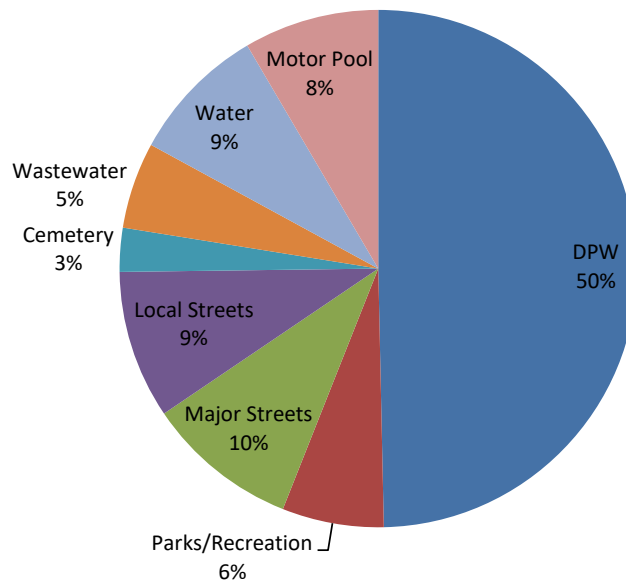
Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
General Fund Transfers	Actual	Actual	Budget	Projected	Proposed
To the Cemetery Fund	7,000	10,000	10,000	10,000	20,000
To the Fire Sinking Fund		0	0	-	0
To the Local Street Fund	0	0	50,000	50,000	100,000
To the Major Street Fund		0	0	-	0
Total Transfers	7,000	10,000	60,000	60,000	120,000

General Fund money may be transferred out to any City fund but money held by other City funds is generally restricted in how it may be transferred.

Figure G

Department of Public Works Staff Time Use



The DPW staff works across most of the City's departments and we charge their labor costs accordingly. This chart shows the current three-year average for where they spend their time. The DPW portion covers broad tasks like leaf and brush collection, storm damage clean-up, preparing barricades for parades, and many other tasks.

Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
Major Street Fund	Actual	Actual	Budget	Projected	Proposed
Gross Fund Revenue					
Michigan Gas & Weight Taxes (Act 51)	192,115	212,635	212,636	324,055	202,015
Interest	75	150	500	2,485	1,000
Transfer from General Fund	0	0	0	-	-
Miscellaneous Income		0	0	-	-
Total Fund Revenue	192,190	212,785	213,136	326,540	203,015
Major Construction/Rehabilitation					
Street Construction	0	0	213,000	276,846	-
Summer Operations					
Wages & Benefits	15,844	15,889	18,887	11,148	14,683
Street Maintenance Supplies	27,650	18,150	18,150	11,301	15,650
Property & Liability Insurance	1,500	1,545	1,591	1,393	1,750
Engineering & Consulting Services	15,000	5,000	10,000	78,834	15,000
Curb, Gutter & Storm Sewer	24,000	44,000	75,000	15,808	37,000
Non-Motorized Improvements	15,000	15,000	-	16,088	30,000
Vehicles & Equipment	9,716	7,773	4,100	3,885	4,100
Total Summer Operations	108,710	107,357	127,728	138,457	118,183
Winter Operations					
Wages & Benefits	15,973	11,774	13,171	6,125	9,399
Street Maintenance Supplies	1,000	1,000	1,200	387	1,200
Road Salt	5,000	2,400	1,000	-	1,000
Vehicles & Equipment	12,630	10,483	7,200	5,241	5,350
Total Winter Operations	34,604	25,657	22,571	11,753	16,949
Transfer to Local Street Fund	45,000	75,000	50,000	50,000	100,000
Total of Operations, Construction & Transfer	188,314	208,014	413,298	477,056	235,132
Net Fund Revenue	(3,877)	4,771	(200,162)	(150,516)	(32,116)
Net Fund Balance (Cash on Hand)	99,379	216,284	130,135	151,172	119,056

Street funding in Michigan is derived from the Gas & Weight Tax. The City of Bronson receives an annual portion of this based on a formula established in Act 51 of 1951. This money is further divided between major and local street funds. For FY2021 the City is expecting significant drops in ACT 51 revenues due to COVID-19 and its effect on the economy and travel in the State.

For FY2021 The City has budgeted \$35,000 for chip sealing and HMA patching on Major Streets in the City. In FY2021, the Major Street Fund will need to transfer \$100,000 to the Local Street Fund in order to cover road maintenance costs for the fiscal year.

Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
Local Street Fund	Actual	Actual	Budget	Projected	Proposed
Gross Fund Revenue					
Michigan Gas & Weight Taxes (Act 51)	74,937	74,937	74,938	54,861	83,523
State Grants Income					-
Interest	50	50	150	1,096	750
Transfer from General Fund	0	0	50,000	50,000	100,000
Transfer from Major Street Fund	75,000	75,000	50,000	50,000	100,000
Miscellaneous Income	0	0	0	-	-
Total Fund Revenue	149,987	149,987	175,088	155,957	284,273
Debt Service					
Debt Service Payments and Fees	0	0	0	-	0
Summer Operations					
Wages & Benefits	18,731	18,731	22,209	13,031	19,748
Street Maintenance Supplies	10,000	10,000	10,000	5,020	6,000
Engineering & Consulting Services	516			118,305	73,492
Property & Liability Insurance	1,236	1,236	1,273	1,065	1,400
Curb, Gutter & Storm Sewer	66,000	66,000	100,000	61,441	143,000
Maintenance & Service Contracts	10,800	10,800	10,800	7,729	10,800
Street Construction				41,608	-
Vehicles & Equipment	10,483	10,483	5,800	5,241	5,800
Total Summer Operations	117,250	117,250	150,082	253,440	260,241
Winter Operations					
Wages & Benefits	8,877	8,877	10,063	4,639	8,680
Street Maintenance Supplies	1,500	1,500	1,500	387	1,000
Road Salt	3,600	3,600	2,000	168	2,000
Vehicles & Equipment	12,902	12,902	6,900	6,450	6,900
Total Winter Operations	26,879	26,879	20,463	11,644	18,580
Total of Operations & Debt Service	144,129	144,129	170,545	265,084	278,821
Net Fund Revenue	5,858	5,858	4,543	(109,127)	5,452
Net Fund Balance (Cash on Hand)	70,443	86,124	144,575	30,321	35,773

Street Facts

Miles of Major Streets	5.61
Miles of Local Streets	8.84
Tons of salt used in 2019/20	50
Cost per ton of salt	N/A*
Hours to plow entire city	7
Parking lots maintained	6

*Road salt was not purchased during the 2019-2020 season due to a mild winter the previous year and the City

The Major Street system includes all or portions of the following streets: Albers; Mill; Industrial; Matteson; Grant; Union; Mowry; Corey; Wayne; Jackson; Fremont; Walker; Lincoln; and, Matilda. The rest of our streets are classified as local.

For FY2021, the City has budgeted \$140,000 for chip sealing and HMA patching on Local Streets in the City. The Major Street fund will need to transfer \$100,000 to Local Streets and the General Fund will also need to transfer \$100,000 to the Local Street fund to cover expenses.



Fiscal Year 2020 Budget

Cemetery Funds	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
Cemetery Operations Fund (209)	Actual	Actual	Budget	Projected	Proposed
Gross Revenue					
Operational Revenue	6,500	4,500	4,500	5,196	2,000
Transfer from General Fund	7,000	20,000	10,000	10,000	20,000
Transfer from Other Funds	5,000	0	0	-	6,000
Interest	0	25	100	150	100
Total Fund Revenue	18,500	24,525	14,600	15,346	28,100
Operational Costs					
Wages & Benefits	3,691	7,242	9,169	6,564	8,800
Postage					-
Grounds	18,159	500	500	3,326	1,500
Service Contracts	75	11,500	11,500	11,500	14,000
Publishing	100	75	75	50	75
Property & Liability Insurance	500	361	372	328	409
Buildings	1,943	100	-	1,283	500
Miscellaneous	0	150	150	-	150
Vehicles & Equipment	1,943	2,254	2,254	3,000	2,301
Total Operational Costs	18,160	22,182	24,020	26,051	27,735
Net Fund Revenue	340	2,343	(9,420)	(10,705)	365
Net Fund Balance (Cash on Hand)	17,723	28,383	11,254	9,171	9,536

The Cemetery Operations Fund receives revenue primarily from the sale of graves and expenses charged for burial services for cremation burials. For the FY21 budget, the City has contracted with a local business for traditional burials and foundation services along with the lawn maintenance for the Cemetery.

Rates

Below is a summary of the most common charges at our cemetery. Rates were reviewed in late 2017 and the fees for some services were increased to try and help reduce the amount the General Fund needs to support the Cemetery's operations. The new rates still do not generate enough revenue to make the Cemetery self-sufficient.

Cemetery Lots: \$300 each with \$150 going into perpetual care and the remainder going to lot sales

Interment: \$400 weekday, non-frost and \$550 after hours and Saturdays, non-frost, and \$600 on holidays and Sundays, non-frost

Cremation Placement: \$200 weekday (non-frost), \$350 after hours and Saturdays (non-frost), and \$400 on holidays & Sundays (non-frost).

When there is frost, we add an additional \$75 to each charge to account for the extra equipment needed to open the ground.

In 2020, the Cemetery fees and rates will be reevaluated.

Fiscal Year 2020 Budget

Cemetery Funds (continued)	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
Cemetery Perpetual Care Fund (211)	Actual	Actual	Budget	Projected	Proposed
Gross Revenue					
Lot sales	1,000	500	750	450	500
Interest	25	40	75	250	150
Total Fund Revenue	1,025	540	825	700	650
Perpetual Care Costs					
Transfer to Cemetery Operations	0	0	0	-	6,000
Net Fund Revenue	1,025	540	825	700	(5,350)
Net Fund Balance (Cash on Hand)	13,262	14,078	15,558	15,918	10,568

The Cemetery Perpetual Care Fund holds funds intended for long-term maintenance at the Cemetery. Historically this fund is used for special capital improvements or repairs at the Cemetery while day-to-day expenses are charged to the Cemetery Operations Fund.

This fund receives revenue from Lot Sales fees and interest income. Transfers are made to the Cemetery Operations fund when needed.

Cemetery Lots Remaining:
Full blocks of 5 lots remaining
89
Single graves remaining
90
Baby graves remaining
51

Cemetery Burials Per Year:	
2014	9
2015	13
2016	10
2017	18
2018	16
2019	11
2020	2 YTD

Cemetery Redevelopment Fund (213)					
Gross Revenue					
Agriculture Leases	1,710	1,710	1,710	1,485	1,485
Interest	0	0	50	160	75
Total Fund Revenue	1,710	1,710	1,760	1,645	1,560
Transfer to Cemetery Operations Fund	5,000	0	0	0	0
Net Fund Revenue	(3,290)	1,710	1,760	1,645	1,560
Net Fund Balance (Cash on Hand)	2,154	8,918	10,767	10,673	12,233

The Cemetery Redevelopment Fund was established to cover expenses for the expansion of the Cemetery. In the late 1970s, the City purchased land near Ryan School as a future cemetery. Since that time, the land has been leased for farming and the annual lease payments are held in this account. In 2014, Bronson voters authorized the City Council to use this property for other uses as they deemed appropriate- including the potential sale of the land for development.

Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
Water Fund	Actual	Actual	Budget	Projected	Proposed
Gross Revenue					
Service Charges	270,330	279,145	295,984	300,918	287,157
Disconnection Fees	2,200	2,500	2,500	3,100	2,500
Penalties	5,000	4,000	4,000	4,000	1,000
New Service Fees	0	0	0	1,307	0
Interest	2,300	2,300	3,000	14,612	7,000
Total Fund Revenue	279,830	287,945	305,484	323,937	297,657
Operational Expenses					
Wages & Benefits	125,324	129,300	139,118	115,129	115,287
Office & Printing	3,060	3,560	3,700	1,709	3,450
Professional Development	3,000	3,200	3,200	515	3,200
Tools, Chemicals, Supplies & Equipment	23,550	23,550	30,550	23,338	27,550
Buildings	2,500	2,500	500	500	500
Engineering/Consulting	1,000	3,000	3,000	12,166	4,000
Maintenance & Service Contracts	11,816	9,200	9,200	7,494	9,200
State Licenses	2,000	2,000	2,000	1,809	2,000
Miscellaneous	100	100	100	-	100
Property & Liability Insurance	3,000	2,684	2,765	2,622	3,042
Utilities	8,500	9,000	11,500	12,082	12,000
Water System Repair & Maintenance	10,000	10,000	10,000	1,567	10,000
Vehicles & Equipment	25,771	29,851	29,851	29,851	32,329
Total Operational Expenses	219,621	227,945	245,484	208,782	222,657
Funded Depreciation					
Capital Depreciation	60,209	60,000	60,000	71,900	75,000
Total Expenses & Depreciation	279,830	287,945	-	280,682	297,657
Net Fund Revenue	0	0	0	43,255	0
Net Fund Balance (Cash on Hand)	583,897	725,688	773,678	880,482	880,482

The City's Water System (like the Wastewater System) is classified as an enterprise fund and functions similar to a business. Fund revenue is generated from fees charged to water customers. Capital depreciation is set aside annually in the fund's Capital Replacement Fund. This money is used to replace capital assets used to operate the system- wells, water towers, pipes and valves.

The fund also pays for routine maintenance to the water system which includes hydrant flushing, customer connections/disconnections, and required quality testing.

Water Fund	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Capital Improvement Plan	Projected	Projected	Projected	Projected	Projected
Install permanent generator at Well #4	30,000				
Install new meters at wells	5,000	5,000	5,000	5,000	5,000
Repaint Water Tower Interior & Safety Upgrades	80,000				
Asphalt well house driveways		22,000			
Inspect & Possibly Rehab Pumps for Both Wells	45,000				
Water System Asset Management Plan Update		5,000	5,000		
Explore/study new wellsite & install new well	50,000	250,000			
Abandon 4" portions of main on Douglas, State St		127,500			
Connect Grant to Douglas & Ruggles			45,000		
Replace 4" main on Douglas from Compton South				45,000	
Replace 4" main on Corey from Walker to Wayne					315,000
Distribution System Improvements (as needed)	30,000	30,000	30,000	30,000	30,000
Update Water Asset Management Plan		5,000	5,000		
Watermain (S. Ruggles S. of US-12- Compton (W. of Ruggles)	73,492				
Lead & Copper Service Line Replacement	100,000	100,000	100,000	100,000	100,000
Total	413,492	444,500	90,000	80,000	350,000



Layne Clark
Utilities Laborer

What's covered by a "water" bill?

A "water bill" actually covers costs for water and sewer service.

Ready-to-Serve Charge

There is a readiness to serve fee of \$17.00 per month for water service and \$33.75 per month for sewer service. These fees are charged regardless of whether any water is used and covers the fixed costs of having a home or building connected to our system.

Commodity Charge

Water usage is metered at a rate of \$1.38 per 1,000 gallons of water used. Sewer usage is charged \$1.51 per 1,000 gallons of water used. These charges cover costs for the chemicals used to treat water and the expense of treating sewage.

Rates are reviewed annually to ensure adequate revenue is raised to support the systems.

City water comes from two groundwater wells east of town. Each well is over 60 feet deep. System water pressure is maintained by a 200,000 gallon water tower on Union Street.

The Michigan Department of Environmental Quality and the United States Environmental Protection Agency require us to test our drinking water for a variety of potential contaminants and substances.

Nearly 14 miles of pipes are used to distribute water throughout the City. In 2020 the City updated its Capital Improvement Plan which includes seven (7) years of projected projects (2020-2026). The plan covers projects for each City fund including; water, sanitary sewers, storm sewers, roads, buildings, equipment and parks & recreation.

This document is made for planning purposes only and is intended to outline the projects that ought to be considered for future years. Needs and opportunities may alter the direction and timing of projects.

Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
Wastewater Fund	Actual	Actual	Budget	Projected	Proposed
Gross Revenue					
Services Charges	473,354	487,325	605,865	511,065	553,359
Penalties	7,000	6,000	6,000	6,100	3,000
Industrial Pretreatment Program Fees	500	500	500	-	-
Interest	1,500	4,000	8,000	20,867	14,000
New Service Hookups				-	0
Grants			900,000	900,000	639,000
Miscellaneous	2,000	2,000	2,000	950	1,000
Total Fund Revenue	484,354	499,825	1,522,365	1,438,982	1,210,359
Operational Expenses					
Wages & Benefits	209,818	215,909	229,457	243,945	211,676
Office & Printing Costs	4,660	5,450	5,550	17,872	5,900
Tools, Chemicals, Supplies & Equipment	24,200	27,200	29,700	37,489	29,200
Professional Development	1,100	1,300	1,400	425	1,400
Building Maintenance	2,000	2,000	2,200	7,198	2,300
Utilities	38,000	38,500	38,500	50,109	38,500
Uniforms	700	700	700	125	300
Engineering/Consulting	1,000	3,000	1,000,000	713,187	710,000
Land Application of Waste	14,000	14,000	30,000	54,310	30,000
Maintenance & Service Contracts	12,416	12,416	15,000	5,460	12,000
Industrial Pretreatment Program Expenses	1,000	1,000	1,000	-	1,000
State License Fees	3,500	3,500	3,500	2,045	3,500
Miscellaneous	1,500	1,500	1,500	5	1,500
Property & Liability Insurance	8,500	8,864	9,130	8,766	10,043
Sanitary Sewer System Maintenance	15,000	15,000	15,000	14,551	15,000
Legal Fees & Legal Notices			15,500	1,060	10,500
Vehicles & Equipment	21,701	24,227	24,227	24,222	27,540
Total Operational Expenses	359,095	374,566	1,422,365	1,180,769	1,110,359
Funded Depreciation					
Capital Depreciation	125,259	125,259	100,000	131,400	100,000
Total Expenses & Depreciation	484,354	499,825	1,522,365	1,312,169	1,210,359
Net Fund Revenue	0	-	0	126,813	0
Net Fund Balance (Cash on Hand)	768,256	821,500	925,717	1,021,272	1,021,272

The Wastewater Treatment Plant has a maximum capacity of 1.8 million gallons per day. During rainy spring weather, the plant routinely sees flows of around 1 million gallons per day while average operation is around 250,000 gallons per day.

Effluent from the plant is monitored for a variety of substances and testing is conducted pursuant to regulations set by the Michigan Department of Environmental Quality (MDEQ).

Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
<u>1993 General Obligation Debt Service Fund</u>	Actual	Actual	Budget	Projected	Proposed
Gross Revenue					
Tax Revenue	34,650	33,800	33,900	33,901	34,000
Interest	0	0	162	510	267
Total Fund Revenue	34,650	33,800	34,062	34,411	34,267
Debt Service	34,650	33,800	33,900	33,900	34,000
Net Fund Revenue	0	0	162	511	267
Net Fund Balance (Cash on Hand)	25,424	30,692	30,224	31,069	31,469
Wastewater Fund	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Capital Improvement Plan	Projected	Projected	Projected	Projected	Projected
Sewermain (S. Ruggles S. of US-12- Compton (W. of Ruggles)	73,492				
Collection System Repairs	30,000	30,000	30,000	30,000	30,000
SAW Grant Matching Funds	71,000				
Fecal Coliform Incubator Replacement		2,500			
Treatment Plant Upgrades (as needed)	30,000	30,000	30,000	30,000	30,000
Spectrometer (Phosphorus Analysis)			2,800		
Replace Pumps at Walker Street Lift Station	35,000				
Sanitary Sewer Camera for Mains	15,000	15,000	15,000	15,000	15,000
Clean/Rootcut/CCTV- 1/10th of System	15,000				
Clarifier Drive (Rehab)				35,000	35,000
Sewer Lining- Reduce Infiltration (I&I)		60,000	60,000	60,000	60,000
Grouting- Phase I (S. of US-12 W. of Matteson)		137,500			
Grouting- Phase I (S. of US-12 E. of Matteson)			160,000		
Grouting- Phase I (N. of US-12 E. of Matteson)				177,500	
Grouting- Phase I (N. of US-12 W. of Matteson)					215,000
Total	269,492	275,000	297,800	347,500	170,000

****For more details about the City's Capital Improvement Plan please click the following link:** [CIP 2020-2026](#)



Chuck Buckley
Utilities Director/DPW Director

Chuck Buckley supervises the Water & Wastewater Departments and has more than 38 years of experience with the City. He holds MDEQ licenses in water distribution, water treatment, and wastewater treatment.

This document is made for planning purposes only and is intended to outline the projects that ought to be considered for future years. Needs and opportunities may alter the direction and timing of projects.

Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
Motor Pool	Actual	Actual	Budget	Projected	Proposed
Gross Revenue					
From Other Funds (Equipment Rental Fees)	143,993	143,973	125,352	123,135	130,503
Interest	800	1,200	2,500	6,125	3,000
Sale of Fund Assets	0	0	0	7,052	0
Total Fund Revenue	144,793	145,173	127,852	136,312	133,503
Operational Expenses					
Wages & Benefits	32,973	52,704	13,781	13,547	21,514
Fuel	25,000	25,000	25,000	22,878	25,000
Machine & Equipment Supplies	8,500	8,500	8,500	1,200	6,000
Maintenance & Service Contracts	1,500	1,500	5,400	750	3,400
Fleet Insurance	13,500	8,309	11,000	11,676	13,000
Motor Vehicle Repairs	17,000	17,000	17,000	13,538	17,000
Equipment Repairs	12,000	12,000	12,000	6,330	12,000
Total Operational Expenses	110,473	125,013	92,681	69,919	97,914
Funded Depreciation					
Capital Depreciation	30,000	30,000	30,000	47,400	30,000
Total of Expenses & Depreciation	140,473	155,013	122,681	117,319	127,914
Net Fund Revenue	4,320	(9,840)	5,171	18,993	5,589
Net Fund Balance (Cash on Hand)	594,277	560,638	580,143	597,589	603,178

The Motor Pool Fund is an internal service fund that collects vehicle and equipment expenses from other funds and aggregates costs for operating, maintaining, and insuring our vehicle fleet. Depreciation is set aside annually and is reserved in a Capital Replacement Fund (held as part of the fund balance). As vehicles are needed according to our replacement plan, purchases are made using the Capital Replacement Fund.

Motor Pool	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
Capital Improvement Plan	Projected	Projected	Projected	Projected	Projected
Replace Riding Lawn Mower	15,000	15,000			
2015 Police Tahoe- replace (Ford)	45,000				
2016 Police Tahoe-replace (Ford)		45,000			
Air Compressor (Motor Pool)					3,000
Backhoe (DPW)- replace					75,000
Brush Hog (DPW)		2,200			
Kubota Tractor (DPW)- replace	28,000				
Replace Cutoff Saw		2,500			
Replace Bucket/Water Truck (DPW & Water)				55,000	
Wood Chipper- (DPW)	7,000				
Purchase Sewer Camera for Mains	13,500				
Replace Dump Box on 2005 GMC Dumptruck	20,000				
Total	128,500	64,700	0	55,000	78,000

Vehicles will be replaced as needed but this roughly projects when those replacements will need to occur.

Fiscal Year 2020 Budget

	2017/2018	2018/2019	2019/2020	2019/2020	2020/2021
<u>Community Development Fund</u>	Actual	Actual	Budget	Projected	Proposed
<i>Gross Revenue</i>					
MSCP Project Loan Payments	5,000	7,000	5,000	6,800	6,000
Interest	80	100	200	375	200
<i>Total Revenue</i>	<i>5,080</i>	<i>7,100</i>	<i>5,200</i>	<i>7,175</i>	<i>6,200</i>
<i>Total Expenses</i>					
<i>Rehabilitation Projects</i>	<i>5,000</i>	<i>15,000</i>	<i>10,000</i>	<i>30,793</i>	<i>10,000</i>
Net Fund Revenue	80	(7,900)	(4,800)	(23,618)	(3,800)
Net Fund Balance (Cash on Hand)	41,597	48,374	56,896	41,218	37,418

